ANNUAL BUDGET



FOR THE FISCAL YEAR
JULY 1, 2008 - JUNE 30, 2009

PREPARED BY:

Finance Department

Decker P. Ploehn, City Administrator
Carol A. Barnes, Finance Director

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Bettendorf

Iowa

For the Fiscal Year Beginning

July 1, 2007

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the City of Bettendorf. Iowa for the fiscal year beginning July 1, 2007. In order to receive this award. a governmental agency must publish a budget document that meets program criteria as a policy document. operations guide. financial plan and as a communications device. The Distinguished Budget Presentation award is presented annually to those governmental agencies meeting and surpassing the strict criteria and guidelines as established by GFOA. The City of Bettendorf continues to improve and surpass the guidelines and will submit this fiscal year 2008/09 Annual Budget book for eligibility for our 13th consecutive award.

Guide to the Budget Document

The purpose of this section is to provide the reader with a general explanation of the format and content of the fiscal year 2008/2009 budget document and to act as an aid in budget review. This document provides all summary and supporting data on the general financial condition of the City and details services, programs, and staffing levels adopted for all departments.

The **Introductory Section** includes the Mayor's Message and the budget message from the City Administrator and the Finance Director, the Vision Statement and listing of priority issues adopted by the Mayor and City Council, and various summary schedules showing revenues and appropriations for all funds. Information regarding the City's taxable valuation base, tax levy rates and tax levy amounts is also included.

Each **Fund Type Section** is tabbed and presents fund and program performance budget information. The fund types include the General Fund, Special Revenue Funds, Debt Service Fund, Capital Funds and Business-Type Funds. Each tab includes a general description of each fund, five years of history of revenue, expenditures and changes in fund balances, descriptions of revenues and expenditures and other detailed information.

The programs are grouped by type following each fund and include **Public Safety, Public Works, Culture and Recreation, Community & Economic Development, General Government, Debt Service and Business-Type Activities**. The detail includes a program description, performance objectives, performance indicators (demand, workload, productivity and effectiveness), and a written budget analysis for each program. Budget detail by revenue source, expenditure totals and staffing levels is also included. For comparison purposes, all program budget information includes the actuals from fiscal years 2004/05, 2005/06 and 2006/07, the re-estimated budget for the fiscal year 2007/08 and the adopted budget 2008/09 fiscal year.

The last tab, the **Supplemental Information** includes a profile of the community, financial management policies and basis of accounting, a description of the budget preparation process, a glossary and the Iowa State Code section on requirements for budgeting.

Table of Contents

Introductory Section:

Mayor's Message I
Budget Preparation and Amendment Process ..... II-IV
Budget Calendar V
Budget Message ..... VI-XIX
Vision Statement 1
Mission Statement & Core Beliefs 2-3
Key Vision Components 4-5
City Council Targets for Action 6
Management Agenda 7
Goals to Guide Our Future 8-13
Organizational Chart 15
City Council and Department Directors 16
Ward and Precinct Map 17
Where the Money Comes From/Where the Money Goes 18
Fund Equity Statement 19
Revenues by Fund 20
Expenditures by Fund 21
Statement of Revenues, Expenditures and Changes in Fund Balance FY 2004/05-2008/09 22
Statement of Revenues, Expenditures and Changes in Fund Balance, Budget 2008/09 23
Personnel Summary 24-25
Revenue by Source 26-27
Expenditures by fund 28-29
Expenditures by Function 30-31
Assessed and Taxable Valuations - All Property Types 32-33
Taxable Valuations by Property Type 34-35
Assessed Valuations vs. Taxable Valuations 36-37
Total Tax Dollars and Tax Rates 38-39
Property Tax Levy by Fund 40-41
Transfers Between Funds 42

General Fund:

Description of General Fund 44-50
Expenditures by Function & Category 51
Statement of Revenue, Expenditures & Changes in Fund Balance 52
Program Performance Indicators

Public Safety:

Police Administration 54-55
Police Training 56-57
Police Patrol 58-59
Police Communications 60-61
Police Investigative Services 62-63
Police Support Services 64-65
Police Traffic 66-67
Fire Administration 68-69
Fire Training 70-71
Fire Suppression 72-73

Fire Prevention 74-75
Fire EMS/Rescue 76-77
Fire Hazardous Materials 78-79
Fire General Maintenance 80-81
Building Inspection Services and Support 82-83
Flood Control 84-85

Culture and Recreation:

Library Administration 86-87
Library Circulation Services 88-89
Library Adult Services 90-91
Library Youth Services 92-93
Library Information Services 94-95
Library Technical Services 96-97
Parks Administration 98-99
Parks Maintenance 100-101
Parks Recreation 102-103
Parks Community Center 104-105
Community and Economic Development:
Community Development Administration 106-107
Community Development Planning 108-109

General Government:

Mayor & Council 110-111
City Administration 112-113
City Clerk 114-115
Finance Administration 116-117
Finance Accounting & Payroll 118-119
Finance Budgeting 120-121
Finance Purchasing & Fixed Assets 122-123
Legal 124-125
Building Maintenance 126-127
Custodial Services 128-129
Human Resources 130-131
Public Information Distribution 132-133

Special Revenue Funds:

Description of Special Revenue Funds 137
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 139
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2008/09 Budget 140-141

TIF Funds:

Description of TIF Funds 142
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 143
TIF Certification 12/01/2006 144-145
TIF Balances Estimate, 2008 146

Road Use Tax Fund:

Description of Road Use Tax Fund 148
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 149

Program Performance Indicators
Public Works:
Public Works Administration 150-151
Engineering 152-153
Sidewalks 154-155
Street Maintenance 156-157
Snow Removal 158-159
Street Cleaning 160-161
Traffic Signals 162-163
Traffic Signs and Markings 164-165
Trees and Plantings 166-167

HUD / Section 8 Fund:

Description of HUD / Section 8 Fund 168
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 169
Program Performance Indicators 170-171

Economic Development Funds:

Description of Economic Development Funds 172
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 173
Program Performance Indicators 174-175

Police Funds:

Description of Police Funds 176
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 177
Program Performance Indicators
Chaplain's Petty Cash 178-179
Drug Forfeiture & Seizure 180-181

Library Funds:

Description of Library Funds 182
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 183
Program Performance Indicators
Library Open Access 184-185
Library Gift Fund 186-187
Interlibrary Loan 188-189
Kakert Estate 190-191
Enrich Iowa 192-193

Parks Funds:

Description of Parks Funds 194
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 195

Police Pension Excess Fund:

Description of Police Pension Excess Fund 196
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 197

Old Fashioned 4th of July Fund:

Description of Old Fashioned 4th of July Fund 198
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 199

Employee Benefits Fund:

Description of Employee Benefits Fund 200
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 201

Description of Subdivision Deposits Fund 202
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 203

Debt Service Funds:

Description of Debt Service Funds 207-210
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 211
Debt Management Guidelines 212-213
Debt Margin Analysis & Chart 213-214
Debt Payment & Fund Balance Analysis 215
Bond Principal Payments by Fiscal Year 216-220
Bond Payment Schedule 222-237
Program Performance Indicators 238-239

Capital Project Funds:

Description of Capital Funds 242
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 243
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2008/09 Budget 244-245

Capital Project Funds:

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 246
Capital Projects Summary 247-255
5-Year Capital Improvement Program 256-272

Vehicle Replacement Fund:

Description of Vehicle Fund 273
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 274
Vehicle Fund Balance Summary 275
Detail of Vehicle Requests 276

Electronic Equipment Fund:

Description of Electronic Equipment Fund 277
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 278
5-Year Projected Electronic Equipment Replacement Summary 279-280
Detail of Electronic Equipment Requests 281

Riverboat Gaming Fund:

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 282
Riverboat Gaming Revenues & Expenditures 283
Allocation of Gaming Revenue 284

Capital Projects/Local Option Sales Tax & Interest:

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 285
Summary of Revenues 286
Allocation of Sales Tax Revenue 287

Geo Thuenen Overpass Revenues & Appropriations:

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 288

Future Projects:

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 289

Business Type Funds:

Description of Business Type Funds 293

Enterprise Funds:

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 294

Statement of Revenue, Expenditures & Changes in Fund Balances, Budget 2008/09 295-296

Sewer Enterprise Fund:

Description of Sewer Enterprise Fund 297-298

Expenditures by Function & Category, FY 2008/09 299

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 300

5-year Statement of Cash Flows 301

Program Performance Indicators 302-305

Solid Waste / Recycling Enterprise Fund:

Description of Sewer Solid Waste / Recycling Enterprise Fund 306

Expenditures by Function & Category, FY 2008/09 307

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 308

5-year Statement of Cash Flows 309

Program Performance Indicators 310-317

Family Museum of Arts and Sciences Enterprise Fund:

Description of Family Museum of Arts and Sciences Enterprise Fund 319-320

Expenditures by Function & Category, FY 2008/09 321

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 322

5-year Statement of Cash Flows 323

Program Performance Indicators 324-341

Palmer Hills Golf Course Enterprise Fund:

Description of Palmer Hills Golf Course Enterprise Fund 342

Expenditures by Function & Category, FY 2008/09 343

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 344

5-year Statement of Cash Flows 345

Program Performance Indicators 346-349

Life Fitness Center Enterprise Fund:

Description of Life Fitness Center Enterprise Fund 350

Expenditures by Function & Category, FY 2008/09 351

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 352

5-year Statement of Cash Flows 353

Program Performance Indicators 354-355

Splash Landing Enterprise Fund:

Description of Splash Landing Enterprise Fund 356

Expenditures by Function & Category, FY 2008/09 357

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 358

5-year Statement of Cash Flows 359

Program Performance Indicators 360-361

Storm Water Utility Enterprise Fund:

Description of Storm Water Utility Enterprise Fund 362

Expenditures by Function & Category, FY 2008/09 363

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 364

5-year Statement of Cash Flows 365

Program Performance Indicators 366-367

Public Transit Enterprise Fund:
Description of Public Transit Enterprise Fund 368
Expenditures by Function & Category, FY 2008/09 369
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 370
5-year Statement of Cash Flows 371
Program Performance Indicators 372-373
Events Center Enterprise Fund:
Description of Events Center Enterprise Fund 374
Expenditures by Function & Category, FY 2008/09 375
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 376
5-year Statement of Cash Flows 377
Internal Service Funds:
Description of Internal Service Funds 379
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 380
Statement of Revenue, Expenditures & Changes in Fund Balances, Budget 2008/09 381
Employee Health Insurance Internal Service Fund:
Description of Employee Health Insurance Internal Service Fund 382
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 383
Employee Health Insurance Budget Review 384
5-year Statement of Cash Flows 385
Program Performance Indicators 386-387
Risk Management Internal Service Fund:
Description of Risk Management Internal Service Fund 388
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 389
5-Year Property, Casualty, Liability and Workers Compensation Premium History 390
5-year Statement of Cash Flows 391
Program Performance Indicators 392-393
Municipal Garage Fund Internal Service Fund:
Description of Municipal Garage Internal Service Fund 394
Expenditures by Function & Category, FY 2008/09 395
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 396
5-year Statement of Cash Flows 397
Program Performance Indicators 398-399
Information Services / GIS Internal Service Fund:
Description of Information Services / GIS Internal Service Fund 400
Expenditures by Function & Category, FY 2008/09 401
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2004/05-2008/09 402
5-year statement of Cash Flows 403
Program Performance Indicators 404-405

Supplemental Information:
Bettendorf Community Profile 408-422
Financial Management Policies 423-428
Investment Policy 429-433
Program Performance Budgeting System 434-436
Basis of Accounting 437-438
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2008/09 Budget 440-449

Budget Summaries by Department & Category 450-451
Salaries & Benefits, 5-year History 452
Operating Expenditures, 5-year History 453
Capital Expenditures, 5-year History 454
Debt Service Expenditures, 5-year History 455
Department Budgets, 5-year History 456
Glossary 457-462
Iowa State Budget Forms 463-470

Mayor and City Council



Mayor
Mike Freemire

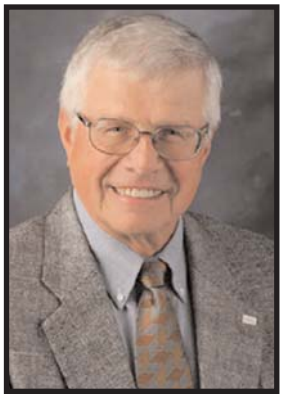


Alderman at-Large
Lisa Brown



Alderman at-Large
Tim Stecker

1st Ward
Vacant



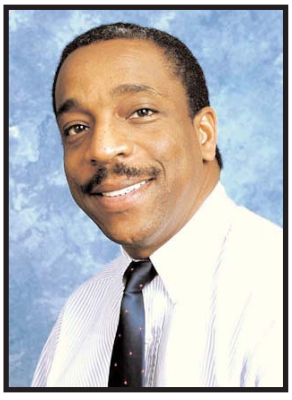
2nd Ward
Joe Douglas



3rd Ward
Debe LaMar



4th Ward
Patricia Malinee



5th Ward
James Stewart

Mayor's Message

During my State of the City Address, I touched on what makes Bettendorf a Premier City. We are a thriving, diversified community offering attractive, well-maintained neighborhoods, as well as a full-service City, which maintains a professional, award-winning library and family museum, nationally accredited parks, and police and fire departments that are well-trained and well equipped to protect our homes, families, and businesses.

This past year, we are particularly proud of receiving the Voice of the People Award from the International City/County Managers Association and the National Research Center. We were rated in the top 10% for our general service, and specifically highlighted were our library, police, and firefighter services.

I believe it is important to mention that over the last two years, we received approximately $3 million dollars to develop the riverfront trail as part of an overall area plan for the Mississippi Great River Road and the Mississippi River Trail. We look forward to connecting the Riverfront Trail with the Duck Creek Trail and taking the trail north to Pigeon Creek and beyond.

We are also a community that promotes a growing and competitive business environment. We want to support and help existing businesses grow, plus encourage businesses to locate here. When people can work close to home, they can spend more time with their families. When they can shop locally, the dollars they spend stay here, helping local businesses grow and provide jobs for our children.

City officials recently learned that a developer is assembling the area of JoeVan and Shopko, which is now under single ownership control. We hope to participate in that redevelopment to insure the same high quality that occurred on the Duck Creek Plaza site.



Another topic that has been discussed is the condition of our streets. Because of the harsh winter we experienced, many roads are in need of repair. The City has allocated $19 million for Capital Projects, with $6 million directed at reconstructing a number of city streets.

Quality of life is of paramount importance in Bettendorf. Our staff works around the clock, in both high profile and behind-the-scene positions, to deliver quality municipal services with the hope to exceed expectations. I am proud of the dedication demonstrated by our 298 full and part-time employees, and the pleasure they take in a job well done. Our staff will continue to make significant commitments toward improving our community and welcome input from our residents.

Budget Preparation and Amendment Process

Budget Preparation

The preparation of the City of Bettendorf's budget involves the interaction of City departments, boards, the Mayor and City Council and the general public. This process begins with the initial distribution of budget materials to departments and is completed with the City Council's certification of a budget for the upcoming fiscal year.

The City's budgetary process begins ten months prior to July 1st, the beginning of the City's fiscal year. In early fall at an annual strategic planning session with an outside facilitator, the Mayor, Council, City Administrator and departments heads reflect on accomplishments during the prior year in an attempt to redefine the City's goals and set out objectives as to how they can be achieved in both the long and short term. The process of developing comprehensive goals and policy agenda priorities for the City is an ongoing process as the needs of the community changes.

The process of incorporating the annual goals and action agenda priorities into the annual budget process is enhanced each year, in early October, by having a budget kick-off meeting involving the Mayor, Council, City Administrator and departments heads to reemphasize the goals and action agenda priorities and identifies additional specific areas to be reviewed during the upcoming budget process. These specific areas of review are used by department heads as they prepare their budget requests for the ensuing year. At the end of October, Budget Planning Manuals and appropriate worksheets are distributed to department heads. The Budget Planning Manuals identify the budgetary process and give specific directions on the process. The City of Bettendorf's system includes the completion of several Program Performance Budget (PPB) forms which are described in detail in the manual.

The City of Bettendorf's budgetary process is on the City's mainframe AS/400 computer system, and consequently, all departments submit their budget requests on-line on the computer directly to the finance department for review. Each individual department's primary responsibility is to review the historical data in respect to services to be provided to the citizens of the City by the department in the upcoming budget year. Personnel and wage information are provided by the Finance Department. The department heads review the information to determine what level of appropriation will be required to provide the current level of services. Any additional services proposed to be provided to the general public at the request of either the department, City Administrator, or City Council, are identified and highlighted during the budget review process.

Additionally, while analyzing expenditure requirements in order to support current service levels, the department is also requested to establish performance objectives for the upcoming fiscal year. These performance objectives relate to the service levels currently provided by the department's programs. Quarterly status reports on the progress being made toward the current year's performance objectives are also required and are forwarded to the City Council throughout the fiscal year for their review and information. The City's Program Performance Budget system is further explained at the end of this budget preparation process discussion.

In regard to goals and objectives, the City Council, during their work sessions in January, discuss and identify target issues for the overall operation of the City. These annual target issues are reviewed mid-term for possible changes or refinements. A complete listing of the target issues appears in the Introductory Section of this document.

Department requests for appropriations are submitted to the Finance Department for initial review by the end of November. The department heads meet with the City Administrator and the Finance Director during the remainder of December and the first part of January regarding the proposed budgets. The Finance Department prepares revenue estimates from input from the respective departments. Each department is required to submit potential revenue estimates for their programs. The Finance Department estimates general revenues such as those from the state and federal government, and lastly determines the City's taxing ability. A preliminary budget is discussed with the City Administrator. This preliminary budget reflects the budget requests as submitted by the departments.

The City Administrator and Finance Director presents to the City Council a balanced budget in late January. The City Council is given a budget review packet which includes the budget message from the City Administrator, various schedules dealing with taxation and property valuations, in addition to the proposed revenue schedules, expenditure schedules, and summary of department programs as they pertain to the proposed budget. Copies of the initial proposed budget as presented to the City Council are available at the City Clerk's office and public library for citizen review.

The summary information of the department programs include a history of financial data in addition to a revised estimate for the current year and the proposed budget for both expenditures and revenues. Additionally, a brief description of the program is presented with other program performance indicator information as it applies to the budget. Any changes from the current year to the proposed year are noted. Of special importance are the inclusion of the performance objectives for the programs within each department.

The month of February is basically devoted to discussions with the City Council. At the Council's first budget work session in February, each program is briefly reviewed and, if appropriate, budget issues are identified and written down for further discussion at subsequent budget work sessions. In addition, each Council member, based on his own review of the budget materials or from budget discussions, identifies other budget issues and policy matters which then are also noted. These budget issues then become subsequent agenda items at future budget sessions until all are resolved. These sessions, as in the case of the goals and objectives sessions of the City Council during January, are open to the general public.

After the general budget meetings with City staff and department heads, the City Council meets to discuss the City's services and items of concern to the operation of the City. These discussions basically entail a balancing of proposed requests and potential revenue sources. The City Council identifies items that they had previously discussed which were to be considered as additions or deletions to the proposed budget. The Council then has the task of weighing certain services or programs within the organization in light of available resources. After the Council agrees upon a proposed level of service, and likewise an appropriation level, the Council sets a public hearing. Notice of such public hearing is made in the local official newspapers and a summary of proposed expenditure and revenue levels is included in that publication. According to state law, the tax rate can not be increased after publication of the proposed expenditure levels for the public hearing. During the public hearing, citizens are given the opportunity to voice their objections or support of the proposed budget as presented. After the public hearing, the City Council considers any comments made and then acts upon the approval of the budget.

The Council officially authorizes by resolution to certify with the County Auditor and the State Office of Management the adopted budget for the upcoming year on or before the state law deadline of March 15th. After certification, the budget is reviewed by staff and detailed information changed in light of City Council discussions. The budget is subsequently printed and available for distribution. The budget document then becomes an instrument and a guide for the Council and departments during the year for achieving the goals and objectives and providing programs and services as described in the budget.

Budget Amendment

The State Code of Iowa provides that "A city budget as finally adopted for the following fiscal year, becomes effective July 1st, and constitutes the city appropriation for each program and purpose specifies therein until amended as provided in this section. A city budget for the current fiscal year may be amended for any of the following purposes:

- To permit the appropriation and expenditure of unexpended, unencumbered cash balances on hand at the end of the preceding fiscal year which had not been anticipated in the budget.

- To permit the appropriation and expenditures of amounts anticipated to be available from sources other than property taxation, and which had not been anticipated in the budget.

- To permit transfers from the Debt Service Fund, the Capital Improvements Reserves funds, the Emergency Fund, or other funds established by state law to any other city fund unless specifically prohibited by state law.

- To permit transfers between programs with the General Fund. The budget amendment must be prepared and adopted in the same manner as the original budget,..."

Consequently, according to state requirements, a public hearing is set for the amendment of the current year's budget. The information supplied to the City Council and general public includes the public hearing notice, a detailed listing of proposed amendments by department. Each proposed amendment is likewise described as to its purpose or need. A budget amendment is to be completed by May 31st of each year in order to allow time for a potential hearing to be held. The decision on the protest hearing needs to be rendered before June 30th, the end of the fiscal year. Any amendment of the budget after May 31st, which is properly appealed and, likewise, without adequate time for hearing and decision before June 30th, is considered void.

City of Bettendorf
Budget Preparation Process

Month	Budget Task
October	City Council identifies specific areas to be reviewed by staff during the upcoming budget preparation process at an annual goal setting session with department heads and an outside consultant.
	Budget Planning Manuals and other materials are distributed to departments at a budget orientation session.
November	Departments develop and submit budget requests on-line to the Finance Department.
	Finance Department updates all budget requests and generates reports for budget review.
December	Budget reviews with City Administrator, Finance Director and Department Heads begin.
	Capital Improvement Projects work sessions with Council begin.
January	Budget reviews with City Administrator, Finance Director and Department Heads conclude.
	Capital Improvement Projects work sessions with Council continue.
	Presentation of Administration's recommendation on the proposed budget to City Council.
February	City Council in-depth review of all operating budgets.
March	Public hearing on proposed budgets.
	Adoption of budget by City Council by resolution.
	Certification of City Budget filed with County Auditor and State Department of Management.
April	Review by Finance Department of possible budget amendment needs.
May	Proposed budget amendments to individual service areas presented to City Council.
	Public hearing on proposed budget amendments.
	Adoption of amendments to current year budget by resolution.
June	City Council sets appropriations and authorized position levels for ensuing year.
July	New fiscal year begins.

Bettendorf IOWA
a premier city
1609 State Street • Bettendorf, Iowa 52722-4937 • (563) 344-4000

Date: June 30, 2008

To: The Citizens of the City of Bettendorf

Subject: Fiscal Year 2008/09 Budget Message

The FY 2008/09 budget is hereby presented as reviewed and adopted by City Council after appropriate public information meetings and required public hearings. The emphasis of the budget process is on planning for anticipated operating expenditures, City services, personnel costs, capital expenditures and other related programs. It is during the City Council's review process that choices are made among competing demands for the City's fiscal resources. The City of Bettendorf's established budgetary process has resulted in a management-oriented budget document providing financial control, management information, planning and policy information and presents the City's goals and policies as an organization whose purpose it is to provide the citizens of Bettendorf, Iowa with the best possible programs and services for the dollars appropriated.

The Government Finance Officers Association of the United States and Canada (GFOA) recently presented the Distinguished Budget Presentation Award to the City of Bettendorf for its annual budget for the fiscal year beginning July 1, 2007. In order to receive this award, a governmental entity must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium. The award is valid for a period of one year (only). We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

For the last sixteen years, the City Council has used an outside facilitator to conduct a formalized goal setting process with the Mayor, Council and City management staff where priorities are identified and established annually. The Mayor and City Council's Top and High Priorities for their 2008 Targets for Action are listed below with a brief description. Additional Targets for Action including the Management Agenda and Five Goals to Guide the City's Future into 2012, can be found on pages 6-13.

2008 MAYOR AND CITY COUNCIL: TARGETS for ACTION

TOP PRIORITY:

1) **Minimum Housing Standards: Evaluation**
The Council wishes to compare its policies regarding code enforcement of neighborhood housing. They have requested information from Community Development regarding practices in neighborhoods of surrounding communities to help determine if changes in current code enforcement are necessary.

Major Streets/Corridors Plan and Funding: Direction

Council has indicated a desire to enhance its community investment program following the harsh winter of 2008 which resulted in core derogation of major arterial streets. The enhanced plan will entail the consideration of replacement of all major arterial in the next 10 years. Funding sources will be identified and options presented during the CIP discussions in the fall of 2008.

3) JoeVan: Redevelopment.

As was the case with the Duck Creek Plaza development assistance, Council wishes to participate in the redevelopment of the Shopco/JoeVan redevelopment to revitalize this particular property and compliment the very successful Duck Creek property across the street.

4) I-80 /Middle Road Development.

With the completion of the Interstate Justification Report (IJR), the Council desires to assist in the development of the interchange. Planning with the Bettendorf Development Corporation and property owners will need to occur to determine the commercial uses and strategies to make development occur that is consistent with the long range plan.

5) Downtown and Streetscape Master Plan

The Council believes that with the development of the Event Center and the vision of the construction of a new signature I-74 bridge, that a new streetscape and landscape plan should be created to compliment both of these landmark structures in our community. In addition, the Council feels that the City's "Vision" needs to be expanded with a master plan of the core area of this new district.

HIGH PRIORITY:

1) Greening City Operation: Report, Recommendation, Direction

The Council feels as a matter of course, that City projects, building enhancements and purchases for the City should be guided with the environment in mind. Projects that are of a sustainable nature, products that are environmentally friendly, and vehicles that reduce carbon omissions should be considered by staff as we move into the 21st Century.

2) Eagles Building Direction

The Council has attempted on two occasions to use the facility for public purposes without success. Council has directed staff to look at potential City uses along with acceptable private sector offers for disposal of the building. Staff has been directed to analyze all community needs for consideration, as well as, to entertain offers from the private sector for redevelopment of the building.

3) Major Park (North): Direction

The council believes that as it expands North and East, that an additional large park will be necessary to maintain our quality of life. Staff is directed to explore sites for consideration.

4) Storm Water Management System and Policy Direction.

As part of the storm water utility's core projects, Council may wish to consider a stricter standard for release, as well as, continued acquisition of major parcels in new development areas to assist in storm water detention/retention efforts.

5) Annexation: Policy Direction and Actions

The Council believes that discussion needs to occur regarding the city's potential for expansion and the implication of such. Council has directed staff to pursue an analysis of the impacts.

2008 Management Agenda: Top Priority

1. Process Improvement Program: Development
2. Succession Planning: Citywide and Departments
3. Citizen Survey: Review, Learning Points, Actions
4. Citizens Academy Development
5. T.I.F. City Properties Agreements: City Approval of Businesses
6. Recreational Trail Extension (to Riverdale)

Following the process of identifying annual goals and policy agenda priorities, detailed action plans are developed to address all policy agenda priorities. Specific departments are then identified in the action plan which are responsible to carry out each action step. Under the individual "Administration" Program Performance Budget sections of this document, action steps assigned to departments are listed under their Performance Objectives. The status on these action plans are reviewed quarterly by the Council with input from the City Administrator and Department Heads.

At the annual strategic planning sessions, both the Council members and City management staff reflect on accomplishments during the prior year as we attempt to redefine the City's goals and set out objectives as to how they can be achieved in both the long and short term. The process of developing comprehensive goals and policy agenda priorities for the City is an ongoing process as the needs of the community changes.

The process of incorporating the annual goals and action agenda priorities into the annual budget process is enhanced each year by having a budget kick-off meeting with the Mayor, City Council, City Administrator and all City Department Heads at which time the Council reemphasizes the goals and action agenda priorities and identifies additional specific areas to be reviewed during the upcoming budget process.

A section of the budget planning manual distributed to department heads prior to their start on developing their budget requests includes a listing of all policy agenda priorities, as well as, a listing of the specific budget areas identified by the Council to be reviewed during the upcoming budget sessions. Department heads were directed to keep these policy agenda priorities and specific areas of budget review in mind when they were preparing and reviewing their FY 2008/09 budget submissions, highlighting whenever appropriate in their budget justifications and analysis, how their request supported and enhanced the Council identified goals and policy agenda priorities and specific budget areas of review.

TAX BASE GROWTH AND LOCAL ECONOMY

Property taxes continue to be the major revenue source for the City of Bettendorf. In FY 2008/09 property taxes will represent 27.33% of total City operating revenues, net of transfers (see pages 26 & 27). The City has seen increased reliance on property tax revenue over the last five years as a result of other revenue streams either decreasing or remaining relatively flat due to the current economy. In addition, the City incurred a permanent reduction in State funding during FY 2003/04 that equates to an annual loss of $570,000, that is now being paid through local property taxes. The

City has aggressively been establishing user fees in eight enterprise funds to help offset the cost of the City providing services to citizens when feasible.

The City Council was able to decrease the levy rate $.10 per $1,000/assessed valuation down to $12.85 for FY 08/09, as a result of taxable valuations increasing $143.6 million or 11.12% from FY 07/08. $62 million of the increased taxable valuation came from new construction within the City.

The FY 08/09 levy rate of $12.85 for FY 2008/09, will generate $18.5 million in property taxes. The City's General Fund Levy rate of $6.48340 per $1,000 assessed valuation is currently at 80% of the maximum $8.1 allowed by the State of Iowa. The 20% cushion currently reflects future levying capacity for the Council in excess of $2.3 million.

The City expects its tax base to continue to grow given the ample availability of developable land and strong ongoing development. Bettendorf, one of the Quad Cities of Iowa and Illinois, has experienced steady growth as evidenced by an increase both in population (11.2% since 1990) and full valuation. The City's full valuation, currently valued at $2.7 billion, has grown steadily at an average annual rate of 6.5% over the past five years. The City expects continued growth in residential development, as approximately 35% of the City's land remains available and primarily zoned as residential. Recent development in the City includes the construction of a 500 room expansion of the Isle of Capri Casino Hotel valued at over $30 million, Riverside Development Park, and Trinity Health Center. For FY 2008/09, the City's taxable valuation base (including TIF increment values) totals $1,527,049,292 and the residential class of property represents 61.8% of that tax base.

The City continues to benefit from a diverse employment base, which includes the Rock Island Arsenal and John Deere. Socioeconomic indicators are significantly higher than state medians, with per capita and median family income levels at 142.6% and 138.8% of state levels, respectively. Unemployment levels, at 3.1% in February 2008, remains below both state (at 4.2%) and national (at 5.2%) averages for the same time period.

Overall, the City anticipates to collect $18,559,049 in property taxes in FY 2008/09 which is 10.5% more than FY 2007/08 taxes of $16,797,824.

FY 2007/08 ACCOMPLISHMENTS IN FINANCIAL MANAGEMENT

As we approach the close of FY 07/08, we are pleased to make particular note of several accomplishments in the management of the City's financial resources.

- On May 2, 2008, Moody's Investors Service upgraded our bond rating to Aa2 from Aa3 on the City's $52.2 million outstanding General Obligation Debt. In their published rating report, Moody's notes that the upgrade reflects the "City's stable local economy with favorable wealth levels; sound financial operations characterized by healthy reserves; and average debt burden with future borrowing plans."

- The City's financial operations continue to remain strong given healthy reserves, management's adherence to a formal General Fund balance policy, and significant operating margin within the tax rate limit. The City ended fiscal 2007 with a General Fund balance of $4.9 million, or a sound 26.1% of General Fund revenues, and slightly above its policy of maintaining 20% to 25% of operating expenditures. The City expects balanced operations for fiscal 2008, and currently reports higher than anticipated revenues. The City accounts for gaming revenues within a separate fund, and while maintaining the ability to

transfer funds to support general operations, expects to utilize gaming revenues solely for capital projects going forward. The City retains considerable revenue flexibility, as it currently levies only $6.48 of the $8.1 statutory limit on its General Fund Levy. If the City were to utilize the full extent of its General Fund levy, it would realize an additional $2.31 million annually.

- The City's overall debt burden (2.7%) remains manageable, due to anticipated tax base growth, conservative management, and support from non-levy sources. Principal amortization is above average, with 68.6% of principal repaid in ten years. The City has adopted a very aggressive five-year capital improvement plan to address needed annual street and road improvements, as well as, many quality of life projects including recreation trails.

- The City of Bettendorf received the CAFR award (Certificate of Achievement in Financial Reporting) from the Government Finance Officers Association of the United States and Canada. This is the 17th consecutive year that the City has achieved this distinction.

FY 08/09 BUDGET HIGHLIGHTS

During recent years, the Mayor and City Council were faced with budget shortfalls resulting from the current local, state and national economies and financial environment. As a result, Administration emphasized the need to implement "long-term" solutions to offset the revenue shortfalls and increased expenditures facing the City. The FY 08/09 budget continues to "FOLLOW the PLAN" established by the Mayor and Council back in FY 04/05 and includes the following:

- Provides funding for all existing City services. Stabilized most operating expenses over the last six fiscal years through continued efforts to improve efficiencies. Budget includes $100,000 for additional fuel costs, and funds 3 additional firefighters and 1 additional police officer for an entire year.

- Managed growth in health care costs. Average 6.6% increase over last six years. Made plan design changes & employees began premium share, 7/1/07. Current renewal 6.9% increase.

- Continue to manage our Work Comp insurance costs. Zero injuries in Garbage/Recycling after purchasing automated trucks; current Mod rate .97; anticipate 6% State of Iowa rate increase.

- Funds third year of four year contracts with all bargaining units including the following Cost of Living Adjustment (COLA) increases for all employees:

AFSCME General:	3.00% COLA 7/1/08
Non-Union Employees:	3.50% COLA 7/1/08
Police:	3.00% COLA 7/1/08
AFSCME Library:	3.00% COLA 7/1/08
Fire:	3.00% COLA 7/1/08

All other employee benefits including health insurance, step increases, merit increases and deferred compensation remain at the same level as FY 07/08 or according to union contract.

- Fully funds Police/Fire Pension out of Pension Levy Rate - $737,679. City share down from 25.48% in FY 07/08 to 18.75% for FY 08/09.
- Funds Economic Development out of General Fund Property Taxes: $161,500.
- Fully funds Public Information Program out of General Fund Property Taxes: $111,245
- Increases commitment towards Code Enforcement Programs: $60,000.
- Funds additional $175,000 for Transit (three-year Federal Grant for Trinity Hospital route ran out).
- Funds $10,000 for Disaster Preparedness Program – Managed by Fire Chief.
- Continues to supplement the budget with user fees, when appropriate, to stabilize property tax levy rate.
- Continues reliance on Gaming Revenue to supplement the operating budgets of all Enterprise Funds in an effort to minimize user fees.
- Decreases the levy rate $.10 from $12.95 to $12.85 per $1,000 assessed valuation. Bettendorf is one of a few Iowa cities with its General Fund Levy rate significantly below the $8.10 statutory limit. ($6.48 vs $8.10)
- Funds $50,000 for a Joint Marketing Effort between the Family Museum, Library, Parks & Recreation, and Public Information Program.
- Increases fees to balance the Solid Waste Program, effective April 1, 2008 as follows:

Cart Size	Current Monthly Fee	Current Annual Fee	4/1/08 Monthly Fee	New Annualized Fee	Annual Increase
32 gallonl/2 x per month	5.50	66.00	**5.67**	**67.98**	1.98
32 gallon	8.25	99.00	**8.50**	**101.97**	2.97
65 gallon	11.00	132.00	**11.33**	**135.96**	3.96
95 gallon	13.75	165.00	**14.16**	**169.95**	4.95

- Increases user fees to balance the Stormwater Enterprise Fund from $1.50 to $2.00 ERU effective 4/1/08. Funds $3.5 million in Stormwater capital projects over next two years. Last increase was 7/1/03 when program was implemented. Annual increase on average resident $6.00.
- Increases user fees to balance the Sewer Enterprise Fund from $1.48 to $1.68 per 100 cubic feet of flow effective 4/1/08. Funds $2.5 million of Sewer capital projects over next two years. Last increase March 5, 2002. Annual increase on average resident $17.52.

- Funding is provided for new and replacement vehicles in the amount of $1.29 million and electronic equipment in the amount of $263,248.

- The Five-Year Community Investment Program adopts a very aggressive capital budget for the fiscal year 2008/09, totaling $19.6 million, as discussed during the final budget work sessions with Council. It should be noted that all projects identified in the Capital Improvement Program for FY 2008/09 must come before Council individually for formal approval by resolution prior to construction or acquisition.

Total City Budget. The City's budget as adopted funds all existing City services and secures all of the Mayor and Council's goals for FY 2008/09. The City Council adopted a balanced budget for FY 08/09, net of transfers, in the amount of $69,528,048. The major changes in the budget are explained in the following sections:

General Government Activities.

The following schedule presents a summary of General Fund, Special Revenue Funds, Debt Service Funds and Capital Project Funds budgeted revenues, net of transfers and TIF bond proceeds, for the fiscal year beginning July 1, 2008 and the amount and percentage of increases and decreases in relation to prior year amended revenues.

Revenue Source	FY 2008/09 Budget	Percent of Total	$ Change from FY 2007/08	Percent of Change from FY 2007/08
Net property taxes	18,570,949	35.60%	1,760,544	10.47%
TIF revenues	3,443,308	6.60%	264,093	8.31%
Other city taxes	8,355,732	16.02%	90,037	1.09%
Special assessments	8,100	0.02%	100	1.25%
Licenses and permits	607,615	1.16%	16,000	2.70%
Charges for services	358,100	0.69%	(23,648)	(6.19%)
Intergovernmental	6,487,675	12.44%	344,090	5.60%
Use of money	977,571	1.87%	(290,802)	(22.93%)
Proceeds of long term debt	11,000,000	21.09%	2,000,000	22.22%
Other	2,359,700	4.52%	1,572,724	199.84%
Total	**52,168,750**	**100.00%**	**5,733,138**	**12.35%**

A recurring challenge for the City of Bettendorf involves the revenue side of the financial picture. Property taxes represent 35.60% of the total revenue sources available in the City's Governmental Funds. Of the remaining 64.40% of the revenue derived from non-property tax sources, a significant reliance from other city taxes continues (16.02%), which is comprised largely of hotel/motel taxes, local option sales tax and gaming revenue. Intergovernmental revenue also constitutes a significant portion of total revenues for FY 2008/09, due to several large infrastructure CIP projects qualifying for Federal reimbursement. Revenue from Charges for Services is down slightly from the previous year. However, the Council maintains an optimistic outlook that the high level of citizen participation/activity in programs that the City has experienced in the past will be renewed by FY 2008/09. Building permits for new construction continue to remain strong. Even though efforts to increase non-property tax revenues continue, the City has been forced to rely more heavily on its major controllable revenue source - property taxes - to cover expenditures.

NET PROPERTY TAXES: Net property taxes are comprised of current taxes levied on property less estimated uncollected taxes on the current levy plus delinquent property taxes from prior years. Net property tax collections increased 10.47% over FY 2007/08 levels, or $1,760,544. The City Council was able to decrease the levy rate $.10 per $1,000/assessed valuation to $12.85 to balance the FY 2008/09 budget which included funding the following: 1)Cost of living increases of 3.0-3.5%; 2) Fully funding the police & fire pension costs; 3) Funding for economic development program; and 4) Funding for disaster preparedness. The tax impact on the average residential homeowner is a 3.75% increase in property taxes. The tax impact on an average commercial property owner equates to a 10.15% increase in property taxes.

Looking forward, the City currently has 20.0% of the General Fund operating tax rate available for future property tax growth ($6.4834 verses $8.10 State cap) which combined with ample unrestricted fund balance reserves and a $0.27 emergency levy should provide the City financial flexibility well into the future.

TIF REVENUE: TIF revenues are the proceeds from a tax authorized by ordinance in an urban renewal area. The funds may be used to pay principal and interest on loans, advances, indebtedness or bonds obtained for urban renewal purposes. For FY 2008/09, $3,443,308 will be generated from the following projects: NEPCO, Olympic Steel, GRAFCO, Trinity Hospital, Greystone, Home Depot, Duck Creek Plaza, Autotech Technologies, Eyesurgeons Associates, Isle of Capri, Quad City Area Realtors, State Street Redevelopment, Windmiller, Fields Development and Rivers Edge. The Council prefers that the debt structure on TIF projects that are cash flowed by the Capital Projects Fund are limited to a maximum of ten years and preferably between five to seven years if possible.

OTHER CITY TAXES: Other City Taxes are comprised primarily of Excise Taxes, Mobile Home Taxes, Hotel/Motel Tax, Local Option Sales Tax, Cable TV Franchise Tax and Gaming Revenue from riverboat gambling boats. Other City Taxes are expected to remain relatively constant with current levels for FY 2008/09, projected up 1.09%. The outlook for continued benefits from the Riverboat Gaming Industry is optimistic due to the Iowa Legislature recently adopting landside gaming. The City hopes to realize more than $1.9 million from gaming revenue for FY 2008/09.

It should be noted that the Mayor and Council are committed to balancing future City operating budgets without the inclusion of gaming revenue, when possible. The Council intends to use gaming revenue to supplement the capital projects budget and for "one-time" purchases of capital equipment verses "on-going" operating expenses.

SPECIAL ASSESSMENTS: Special Assessment revenue is money paid by the benefited property owner in accordance with the City's Assessment Policy. Special Assessments are projected to total only $8,100 due to fewer projects being assessed. In December 1995, the City completely revised its assessment policy and the outcome has proved to be very beneficial to property owners but will reduce the available revenue stream to the City for future projects.

LICENSES AND PERMITS: Licenses and Permits primarily include general fund receipts from City collected revenue on such items as cigarette licenses and various building permits. For FY 2008/09 this revenue stream is expected to remain strong due to exceptionally high revenues projected to be collected from new development within the 5th ward.

CHARGES FOR SERVICES: Charges for Services include revenues from the collection of various fees. Charges for Services now comprise a very small portion of total governmental funds revenue. The City now has nine Enterprise Funds and four Internal Service Funds that properly

account for the majority of the City's Charges for Services. For FY 2008/09 charges for services in the governmental funds are projected to decrease about 6.19% from last year. Decreases in recreation fees and rental inspections account for most of the decrease. All other charges for services are expected to remain relatively stable compared to FY 2007/08 levels.

INTERGOVERNMENTAL: Intergovernmental revenue includes Federal Grants and Reimbursements, State Shared Revenues and Local Grants and Reimbursements. For FY 2008/09 intergovernmental revenue is reflecting an increase of $344,090 due largely to the reconstruction of Middle Road and Belmont Road which qualified for Federal Funding.

USE OF MONEY: Use of money and property includes interest, rents and gains/losses on investments. For FY 2008/09, this revenue stream is projected to increase about 1.87% due to higher fund balances to invest, even though interest rates are lower than they have been the last couple of years. Total investment income in the governmental funds is project to total $977,571 for FY 2008/09.

PROCEEDS OF LONG-TERM DEBT: Proceeds of Long-Term Debt include proceeds from bond sales or other long-term obligations. For FY 2008/09, $11.00 million is projected to be issued for essential corporate purpose projects in the Capital Improvement Program. For fiscal years 2009/10 – 20012/13 annual bonding is planned between $6 - $7 million for each year.

OTHER: Other revenue includes miscellaneous sources of revenue that cannot be properly classified in the other revenue categories listed above. For the City, these sources include the sale of fixed assets, sale of land, local grants, donations, and refunds and reimbursements. Miscellaneous revenue under this category totals $2,359,700 for FY 2008/09.

The following schedule presents a summary of General Fund, Special Revenue Funds, Debt Service Funds and Capital Project Funds budgeted expenditures, net of transfers and TIF Debt for the fiscal year beginning July 1, 2008 and the percentage of increases and decreases in relation to prior year amounts.

Expenditures	FY 2008/09 Budget	Percent of Total	$ Change from FY 2007/08	Percent of Change from FY 2007/08
Public Safety	9,235,489	18.20%	163,414	1.80%
Public Works	2,717,127	5.35%	(307,507)	(10.17%)
Health & Social Services	-	0.00%	-	
Culture & Recreation	3,689,531	7.27%	163,272	4.63%
Community & Economic Development	2,173,074	4.28%	239,780	12.40%
General Government	3,353,559	6.61%	156,033	4.88%
Debt Service	8,496,555	16.74%	(3,344,923)	(28.25%)
Capital Projects	21,075,586	41.54%	5,815,182	38.11%
Total	**50,740,921**	**100.00%**	**2,885,251**	**6.03%**

Total Governmental Funds expenditures for fiscal year 2008/09 are budgeted to increase 6.03% or $2,885,251above current levels. However, net of Capital Outlay and Debt Service payments the net change between the two years is actually an increase of only $414,992 or 2.0%. To balance the budget, the Council froze most of the City's operating budgets and increases occurred due to negotiated wages and benefits for all employees and liability insurance. Wage and benefit increases

negotiated with union contracts averaged 3-3.5% across all funds. The budget includes funding for 264.42 full-time equivalent positions and corresponding benefits.

The City of Bettendorf is a growing community and as a result, continues to finance an aggressive capital projects program. The City typically allocates between $10 - $15 million for various capital improvement projects, as well as, $1 million in various capital equipment annually. A complete summary of all capital projects and equipment can be found under the Capital Project Funds tab of this document.

Debt Service payments are decreasing $3.3 million due to a refunding in FY 2007/08. The City's overall debt is structured with a rapid payout of principal and slightly increasing total annual debt service requirements annually through FY 2014/15. Tax base growth and a rapid payout continue to moderate the City's debt burden. Detailed debt analyses can be found under the Debt Service Fund and Capital Projects Funds section of this document.

Enterprise Funds. Enterprise Funds are used to account for those operations that are financed and operated in a manner similar to private business or where the Council has decided that the determination of revenues earned, costs incurred and/or net income is necessary for management accountability.

Sewer Utility Fund. The Sewer Utility Fund accounts for the total operation of the City's Sewer Utility including the revenue from usage fees, all operating costs (including depreciation) all capital projects and equipment and all bond issues. Effective in April 2008 the sewer usage rate was increased from $1.48 to $1.68 per 100 cubic yards to provide a revenue stream sufficient to cover debt retirement, anticipated capital expenditures and to maintain an adequate coverage ratio. This is the first increase in the rate since March of 2002. The fund is projected to have an ending cash flow balance of $2,353,960 million by June 30, 2009. The City plans to continue to reduce future bonding requirements by paying cash for a portion of future sewer improvements. In the spring of 2008 the Council bonded for $2.505 million for various sewer projects. Additional detail on the Sewer Enterprise Fund can be found beginning on page 297.

Solid Waste Management Fund. The Solid Waste Management Fund accounts for the operations of the City's garbage, recycling, yard waste and bulky waste collection services. Effective in the fall of 2004, the City began an automated garbage collection program that is paid for through user fees. Through this program the City has offered a higher level of service and increased efficiencies in delivering the service. Residents are charged a fee for the size cart they choose, in addition to a monthly base fee. The City offers a year-round bulky waste collection service that is available to all residents on their scheduled recycling days. The City raised the fees 3% for Solid Waste Collection effective April 1, 2008 and continues to offer its yard waste program for $1.60 per bag. The administrative goal of the fund is simply to break-even, to charge the citizens a user fee that will cover no more than annual expenses, capital equipment replacements and depreciation. The projected ending cash balance in this fund at 6/30/09 is projected to be $1,705,445. The annual depreciation of vehicles is due to the increase in the cash balance. The fund will be replacing a number of garbage packers and recycling trucks over the next several years. This fee-based program will demand considerable monitoring in future years to ensure that user fees continue to cover expenses. Additional information on the Sold Waste Management Fund can be found beginning on page 306.

Family Museum of Arts and Science Fund. This fund accounts for the complete operations of a facility that provides for the cultural enrichment for the City and Quad Cities Community through the operations of a family museum and teaching of the performing arts, visual arts and sciences.

The facility opened its doors April 1, 1997, and at that time, the Enterprise Fund began to account for the total operations of the new facility. On an on-going basis, revenue generated from user fees is projected to fund a minimum of 40% of the facility's total operating expenses (excluding depreciation and principal and interest on bonds) the remaining 60% will be subsidized through property taxes and hotel/motel taxes. Because operations are currently subsidized by gaming revenues no significant change in Retained Earnings will occur, since operations will normally just break-even for reporting purposes annually. Additional information on the FMAS Fund can be found beginning on page 319.

Palmer Hills Golf Course Fund. This fund currently accounts for the total operations of the City's Municipal Golf Course including the revenue from user fees, all operating costs, including depreciation, and all capital projects and equipment. The fund was established as an Enterprise Fund effective 7/1/95 with the intent to manage the operations of the facility similar to that of a private business. From a reporting stand point, the Enterprise Fund has provided management and the Park Board with improved financial reporting and control. For FY 2008/09, an ending balance in Retained Earnings for the fund is budgeted at $1,959,452, a decrease of $180,251 due largely to a $50,000 transfer out to the General fund to begin paying on a loan to fund a portion of the construction of the new $1.6 million clubhouse, completed spring 2006, and increased depreciation associated with the new facility. Cash reserves are estimated to total $29,282 at the end of FY 2008/09. Trending on rounds at the golf course has been down over the last several years. Management staff will be reviewing revenues and expenditures over the next year to maximize efficiencies. Additional detail on the Palmer Hills Golf Course can be found beginning on page 342.

Life Fitness Center Enterprise Fund. This fund was established 7/1/96 with the intent to manage the operations of the Life Fitness Center and Municipal Pool similar to that of a private business. Effective with the opening of the new Splash Landing Pool in June 2000, the Fitness Center and Pool were split into two funds. This fund accounts for the total operating expenses, including depreciation, and all capital projects and equipment for the Life Fitness Center facility only. Revenues are generated from user fees. The Fitness Center completed construction of an indoor lap pool during FY 2000/01 and the cardio room was expanded in FY 2003/04. Over the last several fiscal years, the Fitness Center has been deficit spending and drawing down cash reserves. During the FY 2006/07 budget sessions the Council had in depth discussions centering around the future of the Life Fitness Center. The final budget decision by the Council was to assist the Park Board in limiting the continued losses at the Life Fitness Center operation. In so doing, the Council agreed to a two year continued operation with a total capital and operating subsidy of not to exceed $800,000. The Life Fitness Center continues to be a topic of discussion during the FY 08/09 budget process. With the help of operating and capital subsidies the Life Fitness Center was re-branded. The results have been very positive but expenditures are expected to continue exceeding revenue going forward. The Park Board, Mayor and Council, and staff will continue to closely monitor operations since cash reserves are projected to be nearly depleted by the end of the fiscal year. Additional information on the LFC can be found beginning on page 350.

Splash Landing Enterprise Fund. Splash Landing, the City's public swimming pool, opened the spring of 2003. This fund accounts for the total operating expenses, including depreciation, and all capital projects and equipment for the Splash Landing Aquatic Center. A $2,899 ending cash balance is estimated at 6/30/09. Additional information on Splash Landing can be found beginning on page 356.

Storm Water Utility Fund. The Mayor and Council established a Storm Water Utility August 2003 to create a program for the oversight of storm water issues throughout the community. The primary emphasis of the program is improvement of storm water quality through the execution of actions outlined in the six minimum control measures of the storm water discharge permit issued by the Iowa Department of Natural Resources, under the auspices of the National Pollutant Discharge Elimination System, Phase II. A user fee was implemented to pay for the program based on the amount of impervious area by property type. The fee was increased from $1.50 to $2.00 per ERU per month beginning April 1, 2008. The Council plans to issued $2.510 million in bonds the spring of 2008 to pay for water detentions at Hopewell and Ginger Creek, as well as to fund numerous small projects throughout the City. Estimated cash reserves at June 30, 2009 total $479,938. Additional information on the Storm Water Fund can be found beginning on page 362.

Public Transit Fund. This fund accounts for the operations and maintenance of the mass transit system. The transit system is funded by Federal Transit Assistance, State of Iowa, and operating and transfers from the General Fund. Estimated cash reserves at June 30, 2009 total $20,000. Additional information on Public Transit can be found beginning on page 368.

Internal Service Funds.

The Internal Service funds account for the financing of goods or services provided by one department to other City departments on a cost reimbursement basis.

Employee Health Insurance Fund. The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees. Annually the fund undergoes an actuarial certification. The last review stated that "the reserves held at the end of the plan year, February 2008 and the accrual rates established for use in the plan year beginning March 1, 2008 are in accordance with accepted actuarial standards consistently applied, are based on actuarial requirements of the State of Iowa, make good and sufficient provisions for all unpaid claims and other actuarial liabilities under the terms of the plan and include appropriate provision for all actuarial items which ought to be established." Budgeted expenditures for FY 2008/09 are projected to increase about 7.2% due to rising costs. The city has secured several significant changes to the design of the health plan with four of the City's bargaining units including increased deductibles and co-pays which will assist in controlling some of the escalation of health care costs through June 30, 2009 The city has been working with the City's independent claims Administrator and Health Committee in hopes to find additional ways to save costs on future health insurance claims. More detail on the Health Insurance Fund can be found beginning on page 382.

Risk Management Fund. The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures. For FY 2008/09 premiums on the City's workman's compensation insurance will increase 15.65% due to recent claim history. Overall, total insurance premiums will increase 4.46% over current levels. Effective with FY 2004/05, the City contracted the Iowa Communities Assurance Pool (ICAP) to provide property and liability insurance coverage for the City and the Iowa Municipalities Workers' Compensation Association (IMWCA) to provide worker's compensation insurance. The insurance market has increased premiums dramatically the last couple of years but fortunately our costs appear to have leveled out. More detail on the Risk Management Fund can be found beginning on page 388.

Municipal Garage Fund. The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City. This fund is basically budgeted to break even for FY 2008/09, and the goal is to charge back to the other City departments only the amount needed to

cover operating expenses, including depreciation and any capital equipment. More detail on the Garage Fund can be found beginning on page 394.

Governmental Fund Balances. All of the City's Governmental Funds balances are budgeted to be maintained at adequate levels (see Fund Equity Statements on pages 440-449).

General Fund: The General Fund is expected to end the year with a $4.97 million fund balance. The ending fund balance as a percent of total expenditures in the fund will represent a level of 25.26% or a level sufficient to fund about three months of the new fiscal year's expenditures prior to the receipt of property tax revenues in October. (In Iowa, property taxes are paid in two installments due September 30th and March 31st). A complete discussion of the General Fund and a ten-year history of the City's General Fund Balances begins on page 44 under the "General Fund" section of this document. Since FY 1991/92, the General Fund balance has been maintained or exceeded the City's fund balance policy, and has been drawn down only for planned, one-time capital expenditures. A complete discussion on the City's General Fund begins on page 44.

Special Revenue Funds: Most Special Revenue Fund Balances for FY 2008/09 have been maintained at stable levels as compared to FY 2007/08. The biggest fluctuations have occurred in the City's Police Pension Excess Fund and all of the TIF Funds. The City will continue with the planned draw down of the Police Pension Excess fund over the next couple of years until the fund is projected to be depleted. The TIF (Tax Increment Financing) funds will increase ultimately to zero at the end of the payback period for the debt schedules or cash flowed incentives from the Capital and Economic Development Funds. More detail on the Special Revenue Funds can be found starting on page 137.

Debt Service Funds: The City's Debt Service Fund Balance is projected to total $718,266 at the end of FY 2008/09. The City tries to manage its debt/CIP program to allow for level annual principal and interest payments, without increasing the property tax levy rate. A complete discussion on the City's Debt Service Fund begins on page 207.

Capital Projects Funds: The fund balances throughout all of the City's Capital Project Funds fluctuate from year-to-year depending on the Council's priorities. The City's Capital Projects fund balance will range anywhere from two or three hundred thousand dollars to millions of dollars depending on the timing of receiving bond proceeds and where we are at in the construction season. The largest source of revenue in this fund is bond proceeds, followed by local option sales tax and interest income. The Capital Projects Fund is discussed in depth under the Capital Projects Funds section of this document beginning on page 242.

The Riverboat Gaming fund balance will range from $0 into the millions of dollars, depending on whether the Council authorizes the expenditure of funds. This fund accounts for gaming revenue received from the Isle of Capri gambling boat, with expenditures made generally for one-time capital projects or equipment. The fund balance will grow as Council accumulates funds for large capital projects, and will rapidly deplete with the expenditure of funds for those projects.

The fund balances in the Vehicle Replacement Fund and Electronic Equipment Replacement Fund usually remain the most stable because they account for planned replacement of existing vehicles and equipment. Planned replacements for vehicles average every five to eight years and three years for electronic equipment.

The Capital Projects/Local Option Sales Tax & Interest Fund was established to segregate the 40% of total Local Option sales Tax that by voted referendum must be used for funding capital projects or equipment. See pages 256 - 272 for the five-year plan for the use of these revenue sources.

Listed below are the projected fund balances for the City's Governmental and Proprietary funds as of June 30, 2009 and how they compare to the City's policy of minimum fund balances: Only the funds affected by the policy are included (See policy in Supplemental section of this document page 423).

Fund Type	June 30, 2009 Budgeted Fund/Cash Balance	City Policy	Projected as of June 30, 2009
General Fund	$4,978,651	20%-25% of annual operating expenses	25.26%
Road Use Fund	$557,651	20%-25% of annual operating expenses	20.96%
Employee Health Insurance Fund	$767,099	Cash Reserves 20-25% of annual operating expenses	26.93%
Risk Management Fund	$596,341	$500,000 minimum cash balance	$596,341
Debt Service Fund	$718,266	$500,000 maximum balance, unless additional cash reserves are needed to subsidize the levy rate for future "peak" years of principal and interest payments	$718,266
Splash Landing	$2,899	As a minimum: Cash Reserves 30% of annual operating expenses	.07%
Life Fitness Center	$3,430	As a minimum: Cash Reserves 30% of annual operating expenses	.04%
Palmer Hills Golf Course	$29,282	As a minimum: Cash Reserves 30% of annual operating expenses	2.19%
Family Museum of Arts & Science	$189,015	As a minimum: Cash Reserves 30% of annual operating expenses	10.39%
Recycling/Solid Waste Management	$1,705,445	As a minimum: Cash Reserves 30% of annual operating expenses	94.59%
Sewer Enterprise Fund	$2,353,960	As a minimum: Cash Reserves 30% of annual operating expenses	37.2%
Stormwater Enterprise Fund	$479,938	As a minimum: Cash Reserves 30% of annual operating expenses	27.4%

SUMMARY

The preparation of the fiscal year 2008/09 budget involved an overall team effort by City staff and City Council. The Mayor and City Council are very pleased to have balanced the FY 2008/09 budget. They thank all department heads for diligently managing their budgets and for their part in maintaining the City's sound financial management practices. They also express their sincere appreciation to Lori Ulloa, the City's Manager of Accounting, her staff, and to Jason Schadt the City's Financial Coordinator for their contributions toward the preparation of this document.

Given the financial conditions in the State and in the community, the challenge to continue high levels of service to the community is one that staff and Council must approach together. Decisions on levels of service to be provided throughout the community have and will continue to generate much discussion, especially when financial resources become more limited and demand for services increases.

The City will continue to look toward cooperative efforts between other governmental agencies in order to provide for the best overall level of service to the community as a whole. With strong leadership and a commitment to improve the quality of life in the community, the Mayor and Council are looking forward to working with City staff and the citizens of Bettendorf during the upcoming year to achieve the goals, objectives, programs and services outlined in this budget.

Respectively submitted,

Decker P. Ploehn

Carol A. Barnes

Decker P. Ploehn

City Administrator

Carol A. Barnes

Finance

Vision

The Vision Statement for the City of Bettendorf outlines what Bettendorf wants in the future. Our preferred future is defined in value-based principles that can guide policies, decisions and operations.

Our Vision is.....
The City of Bettendorf is a premier city in which to live.

The city of Bettendorf is the most livable community for families with rich educational, cultural and recreational opportunities where we enjoy a vibrant riverfront and a growing, competitive business environment.

We take pride in our great community.

Mission

The Mission for the City of Bettendorf defines the purpose of the organization.

Our Mission is...

- **Bettendorf citizens value safety, education, families, cultural and recreational opportunities.**

- **They expect good communication, quick response, quality services.**

- **They want wise planning and effective use of resources.**

- **The City of Bettendorf responds to these diverse community expectations by delivering the finest services making Bettendorf a Premier Place to Live.**

Core Beliefs

Core beliefs are value based principles which define specific performance standards and guide behavior and actions. Core beliefs tell how the city conducts business.

Our core beliefs are...
Teamwork
Professionalism
Responsibility
Pride

Our belief in teamwork means we....
- Encourage cooperation.
- Communicate effectively.
- Practice open-mindedness.
- Support city decisions.
- Acknowledge the contributions of all.

Our belief in professionalism means we....
- Treat others with honesty and respect.
- Inspire creativity and innovation in ourselves and others.
- Take a thoughtful approach to planning and problem-solving.
- Engage in continual skill development and personal development.
- Encourage leadership development.

Our belief in responsibility means we...
- Always consider organizational and community impact.
- Always seek opportunities for improvement.
- Accept accountability for results.
- Take responsibility/seek solutions/solve the problem.
- Know City vision, mission, core beliefs, services and their connection to our job duties.

Our belief in pride means we...
- Recognize and celebrate each others efforts, contributions and quality results.
- Maintain a positive attitude.
- Exhibit a positive approach to citizens, customers, and co-workers.
- Promote the city to the community.
- Strive to be known and recognized for our quality services

Vision 2023 Guiding Principles

Premier City

- Pacesetting
- Progressive community
- Excellence in city service
- Uses best management practices
- Efficient city operations
- Environmentally friendly and sensitive

Most Livable Community

- People feel safe and secure
- All generations of the family feeling welcome.
- People have convenient access to services, shopping and leisure amenities.
- People enjoy great parks, connected bike and hike trails, and green areas.
- Residents and businesses have access to state-of-the-art technology infrastructure.
- All generations from young singles to families to seniors find housing opportunities.

Educational, Cultural, and Recreational Opportunities

- Every family has a choice of leisure time activity.
- Citizens have the use of a top quality library that offers a variety of programs and services.
- Residents and visitors have opportunities for life-long learning from the programs and services.
- Everyone finds convenient opportunities through the programs and services offered at recreational facilities.
- Students attend schools that are among the best in Iowa and the nation.

Vibrant Riverfront

- The Mississippi River provides a beautiful gateway to Bettendorf
- Residents have access to the river for active and passive leisure.
- Tourist are drawn to the riverfront to enjoy anything from walking to gambling.
- The riverfront has a modern dynamic feeling and character.
- Healthy businesses exist along the river.
- People enjoy unmatched views of the river.
- Residential housing along the river.

Growing, Competitive Business Environment

- High technology businesses locate here and build their companies here.
- The I80/Middle Road area is a successful high technology business park.
- Multiple business and commercial centers exist within Bettendorf at downtown, Duck Creek, I/80Middle Road and along major corridors.
- Medical businesses provide the best quality local healthcare and services available within Bettendorf.
- Quality retail businesses provide convenient shopping opportunities.
- City government is friendly to all businesses by being responsive and supportive.

Pride In Our Great Community

- Citizens trust city government and community leaders
- Residents, businesses, schools and the city work together as partners sharing resources for the benefit of the community.
- Residents and businesses give to the community by contributing time and resources.
- Community and neighborhood events pull residents together building a strong sense of community.
  Citizens are well informed and are involved in shaping Bettendorf's future.
- People are friendly, welcome new ideas and respect others.
- Citizens are proud to say, "We are from Bettendorf, Iowa."

City Council Agenda Targets for Action 2008

TOP PRIORITY

- Minimum Housing Standards: Evaluation
- Major Streets/Corridors Plan and Funding: Direction
- Joe Van: Redevelopment
- I-80/Middle Road Development
- Downtown and Streetscape Master Plan

HIGH PRIORITY

- Greening City Operations: Report, Recommendation, Direction
- Eagles Building Direction
- Major Park (North): Direction
- Storm Water Management System and Policy Direction
- Annexation: Policy Direction and Actions

Management Agenda 2008

1. Process Improvement Program
2. Succession Planning: Citywide and Departments
3. Citizen Survey: Review, Learning Points, Action
4. Succession Planning: Citywide and Departments
5. Citizens Academy Development
6. T.I.F. city Properties Agreements: City Approval of Business
7. Recreational Trail Extension (to Riverdale)

Goals to Guide Our Future Through 2013

- Financially Sound City Providing Quality City Services
- Premier Place to Live in Quad Cities
- Orderly Growth and Quality Development
- Growing Current Businesses and Attracting New
- Businesses Riverfront/Downtown Development - Destination for Entertainment and Living

Goal 1 Financially Sound City Providing Quality City Services

Objectives

- Provide Services in a customer-friendly manner.
- Have a premier workforce that is well-trained and competitively compensated.
- Have a balanced budget with adequate resources for services and reserves.
- Provide services in an efficient manner with convenient access to users.
- Continuous management and services improvement process.
- Align the organization with Vision, Mission and Beliefs.

Challenges and Opportunities

- State legislative action: tax reforms and mandates.
- Developing new revenue sources.
- Use of technology to increase operating efficiency.
- Residents understanding the city's responsibilities, limitations, services and their own responsibilities.
- Use of gaming revenues: capital projects and daily operations.
- Moving from departmental to citywide focus.
- Expanding process improvement.
- Leveraging city resources through grants and partnerships.
- Residents and business compliance with city ordinances and regulations.
- Communicating accurate information to residents.
- Aging workforce and the need for succession planning.

Goal 2 Premier Place to Live in Quad Cities

Objectives

- Residents and property owners recognizing and carrying out their responsibility with city property codes.
- Recognized as the "Safest City".
- Livable homes that are well maintained and attractive.
- More attractive streetscapes and gateways.
- Maintain top-quality facilities and programs for leisure time.
- Greater sense of community and participation.
- Adequate transportation options within and to and from Bettendorf.
- Become a more walkable, pedestrian friendly city with sidewalks to trails on all major thoroughfares.
- Maintain high level of homeownership (85%).
- Develop a reputation as a community that values personal wellness and an active lifestyle.
- Is user friendly with infrastructure and facilities that can be negotiated without difficulty, travel the roads or ride the bus without getting lost, easy access to services.

Challenges and Opportunities

- Beautifying and cleaning up the city.
- Residents and property owners taking responsibility for property maintenance and snow removal.
- Addressing needs of emerging seniors.
- Becoming a more walkable, bikeable friendly city connecting destinations.
- Future of mixed-use developments: location and type.
- Maintenance and upgrading homes.
- Balancing residential and commercial developments.
- Funding quality of life services vs. core services.
- Residents complaining about their neighbors.
- Partnering with community organizations.

Goal 3 Orderly Growth and Quality Development

Objectives

- Managing growth: financial and service capacity, contiguous development and infill development.
- Effective road and street system at city standards.
- New development consistent with standards and plans.
- Sufficient resources to provide infrastructure and services to new development.
- Effective sanitary and storm water management systems that are comprehensive and citywide.
- Develop trails and sidewalks throughout the city connecting neighborhoods and community destinations.
- Improve older developments that all them to retain their property values.

Challenges and Opportunities

- Balancing aging infrastructure, replacement costs and new developments.
- Aligning zoning and comprehensive plan.
- Managing growth: short term.
- Opportunities for growth: North.
- Mixed message from city to developers.
- Mixed-use developments and location.
- Storm water mandates.
- Controlling development and growth looking out 20-25 years.
- Expanding housing options: 30-40 year olds and emerging seniors.
- Slowing housing market.

Goal 4 Growing Current Businesses and Attracting New Businesses



Objectives

- Retain and grow quality businesses and support (through Chamber).

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- Attract quality new businesses (with BDC).
- Expand retail opportunities - Places to shop for residents and guests.
- More diverse businesses and tax base that are insulated form economic changes.
- Get business leaders (who reside in Bettendorf) involved and providing leadership.
- Participate in regional Quad Cities economic development.

Challenges and Opportunities

- Effective business retention and growth.
- Measuring performance outcomes from economic development activities.
- Diversifying economic base.
- Relationship between Bettendorf and Quad Cities Development Group.
- Relationship and funding for Chamber of Commerce.
- Uncertain direction of national and local economy.

Goal 5 Riverfront/Downtown Development- Destination for Entertainment and Living

Objectives

- Encourage mixed-use development in downtown and along riverfront.
- Have numerous reasons for our citizens to go downtown.
- Increase businesses in downtown with an expanded tax base.
- Develop destination point for business and tourism.
- Have adequate consumer services in the downtown area for individuals who choose to live here.
- Better access to the river.
- Develop residential opportunities in downtown and along the riverfront.
- Expand leisure and recreational opportunities creating and exciting place.
- Have affordable, quality housing available.

Challenges and Opportunities

- Enhancing the appearance of the corridor.
- Enhancing the appearance of gateways and entrances.
- Completing major projects.
- Developing mixed-use developments.
- Attracting niche, unique retail business.
- Expanding restaurant choices.
- Focusing on future vision for area.
- More public access and uses along the riverfront.
- Linking downtown and the riverfront.

Bettendorf's Winning Team at the Festival of Trees Parade



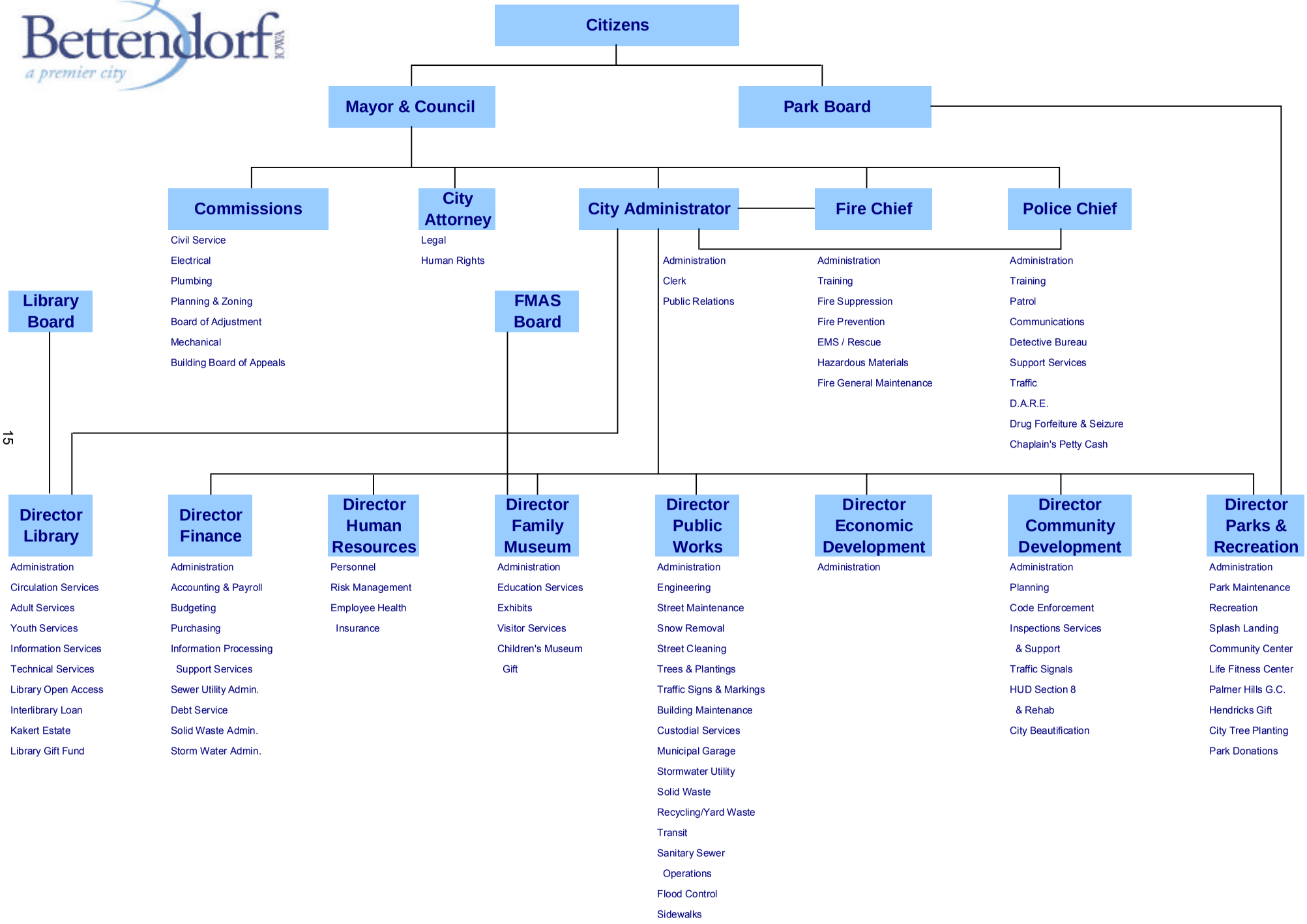








City of Bettendorf Organizational Structure



Fiscal year 2008/2009 Budget

Michael J. Freemire, **Mayor**

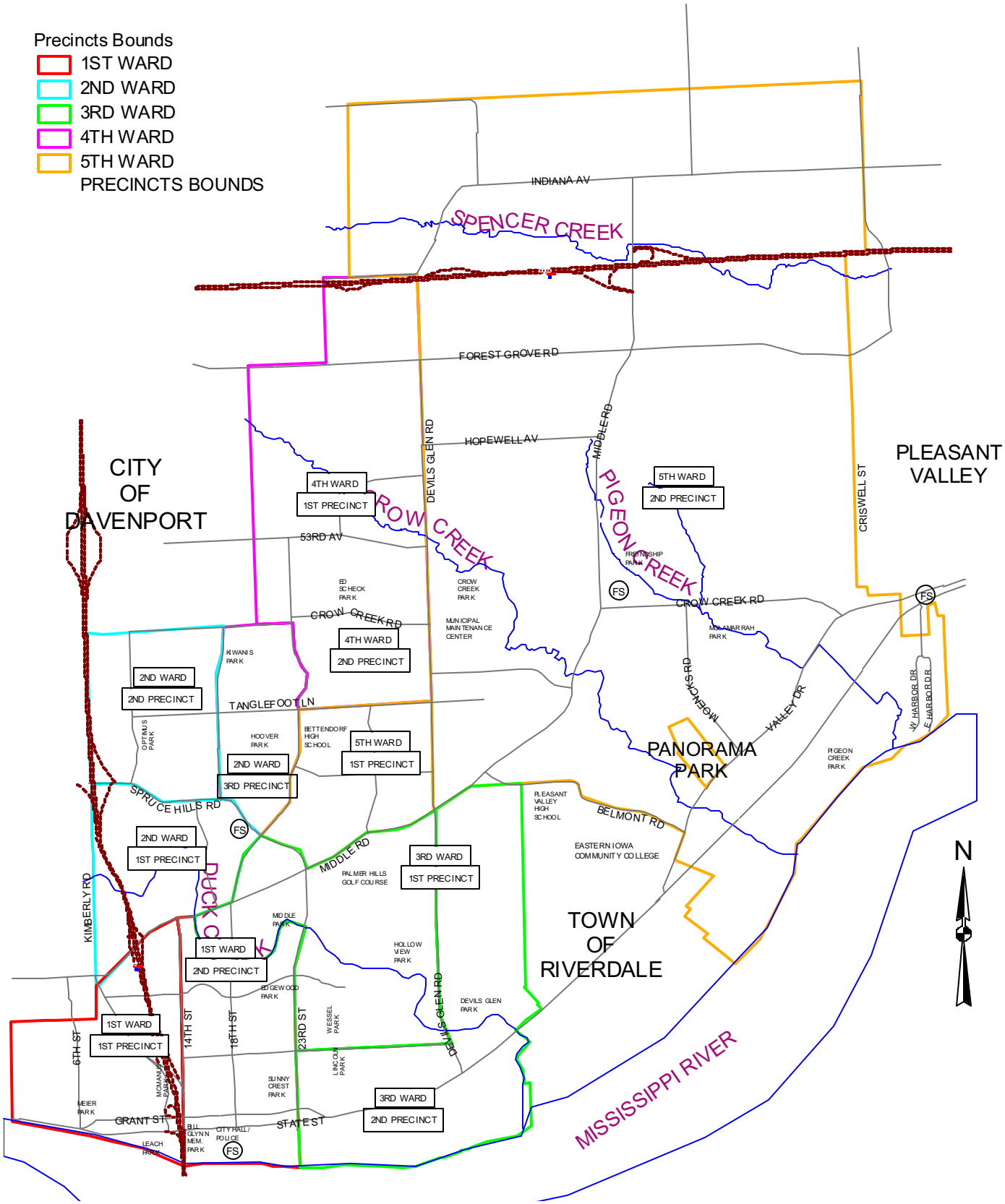
Lisa M. Brown **Alderman at Large**		Timothy A. Stecker **Alderman at Large**
Vacant **First Ward Alderman**		Joseph H. Douglas **Second Ward Alderman**
Debe L. LaMar **Third Ward Alderman**	Patricia A. Malinee **Fourth Ward Alderman**	James A. Stewart **Fifth Ward Alderman**

Decker P. Ploehn, City Administrator

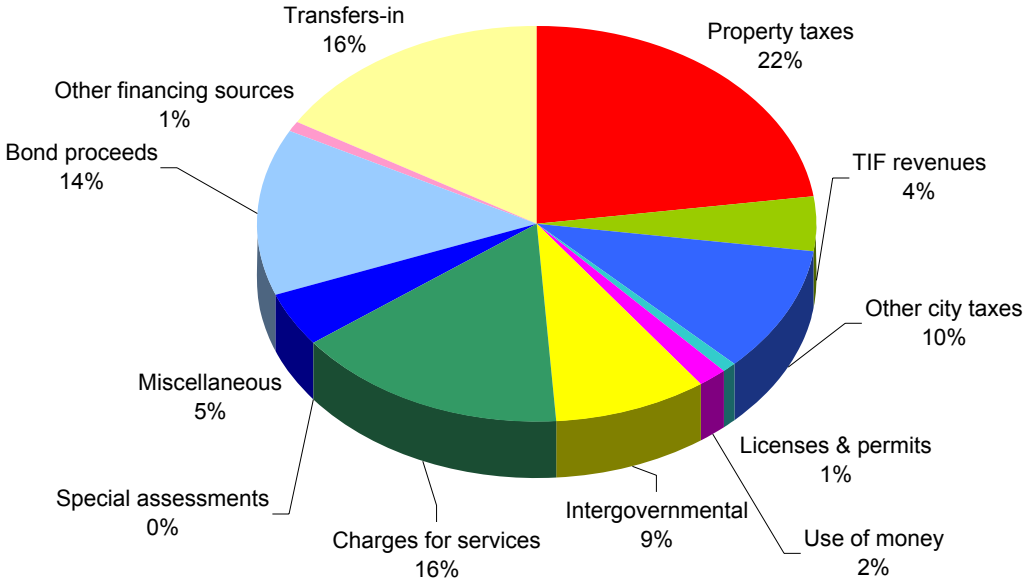
DEPARTMENT HEADS

Carol A. Barnes.....Finance Director
Steven P. Nielson ..... Library Director
William M. Connors..... Community Development Director
Steven M. Grimes .....Parks & Recreation Director
Gregory S. Jager..... City Attorney
Tracey K. Kuehl .....Family Museum of Arts & Science Director
Wallace C. Mook.....Public Works Director
Philip J. Redington .....Police Chief
Steven J. Van Dyke .....Economic Development Director
Gerald A. Voelliger, Jr. ..... Fire Chief
Kathleen M. Richlen.....Human Resources Director

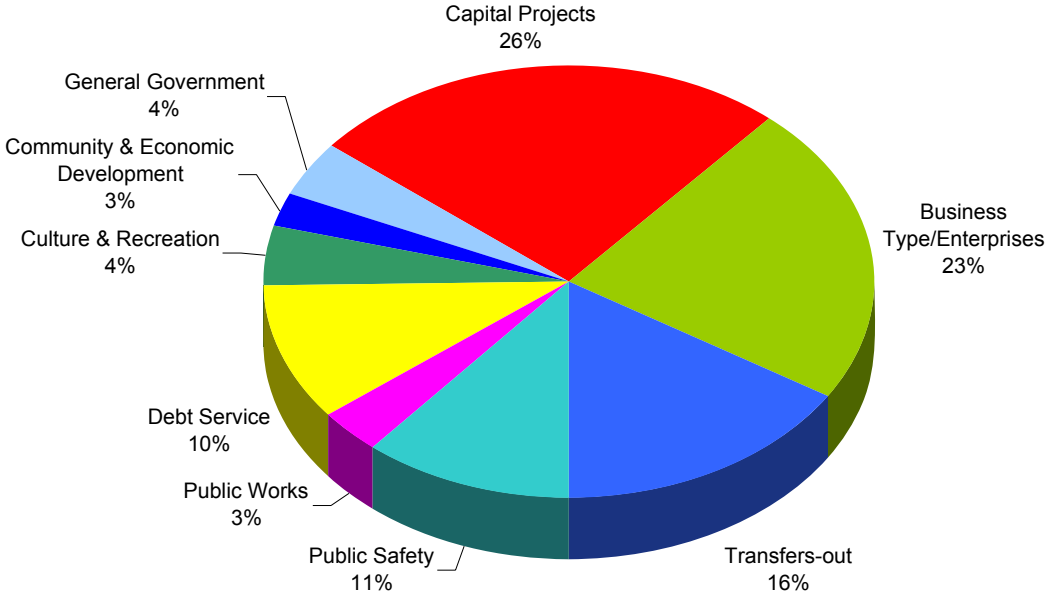
City of Bettendorf
Ward and Precinct Map



Fiscal Year 2008/09
Where the money comes from
$81.2 million



Fiscal Year 2008/09
Where the money goes
$82.8 million



City of Bettendorf, Iowa
Fund Equity Statement
Fiscal Year 2008/09 Budget

Major Governmental Funds:	Estimated Fund Equity Balance 7/1/2008	FY 08/09 Revenues*	FY 08/09 Expenditures*	Estimated Fund Equity Balance 6/30/2009	Inc. (Dec.) Fund Equity
General Fund	4,981,165	19,709,855	19,712,369	4,978,651	(2,514)
Tax Increment Financing Districts	279,990	3,504,269	3,859,209	(74,950)	(354,940)
Debt Service	643,531	7,232,273	7,157,538	718,266	74,735
Capital Projects Reserve	4,057,972	18,667,866	20,395,677	2,330,161	(1,727,811)
Total Major Governmental Funds	**9,962,658**	**49,114,263**	**51,124,793**	**7,952,128**	**(2,010,530)**
Nonmajor Governmental Funds:					
Road Use Tax	550,047	2,751,093	2,743,489	557,651	7,604
HUD Section 8	246,271	483,600	489,853	240,018	(6,253)
Economic Development	92,242	392,200	389,668	94,774	2,532
Police	87,292	19,150	13,000	93,442	6,150
Library	735,303	176,850	102,963	809,190	73,887
Parks	204,847	112,300	104,668	212,479	7,632
Police Pension Excess	400,000	0	0	400,000	0
Old Fashioned Fourth of July	24,360	60,700	63,000	22,060	(2,300)
Employee Benefits	0	2,194,566	2,194,566	0	0
Vehicle Replacement	1,355,643	646,226	1,045,000	956,869	(398,774)
Electronic Equipment	677,936	273,728	258,298	693,366	15,430
Riverboat Gaming	2,050,911	1,965,000	1,758,556	2,257,355	206,444
CIP/LOT & Interest	1,678,175	2,435,000	3,751,247	361,928	(1,316,247)
Geo Thuenen overpass/Subdiv Dep/Future Projects	688,262	115,000	8,200	795,062	106,800
Total Nonmajor Governmental Funds	**8,791,289**	**11,625,413**	**12,922,508**	**7,494,194**	**(1,297,095)**
Business-Type Activities Funds:					
Sewer Utility Enterprise	16,815,850	3,365,350	3,223,211	16,957,989	142,139
Solid Waste Mgmt./Recycling Enterprise	2,102,459	2,445,000	1,802,915	2,744,544	642,085
Family Museum for Arts & Science Enterprise	2,862,894	2,155,581	1,819,047	3,199,428	336,534
Palmer Hills Golf Course Enterprise	2,139,703	1,156,161	1,336,412	1,959,452	(180,251)
Recreation Enterprise	2,968,447	811,753	823,857	2,956,343	(12,104)
Aquatic Enterprise	3,077,807	262,700	444,877	2,895,630	(182,177)
Stormwater Utility	988,434	1,066,251	791,974	1,262,711	274,277
Transit	527,301	1,388,580	1,306,202	609,679	82,378
Events Center	5,066,778	2,401,990	1,637,175	5,831,593	764,815
Employee Health Insurance	855,613	2,644,600	2,848,074	652,139	(203,474)
Risk Management	654,494	864,187	864,187	654,494	0
Information Services	380,546	716,792	642,589	454,749	74,203
Municipal Garage	706,766	1,244,040	1,246,607	704,199	(2,567)
Total Business-Type Activities Funds	**39,147,092**	**20,522,985**	**18,787,127**	**40,882,950**	**1,735,858**
Total All Funds	***57,901,039***	***81,262,661***	***82,834,428***	***56,329,272***	***(1,571,767)***

* Includes interfund transfers.

City of Bettendorf
Revenues by Fund
FY 2008/09 Budget

Fund	Actual 04/05	Actual 05/06	Actual 06/07	Budget 07/08	Budget 08/09	$ change from 07/08	% change from 07/08
Major Governmental Funds:							
General Fund	17,883,439	18,608,476	19,079,747	19,893,689	19,709,855	(183,834)	-0.92%
Tax Increment Financing Districts	1,745,602	1,914,343	2,213,573	3,240,176	3,504,269	264,093	8.15%
Debt Service	5,606,506	5,793,815	16,421,756	6,655,498	7,232,273	576,775	8.67%
Capital Projects Reserve	5,716,427	5,837,118	8,168,193	14,440,958	18,667,866	4,226,908	29.27%
Total Major Governmental Funds	**30,951,974**	**32,153,752**	**45,883,269**	**44,230,321**	**49,114,263**	**4,883,942**	**11.04%**
Non-major Governmental Funds:							
Road Use Tax	2,644,636	2,708,849	2,680,567	2,711,296	2,751,093	39,797	1.47%
HUD Section 8	555,393	441,650	663,394	440,408	483,600	43,192	9.81%
Economic Development	632,267	1,021,342	269,728	256,142	392,200	136,058	53.12%
Police	31,733	144,616	17,667	27,950	19,150	(8,800)	-31.48%
Library	162,490	176,575	164,026	182,184	176,850	(5,334)	-2.93%
Parks	103,266	115,625	112,130	113,726	112,300	(1,426)	-1.25%
Police Pension Excess	62,171	89,133	79,381	45,000	-	(45,000)	-100.00%
Old Fashioned Fourth of July	52,757	60,187	63,009	55,900	60,700	4,800	8.59%
Employee Benefits	1,504,306	1,574,697	1,568,208	1,615,181	2,194,566	579,385	35.87%
Subdivision Deposits	56,652	38,816	10,529	15,000	15,000	-	0.00%
Vehicle Replacement	368,112	448,580	606,668	997,000	646,226	(350,774)	-35.18%
Electronic Equipment	243,539	270,955	430,020	396,228	273,728	(122,500)	-30.92%
Riverboat Gaming	2,254,256	2,137,604	2,019,516	2,693,873	1,965,000	(728,873)	-27.06%
Eagles Building remodel	250,000	-	-	-	-	-	0.00%
CIP/LOT & Interest	1,846,670	1,577,127	1,971,832	1,832,581	2,435,000	602,419	32.87%
Other Capital funds	55,881	112,541	78,612	100,000	100,000	-	0.00%
Total Non-major Governmental Funds	**10,824,129**	**10,918,297**	**10,735,287**	**11,482,469**	**11,625,413**	**142,944**	**1.24%**
Business-Type Activities Funds:							
Sewer Utility Enterprise	3,369,542	3,059,778	2,634,901	3,112,980	3,365,350	252,370	8.11%
Family Museum for Arts & Science Enterprise	2,026,306	2,154,916	2,092,183	1,969,308	2,155,581	186,273	9.46%
Stormwater Utility	604,509	951,433	696,053	698,000	1,066,251	368,251	52.76%
Solid Waste Mgmt./Recycling Enterprise	2,090,605	1,671,629	1,692,710	1,850,000	2,445,000	595,000	32.16%
Palmer Hills Golf Course Enterprise	1,195,596	1,630,142	1,142,960	1,122,562	1,156,161	33,599	2.99%
Life Fitness Center Enterprise	573,922	670,587	785,627	807,204	811,753	4,549	0.56%
Aquatic Enterprise	183,024	178,808	195,750	237,700	262,700	25,000	10.52%
Transit	904,506	874,675	1,075,971	1,478,756	1,388,580	(90,176)	-6.10%
Educational Center	-	433,969	260,479	-	-	-	
Event Center		289,684	438,915	5,272,830	2,401,990	(2,870,840)	-54.45%
Employee Health Insurance	2,434,245	2,289,682	2,246,629	2,510,000	2,644,600	134,600	5.36%
Risk Management	904,491	923,217	919,665	821,182	864,187	43,005	5.24%
Information Services	595,291	594,663	593,498	716,792	716,792	-	0.00%
Municipal Garage	926,870	1,122,929	1,137,832	1,236,080	1,244,040	7,960	0.64%
Total Business-Type Activities Funds	**15,808,907**	**16,846,112**	**15,913,173**	**21,833,394**	**20,522,985**	**(1,310,409)**	**-6.00%**
Total All Funds*	**57,585,010**	**59,918,161**	**72,531,729**	**77,546,184**	**81,262,661**	**3,716,477**	**4.79%**

* Includes interfund transfers.

City of Bettendorf
Expenditures by Fund
FY 2008/09 Budget

Fund	Actual 04/05	Actual 05/06	Actual 06/07	Budget 07/08	Budget 08/09	$ change from 07/08	% change from 07/08
Major Governmental Funds:							
General Fund	17,596,955	18,593,843	18,931,178	19,890,054	19,712,369	(177,685)	-0.89%
Tax Increment Financing Districts	1,744,138	1,795,731	2,041,422	3,365,889	3,859,209	493,320	14.66%
Debt Service	10,392,788	6,196,698	12,965,853	10,670,439	7,157,538	(3,512,901)	-32.92%
Capital Projects Reserve	4,870,772	5,474,812	8,925,135	14,077,546	20,395,677	6,318,131	44.88%
Total Major Governmental Funds	**34,604,653**	**32,061,084**	**42,863,588**	**48,003,928**	**51,124,793**	**3,120,865**	**6.50%**
Non-major Governmental Funds:							
Road Use Tax	2,830,292	2,654,761	2,593,761	2,983,942	2,743,489	(240,453)	-8.06%
HUD Section 8	562,921	462,867	456,598	474,550	489,853	15,303	3.22%
Economic Development	704,715	1,539,318	225,114	305,585	389,668	84,083	27.52%
Police	27,782	63,254	36,643	43,000	13,000	(30,000)	-69.77%
Library	122,027	179,621	81,273	104,362	102,963	(1,399)	-1.34%
Parks	71,546	93,131	112,443	104,668	104,668	-	0.00%
Police Pension Excess	331,326	162,362	322,116	1,079,837	-	(1,079,837)	-100.00%
Old Fashioned Fourth of July	48,425	64,245	58,830	63,000	63,000	-	0.00%
Employee Benefits	1,504,306	1,574,697	1,568,208	1,615,181	2,194,566	579,385	35.87%
Subdivision Deposits	6,043	28,688	5,995	8,200	8,200	-	0.00%
Vehicle Replacement	1,130,705	1,046,568	442,825	676,167	1,045,000	368,833	54.55%
Electronic Equipment	224,614	335,806	286,208	753,385	258,298	(495,087)	-65.72%
Riverboat Gaming	1,628,000	2,858,090	1,645,012	1,746,000	1,758,556	12,556	0.72%
Eagles Building remodel	430,000	173,883	-	-	-	-	0.00%
CIP/LOT & Interest	1,198,445	1,311,395	1,815,601	2,513,861	3,751,247	1,237,386	49.22%
Other Capital funds	75,479	3,514	35	-	-	-	-100.00%
Total Non-major Governmental Funds	**10,896,626**	**12,552,200**	**9,650,662**	**12,471,738**	**12,922,508**	**450,770**	**3.61%**
Business-Type Activities Funds:							
Sewer Utility Enterprise	2,733,727	2,770,289	2,895,620	3,010,054	3,223,211	213,157	7.08%
Family Museum for Arts & Science Enterprise	1,953,598	1,727,270	1,784,730	1,792,778	1,819,047	26,269	1.47%
Stormwater Utility	716,528	785,990	686,880	830,728	791,974	(38,754)	-4.67%
Solid Waste Mgmt./Recycling Enterprise	1,955,668	1,587,976	1,611,386	1,724,151	1,802,915	78,764	4.57%
Palmer Hills Golf Course Enterprise	905,401	1,147,016	1,267,199	1,294,650	1,336,412	41,762	3.23%
Life Fitness Center Enterprise	771,254	782,057	927,377	850,566	823,857	(26,709)	-3.14%
Aquatic Enterprise	418,962	411,909	422,843	446,866	444,877	(1,989)	-0.45%
Transit	1,019,272	1,097,485	1,170,020	1,258,165	1,306,202	48,037	3.82%
Educational Center	-	-	694,447	-	-	-	
Event Center	-	-	64,030	870,621	1,637,175	766,554	88.05%
Employee Health Insurance	2,252,920	2,225,113	2,256,994	2,655,983	2,848,074	192,091	7.23%
Risk Management	905,392	876,022	915,806	778,419	864,187	85,768	11.02%
Information Services	600,400	604,437	590,837	644,010	642,589	(1,421)	-0.22%
Municipal Garage	956,131	1,093,808	1,161,350	1,235,138	1,246,607	11,469	0.93%
Total Business-Type Activities Funds	**15,189,253**	**15,109,372**	**16,449,519**	**17,392,129**	**18,787,127**	**1,394,998**	**8.02%**
Total All Funds*	**60,690,532**	**59,722,656**	**68,963,769**	**77,867,795**	**82,834,428**	**4,966,633**	**6.38%**

* Includes interfund transfers.

CITY OF BETTENDORF
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
ALL FUNDS
FY 2004/05 - FY 2008/09

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	$ Inc(Dec) From 07/08	% Inc(Dec) From 07/08
Revenues & Other Financing Sources:							
Property taxes	14,631,169	15,383,115	15,648,364	16,810,405	18,570,949	1,760,544	10.47%
TIF Revenues	1,684,641	1,853,383	1,962,103	3,179,215	3,443,308	264,093	8.31%
Other city taxes	7,564,060	7,511,852	7,995,246	8,265,695	8,355,732	90,037	1.09%
Licenses and permits	718,915	989,531	622,427	682,465	706,465	24,000	3.52%
Use of Money & Property	838,439	1,048,715	1,833,719	1,696,073	1,416,271	(279,802)	-16.50%
Intergovernmental	4,343,744	4,219,387	5,573,657	6,683,085	7,189,743	506,658	7.58%
Charges for services	11,044,430	11,297,143	11,383,066	12,123,897	12,824,333	700,436	5.78%
Special Assessments	5,388	19,947	6,761	12,630	8,100	(4,530)	-35.87%
Miscellaneous	1,132,167	1,119,232	1,343,621	1,281,951	3,790,500	2,508,549	195.68%
Bond Proceeds	4,557,934	4,583,190	15,231,667	9,000,000	11,000,000	2,000,000	22.22%
Other financing sources	1,249,040	1,417,584	862,150	4,901,087	650,880	(4,250,207)	-86.72%
Transfers In	9,815,083	10,475,082	10,068,948	12,909,681	13,306,380	396,699	3.07%
Total Revenues & Other Sources	**57,585,010**	**59,918,161**	**72,531,729**	**77,546,184**	**81,262,661**	**3,716,477**	**4.79%**
Expenditures & Other Financing Uses:							
Public Safety	7,487,118	7,895,689	8,194,903	9,072,075	9,235,489	163,414	1.80%
Public Works	2,660,482	2,727,337	2,627,335	3,024,634	2,717,127	(307,507)	-10.17%
Culture & Recreation	3,153,672	3,300,346	3,187,458	3,526,259	3,689,531	163,272	4.63%
Community & Economic Development	1,412,845	1,258,141	1,443,565	1,933,294	2,173,074	239,780	12.40%
General Government	2,798,173	3,106,289	3,104,868	3,197,526	3,353,559	156,033	4.88%
Debt service	11,637,960	7,503,068	14,701,684	11,841,478	8,496,555	(3,344,923)	-28.25%
Capital Projects	6,835,946	8,347,332	9,667,605	15,260,404	21,075,586	5,815,182	38.11%
Total Governmental Activities Exp.	**35,986,196**	**34,138,202**	**42,927,418**	**47,855,670**	**50,740,921**	**2,885,251**	**6.03%**
Business Type/Enterprises	14,889,255	15,109,372	15,950,018	17,102,445	18,787,127	1,684,682	9.85%
Total Gov. Activities & Business Exp.	**50,875,451**	**49,247,574**	**58,877,436**	**64,958,115**	**69,528,048**	**4,569,933**	**7.04%**
Transfers Out	9,815,083	10,475,082	10,086,333	12,909,681	13,306,380	396,699	3.07%
Total all Expenditures/Transfers out	**60,690,534**	**59,722,656**	**68,963,769**	**77,867,796**	**82,834,428**	**4,966,632**	**6.38%**
Excess of Revenues & Other Sources over (under)Expenditures & Other Uses	(3,105,524)	195,505	3,567,960	(321,612)	(1,571,767)	(1,250,155)	388.72%
Fund balance, beginning	57,564,710	54,459,186	54,654,691	58,222,651	57,901,039	(321,612)	-0.55%
Fund balance, ending	**54,459,186**	**54,654,691**	**58,222,651**	**57,901,039**	**56,329,272**	**(1,571,767)**	**-2.71%**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2008/09 Budget

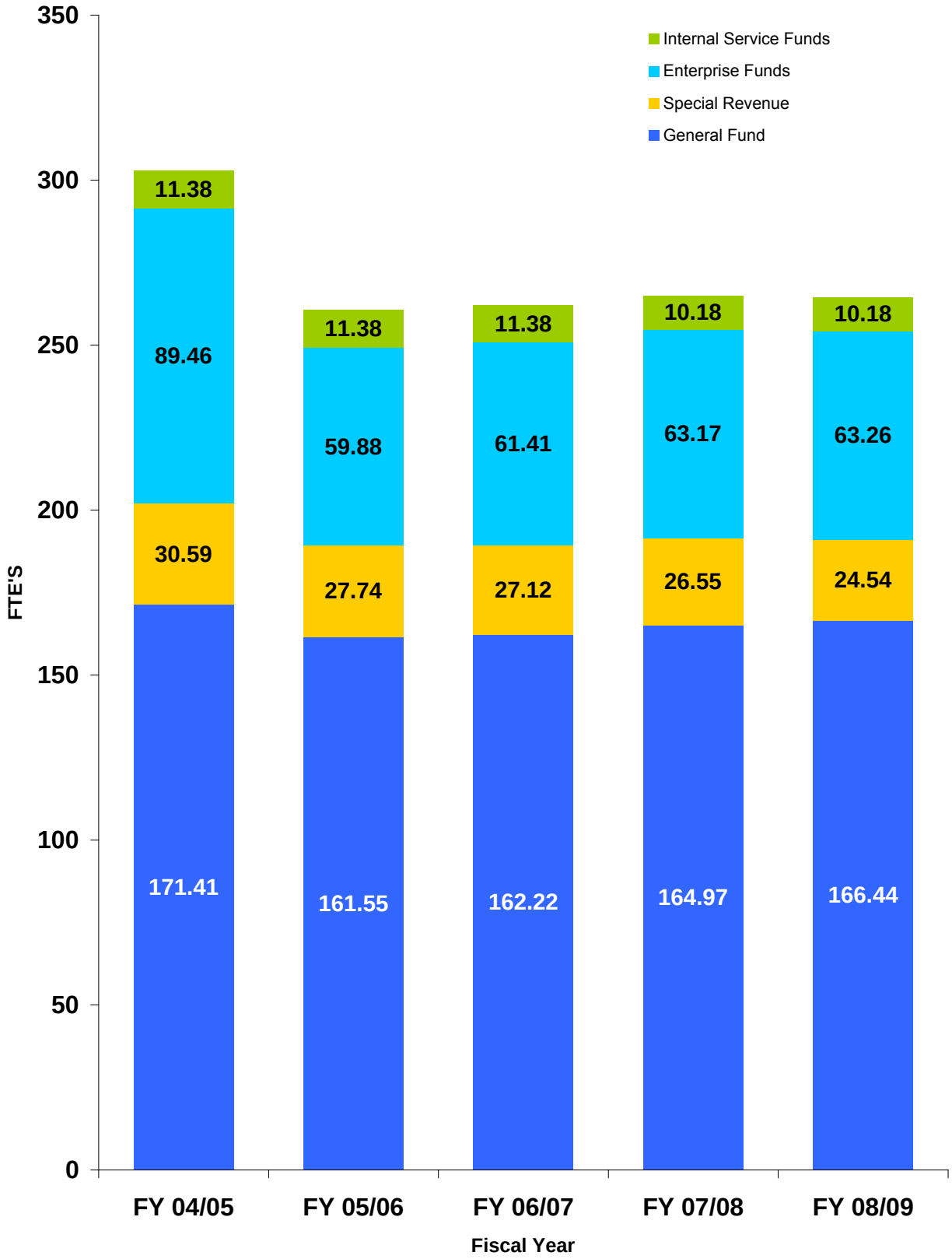
	General	Total Spec. Rev.	Debt Service	Total Capital Funds	Total Enterprise	Total Internal Serv.	Total All Funds
Revenues & Other Financing Sources:							
Property Taxes	9,608,697	2,103,558	6,858,694	0	0		18,570,949
TIF Revenues		3,443,308		0	0		3,443,308
Other City Taxes	6,061,262	89,891	269,579	1,935,000	0		8,355,732
Licenses & Permits	607,615	0		0	98,850		706,465
Use of Money & Property	292,200	220,161	100,000	365,210	253,700	185,000	1,416,271
Intergovernmental	275,965	3,226,710	4,000	2,981,000	702,068	0	7,189,743
Charges for Services	358,100	0		0	7,259,114	5,207,119	12,824,333
Special Assessments	8,100	0		0	0	0	8,100
Miscellaneous	152,800	314,400		1,872,500	1,418,300	32,500	3,790,500
Bond Proceeds		0		11,000,000	0	0	11,000,000
Other financing sources		0		20,000	630,880		650,880
Transfers In	2,345,116	311,700		5,914,110	4,690,454	45,000	13,306,380
Total Revenues & Other Sources	**19,709,855**	**9,709,728**	**7,232,273**	**24,087,820**	**15,053,366**	**5,469,619**	**81,262,661**
Expenditures & Other Financing Uses:		0					
Public Safety	9,224,489	11,000		0	0	0	9,235,489
Public Works	56,638	2,660,489		0	0	0	2,717,127
Culture & Recreation	3,590,414	99,117		0	0	0	3,689,531
Community & Economic Development	441,038	1,732,036		0	0	0	2,173,074
General Government	3,353,559	0		0	0	0	3,353,559
Debt Service	65,000	1,900,539	6,531,016	0	0	0	8,496,555
Capital Projects	230,315	143,846		20,701,425	0	0	21,075,586
Total Government Activities Exp.	**16,961,453**	**6,547,027**	**6,531,016**	**20,701,425**	**0**	**0**	**50,740,921**
Business Type/Enterprises		0		0	13,185,670	5,601,457	18,787,127
Total Gov Activities & Business Exp.	**16,961,453**	**6,547,027**	**6,531,016**	**20,701,425**	**13,185,670**	**5,601,457**	**69,528,048**
Transfers Out	2,750,916	3,421,589	626,522	6,507,353	0	0	13,306,380
Total ALL Expenditures/Transfers Out	**19,712,369**	**9,968,616**	**7,157,538**	**27,208,778**	**13,185,670**	**5,601,457**	**82,834,428**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(2,514)	(258,888)	74,735	(3,120,958)	1,867,696	(131,838)	(1,571,767)
Estimated Beginning Fund Balance	**4,981,165**	**2,692,423**	**643,531**	**10,436,828**	**36,549,673**	**2,597,419**	**57,901,039**
Ending Fund Balance June 30	**4,978,651**	**2,433,535**	**718,266**	**7,315,870**	**38,417,369**	**2,465,581**	**56,329,272**
Fund Balance as a % of expenditures & transfers out	25.26%						

FULL TIME EQUIVALENTS BY FUND

	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	Inc(Dec)
GENERAL FUND						
Administration	1.92	1.92	1.78	1.82	1.82	0.00
Community Development	9.30	9.60	9.50	9.50	9.50	0.00
Elected Officials	13.00	13.00	13.00	13.00	13.00	0.00
Fire	20.50	20.50	20.50	23.50	23.50	0.00
Finance	4.73	5.09	5.17	5.17	5.17	0.00
Human Resources	1.77	1.77	1.80	1.80	1.81	0.01
Library	29.63	29.63	30.91	30.91	30.29	-0.62
Legal	1.05	1.05	1.07	1.08	1.08	0.00
Police	61.10	62.10	62.62	62.62	63.84	1.22
Parks & Recreation	22.40	10.78	9.59	9.20	9.97	0.77
Public Works	6.01	6.11	6.28	6.37	6.46	0.09
TOTAL	**171.41**	**161.55**	**162.22**	**164.97**	**166.44**	**1.47**
SPECIAL REVENUE FUNDS						
Administration	0.05	0.05	0.20	0.15	0.15	0.00
Community Development	2.40	2.40	2.50	2.50	2.50	0.00
Economic Development	0.00	1.00	1.00	1.00	1.00	0.00
Finance	0.37	0.37	0.35	0.35	0.34	-0.02
Human Resources	0.10	0.10	0.10	0.10	0.10	0.00
Legal	0.02	0.02	0.02	0.01	0.01	0.00
Parks & Recreation	0.54	0.00	0.00	0.00	0.00	0.00
Public Works	27.11	23.80	22.95	22.44	20.44	-2.00
TOTAL	**30.59**	**27.74**	**27.12**	**26.55**	**24.54**	**-2.02**
ENTERPRISE FUNDS						
Administration	0.03	0.03	0.03	0.03	0.03	0.00
Finance	1.65	1.53	1.46	1.46	1.48	0.02
Human Resources	0.13	0.13	0.10	0.10	0.09	-0.01
Legal	0.07	0.07	0.05	0.06	0.05	-0.01
Museum	18.94	16.72	16.98	16.98	16.85	-0.13
Parks & Recreation	35.01	9.89	9.92	10.31	10.02	-0.29
Public Works	33.63	31.51	32.87	34.23	34.74	0.51
TOTAL	**89.46**	**59.88**	**61.41**	**63.17**	**63.26**	**0.10**
INTERNAL SERVICE FUNDS						
Finance	5.02	5.02	5.02	5.02	4.02	-1.00
Legal	0.01	0.01	0.01	0.00	0.00	0.00
Public Works	6.35	6.35	6.35	5.16	6.16	1.00
TOTAL	**11.38**	**11.38**	**11.38**	**10.18**	**10.18**	**0.00**
TOTAL FTE'S	***302.83***	***260.54***	***262.12***	***264.86***	***264.42***	***-0.44***

TOTAL FTE'S BY DEPARTMENT	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	Inc(Dec)
Administration	2.00	2.00	2.00	2.00	2.00	0.00
Community Development	11.70	12.00	12.00	12.00	12.00	0.00
Economic Development	0.00	1.00	1.00	1.00	1.00	0.00
Elected Officials	13.00	13.00	13.00	13.00	13.00	0.00
Fire	20.50	20.50	20.50	23.50	23.50	0.00
Finance	11.76	12.00	12.00	12.00	11.00	-1.00
Human Resources	2.00	2.00	2.00	2.00	2.00	0.00
Library	29.63	29.63	30.91	30.91	30.29	-0.60
Legal	1.15	1.15	1.15	1.15	1.15	0.00
Museum	18.94	16.72	16.98	16.98	16.85	-0.10
Police	61.10	62.10	62.62	62.62	63.84	1.20
Parks & Recreation	57.95	20.67	19.51	19.51	19.99	0.50
Public Works	73.10	67.77	68.45	68.20	67.80	-0.40
TOTAL FTE'S	***302.83***	***260.54***	***262.12***	***264.86***	***264.42***	***-0.40***

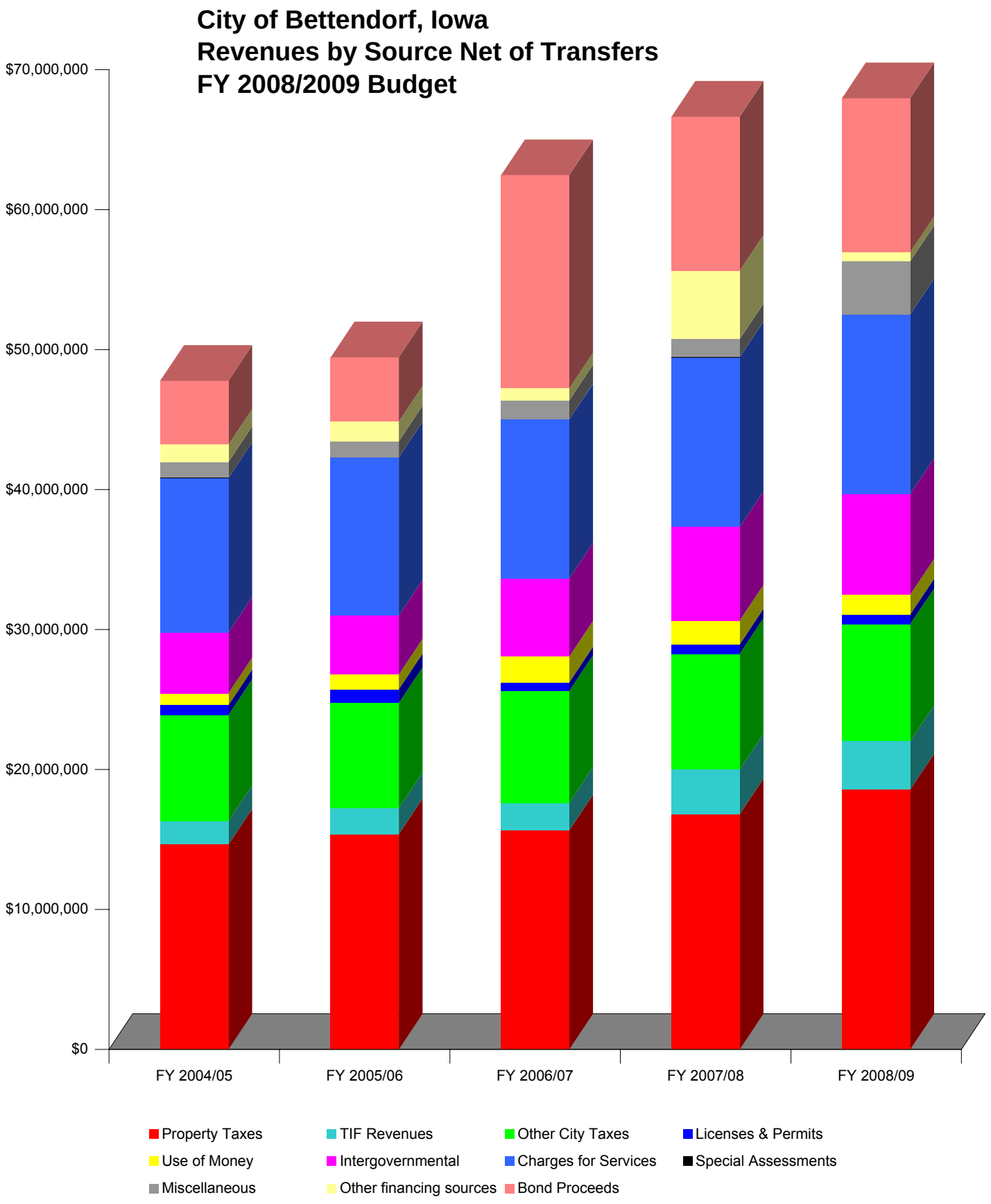
Full Time Equivalents by Fund Type
5 Year History



Beginning January 1, 2005, part-time and seasonal employees are contracted through an employment agency and are not included in the FTE count.

City of Bettendorf
Total Revenue by Source
All Funds, net of Transfers
FY 2008/09 Budget

Source	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Projected	FY 2008/09 Budget	Percent of total
Property Taxes	14,631,169	15,383,115	**15,648,364**	**16,810,405**	**18,570,949**	**27.33%**
TIF Revenues	1,684,641	1,853,383	**1,962,103**	**3,179,215**	**3,443,308**	**5.07%**
Other City Taxes	7,564,061	7,511,852	**7,995,246**	**8,265,695**	**8,355,732**	**12.30%**
Licenses & Permits	718,915	989,531	**622,427**	**682,465**	**706,465**	**1.04%**
Use of Money	838,439	1,048,715	**1,833,719**	**1,696,073**	**1,416,271**	**2.08%**
Intergovernmental	4,343,743	4,219,387	**5,573,657**	**6,683,085**	**7,189,743**	**10.58%**
Charges for Services	11,044,430	11,297,143	**11,383,066**	**12,123,897**	**12,824,333**	**18.87%**
Special Assessments	5,388	19,947	**6,761**	**12,630**	**8,100**	**0.01%**
Miscellaneous	1,132,167	1,119,232	**1,343,621**	**1,281,951**	**3,790,500**	**5.58%**
Other financing sources	1,249,040	1,417,584	**862,150**	**4,901,087**	**650,880**	**0.96%**
Bond Proceeds	4,557,934	4,583,190	**15,231,667**	**9,000,000**	**11,000,000**	**16.19%**
Total Revenues	**47,769,927**	**49,443,079**	**62,462,781**	**64,636,503**	**67,956,281**	**100.00%**
Total Net of Bond Proceeds	**43,211,993**	**44,859,889**	**47,231,114**	**55,636,503**	**56,956,281**	

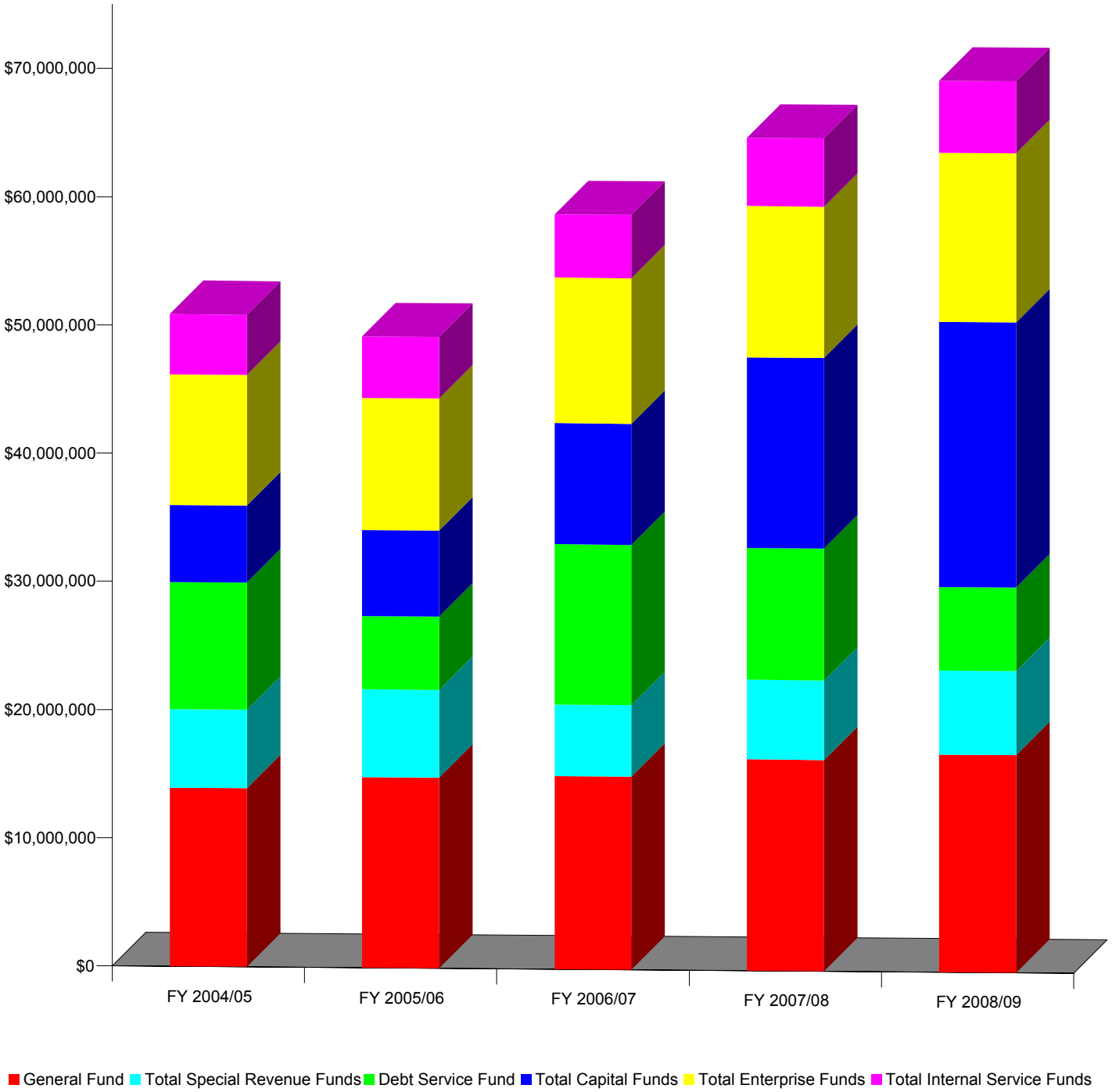


This graph, which excludes transfers & non-budgeted funds, shows that the major source of revenue for the City of Bettendorf continues to be property taxes, followed by charges for services, intergovernmental revenue and other city taxes. For FY 08/09, the city projects to receive $12.8 million in charges for services from sources like garbage/sewer/storm water fees, recreation fees and Family museum classes. The city aggressively reviews charges for services to aid in reducing property taxes where appropriate.

City of Bettendorf, Iowa
Expenditures by Fund, net of Transfers
FY 2008/09 Budget

Fund	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Projected	FY 2008/09 Budget	From 07/08 Budget % Change	From 07/08 Budget $ Change
General Fund	**13,948,734**	**14,851,977**	**15,044,185**	**16,479,897**	**16,961,453**	**2.92%**	**481,556**
Road Use Tax	2,830,292	2,646,761	2,585,761	2,975,942	2,735,489	(8.08%)	(240,453)
HUD Section 8	562,921	462,867	456,598	474,550	489,853	3.22%	15,303
Economic Development	661,289	1,526,952	210,114	269,585	189,668	(29.64%)	(79,917)
Bettendorf Fund	43,426	12,366	15,000	36,000	200,000	455.56%	164,000
Subdivision deposits	6,043	28,688	5,994	8,200	8,200	0.00%	0
Chaplain's Petty Cash	8,755	4,725	5,055	7,500	7,500	**0.00%**	**0**
City Drug/Seizure	14,027	5,000	1,963	3,500	3,500	0.00%	0
Federal Drug/Seizure	0	49,884	29,626	20,000	2,000	(90.00%)	(18,000)
Police & Fire Pension Excess	250	291	511	600	0	(100.00%)	(600)
Library Open Access	45,335	43,144	28,179	30,344	28,945	(4.61%)	(1,399)
Interlibrary Loan	1,951	1,733	2,450	3,000	3,000	0.00%	0
Enrich Iowa	18,479	33,832	16,071	21,018	21,018	0.00%	0
Kakert Estate	202	2,000	3,731	3,000	3,000	0.00%	0
Library Gift Fund	56,060	98,913	30,842	47,000	47,000	0.00%	0
City Tree Planting Program	5,906	10,212	13,325	11,000	11,000	0.00%	0
City Beautification	63,460	81,829	76,938	91,068	91,068	0.00%	0
Old Fashioned 4th of July	48,425	64,245	58,830	63,000	63,000	0.00%	0
TIF Districts	1,744,138	1,795,731	2,038,771	2,140,834	2,642,786	23.45%	501,952
Total Special Revenue Funds	**6,110,959**	**6,869,173**	**5,579,759**	**6,206,141**	**6,547,027**	**5.49%**	**340,886**
Debt Service Fund	**9,898,864**	**5,719,985**	**12,522,325**	**10,272,333**	**6,531,016**	**(36.42%)**	**(3,741,317)**
Capital Projects	4,870,772	5,474,812	8,859,754	13,552,546	19,570,677	44.41%	6,018,131
Vehicle Replacement	590,009	1,004,449	402,490	676,167	1,045,000	54.55%	368,833
Electronic Equipment	136,858	214,292	183,119	668,585	85,748	(87.17%)	(582,837)
Eagles Bldg Remodel	430,000	0	0	0	0	0.00%	0
Geo Thuenen Dr. Overpass	0	3,514	35	0	0	0.00%	0
Total Capital Funds	**6,027,639**	**6,697,067**	**9,445,398**	**14,897,298**	**20,701,425**	**38.96%**	**5,804,127**
Sewer Utility	2,733,727	2,770,289	2,895,620	3,010,054	3,223,211	7.08%	213,157
Recycling/Solid Waste Management	1,955,668	1,587,976	1,611,386	1,724,151	1,802,915	4.57%	78,764
Family Museum for Arts & Science	1,953,598	1,727,270	1,784,730	1,792,778	1,819,047	1.47%	26,269
Palmer Hills Golf Course	905,401	1,147,016	1,267,199	1,294,650	1,336,412	3.23%	41,762
Life Fitness Center	771,254	782,057	781,012	850,566	823,857	(3.14%)	(26,709)
Aquatic Center	418,962	411,909	422,843	446,866	444,877	(0.45%)	(1,989)
Stormwater Utility	416,528	785,990	669,495	830,728	791,974	(4.67%)	(38,754)
Transit	1,019,274	1,097,485	1,170,020	1,258,165	1,306,202	3.82%	48,037
Educational Center	0	0	694,448	0	0	0.00%	0
Event Center	0	0	64,030	580,937	1,637,175	300.00%	1,056,238
Total Enterprise Funds	**10,174,412**	**10,309,992**	**11,360,783**	**11,788,895**	**13,185,670**	**11.85%**	**1,396,775**
Employee Health Insurance	2,252,920	2,225,113	2,256,994	2,655,983	2,848,074	7.23%	192,091
Risk Management	905,392	876,022	915,806	778,419	864,187	11.02%	85,768
Information Services	600,400	604,437	590,837	644,010	642,589	(0.22%)	(1,421)
Municipal Garage	956,131	1,093,808	1,161,350	1,235,135	1,246,607	0.93%	11,472
Total Internal Service Funds	**4,714,843**	**4,799,380**	**4,924,987**	**5,313,547**	**5,601,457**	**5.42%**	**287,910**
Total net of Transfers	**50,875,451**	**49,247,574**	**58,877,437**	**64,958,111**	**69,528,048**	**7.04%**	**4,569,937**
Total net of Transfers, Economic Development, Debt Service, Capital projects, Educational Center and Event Center	**34,287,659**	**35,303,570**	**35,941,122**	**38,937,958**	**40,468,764**	**3.93%**	**1,530,806**

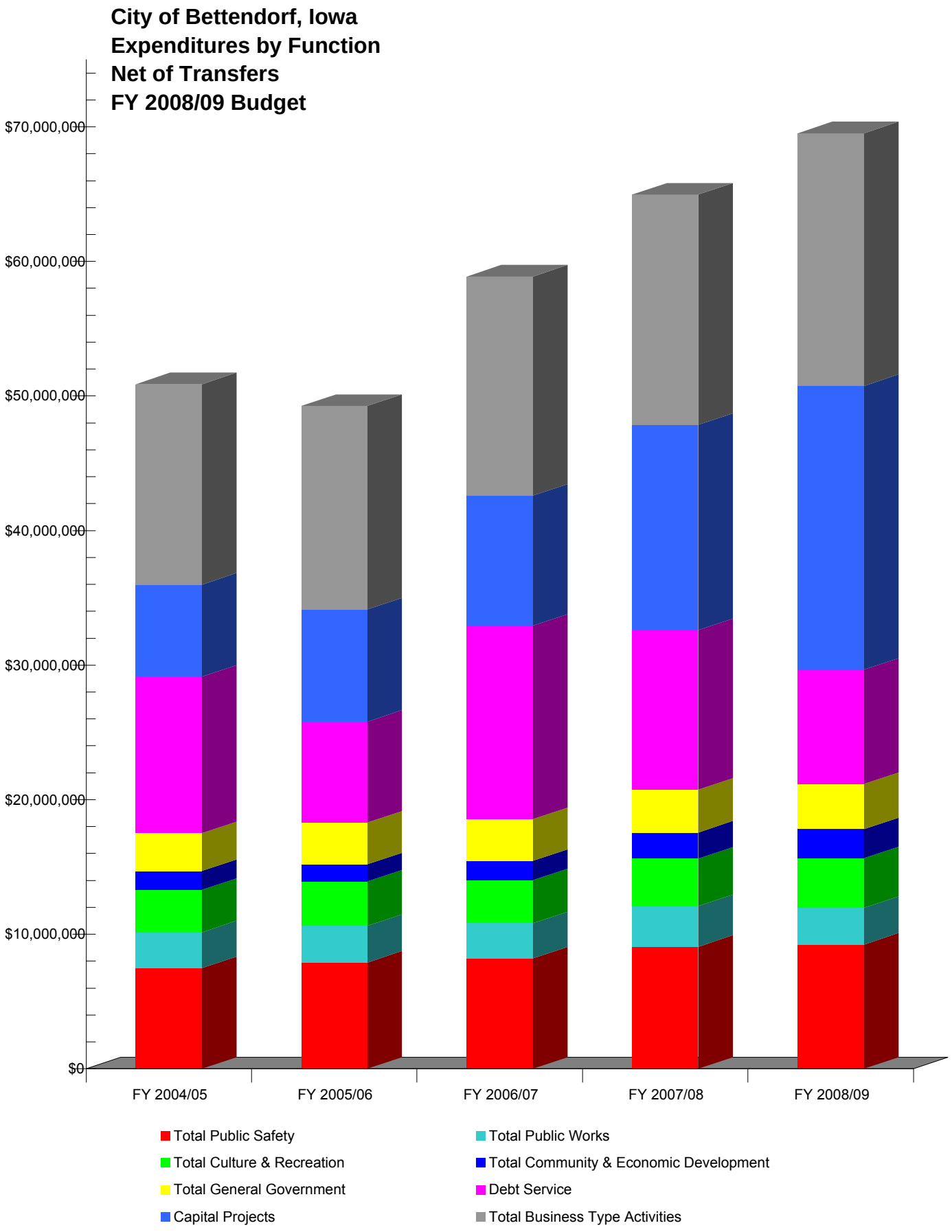
City of Bettendorf, Iowa
Expenditures by Fund, net of Transfers
FY 2008/09 Budget



This chart, which excludes transfers, shows that the majority of expenditures are in the General Fund, the City's main operating fund and in the Capital Projects Funds. The City Council has established Enterprise Funds for programs that operate similar to a private business including the Golf Course, Family Museum, Life Fitness Center, Recycling/Solid Waste, Stormwater, Sewer ,Aquatic Center and Events Center funds.

City Expenditures by Function, Net of Transfers, FY 2008/09 Budget

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	From 2007/08 Budget % Change	From 2007/08 Budget $ Change
Government Activities:							
Police Department	5,201,791	5,529,797	5,680,144	6,080,980	6,221,335	2.31%	140,355
Flood Control	27,425	32,127	27,175	47,195	49,937	5.81%	2,742
Fire Department	1,886,212	2,010,687	2,107,221	2,529,679	2,523,906	(0.23%)	(5,773)
Department of Inspections	351,315	322,123	354,891	386,090	350,180	(9.30%)	(35,910)
Other Public Safety	20,375	958	25,469	28,131	90,131	220.40%	62,000
Total Public Safety	**7,487,118**	**7,895,692**	**8,194,900**	**9,072,075**	**9,235,489**	**1.80%**	**163,414**
Roads, Bridges & Sidewalks	694,314	705,559	603,178	575,301	664,762	15.55%	89,461
Street Lighting	215,000	219,310	223,632	226,000	230,000	1.77%	4,000
Traffic Control & Safety	327,114	335,379	367,486	388,819	375,017	(3.55%)	(13,802)
Snow Removal	373,378	598,852	519,055	991,074	513,712	(48.17%)	(477,362)
Highway Engineering	509,818	448,390	413,368	396,570	471,069	18.79%	74,499
Street Cleaning	123,062	0	117,721	72,295	44,823	(38.00%)	(27,472)
Other Public Works	417,796	419,844	382,894	374,575	417,744	11.52%	43,169
Total Public Works	**2,660,482**	**2,727,334**	**2,627,334**	**3,024,634**	**2,717,127**	**(10.17%)**	**(307,507)**
Library Services	1,735,652	1,895,069	1,877,888	2,065,614	2,145,676	3.88%	80,062
Parks	924,699	940,884	863,676	956,448	1,066,305	11.49%	109,857
Recreation	301,295	325,772	307,858	361,337	333,656	(7.66%)	(27,681)
Community Center	70,270	74,376	79,204	79,860	80,894	1.29%	1,034
Other Culture & Recreation	121,756	64,245	58,830	63,000	63,000	0.00%	0
Total Culture & Recreation	**3,153,672**	**3,300,346**	**3,187,456**	**3,526,259**	**3,689,531**	**4.63%**	**163,272**
Community Beautification	69,366	186,664	90,263	102,068	102,068	0.00%	0
Economic Development	462,903	261,330	561,750	952,274	1,131,915	18.86%	179,641
Housing & Urban Renewal	562,922	462,867	456,596	474,550	489,853	3.22%	15,303
Planning & Zoning	194,444	206,611	211,401	258,345	276,141	6.89%	17,796
Other Community & Economic Development	123,210	140,669	123,553	146,057	173,097	18.51%	27,040
Total Community & Economic Development	**1,412,845**	**1,258,141**	**1,443,563**	**1,933,294**	**2,173,074**	**12.40%**	**239,780**
Mayor, Council & City Administration	676,811	836,442	821,508	705,832	771,667	9.33%	65,835
Clerk & Finance Administration	617,138	602,462	638,033	714,611	763,258	6.81%	48,647
Elections	0	8,457	0	16,092	5,000	100.00%	(11,092)
Legal services/City Attorney	169,070	175,387	195,674	230,604	239,737	3.96%	9,133
City Hall & General Buildings	694,052	705,174	709,617	768,960	796,645	3.60%	27,685
Tort Liability	404,582	534,877	500,711	447,052	463,227	3.62%	16,175
Other General Government	236,520	243,490	239,323	314,375	314,025	(0.11%)	(350)
Total General Government	**2,798,173**	**3,106,289**	**3,104,866**	**3,197,526**	**3,353,559**	**4.88%**	**156,033**
Debt Service	**11,637,960**	**7,503,068**	**14,365,932**	**11,841,478**	**8,496,555**	**(28.25%)**	**(3,344,923)**
Capital Projects	**6,835,946**	**8,347,332**	**9,667,616**	**15,260,404**	**21,075,586**	**38.11%**	**5,815,182**
Total Government Activities	**35,986,196**	**34,138,202**	**42,591,667**	**47,855,670**	**50,740,921**	**6.03%**	**2,885,251**
Business Type Activities/Enterprises:							
Sewer Utility	2,733,727	2,770,289	2,895,620	3,010,053	3,223,211	7.08%	213,158
Recycling/Solid Waste Management	1,955,668	1,587,976	1,611,386	1,724,151	1,802,915	4.57%	78,764
Family Museum	1,953,598	1,727,270	1,784,730	1,792,778	1,819,047	1.47%	26,269
Palmer Hills Golf Course	905,401	1,147,016	1,267,199	1,294,650	1,336,412	3.23%	41,762
Life Fitness Center	771,254	782,057	781,012	850,566	823,857	(3.14%)	(26,709)
Splash Landing Aquatic Center	418,962	411,909	422,843	446,866	444,877	(0.45%)	(1,989)
Stormwater Utility	416,528	785,990	669,495	830,728	791,974	(4.67%)	(38,754)
Transit	1,019,274	1,097,485	1,170,020	1,258,165	1,306,202	3.82%	48,037
Educational Center	0	0	694,448	0	0		0
Event Center	0	0	64,030	580,937	1,637,175	181.82%	1,056,238
Employee Insurance	2,252,920	2,225,113	2,256,994	2,655,983	2,848,074	7.23%	192,091
Risk Management	905,392	876,022	915,806	778,419	864,187	11.02%	85,768
Information Services	600,400	604,437	590,837	644,010	642,589	(0.22%)	(1,421)
Municipal Garage	956,131	1,093,808	1,161,350	1,235,135	1,246,607	0.93%	11,472
Total Business Type Activities	**14,889,255**	**15,109,372**	**16,285,770**	**17,102,441**	**18,787,127**	**9.85%**	**1,684,686**
Total All Expenditures, net of transfers	**50,875,451**	**49,247,574**	**58,877,437**	**64,958,111**	**69,528,048**	**7.04%**	**4,569,937**
Total Net of Transfers, Economic Development, Debt Service, Capital projects, Educational Center and Event Center	34,287,659	35,303,570	35,941,122	38,937,958	40,468,764	**3.93%**	**1,530,806**

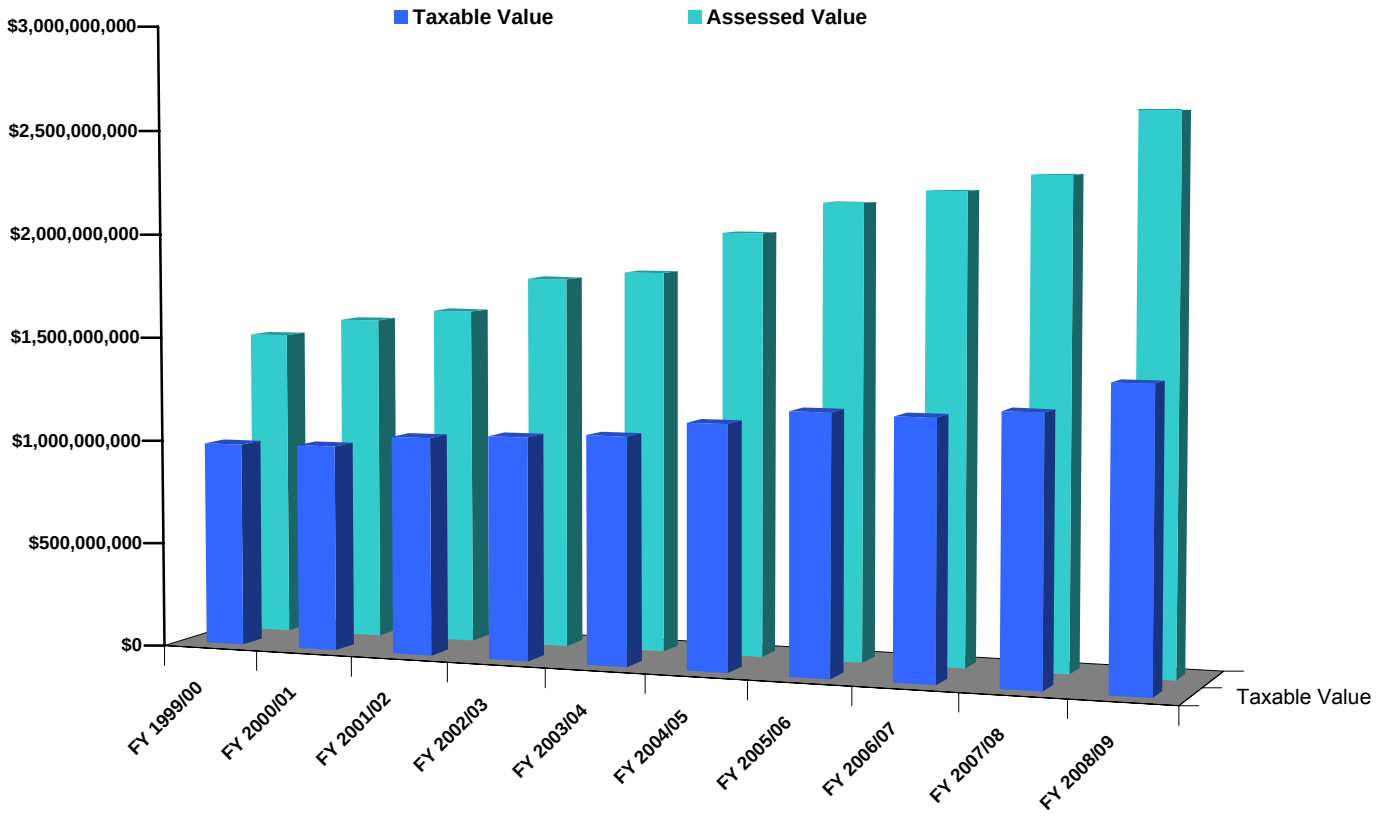


This graph, which excludes transfers, shows that the majority of City expenditures are for Business Type Activities and Capital Projects. The capital budget includes an aggressive $21 million budget for FY 2008/09, consisting largely of infrastructure projects.

City of Bettendorf, Iowa
Assessed and Taxable Valuations, All Property Types
Fiscal Years 1999/00 through 2008/09

Property Type	Assessed Value	Taxable Value	Percent of Assessed	Assessed Value	Taxable Value	Percent of Assessed
	FY 1999/00			FY 2000/01		
Residential	1,132,752,657	639,273,709	56.44%	1,257,127,893	688,903,166	54.80%
Commercial	235,782,064	235,221,225	99.76%	259,201,601	254,756,580	98.29%
Industrial	14,550,585	14,550,585	100.00%	14,957,233	14,957,233	100.00%
Machinery & Equipment	16,395,098	16,395,098	100.00%	14,496,736	14,496,736	100.00%
Public Utility	79,579,606	79,579,606	100.00%	18,125,035	18,122,912	99.99%
Less Military Exemptions	0	(4,744,824)	N/A	0	(4,703,154)	N/A
Total	**1,479,060,010**	**980,275,399**	**66.28%**	**1,563,908,498**	**986,533,473**	**63.08%**
Agricultural	5,667,869	5,658,430	99.83%	6,140,542	5,905,592	96.17%
	FY 2001/02			FY 2002/03		
Residential	1,300,890,182	731,310,002	56.22%	1,466,869,955	756,758,149	51.59%
Commercial	268,816,253	268,413,408	99.85%	278,725,560	271,135,475	97.28%
Industrial	16,997,563	16,997,563	100.00%	15,396,453	15,396,453	100.00%
Machinery & Equipment	11,491,644	11,491,644	100.00%	6,746,181	6,746,181	100.00%
Public Utility	19,916,751	19,916,751	100.00%	17,534,839	17,533,490	99.99%
Less Military Exemptions	0	(4,680,004)	N/A	0	(4,651,525)	N/A
Total	**1,618,112,393**	**1,043,449,364**	**64.49%**	**1,785,272,988**	**1,062,918,223**	**59.54%**
Agricultural	6,078,144	6,071,887	99.90%	5,954,158	5,954,158	100.00%
	FY 2003/04			FY 2004/05		
Residential	1,508,179,680	773,898,748	51.31%	1,652,161,490	799,053,188	48.36%
Commercial	274,969,629	274,969,629	100.00%	338,690,940	335,897,927	99.18%
Industrial	17,287,710	17,287,710	100.00%	13,400,078	13,400,078	100.00%
Machinery & Equipment	4,505,732	4,505,732	100.00%	0	0	0.00%
Public Utility	17,670,824	17,670,824	100.00%	15,445,981	15,445,981	100.00%
Less Military Exemptions	0	(4,574,440)	N/A	0	(4,517,028)	N/A
Total	**1,822,613,575**	**1,083,758,203**	**59.46%**	**2,019,698,489**	**1,159,280,146**	**57.40%**
Agricultural	5,878,051	5,878,051	100.00%	4,700,968	4,700,968	100.00%
	FY 2005/06			FY 2006/07		
Residential	1,798,988,393	861,119,222	47.8669%	1,851,303,035	849,673,860	45.8960%
Commercial	341,209,113	341,209,113	100.00%	347,801,087	344,386,888	99.02%
Industrial	13,455,769	13,455,769	100.00%	14,809,173	14,809,173	100.00%
Machinery & Equipment	0	0	0.00%	0	0	0.00%
Public Utility	15,613,994	15,613,994	100.00%	15,077,966	15,076,278	99.99%
Less Military Exemptions	0	(4,457,764)	N/A	0	(4,397,469)	N/A
Total	**2,169,267,269**	**1,226,940,334**	**56.56%**	**2,228,991,261**	**1,219,548,730**	**54.71%**
Agricultural	4,529,273	4,529,273	100.00%	4,459,440	4,459,440	100.00%
	FY 2007/08			FY 2008/09		
Residential	1,921,741,462	875,453,849	45.5552%	2,138,636,766	940,544,456	43.9787%
Commercial	351,218,507	351,218,507	100.00%	430,585,395	429,146,718	99.67%
Industrial	20,010,233	20,010,233	100.00%	20,661,813	20,661,813	100.00%
Machinery & Equipment	0	0	0.00%	0	0	0.00%
Public Utility	14,536,012	14,536,012	100.00%	14,365,946	14,364,871	99.99%
Less Military Exemptions	0	(4,389,236)	N/A	0	(4,280,894)	N/A
Total	**2,307,506,214**	**1,256,829,365**	**54.47%**	**2,604,249,920**	**1,400,436,964**	**53.78%**
Agricultural	4,437,370	4,437,370	100.00%	4,692,920	4,228,430	90.10%

City of Bettendorf, Iowa
Assessed and Taxable Valuations
All Property Types
FY 1999/00 thru FY 2008/09



This chart displays that although the City's total assessed value has increased 76% over the past ten years, taxable valuations have increased only 42.9% over the same period. The state mandated roll-back on residential property accounts for the majority of the reduced increase in taxable values.

City of Bettendorf, Iowa
Taxable Valuations by Property Type
(including TIF increment values)
FY 1999/00 through FY 2008/09

Fiscal Year	Residential Property	Commercial Property (4)	Industrial Property	Machinery & Equip.(3)	Public Utility (1)(2)	Less Military Exemptions	Agricultural Land & Bldgs.	Total	$ Change Prior Year	% Change Prior Year
FY 1999/00	639,273,709	295,966,144	14,550,585	16,395,098	79,579,606	(4,744,824)	5,658,430	1,046,678,748	72,551,772	7.45%
FY 2000/01	690,243,436	318,067,900	24,790,477	12,440,783	18,122,912	(4,703,154)	5,905,592	1,064,867,946	18,189,198	1.74%
FY 2001/02	732,631,732	330,178,121	25,083,070	8,282,956	19,916,751	(4,680,004)	6,071,887	1,117,484,513	52,616,567	4.94%
FY 2002/03	759,113,649	333,571,430	26,824,310	3,921,295	17,533,490	(4,651,525)	5,954,158	1,142,266,807	24,782,294	2.22%
FY 2003/04	776,193,328	342,137,241	25,606,857	0	17,670,824	(4,574,440)	5,878,051	1,162,911,861	20,645,054	1.81%
FY 2004/05	801,991,975	379,879,217	26,663,640	0	15,528,075	(4,517,028)	4,700,968	1,224,246,847	61,334,986	5.27%
FY 2005/06	864,484,439	391,126,833	26,839,000	0	15,613,994	(4,457,764)	4,529,273	1,298,135,775	73,888,928	6.04%
FY 2006/07	853,102,375	398,679,601	27,043,950	0	15,076,278	(4,397,572)	4,459,440	1,293,964,072	(4,171,703)	(0.32%)
FY 2007/08	875,607,777	456,010,880	28,076,180	0	14,536,012	(4,389,236)	4,437,370	1,374,278,983	76,143,208	5.88%
FY 2008/09	944,430,250	533,781,993	34,550,570	0	14,364,871	(4,306,822)	4,228,430	1,527,049,292	152,770,309	11.12%

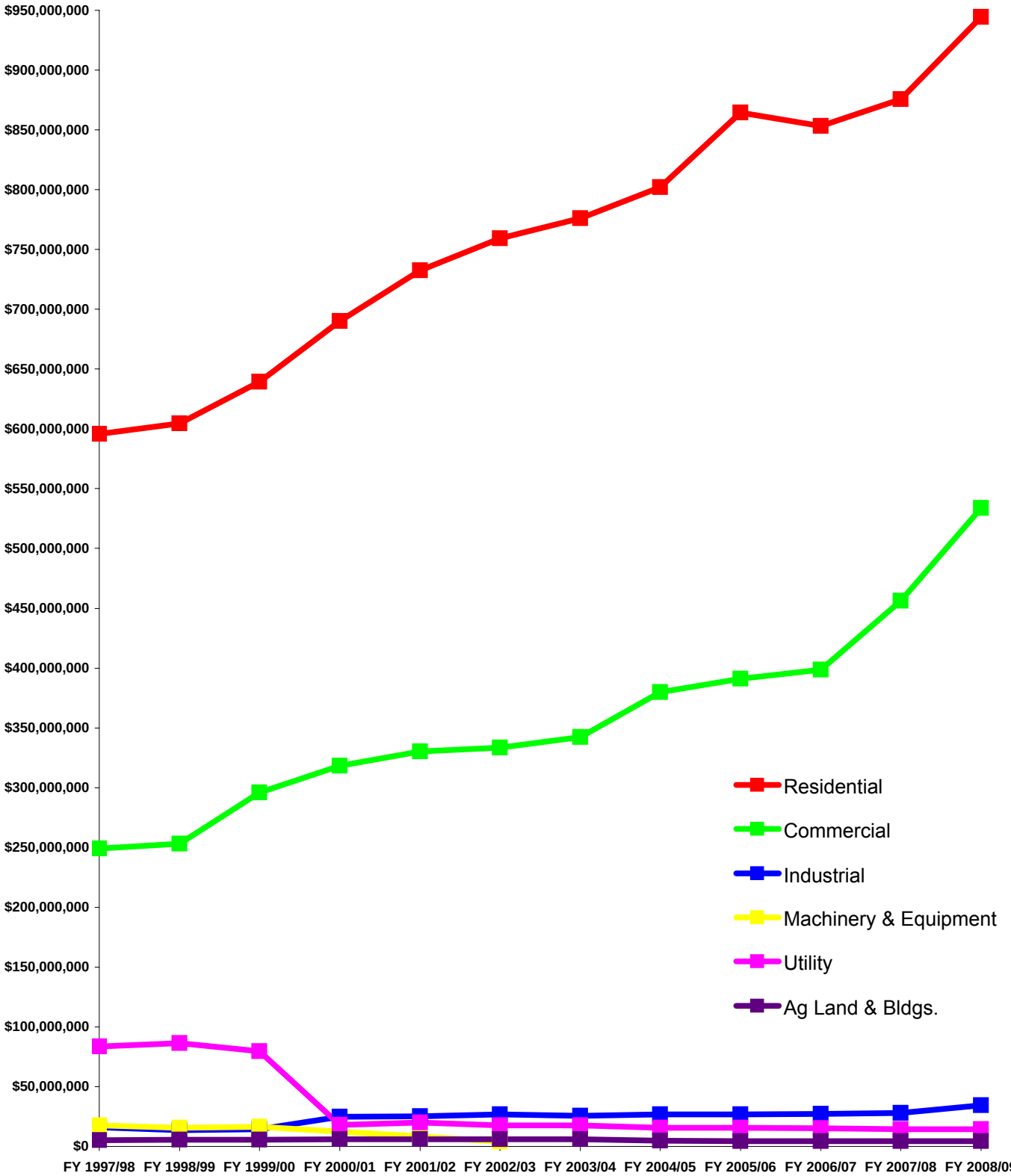
(1) The sharp decrease in public utility values in FY 2000/01 is the direct result of gas and electric utilities now being taxed through exise taxes as opposed to property taxes.

(2) Taxable values for gas & electric utilities total $59,058,894 for FY 03/04, $59,302,866 for FY 04/05, $55,391,133 for FY 05/06, $55,434,338 for FY 06/07. $54,120,189 for FY 07/08, & $59,261,980 for FY 08/09.

(3) Effective fiscal year 2003/04, machinery & equipment assessments were phased out by the State of Iowa.

(4) FY 2008/09 includes $122,383,898 of taxable TIF valuations including $40 million minimum assessment from the Isle of Capri fpr the Event Center

City of Bettendorf, Iowa
Taxable Valuations by Property Type
(including TIF increment)
FY 1997/98 thru FY 2008/09



The sharp decrease in public utility values in FY 2000/01 is the direct result of gas and electric utilities now being taxed through excise taxes as opposed to property taxes.

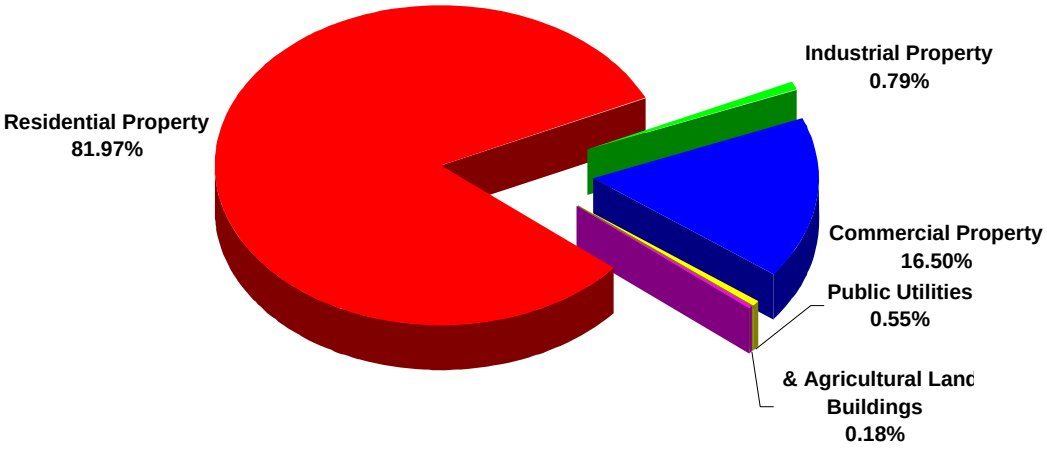
City of Bettendorf, Iowa
FY 2008/09 Assessed Valuations
vs.
Taxable Valuations
by Property Type

	100% Assessed Valuation	Percent of Total	Taxable Valuation	Percent of Total
Residential Property	$2,138,636,766	81.97%	$940,544,456	66.76%
Industrial Property	20,661,813	0.79%	20,661,813	1.47%
Commercial Property	430,585,395	16.50%	429,146,718	30.46%
Public Utilities	14,365,946	0.55%	14,364,871	1.02%
Agricultural Land & Buildings	4,692,920	0.18%	4,228,430	0.30%
Total Valuations	$2,608,942,840	100.00%	$1,408,946,288	100.00%
Less Military Exemptions	0		4,280,894	
Total Net Valuation	**$2,608,942,840**		**$1,404,665,394**	

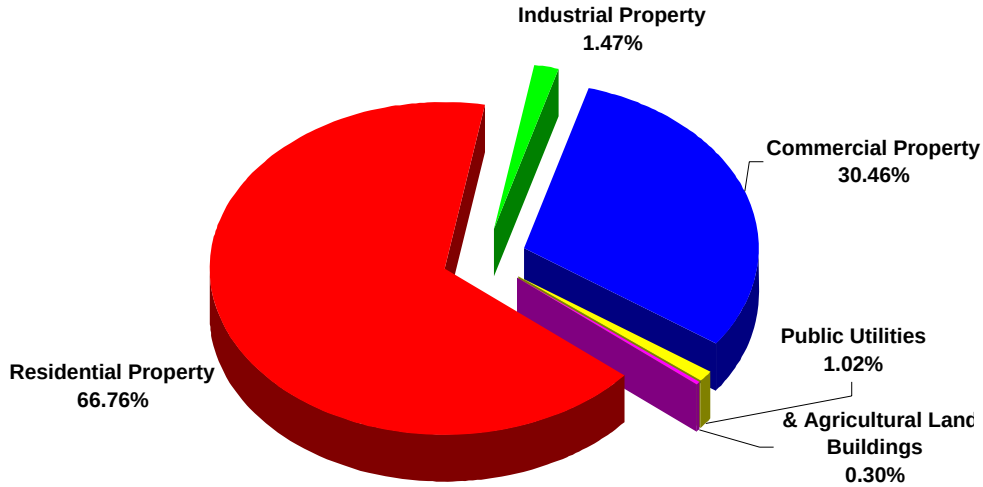
TIF Increment Values(for Debt Service levy only):

Downtown TIF	$88,135,844
Duck Creek	$15,556,489
Fields Development	$140,921
GRAFCO	$1,284,223
Greystone	$454,880
L3 Properties	$885,350
NEPCO District	$1,296,910
Olympic Steel	$6,272,115
Spruce Hills(Trinity)	$8,357,166
Total TIF	**$122,383,898**

City of Bettendorf, Iowa
100 % Assessed Valuations
by Property Type for FY 2008/09



City of Bettendorf, Iowa
Taxable Valuations
by Property Type for FY 2008/09



City of Bettendorf, Iowa
Total Tax Dollars and Tax Rates
FY 1999/00 through FY 2008/09

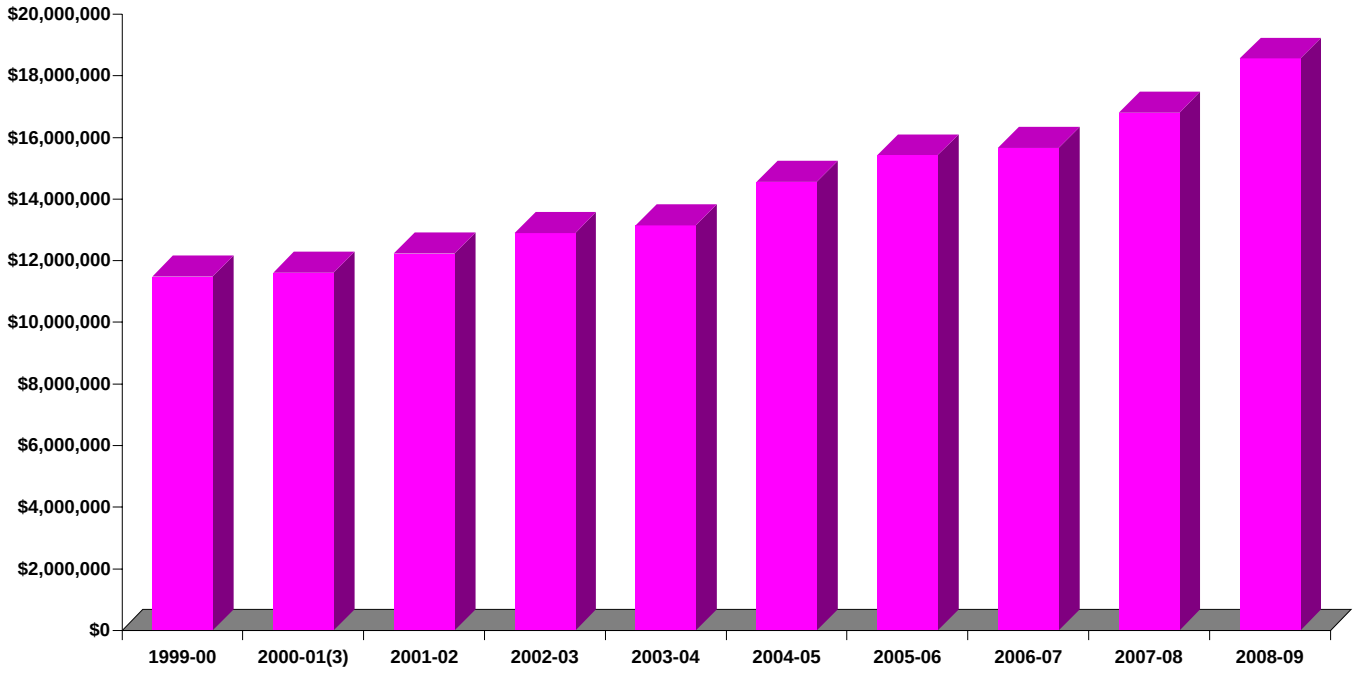
Fiscal Year	Gross Tax Levy(1)	City Levy Rate(2)	Ag Land Levy Rate(2)	$ Inc(Dec)) from Prior Year	% Inc(Dec)) from Prior Year
1999-00	11,477,426	11.45555	3.00375	464,157	4.21%
2000-01(3)	11,601,946	11.46317	3.00375	124,520	1.08%
2001-02	12,229,784	11.45555	3.00375	627,838	5.41%
2002-03	12,892,364	11.85000	3.00375	662,580	5.42%
2003-04	13,138,638	11.85000	3.00375	246,274	1.91%
2004-05	14,559,407	12.34932	3.00375	1,420,769	10.81%
2005-06	15,419,061	12.34952	3.00375	859,654	5.90%
2006-07	15,663,030	12.60000	3.00375	243,969	1.58%
2007-08	16,797,824	12.95000	3.00375	1,134,794	7.25%
2008-09	18,559,043	12.85000	3.00375	1,761,219	10.48%

(1) Includes state replacement credits against levied taxes.

(2) Levy rate per $ 1,000 taxable valuation.

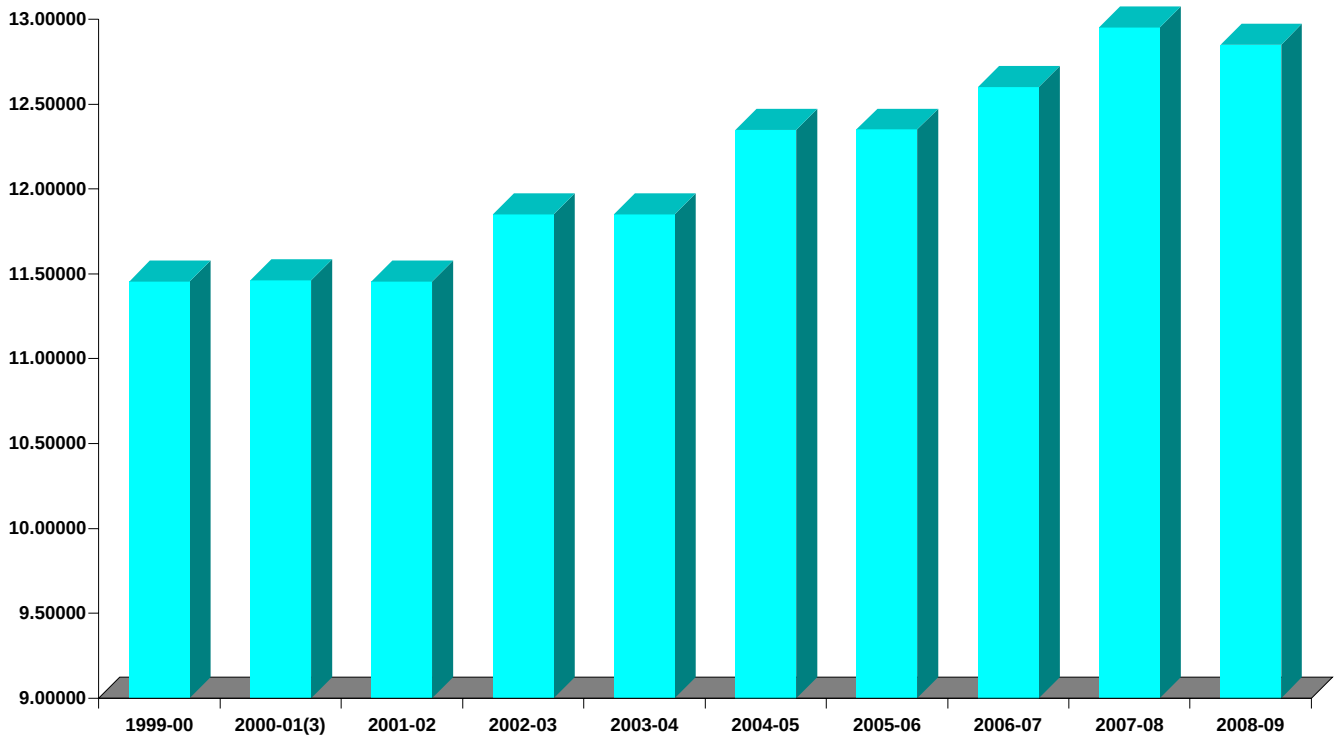
(3) Effective fiscal year 2000/2001, property taxes on utility valuations are collected through excise taxes.

City of Bettendorf, Iowa
Total Tax Dollars
FY 1999/00 thru FY 2008/09



City of Bettendorf, Iowa
Levy Rates
FY 1999/00 thru FY 2008/09

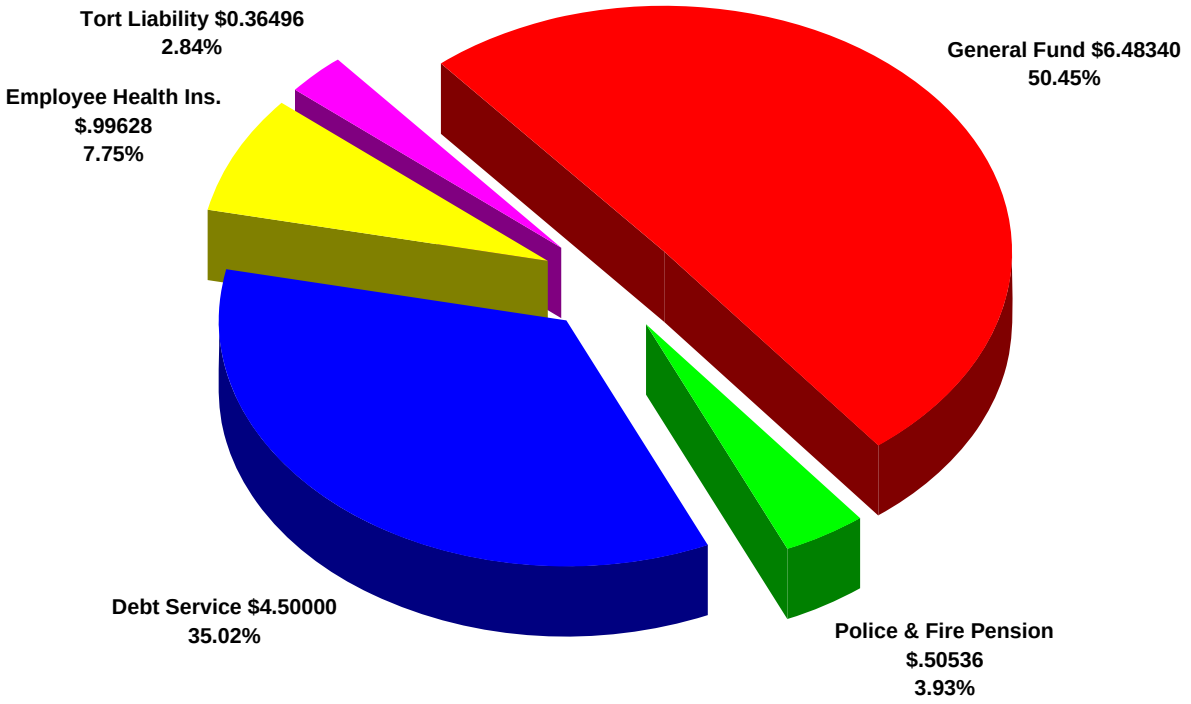
Total dollars collected from property taxes have increased 61.7% over the last ten years due to significant growth in taxable valuations. The city increased its levy rate 12.2% over the same time period.



City of Bettendorf, Iowa
Property Tax Levy by Fund
FY 2008/2009 Budget

	2007/08 Budget		2008/09 Budget		
Fund	**Collections**	**Levy per $1,000 of Assessed Valuation**	**Collections**	**Levy per $1,000 of Assessed Valuation**	**Change in Collection $**
General Fund	$8,645,516	$6.87883	$9,079,593	$6.48340	$434,077
Tort Liability	$428,591	$0.34101	$511,103	$0.36496	$82,512
Trust & Agency:					
Employee Health Ins.	$1,295,024	$1.03039	$1,395,228	$0.99628	$100,204
Police & Fire Pension	$251,077	$0.19977	$707,730	$0.50536	$456,653
Total Trust & Agency	$1,546,101	$1.23016	$2,102,958	$1.50164	$556,857
Debt Service	$6,164,287	$4.50000	$6,852,694	$4.50000	$688,407
Total Levy Rate	$16,784,495	**$12.95000**	$18,546,348	**$12.85000**	($0.10000)
Agricultural Land Levy Rate	$13,329	**$3.00375**	$12,701	**$3.00375**	($628)
Grand Total	**$16,797,824**		**$18,559,049**		$1,761,225

City of Bettendorf, Iowa
Property Tax Levy by Fund
Fiscal Year 2008/2009 Budget
$12.85 per $1,000 Valuation



Although the General Fund levy accounts for 50.45% of the total levy rate, the City still has levying capacity of 20% before the General fund rate reaches the state mandated maximum limit of $8.10 per $1,000 of taxable valuation.

City of Bettendorf FY 2008/09, Transfers between funds

	From General	From Employee Benefits	From Road Use	From Park Donations	From Eyesurg TIF	From Rivers Edge	From Debt Service	From Capital Projects	From Electronic	From Gaming	From CIP/LOT	Total Transfers In
To General Fund		2,194,566		2,600				75,000	72,950			**2,345,116**
To Road Use									17,200			**17,200**
To City Beautification										85,000		**85,000**
To Trees			8,000									**8,000**
To Old Fashioned July 4th										40,000		**40,000**
To Econ. Development	161,500											**161,500**
To Capital Projects					89,433					250,000	2,974,677	**3,314,110**
To Vehicle Replacement	100,000									190,000	300,000	**590,000**
To Electronic Equipment	100,000										150,000	**250,000**
To CIP/LOT & Interest	1,760,000											**1,760,000**
To Recycling/Solid Waste								750,000				**750,000**
To Family Museum	69,504						403,271		37,400	873,556	138,850	**1,522,581**
To Palmer Hills Golf											50,000	**50,000**
To Life Fitness Center										105,000	105,000	**210,000**
To Aquatic Center										65,000		**65,000**
To Storm Water							223,251					**223,251**
To Transit	559,912									150,000	32,720	**742,632**
To Events Center						1,126,990						**1,126,990**
To Information Services									45,000			**45,000**
Total Transfers Out	**2,750,916**	**2,194,566**	**8,000**	**2,600**	**89,433**	**1,126,990**	**626,522**	**825,000**	**172,550**	**1,758,556**	**3,751,247**	**13,306,380**

Introduction to the General Fund
Description of General Fund 44-50
Expenditures by Function & Category 51

Statement of Revenue, Expenditures & Changes in Fund Balance 2004/05-2008/09 52

Program Performance Indicators
Public Safety:
Police Administration 54-55
Police Training 56-57
Police Patrol 58-59
Police Communications 60-61
Police Detective Bureau 62-63
Police Support Services 64-65
Police Traffic 66-67
Fire Administration 68-69
Fire Training 70-71
Fire Suppression 72-73
Fire Prevention 74-75
Fire EMS/Rescue 76-77
Fire Hazardous Materials 78-79
Fire General Maintenance 80-81
Building Inspection Services and Support 82-83
Flood Control 84-85
Culture and Recreation:
Library Administration 86-87
Library Circulation Services 88-89
Library Adult Services 90-91
Library Youth Services 92-93
Library Information Services 94-95
Library Technical Services 96-97
Parks Administration 98-99
Park Maintenance 100-101
Park Recreation 102-103
Park Community Center 104-105
Community & Economic Development:
Community Development Administration 106-107
Community Development Planning 108-109
General Government:
Mayor & Council 110-111
City Administration 112-113
City Clerk 114-115
Finance Administration 116-117
Finance Accounting & Payroll 118-119
Finance Budgeting 120-121
Finance Purchasing & Fixed Assets 122-123
Legal 124-125
Building Maintenance 126-127
Custodial Services 128-129
Human Resources 130-131
Public Information Distribution 132-133

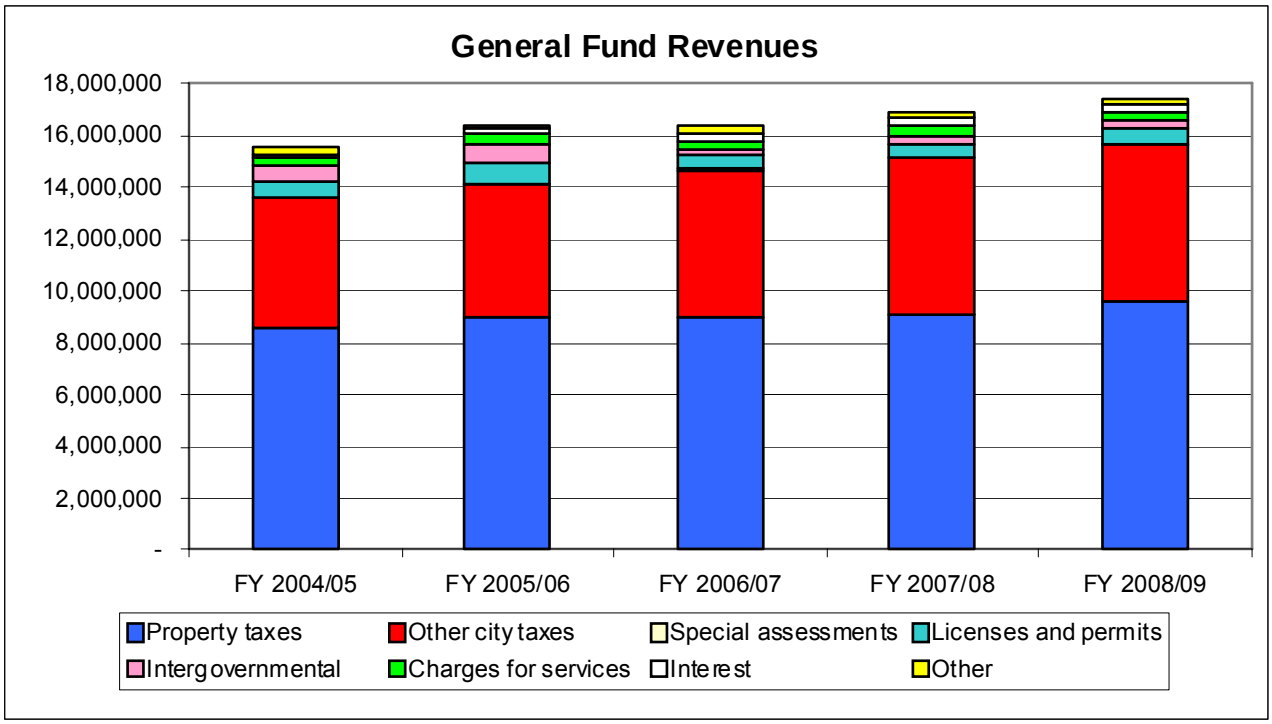
The General Fund for the City of Bettendorf accounts for all transactions of the City which pertain to the general administration and services traditionally provided to citizens, except those specifically accounted for elsewhere. Services within the General Fund include police and fire protection, library, parks and recreation, engineering, community development, and general administration. The General Fund is the primary source of appropriations to fund costs of providing these services. Consequently, considerable importance is placed upon the fund's financial condition. The City Council and staff's objective is to maintain an acceptable level of service for its citizens within the limitations of revenue sources that are available to support these activities.

To attain the objective of maintaining the General Fund as a self-funding entity, revenues and/or available balances must be provided to support expenditures during the entire fiscal year. Consequently, the City Council adopted a fund balance policy in May of 1992 that establishes a minimum General Fund Balance of 20%-25% of net annual operating expenses. The following is a ten-year history of General Fund balances:

Fiscal Year	June 30 Fund Balance	Operating Expenditures	Fund Balance as a Percent of Operating Expenditures
99/00	4,436,242	15,483,911	28.65%
00/01	4,182,423	16,051,375	26.06%
01/02	4,311,664	16,355,753	26.36%
02/03	4,483,686	16,742,169	26.78%
03/04	4,527,844	17,067,046	26.53%
04/05	4,814,328	17,596,955	27.36%
05/06	4,828,961	18,593,843	25.97%
06/07	4,977,530	19,499,741	25.53%
07/08 Budget	4,981,165	19,890,054	25.04%
08/09 Budget	4,978,651	19,712,369	25.26%

Major Revenue Sources

The fiscal year 2008/09 budget projects an increase in general fund operating revenue(excluding transfers) of approximately 4.0% over fiscal year 2007/08. The City of Bettendorf has had growth in property valuations, which fund property taxes, the major revenue for the General Fund. However, some of the new growth is located in Tax Increment Financing (TIF) districts. The growth in these districts does not contribute to general fund property taxes until after the district expires; generally three to twenty years following inception. The following sections discuss the sources of general fund revenue, along with assumptions behind the budget projections.



Property Taxes

The general fund directly finances the majority of the City's day to day operations. Property tax revenue constitutes 55.3% of all general fund revenue and has a major influence on City operations. The General Fund has two direct tax levies along with two other levies that are transferred from another fund. These are the General Fund levy, the Tort Liability Levy, the Employee Benefits Levy and the Police and Fire Pension Levy. The General Fund levy is the City's primary operating levy and is limited by State of Iowa to a maximum of $8.10 per $1,000 of assessed valuation. The Tort Liability levy funds the General Funds' share of the liability insurance and claims of the City. The Employee Benefits Levy finances the health insurance costs for employees and the Police & Fire Pension Levy funds the City's share of the Police & Fire department's pension costs. There is no limitation on the Tort Liability, Employee Benefits or the Police and Fire Pension levy. The City's total combined levy in the General Fund for the four levies described is $8.35 per $1,000 of taxable property valuation for fiscal year 2008/09.

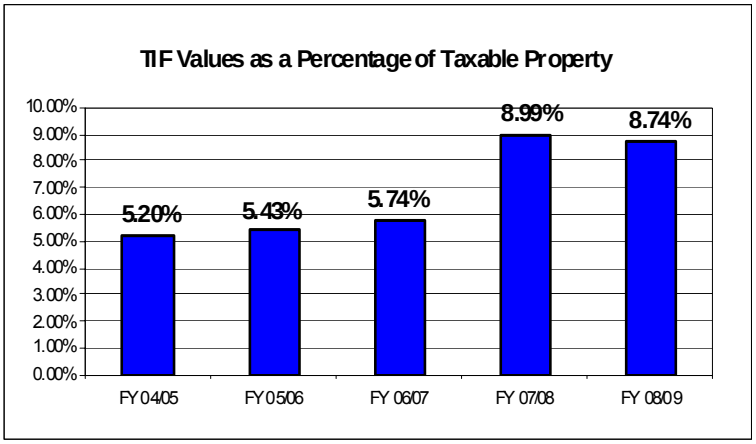
Tax levy analysis

Property tax revenues are projected to increase by 5.67%, or $515,180 due a combination of the following:

- Property values have increased due to revaluation of existing property and new construction of approximately $95 million in taxable value.
- In fiscal year 2008/09 the residential rollback percentage decreased the amount of property tax valuations that are taxable in comparison to the fiscal year 2007/08 state rollback percentage. The following list shows the history of the state rollback percentages, or the percentage of a property's value that is taxable.

Fiscal Year	Residential property	Commercial property
1999/00	56.48%	100.00%
2000/01	54.85%	98.35%
2001/02	56.27%	100.00%
2002/03	51.67%	97.77%
2003/04	51.39%	100.00%
2004/05	48.46%	99.26%
2005/06	47.96%	100.00%
2006/07	45.996%	99.1509%
2007/08	45.5596%	100.00%
2008/09	44.0803%	100.00%

- The portion of the City included in TIF districts totals $122.4 million in valuation primarily due to the improvement district in Downtown Bettendorf where there is a planned Event Center being built by the City with a development agreement with the Isle of Capri. The ability to tax the incremental property valuation in these districts is lost by the general fund until the TIF debt expires. Taxes generated by the incremental valuations in these districts are captured in a special revenue fund for the financing of public improvements or economic development within the district. For fiscal year 2008/09, based on the values, the dollar amount lost to the General Fund is estimated at $1,021,906. The chart at the right is a five year history of TIF valuations as a percentage of taxable property.



Other City Taxes

Effective April 1, 1989, voters approved 1% Local Option Sales Tax. The purpose of the tax is to use it for capital projects (40%) and for property tax relief (60%). Therefore, the City transfers 40% of the tax to the Capital Projects Fund. The City estimates approximately $4.4 million in Local Option Sales Tax collections in fiscal year 2008/09 with an increase of approximately .60% over FY 2007/08. $1.76 million will be transferred to the Capital Projects Fund.

The City also has a voted hotel/motel tax of 7% on the rental of hotel rooms. The annual estimate for this tax is $850,000. There is an agreement to forward 24% of this tax to the Quad City Convention and Visitors Bureau. This year that amount will be $204,000.

All utilities providing service in the State of Iowa pay an excise tax based on profits. The City's share of the tax for FY 08/09 is estimated at $405,847.

Franchise taxes includes Cable Television Franchise tax which is remitted on a quarterly basis from Mediacom, the local cable provider. It was transferred from another category in 06/07.

The City also collects a small amount of mobile home taxes, the estimate for FY 08/09 is $5,415.

Other City Taxes	FY 2004/05 Actual	FY 05/06 Actual	FY 06/07 Actual	FY 07/08 Budget	FY 08/09 Budget	$ Inc (Dec) from 08	% Inc (Dec) from 08
Local Option Sales Tax	3,813,950	3,832,816	4,224,858	4,375,000	4,400,000	25,000	0.57%
Hotel/Motel Tax	811,858	876,854	742,038	832,090	850,000	17,910	2.15%
Utility Excise Tax	412,013	397,880	401,498	390,739	405,847	15,108	3.87%
Franchise Tax	-	-	366,272	400,000	400,000	-	0.00%
Mobile Home Tax	5,474	5,386	4,336	5,400	5,415	15	0.28%
Total Other City Taxes	**5,043,295**	**5,112,936**	**5,739,002**	**6,003,229**	**6,061,262**	**58,033**	**0.97%**

Special Assessments

Special assessments are for sidewalk repair, weed cutting and snow removal if a homeowner does not comply with City Code. These collections are estimated at $8,100 for FY 08/09.

Licenses and Permits

Licenses and permits revenues are expected to be up in FY 08/09 by approximately $16,000 mainly due to an increase in business licenses issued.

Licenses & Permits	FY 04/05 Actual	FY 05/06 Actual	FY 06/07 Actual	FY 07/08 Budget	FY 08/09 Budget	$ Inc (Dec) from 08	% Inc (Dec) from 08
Liquor, Beer & Cigarette permits	7,126	4,864	6,590	2,000	2,000	-	0.00%
Building permits	371,163	514,193	303,303	375,400	375,400	-	0.00%
Electrical permits	44,800	67,996	43,208	27,000	30,000	3,000	11.11%
Mechanical permits	71,850	108,251	65,201	65,000	65,000	-	0.00%
Plumbing permits	70,661	95,146	52,513	55,000	60,000	5,000	9.09%
Right of way permits	3,376	5,067	6,253	5,700	5,700	-	0.00%
Business licenses	65,581	68,414	63,673	60,000	68,000	8,000	13.33%
Miscellaneous licenses	1,645	1,278	1,441	1,515	1,515	-	0.00%
Total licenses & permits	**636,202**	**865,209**	**542,182**	**591,615**	**607,615**	**16,000**	**2.70%**

Intergovernmental

State replacement credits include monies & credits, military exemption revenues and machinery & equipment replacement that has been phased out.

State shared revenues include Liquor licenses and usually stay fairly steady throughout the years.

State, Federal and Local grants include a number of federal grants related to the Police Department, local funding for covering additional fire districts and a Police Liaison Officer at the local schools, and a state grant for enforcing traffic safety. This can vary widely from year to year depending upon the grants being approved.

Intergovernmental	FY 04/05 Actual	FY 05/06 Actual	FY 06/07 Actual	FY 07/08 Budget	FY 08/09 Budget	$ Inc (Dec) from 08	% Inc (Dec) from 08
Franchise taxes	321,427	345,734	-	-	-	-	0.00%
State replacement credits	14,773	17,670	17,542	17,465	17,465	-	0.00%
State shared revenues	27,640	29,678	30,818	32,000	32,000	-	0.00%
State grants	932	13,314	165	-	-	-	0.00%
Federal grants	108,099	156,044	90,908	106,000	106,400	400	0.38%
Other governments revenue	113,536	116,836	120,709	126,904	120,100	(6,804)	-5.36%
Total Intergovernmental	**586,407**	**679,276**	**260,142**	**282,369**	**275,965**	**(6,404)**	**-2.27%**

Charges for Services

Several city departments charge fees for various services and programs offered. There are filing and application fees such as rental and subdivision inspections. There are recreation fees offered through the parks department with programs including tennis lessons, t-ball, soccer, volleyball and day camp. The Community Center offers room and park shelter rentals as well as gymnastics. There are also miscellaneous charges for police & fire report copies, hazardous materials clean-up charges, and other special event fees. Charges for services are reduced from FY 07/08 mainly due to fluctuations of miscellaneous charges, which can vary widely from year to year.

Charges for Services	FY 04/05 Actual	FY 05/06 Actual	FY 06/07 Actual	FY 07/08 Budget	FY 08/09 Budget	$ Inc (Dec) from 08	% Inc (Dec) from 08
Filing & application fees	99,629	162,922	74,540	107,050	110,050	3,000	2.80%
Recreation fees	147,422	132,932	143,017	148,268	146,050	(2,218)	-1.50%
Community Center	64,147	76,740	80,227	77,300	80,500	3,200	4.14%
Miscellaneous	15,558	21,981	30,017	49,130	21,500	(27,630)	-56.24%
Total Charges for Services	**326,756**	**394,575**	**327,801**	**381,748**	**358,100**	**(23,648)**	**-6.19%**

Use of Money

Interest is earned on invested idle public funds. Interest revenue can fluctuate due to variable interest rates and the amount of cash balances available to invest. Estimated interest revenue is up in FY 07/08 due to increased interest rates, and is budgeted to level off in FY 08/09.

Other use of money is for rental of buildings. The Spruce Hills Fire Station rents a portion of their building to Medic Ambulance Service and the City collects rent from the small business that runs the coffee and snack shop inside the Library. The City also rents towers to cell phone providers.

Penalty and interest is charged to property owners who fail to pay their special assessments timely.

Use of Money	FY 04/05 Actual	FY 05/06 Actual	FY 06/07 Actual	FY 07/08 Budget	FY 08/09 Budget	$ Inc (Dec) from 08	% Inc (Dec) from 08
Interest	78,894	128,450	202,536	246,000	201,000	(45,000)	-18.29%
Rents and leases	58,744	78,245	88,900	86,700	89,700	3,000	3.46%
Penalty and interest	2,166	1,759	1,605	2,000	1,500	(500)	-25.00%
Total Use of Money	**139,804**	**208,454**	**293,041**	**334,700**	**292,200**	**(42,500)**	**-12.70%**

Miscellaneous Revenues

All other types of revenues that do not fit into the categories above are considered miscellaneous. The FY 2008/09 budget is estimated at $152,800 down from the current year due to the unpredictability of some of these types of revenues. These include:

- Fines and forfeitures such as traffic violations, library late book fines and violations of cigarette permit fines.
- Donations of any kind other than intergovernmental are included here.
- Other grants from local agencies, such as from the riverboat agencies for various departmental needs.
- Refunds and reimbursements of any kind to any department are included.
- Miscellaneous one-time categories not included in any of the above categories.

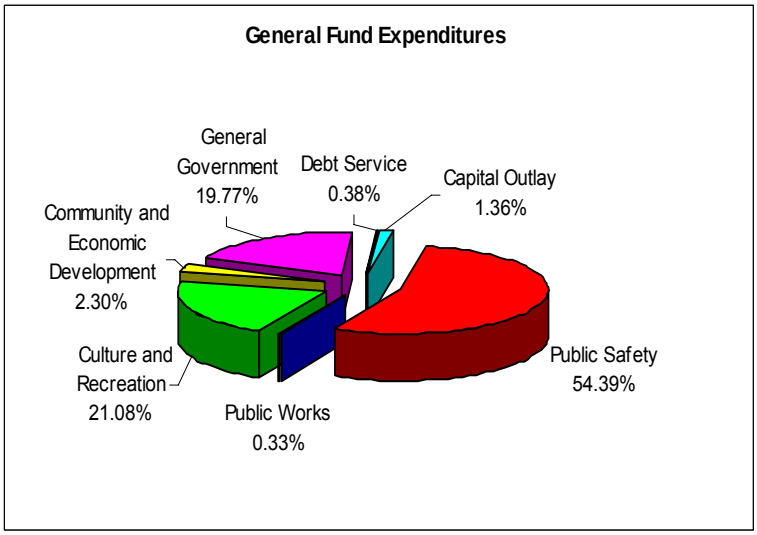
Miscellaneous	FY 04/05 Actual	FY 05/06 Actual	FY 06/07 Actual	FY 07/08 Budget	FY 08/09 Budget	$ Inc (Dec) from 08	% Inc (Dec) from 08
Fines and forfeitures	125,807	129,153	158,296	136,000	135,500	(500)	-0.37%
Donations	8,744	3,938	31,332	5,267	2,000	(3,267)	-62.03%
Other grants	89,500	-	15,701	-	-	-	0.00%
Refunds and reimbursements	64,785	19,741	61,638	20,958	13,800	(7,158)	-34.15%
Miscellaneous	5,833	4,967	2,484	3,951	1,500	(2,451)	0.00%
Total Miscellaneous	**294,669**	**157,799**	**269,451**	**166,176**	**152,800**	**(13,376)**	**-8.05%**

Transfers In

Other funds transfer in to the General Fund on a regular basis. The following is the budget for FY 2008/09 and the purpose for the transfer.

Transfer in from	Amount	Purpose
Employee Benefits Fund	$ 2,194,566	Property tax collections to cover employee health insurance and Police and Fire pension amounts.
Parks Special Revenue Fund	$ 2,600	Special projects in the Parks department.
Electronic Equipment Fund	$ 72,950	Scheduled replacements of computer equipment and copiers with individual costs below the fixed asset capitalization limit of $5,000.
Capital Improvement/Local Option Tax Fund	$ 75,000	To reimburse the General Fund for bonding costs.
Total Transfers in	$2,345,116	

Expenditure Highlights



General Fund expenditures (excluding transfers out) for FY 2008/09 are projected to increase 2.92% from FY 2007/08. The primary reason for this increase is due to the projected increases in employee's salaries and benefits including a 3.0-3.5% cost of living increase for existing staff. Operating expenditures are increased by 5.11% mainly due to the increased commitment to the city code enforcement program and adding a Disaster Preparedness Program. Capital funding decreased $40,600 for miscellaneous equipment.

Public Safety

One of the main services the City provides is police and fire protection. Public safety represents the largest expenditure budget category, accounting for over 54% of the General Fund budget. Also included in Public safety are the building inspections division and flood control.

Public Works

In the General Fund, the Public Works department provides Engineering services such as design and construction of new roads and sewers, review and inspection of new subdivisions, traffic engineering and oversees the construction and contract administration for all public improvements within the City. The engineering budget in the General Fund has increased by $7,946 mainly due to the cost of living increases for employees.

Culture and Recreation

Bettendorf citizens value the cultural and recreational opportunities provided by the City. The Library provides access to informational, educational and recreational resources to the community, and encourages people of all ages to develop and sustain a lifelong appreciation for the rewards of self-directed reading and learning. The budget in this function includes $213,315 in library materials.

The Parks and Recreation department provides long term planning of park facilities as well as the maintenance of the City's parklands, the recreation programs provided at various parks throughout the City, and the Community Center facility operations. The Parks and Recreation budget increased by $83,210 due to the reallocation of the Parks Director and Recreation Manager salaries from the City's Life Fitness Center (See Business Type Tab) into the General Fund.

Community and Economic Development

This function provides for City planning and Community Development administration services which includes processing development related applications and providing assistance to developers and the general public in explaining code requirements and development expectations/standards, establishing a basis to support staff recommendations and subsequent City Council actions and preparing standards, policies, and ordinances and conducting special studies.

General Government

General Government includes the following:

- The Mayor and City Council provide policy direction and leadership on behalf of the citizens. City Administration serves as the principal advisor to the Mayor and City Council on matters relating to the overall operations of the City.
- Finance Administration coordinates and administers all City financial services including accounting, payroll, budgeting, purchasing, information processing and customer service billing and collection. Finance also provides financial advice to the Mayor, City Council, City Administrator and other department heads.
- The City Clerk maintains records as required by state law.

- Legal represents the City in litigation, regulatory, or union matters and provides advice, reviews resolutions, ordinances, contracts and other documents.
- City Hall & General Buildings provides for the utilities, maintenance and repair of all city buildings.
- Tort Liability provides for administration of the risk management and liability insurance functions of the City
- Other General Government includes the Human Resources Department which provides personnel support to all City departments in employee related matters, including recruitment, selection, orientation, employee benefits, union issues and discipline.

General government expenditures are increased by 4.90% from FY 07/08 mainly due to employee cost of living increases.

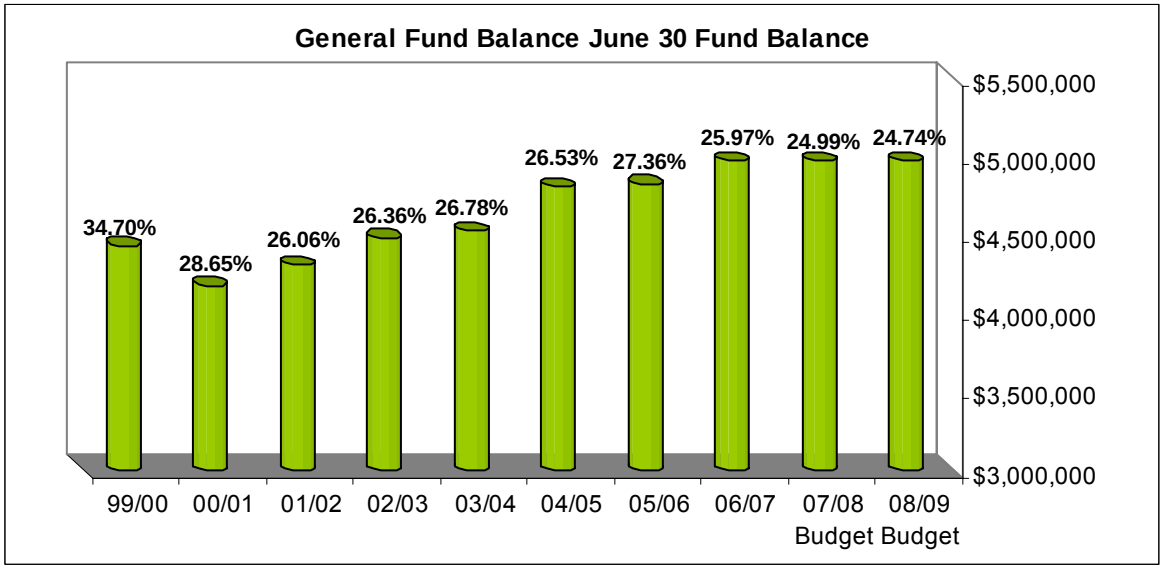
Transfers Out

The General Fund transfers out to several other funds on a regular basis. The following schedule shows the budgeted transfers out for FY 2008/09:

Transfer out to:	Amount	Reason
Vehicle Replacement Fund	$ 100,000	To supplement funding of replacement of vehicles for police, fire, parks & inspection departments.
Electronic Equipment Fund	$ 100,000	To supplement the replacement of city-wide computers & software, copiers, radios, & telephone systems.
CIP/Local Option Tax Fund	$ 1,760,000	Funds the community improvement plan with 40% of the local option tax collected.
Family Museum of Arts & Science	$ 69,504	Funds a portion of the operating expenditures of the Family Museum.
Transit Fund	$ 559,912	Funds the portion of the operating expenditures of the City's mass transit system not covered by earned revenue and state or federal grants.
Economic Development Fund	$ 161,500	Funds the City's economic development program.

Ending Fund Balance

One measure of a City's financial strength is the level of fund balance. Fund balance is the accumulated revenues in excess of expenditures. In order for the City to operate from July 1 through October 10th, when the first substantial property tax payment is received, a 20-25% of annual operating expenses in the fund balance is necessary. The 20-25% range has been adopted as a policy to follow by the City Council. The City's bond rating agency, Moody's Investors Service, also strongly recommends a fund balance close to that level. The budgeted fund balance at June 30, 2009 is projected to be $4,978,651 which is approximately 25% of fiscal year 2008/09 operating expenditures.



Expenditures by Function	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	$ Inc (Dec) from 08	% Inc (Dec) from 08
Public Safety:							
Police Department	5,199,384	5,478,196	5,698,606	6,098,111	6,300,466	202,355	3.55%
Flood Control	27,425	32,127	27,173	47,195	49,937	2,742	10.09%
Fire Department	1,886,212	2,026,430	2,107,218	2,529,679	2,523,906	(5,773)	-0.27%
Department of Inspections	351,315	322,122	354,891	386,090	350,180	(35,910)	-10.12%
Public Safety	**7,464,336**	**7,858,875**	**8,187,888**	**9,061,075**	**9,224,489**	**163,414**	**2.00%**
Public Works:							
Highway Engineering	43,904	80,576	41,574	48,692	56,638	7,946	19.11%
Public Works	**43,904**	**80,576**	**41,574**	**48,692**	**56,638**	**7,946**	**19.11%**
Culture & Recreation:							
Library Services	1,735,075	1,791,325	1,852,475	2,033,442	2,109,559	76,117	4.11%
Parks	924,699	940,882	863,675	956,448	1,066,305	109,857	12.72%
Recreation	301,295	325,772	307,857	361,337	333,656	(27,681)	-8.99%
Community Center	70,270	74,376	79,204	79,860	80,894	1,034	1.31%
Culture & Recreation	**3,031,339**	**3,132,355**	**3,103,211**	**3,431,087**	**3,590,414**	**159,327**	**5.13%**
Community & Economic Development:							
Planning & Zoning	194,444	206,611	211,401	258,345	276,141	17,796	8.42%
Other Community & Economic Development	117,167	111,980	117,557	137,857	164,897	27,040	23.00%
Community & Economic Development	**311,611**	**318,591**	**328,958**	**396,202**	**441,038**	**44,836**	**13.63%**
General Government:							
Mayor, Council & City Administration	642,677	836,444	885,168	786,572	842,753	56,181	6.35%
Clerk & Finance Administration	651,029	602,461	573,858	649,363	697,172	47,809	8.33%
Elections	-	8,457	-	-	-	-	
Legal services/City Attorney	169,070	175,387	195,674	230,604	239,737	9,133	4.67%
City Hall & General Buildings	694,045	705,175	709,619	768,960	796,645	27,685	3.90%
Tort Liability	404,582	534,875	500,711	447,052	463,227	16,175	3.23%
Other General Government	236,520	243,199	239,321	314,375	314,025	(350)	-0.15%
General Government	**2,797,923**	**3,105,998**	**3,104,351**	**3,196,926**	**3,353,559**	**156,633**	**5.05%**
Debt Service	**33,780**	**37,456**	**65,381**	**75,000**	**65,000**	**(10,000)**	**-15.29%**
Capital Outlay	**265,841**	**318,126**	**212,825**	**270,915**	**230,315**	**(40,600)**	**-19.08%**
Total Expenditures by Function	**13,948,734**	**14,851,977**	**15,044,188**	**16,479,897**	**16,961,453**	**481,556**	**3.20%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	6,457,089	6,622,255	6,927,097	7,519,384	7,878,569	359,185	5.19%
Part-time/Temporary Employees	603,379	448,316	457,396	532,610	577,744	45,134	9.87%
Contract help	-	243,662	262,624	285,267	288,200	2,933	1.12%
Overtime	272,611	291,937	321,025	343,899	352,500	8,601	2.68%
Holiday pay	82,119	92,810	101,477	102,400	107,400	5,000	4.93%
Retirement contributions	1,430,951	1,557,600	1,635,511	1,750,171	1,572,115	(178,056)	-10.89%
Health, Dental, Life Insurance	1,394,734	1,272,174	1,272,174	1,370,064	1,454,270	84,206	6.62%
Other pay	82,591	193,694	189,333	210,208	210,008	(200)	-0.11%
Total Salaries & Benefits	**10,323,474**	**10,722,448**	**11,166,637**	**12,114,003**	**12,440,806**	**326,803**	**2.93%**
Operating expenditures							
Staff development (Conferences, travel & trainin	193,132	222,615	244,832	296,860	301,175	4,315	1.76%
Repair, maintenance & utilities	780,016	770,266	746,299	938,488	939,723	1,235	0.17%
Risk Management	404,582	534,877	500,711	447,052	463,227	16,175	3.23%
Payment to other agencies	409,183	567,036	569,406	429,179	421,964	(7,215)	-1.27%
Contractual services	986,466	1,071,070	969,932	1,216,168	1,336,635	120,467	12.42%
Operating expenditures	414,205	463,293	398,963	473,985	537,336	63,351	15.88%
Minor equipment	138,048	144,790	169,202	218,247	225,272	7,025	4.15%
Total Operating expenditures	**3,325,632**	**3,773,947**	**3,599,345**	**4,019,979**	**4,225,332**	**205,353**	**5.71%**
Debt Service	**33,780**	**37,456**	**65,381**	**75,000**	**65,000**	**(10,000)**	**-15.29%**
Capital Outlay							
Library materials	220,832	186,435	212,825	266,415	225,815	(40,600)	-19.08%
Miscellaneous equipment	45,016	131,691	-	4,500	4,500	-	
Total Capital Outlay	**265,848**	**318,126**	**212,825**	**270,915**	**230,315**	**(40,600)**	**-19.08%**
Total Expenditures by Category	**13,948,734**	**14,851,977**	**15,044,188**	**16,479,897**	**16,961,453**	**481,556**	**3.20%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
GENERAL FUND
FY 2004/05 THROUGH FY 2008/09

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	$ Inc(Dec) From 07/08	% Inc(Dec) From 07/08
Revenue:							
Property taxes	8,540,195	8,972,892	8,932,339	9,093,517	9,608,697	515,180	5.67%
Other city taxes	5,043,295	5,112,936	5,739,002	6,003,229	6,061,262	58,033	0.97%
Special assessments	5,388	18,497	6,761	8,000	8,100	100	1.25%
Licenses and permits	636,202	865,209	542,182	591,615	607,615	16,000	2.70%
Intergovernmental	586,407	679,276	260,142	282,369	275,965	(6,404)	-2.27%
Charges for services	326,756	394,575	327,801	381,748	358,100	(23,648)	-6.19%
Interest	139,804	208,454	293,041	334,700	292,200	(42,500)	-12.70%
Other	294,669	157,799	269,451	166,176	152,800	(13,376)	-8.05%
Total revenue	**15,572,716**	**16,409,638**	**16,370,719**	**16,861,354**	**17,364,739**	**503,385**	**2.99%**
Expenditures:							
Public Safety	7,464,336	7,858,875	8,187,887	9,061,075	9,224,489	163,414	1.80%
Public Works	43,904	80,576	41,574	48,692	56,638	7,946	16.32%
Culture & Recreation	3,031,339	3,132,355	3,103,213	3,431,087	3,590,414	159,327	4.64%
Community & Economic Devleopment	311,611	318,591	328,959	396,202	441,038	44,836	11.32%
General Government	2,797,923	3,105,998	3,104,357	3,196,926	3,353,559	156,633	4.90%
Debt service	33,780	37,456	65,381	75,000	65,000	(10,000)	-13.33%
Capital Projects	265,841	318,126	212,814	270,915	230,315	(40,600)	-14.99%
Total expenditures	**13,948,734**	**14,851,977**	**15,044,185**	**16,479,897**	**16,961,453**	**481,556**	**2.92%**
Revenue over(under) expenditures	1,623,982	1,557,661	1,326,534	381,457	403,286	21,829	5.72%
Financing sources (uses):							
Operating transfers in	2,310,723	2,198,838	2,705,144	3,029,679	2,345,116	(684,563)	-22.60%
Operating transfers out	(3,648,221)	(3,741,866)	(3,886,993)	(3,410,157)	(2,750,916)	659,241	-19.33%
Other financing sources			3,884	2,656			
Financing sources (uses), net	(1,337,498)	(1,543,028)	(1,177,965)	(377,822)	(405,800)	(27,978)	7.41%
over (under) expenditures and other	**286,484**	**14,633**	**148,569**	**3,635**	**(2,514)**	**(6,149)**	**-169.16%**
Fund balance, beginning	4,527,844	4,814,328	4,828,961	4,977,530	4,981,165	3,635	0.07%
Adjustment for restatement							
Fund balance, ending	4,814,328	4,828,961	4,977,530	4,981,165	4,978,651	(2,514)	-0.05%
Fund balance as a % of expenditures	27.36%	25.97%	26.29%	25.04%	25.26%		



Detective Jeff Buckles and Sgt. Rich Streepy demonstrate defensive tactics during Police Citizen Academy.



Crossing Guards holiday breakfast.



**Officer Sean Goodman far left,
and the Quad City Bomb Squad**

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Management of the Police Department in an efficient and effective manner toward the accomplishment of the goals and objectives within the framework of staffing and budget constraints.

ANALYSIS:

The Administration Program provides management and personnel services, planning, budgeting, and community services.

In FY 07/08, two police officers were hired; one to fill a vacancy due to a resignation and the other due to retirement.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Donations	1,465	1,509	5,167	2,000
General Fund	347,574	368,371	384,185	416,599
TOTAL REVENUES	**349,039**	**369,880**	**389,352**	**418,599**
APPROPRIATION SUMMARY:				
Salaries & Wages	209,102	215,373	226,613	240,466
Employee Benefits & Costs	82,631	80,664	81,830	72,655
Staff Development	1747	1999	2435	2150
Services & Commodities	55,559	71,844	78,474	103,328
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**349,039**	**369,880**	**389,352**	**418,599**
AUTHORIZED POSITIONS:				
Chief of Police	1.00	1.00	1.00	1.00
Captain	0.00	0.00	0.00	0.00
Administrative Assistant	0.50	0.50	0.50	0.50
Lieutenant	1.00	1.00	0.85	0.85
TOTAL POSITIONS	**2.50**	**2.50**	**2.35**	**2.35**

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Consolidated Dispatch: direction
2. Maintain actual expenditures within budgeted guideline.
3. Accomplish 83% of all department objectives.
4. Maintain administrative costs at 8% of total budget.
5. Maintain administrative personnel at 4.46% of total FTEs.
6. Traffic Problems: Police Response.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Authorized personnel (FTE's)	62.10	62.62	62.62	63.84
2. Departmental budget (General Fund)	$5,560,265	$5,704,178	$6,103,711	$6,300,466
3. City of Bettendorf population	31,935	32,394	32,718	33,045
WORKLOAD:				
1. % of time spent on personnel administration	50%	50%	50%	50%
2. % of time spent on fiscal management	10%	10%	10%	10%
3. % of time spent on community-wide police service	10%	10%	10%	10%
4. % of time spent on community involvement	30%	30%	30%	30%
5. Administration through subordinates (number)	3.5	3.5	3.5	3.5
PRODUCTIVITY:				
1. Administration costs as a % of total department budget	6.28%	6.48%	6.38%	6.64%
2. Administration personnel as a % of departmental personnel	4.03%	3.99%	3.75%	3.68%
3. Departmental cost per capita	$174.11	$176.09	$186.56	$190.66
EFFECTIVENESS:				
1. Total operating costs and capital outlay for the department (General Fund)	$5,560,265	$5,704,178	$6,103,711	$6,300,466
2. Total revenue generated (donations)	$6,563	$7,844	$13,167	$10,000
3. % of program performance objectives accomplished	90%	90%	90%	90%
4. Actual department appropriations compared to budget (%)	100%	100%	100%	100%
5. % of departmental objectives accomplished	90%	90%	90%	90%

PROGRAM NAME: TRAINING **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To ensure the continued professionalism of its organization through an established training program, with a flexible approach which takes into consideration a constantly changing environment.

ANALYSIS:

Provide training to ensure professional personnel, enhancing skills of the individuals while meeting the needs of the community.

In-service training is provided through the respective programs overtime budget, as well as on-duty training during shift overlaps.

This program provides on-going training, which includes training mandated by the State of Iowa.

Our training program is one of the best in the State with our employees receiving hours of training above what is mandated by the State of Iowa.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund	148,277	150,048	146,160	45,000
TOTAL REVENUES	**148,277**	**150,048**	**146,160**	**45,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	69,191	75,486	74,000	0
Employee Benefits & Costs	31,246	36,040	27,160	0
Staff Development	47,840	38,522	45,000	45,000
Services & Commodities	0	0	0	0
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**148,277**	**150,048**	**146,160**	**45,000**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: TRAINING **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Meet the state mandated training requirements of 36 hours of training over a three year period
2. Meet the state mandated training requirements on weapons qualifications.
3. Maintain and enhance the levels of expertise within the department.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. # of employees receiving training (FTE)	56.00	56.00	56.00	56.00
2. Yearly classroom training hours required by state per employee	12	12	12	12
3. Hours of weapon training mandated per employee annually	8	8	8	8
WORKLOAD:				
1. Weapons training hours provided annually per employee	12	12	12	12
2. # of classroom training hours provided per emp/annually	80	80	80	80
PRODUCTIVITY:				
1. Average cost of training per employee	$2,648	$2,679	$2,610	$804
EFFECTIVENESS:				
1. Average shooting score per employee (200/250 min. passing)	240	240	240	240
2. % of employees meeting state requirements on weapon qualifications	100%	100%	100%	100%
3. % of employees achieving state classroom training requirements	100%	100%	100%	100%

PROGRAM NAME: PATROL **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provide for the safety and welfare of the community through response to calls for service, enforcement, and preventive patrol, taking into consideration a constantly changing environment.

ANALYSIS:

The Patrol Division is responsible for the majority of all police related activities to include citizen contacts, response to requests for service, and other maintenance and enforcement action. Response time to all requests for services, especially emergency calls, has a direct correlation on arrest and apprehension, as well as the citizens' perception of police services. Patrol officers work four 10-hour days each week. This allows for overlapping shift coverage three times a day. During this time officers work on traffic and crime issues, as well as the completion of reports and training. This schedule helps provide needed manpower at busy times throughout the day, as well as assist in the management of overtime.

An all purpose canine was added to assist patrol with drug investigations, building searches, and officer safety.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Cops More Grants	0	0	0	0
Court Fines/Surcharges	98,471	126,883	105,000	105,000
Parking Tickets	610	710	1,000	500
Car Unlocking	2,255	2,350	2,000	2,400
Reimbursements	4,706	22,302	6,800	6,800
General Fund	2,674,172	2,923,824	2,739,807	2,874,053
TOTAL REVENUES	**2,780,214**	**3,076,069**	**2,854,607**	**2,988,753**
APPROPRIATION SUMMARY:				
Salaries & Wages	1,754,841	1,986,266	1,826,375	2,007,531
Employee Benefits & Costs	794,096	878,909	787,637	744,549
Staff Development	561	634	1,390	1,390
Services & Commodities	210,126	204,678	233,605	235,283
Capital Expenditures	20,590	5,582	5,600	0
TOTAL APPROPRIATIONS	**2,780,214**	**3,076,069**	**2,854,607**	**2,988,753**
AUTHORIZED POSITIONS:				
Captain	1.00	1.00	1.00	1.00
Lieutenant	3.00	3.00	2.97	3.00
Sergeant	3.00	3.00	3.00	2.97
Police Officer	23.00	25.00	22.64	23.76
Community Service Officer	1.00	0.50	0.50	0.50
Code Enforcement Officer		0.50	0.50	0.50
TOTAL POSITIONS	**31.00**	**33.00**	**30.61**	**31.73**

PROGRAM NAME: PATROL **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Respond to 90% of all emergency calls for service within 3 minutes.
2. Respond to 90% of all non-emergency calls within 20 minutes.
3. Maintain a 40% non-committed patrol time.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. # of calls for service	40,000	40,000	40,962	40,000
2. # of budgeted overtime hours	550	550	550	0
3. # of patrol vehicles	14	14	14	14
4. $ of budgeted overtime			125,000	125,000
WORKLOAD:				
1. Dispatched calls responded to	34,000	34,000	33,732	34,000
2. # of Group A offenses (criminal)	2,100	2,100	1,836	2,000
3. # of non-emergency calls	35,400	35,400	34,711	35,000
4. # of emergency calls (911)	4,600	4,600	6,020	6,100
5. # of Group B offenses	855	855	466	500
6. # of traffic enforcement actions (stops)	6,500	6,500	6,625	6,700
7. Actual $ of overtime worked	$127,708	$153,357	$118,462	$118,500
8. Officer initiated calls	19,200	19,200	19,382	19,400
PRODUCTIVITY:				
1. Total program cost per capita	$87.06	$94.96	$83.61	$84.
2. Average response time	3.00	3.00	3.00	3.00
3. Average response time - non-emergency calls	4.00	4.00	0.00	0.00
4. # of citations issued as a % of traffic stops	56%	56%	0%	0%
5. % of traffic stops resulting in enforcement actions	0%	0%	56%	56%
EFFECTIVENESS:				
1. % of emergency calls responded to within 3 minutes	90%	90%	90%	90%
2. % of non-emergency calls responded to within 20 minutes	95%	95%	95%	95%
3. Clearance rate of Group A offenses	35%	35%	45%	45%
4. Total of overtime	100%	100%	100%	100%
5. % of non-committed patrol time (national standard-40%)	40%	40%	40%	40%
6. Crime rate per 1,000 population (Group A)	65.76	64.83	54.00	54.00

PROGRAM NAME: COMMUNICATIONS **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provide an effective system for relaying citizens requests for service to the appropriate personnel, responding to requests from police, fire and EMS personnel and recording these activities, and handling walk-ins 24 hours per day seven days per week.

ANALYSIS:

The Communications Division is the central location for all requests for service for police, fire, and EMT responses, in addition to being the only after hour contact point for citizen assistance from other city departments. Without an effective communications center, all departments within our agency would be unable to operate. The need to ensure that two communication/computer specialists are constantly on duty is reflected in our OT request for the program. Other increases in personnel expenditures are the result of contractual increases.

This program will need to be reevaluated if a decision is made to consolidate dispatch centers in Scott County.

In FY 06/07, one part time communication/computer specialist was hired.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund	605,563	632,606	702,196	743,635
TOTAL REVENUES	**605,563**	**632,606**	**702,196**	**743,635**
APPROPRIATION SUMMARY:				
Salaries & Wages	440,211	461,354	509,825	537,895
Employee Benefits & Costs	144,280	151,095	170,473	183,891
Staff Development	430	759	730	730
Services & Commodities	20,642	19,398	21,168	21,119
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**605,563**	**632,606**	**702,196**	**743,635**
AUTHORIZED POSITIONS:				
Communications/Computer Specialist	8.50	8.50	8.50	8.50
Lead Dispatcher	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**9.50**	**9.50**	**9.50**	**9.50**

PROGRAM NAME: COMMUNICATIONS **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Dispatch 90% of all emergency calls for service within 1 minute.
2. Answer 90% of all 911 calls within 10 seconds.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. # of non-emergency calls received	35,400	35,400	50,630	51,000
2. # of 911 calls received	4,600	4,600	15,000	15,100
3. # of walk-ins	950	950	1,734	1,750
4. # of cases requiring court processing	6,000	6,000	0	0
5. City of Bettendorf population	31,935	32,394	32,718	33,045
WORKLOAD:				
1. # of 911 calls dispatched, entered in computer	4,600	4,600	6,020	6,050
2. # of non-emergency calls dispatched, entered in computer	35,400	35,400	34,711	35,400
3. # of documents prepared for court	12,000	12,000	0	0
4. $ of actual overtime hours worked	$30,504	$27,172	$31,500	$31,000
5. # of officer initiated calls entered in computer	19,200	19,200	19,382	19,400
6. # of fire calls	2,300	2,300	2,705	2,700
7. Warrants processed	0	0	528	550
PRODUCTIVITY:				
1. # of 911 calls dispatched within 1 minute	3,600	3,600	0	0
2. # of non-emergency calls dispatched within 1 minute	19,000	19,000	0	0
3. % of total incoming calls actually dispatched	33%	33%	26%	26%
4. Average calls for service per hour (patrol)	4.57	4.57	4.08	4.10
5. % of emergency 911 calls dispatched within 1 minute	0.00%	0.00%	100.00%	100.00%
EFFECTIVENESS:				
1. % of emergency 911 calls dispatched within 1 minute	78%	78%	100%	100%
2. % of non-emergency calls dispatched within 1 minute	54%	54%	54%	54%
3. % of actual overtime hours/budget hours	100%	100%	100%	100%
4. Program cost per capita	$18.96	$19.53	$20.86	$21.00
5. Cost per call (emergency/non-emergency)	0.00	0.00	10.81	11.00

PROGRAM NAME: INVESTIGATIVE SERVICES **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Conduct follow-up investigations, when appropriate, on reported crime and maintain liaison with other law enforcement agencies. This program also includes the drug related enforcement.

ANALYSIS:

Investigative Services is responsible for conducting follow-up investigations on all assigned cases. Follow-up includes interviews and interrogations, crime scene processing, evidence collection, case submission, courtroom preparation and short-term counseling and referrals when juveniles are involved.

Officers provide crime prevention information to citizens and businesses. The department continues to work with the Bettendorf Community School District on their anti-drug program "Too Good for Drugs".

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Bettendorf Schools Reimbursement	81,037	84,246	82,000	85,000
Scott County Task Force Grant	79,031	32,195	66,000	66,000
General Fund	928,336	750,397	1,096,432	1,121,030
TOTAL REVENUES	**1,088,404**	**866,838**	**1,162,432**	**1,187,030**
APPROPRIATION SUMMARY:				
Salaries & Wages	679,417	560,013	771,500	812,746
Employee Benefits & Costs	296,078	239,283	319,887	303,177
Staff Development	1,998	9,928	8,900	8,900
Services & Commodities	49,432	57,614	62,145	62,207
Capital Expenditures	61,479	0	0	0
TOTAL APPROPRIATIONS	**1,088,404**	**866,838**	**1,162,432**	**1,187,030**
AUTHORIZED POSITIONS:				
Captain	0.50	0.50	1.00	1.00
Lieutenant	1.00	1.00	0.97	0.97
Sergeant	2.00	2.00	2.96	2.96
Police Officer	3.00	3.00	5.91	5.88
Secretary II	0.50	1.00	1.00	1.00
Social Worker			1.00	1.00
TOTAL POSITIONS	**7.00**	**7.50**	**12.84**	**12.81**

PROGRAM NAME: INVESTIGATIVE SERVICES **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Maintain a crime clearance rate of 10% on assault, theft and burglary.
2. Maintain a crime clearance rate of 50% on sex offenses and robberies.
3. Clear 100% of all reported homicides.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Total of cases screened	2,100	2,100	4,000	4,000
2. # of Group A offenses reported	2,000	2,000	1,830	1,850
3. # of personnel	7.00	7.50	12.84	12.81
4. City of Bettendorf population	31,935	32,394	32,718	33,045
5. # of employee background checks requested	30	30	20	20
6. Requests or referrals for social worker assistance	260	260	302	302
7. School system student population	4,100	4,100	6,794	6,794
WORKLOAD:				
1. Investigations conducted	900	900	600	600
2. Average # of cases assigned per detective	150	150	66	66
3. # of crimes against property	1,380	1,380	1,234	1,250
4. # of crimes against person	446	446	249	250
5. # of crimes against society	174	174	347	350
6. Cases assigned to social worker	260	260	302	310
7. # of background checks conducted	30	30	20	20
PRODUCTIVITY:				
1. Average cost per case	$518.29	$412.78	$290.61	$296.76
2. Program cost per capita	$34.08	$26.76	$34.06	$35.92
EFFECTIVENESS:				
1. Crime clearance rate of Group A offenses	35%	35%	44%	44%
2. Total $ of overtime (%)	100%	100%	100%	100%
3. Crime rate per 1,000 population (Group A/B offense)	65.76	64.83	67.70	68.00
4. % of cases submitted for prosecution that result in same	90%	90%	95%	95%

PROGRAM NAME: SUPPORT SERVICES | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provide department support by providing reports, information, identification, function, evidence and property storage and evidence processing.

ANALYSIS:

Support Services provides a staff function for the department's mission by providing equipment, supplies, and information.

Information about department activities is achieved by the Records clerks.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Report Copies	7,564	9,384	7,500	8,000
General Fund	346,941	355,594	391,151	403,032
TOTAL REVENUES	**354,505**	**364,978**	**398,651**	**411,032**
APPROPRIATION SUMMARY:				
Salaries & Wages	84,410	104,690	106,768	109,034
Employee Benefits & Costs	21,755	25,389	25,634	27,246
Staff Development	145	60	295	295
Services & Commodities	248,195	234,839	265,954	274,457
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**354,505**	**364,978**	**398,651**	**411,032**
AUTHORIZED POSITIONS:				
Captain	0.00	0.00	0.00	0.00
Records Clerk	1.50	1.50	1.50	1.50
Senior Records Clerk	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**2.50**	**2.50**	**2.50**	**2.50**

PROGRAM NAME: SUPPORT SERVICES **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Make available information within 72 hours by data input.
2. Inventory all recovered/found/seized property.
3. Submit all necessary reports, records in a timely manner.
4. Maintain accuracy of 99% of 25,000 records.
5. Respond to all record requests from the public within 48 hours.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. # of officer generated reports requiring written reports	12,000	12,000	13,534	13,550
2. # of reports on arrested/cited individuals (warning)	3,700	3,700	0	0
3. # of arrested individuals	1,800	1,800	1,573	1,573
4. Bettendorf population	31,935	32,394	32,718	33,045
5. # of calls resulting in arrest/citation/written warning	0	0	8,342	8,350
WORKLOAD:				
1. # of officer generated reports entered	120,000	120,000	13,534	13,550
2. # of mug shots and fingerprints	750	750	1233	1240
PRODUCTIVITY:				
1. Program cost per capita	$11.10	$11.27	$12.66	$12.70
EFFECTIVENESS:				
1. # of offense & arrest reports filed within five working days	40%	40%	98%	98%
2. Inventory placed in storage within three working days	80%	80%	80%	80%
3. $ of revenues generated	$7,564	$9,384	$9,384	$9,384

PROGRAM NAME: TRAFFIC **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provide for the safety of the motoring public and pedestrians by a selective program of enforcement, control and direction at designated locations.

ANALYSIS:

Traffic Bureau continues to provide the community with a proactive approach to the enforcement of traffic laws within the city.

Traffic control is provided at selected intersections by school crossing guards, which when combined with safety lectures and enforcement by traffic officers, facilitates the safe passage of our children.

Investigations are conducted on selected categories of accidents.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Governor's Traffic Safety Grant	28,208	56,552	40,000	40,000
IDOT Traffic Safety Project Grant	13,314	165	0	0
General Fund	188,185	157,207	271,504	272,493
TOTAL REVENUES	**229,707**	**213,924**	**311,504**	**312,493**
APPROPRIATION SUMMARY:				
Salaries & Wages	159,375	147,529	220,078	224,006
Employee Benefits & Costs	48,109	38,669	62,280	59,243
Staff Development	90	2,451	1,720	1,720
Services & Commodities	22,133	25,275	27,426	27,524
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**229,707**	**213,924**	**311,504**	**312,493**
AUTHORIZED POSITIONS:				
Sergeant	1.00	1.00	0.95	0.95
Police Officer	2.00	1.00	1.00	1.00
Captain/Crossing Guards	0.40	0.40	0.11	0.40
Crossing Guards/part-time	2.20	2.20	1.61	1.94
TOTAL POSITIONS	**5.60**	**4.60**	**3.67**	**4.29**

PROGRAM NAME: TRAFFIC **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Reduce current accident rate through enforcement action.
2. Solve 50% of all hit and run accidents.
3. Maintain school crossing as requested.
4. Conduct a minimum of 3 traffic safety checks

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. # of reportable accidents occurring city-wide	1,200	1,200	819	819
2. School systems population	2,750	2,750	6,794	6,794
3. Number of traffic stops	6,400	6,400	8,857	8,857
4. # of non-reportable accidents occurring city-wide	0	0	273	275
WORKLOAD:				
1. # of citations given	6,000	6,000	5,999	6,000
2. # of investigations performed on traffic accidents	450	450	1092	1100
3. # of children crossing at controlled intersections	625	625	624	625
4. # of hit and run accidents	190	190	172	180
5. # of written warnings	0	0	2,858	2,900
PRODUCTIVITY:				
1. Program cost per capita	$7.19	$6.60	$9.32	$9.40
EFFECTIVENESS:				
1. Change in accidents reported from prior year	0%	0%	8%	8%
2. % of hit and run accidents solved	60%	60%	0%	0%
3. % of accident investigations resulting in enforcement action	90%	90%	26%	26%
4. % of reportable hit and run accidents resulting in enforcement action	0%	0%	17%	17%

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Manage, coordinate and enhance the performance and quality of services provided by the Prevention, Suppression, EMS, Hazardous Materials and Training Divisions through planning, writing and evaluating policies and operational guidelines, allocating resources, budget preparation and implementation, and personnel administration and management.

ANALYSIS:

The department's primary objective shall be to continue to provide emergency response to the public in the most cost-effective manner. It takes a minimum of two personnel on EMS calls, four personnel in vehicle extrication situations, 21 personnel on structure fires involving only room and contents, and 24 personnel on structure fires beyond room and contents and hazardous materials incidents to safely and effectively handle the situation.

All department operations shall be conducted safety and in compliance with OSHA rules and regulations.

The department is the first Iowa fire department to join Illinois Mutual Aid Box Alarm System (MABAS). This is a systematic approach to mutual aid whereas no departments are overtaxed or overutilized. Members include Moline, East Moline, Rock Island, and the Rock Island Arsenal.

Management Agenda items include: downtown fire station opening, department's 100th anniversary celebration, as well as succession planning.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	269,002	254,216	317,995	328,611
Fire District #1	33,860	35,010	33,600	33,600
Panorama Park Fire District	1,513	1,453	1,459	1,500
Spruce Hills Fire Station Rent	4,800	4,800	4,800	4,800
Fire Hydrant Installation	0	21,796	0	0
Donations	2,367	28,567	100	0
Burn permits	410	635	500	500
Report Copies	100	85	150	100
TOTAL REVENUES	**312,052**	**346,562**	**358,604**	**369,111**
APPROPRIATION SUMMARY:				
Salaries & Wages	181,422	207,428	219,492	223,427
Employee Benefits & Costs	45,019	50,097	45,302	37,474
Staff Development	2,992	3,899	5,000	5,000
Services & Commodities	82,619	85,138	88,810	103,210
Capital Expenditures				
TOTAL APPROPRIATIONS	**312,052**	**346,562**	**358,604**	**369,111**
AUTHORIZED POSITIONS:				
Fire Chief	1.00	1.00	1.00	1.00
Firefighter	0.00	0.00	0.00	0.00
Administrative Assistant	0.50	0.50	0.50	0.50
TOTAL POSITIONS	**1.50**	**1.50**	**1.50**	**1.50**

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Fire staffing options evaluation
2. Opening of Downtown fire station
3. Serve as liaison between the Department and Mayor, City Council and City Administrator.
4. Develop, implement, and enforce policies and procedures and to increase efficiency and effectiveness of all programs.
5. Provide personnel management to the career and volunteer membership.
6. Recruit and maintain qualified volunteer personnel.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Authorized personnel (FTE's)	20.5	20.5	23.5	23.5
2. # of volunteer members	30	30	20	20
3. Total population served	50,345	50,345	50,345	50,345
4. Departmental Budget	$2,038,639	$2,120,651	$2,581,679	$2,523,906
5. Assessed valuation				
a. FD #1	$136,000,000	$136,000,000	$136,000,000	$136,000,000
b. Panorama Park	$2,400,000	$2,400,000	$2,400,000	$2,400,000
6. Mill Levy				
a. FD#1	$0.6075	$0.6075	$0.6075	$0.6075
WORKLOAD:				
1. % of time spent on: (based on 40 hour week)				
a. Personnel	24%	24%	24%	24%
b. Budgeting/Accounting	7%	7%	7%	7%
c. Purchasing	6.5%	6.5%	6.5%	6.5%
d. Planning	25%	25%	25%	25%
e. Community Relations	12.5%	12.5%	12.5%	12.5%
f. Meetings	12.5%	12.5%	12.5%	12.5%
g. Emergency Response	12.5%	12.5%	12.5%	12.5%
PRODUCTIVITY:				
1. Administration cost as a % of total departmental Budget (net of transfers)	15.31%	16.34%	13.89%	14.62%
2. Administrative personnel as a % of departmental personnel	7.32%	7.32%	6.38%	6.38%
EFFECTIVENESS:				
1. Annual departmental cost per capita (net of revenues)	$63.84	$65.46	$78.91	$76.38

PROGRAM NAME: TRAINING **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To promote personal career development by providing regular, quality, progressive in-house educational programs. To support participation in local, state and national conferences and seminars, and to encourage advanced certifications in fire suppression, prevention, EMS and hazardous materials.

ANALYSIS:

The provision of quality, professional, and up-to-date training is essential in preparing a staff comprised of paid and volunteer members to respond to and handle diverse types of emergencies.

The firefighting team of the City of Bettendorf maintains the highest level of professionalism through in-house training in both basic and advanced skills in firefighting, emergency medicine, and rescue. Specialized training is provided to all members through the use of recognized training programs and institutions nationwide.

Emphasis will continue to be placed on the completion of the training center located at the city Maintenance Annex to insure a safe controlled training atmosphere.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	45,658	36,158	54,175	54,224
NFA, Training Funds	580	4,978	30	0
TOTAL REVENUES	**46,238**	**41,136**	**54,205**	**54,224**
APPROPRIATION SUMMARY:				
Salaries & Wages	25,693	26,240	28,389	29,727
Employee Benefits & Costs	11,640	11,925	12,651	11,337
Staff Development	2,414	983	3,000	3,000
Services & Commodities	6,491	1,988	10,165	10,160
Capital Expenditures				
TOTAL APPROPRIATIONS	**46,238**	**41,136**	**54,205**	**54,224**
AUTHORIZED POSITIONS:				
Lieutenant	0.10	0.10	0.10	0.10
Firefighter	0.40	0.40	0.50	0.40
TOTAL POSITIONS	**0.50**	**0.50**	**0.60**	**0.50**

PROGRAM NAME: TRAINING **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Conduct three regularly scheduled in-house training sessions per month emphasizing progressive, recognized fire suppression, rescue, emergency medical services, and Haz-Mat operations.
2. Prepare personnel for successful completion of the State of Iowa advanced certifications in Firefighter I & II, Instructor I, and Emergency Medical Technician, Basic through Intermediate.
3. Conduct special in-house training sessions in Engineering, Officer Development, Incident Command, Hazardous Materials, confined space and live fire training.
4. Require and conduct in-house certification as a Recruit Firefighter for all paid and volunteer recruits.
5. Send officers to the International Association of Fire Chiefs and Fire Department Instructor's Conferences.
6. Send personnel to the Iowa State Fire Schools.
7. Maintain the burn building, which includes the confined space training module.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. # of paid members requiring training	20	20	23	23
2. # of volunteer members requiring training	25	25	20	20
3. # of paid and volunteer candidate firefighters requiring training	15	15	15	15
WORKLOAD:				
1. Annual OSHA training requirements for hazardous materials, confined space, infections disease - provided per member	54	54	54	54
2. Annual required State Emergency Medical Services recertification provided per member (hours)	24	24	24	24
3. Annual required CPR recertifications provided per member	13	13	13	13
4. Annual required rapid defibrillation recertification per member	0	0	0	0
5. Annual Firefighter I, Firefighter II certifications	12	12	12	12
PRODUCTIVITY:				
1. # of regularly scheduled training man-hours annually	1,280	1,280	1,280	1,280
2. # of specialty courses attended annually (NFA, IA fire school)	14	14	14	14
3. # of recruit firefighter courses annually	1	1	1	1
4. # of in-house special training sessions (sort team)	2	2	2	2
5. # of live structure burns	2	2	2	2
EFFECTIVENESS:				
1. # of members certified as Firefighter I, Firefighter II	45	43	43	43
2. # of Emergency Medical Technician certified members	44	40	42	42
3. # of CPR certified members	45	43	43	43
4. % of paid membership certified as Firefighter I, II	100%	100%	100%	100%
5. % of paid membership certified as EMT-A, EMT-I	100%	100%	100%	100%
6. % of volunteer membership certified as EMT-A, EMT-I, FR	70%	70%	70%	70%
7. % of volunteer membership certified as Firefighter I, II	100%	100%	100%	100%
8. % of membership certified as Instructor I	5%	5%	5%	5%

PROGRAM NAME: FIRE SUPPRESSION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To immediately respond to, confine, and extinguish fires. To immediately respond to and provide coordination and rescue during man made and natural disasters, and to respond to and assist the public in non-emergency situations.

ANALYSIS:

Provide an efficient, effective firefighting force while accomplishing all services essential to a professional, progressive, and innovative department.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	319,254	322,846	431,170	392,019
TOTAL REVENUES	**319,254**	**322,846**	**431,170**	**392,019**
APPROPRIATION SUMMARY:				
Salaries & Wages	130,263	138,110	168,451	175,554
Employee Benefits & Costs	86,149	98,505	111,334	104,794
Staff Development	4,146	4,131	14,050	14,050
Services & Commodities	86,483	68,667	97,335	97,621
Capital Expenditures	12,213	13,433	40,000	0
TOTAL APPROPRIATIONS	**319,254**	**322,846**	**431,170**	**392,019**
TOTAL NET OF TRANSFERS	**319,254**	**322,846**	**431,170**	**392,019**
AUTHORIZED POSITIONS:				
Lieutenant	0.45	0.45	0.45	0.45
Firefighter	2.25	2.25	2.70	2.70
TOTAL POSITIONS	**2.70**	**2.70**	**3.15**	**3.15**

PROGRAM NAME: FIRE SUPPRESSION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Immediately respond to all structural fires with a first alarm assignment of two engines, one truck and one rescue.
2. Employ modern, progressive tactics and strategies in the suppression of fires.
3. Upgrade and enhance the safety of personnel by striving towards compliance with National Fire Protection Association Standard 1500.
4. Provide immediate response by a minimum staffing of three on-duty paid personnel and one officer with a volunteer response of a minimum of fourteen volunteer personnel on all working structural fires.
5. Employ thermal imaging devices in all structural fires.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. City of Bettendorf (square miles of service area)	21.3	21.3	21.3	21.3
2. Fire District #1 & Panorama Park (sq. miles of service area)	13.3	13.3	13.3	13.3
3. Total population served (Bett, Panorama Pk, Fire Dist. #1)	50,345	50,345	50,345	50,345
4. Assessed property valuation to preserve (excluding FD#1)	$1,791,227,146	$1,791,227,146	$1,791,227,146	$1,791,227,146
WORKLOAD:				
1. # of actual fires	96	87	90	90
2. # of fire alarms	212	236	240	240
3. # of public assists	292	336	340	340
4. Call volume - Spruce Hills response area	262	268	270	270
5. Call volume - State Street response area	223	161	180	180
6. Call volume - Pleasant Valley response area	68	67	69	69
7. Call volume - Panorama Park response area	0	0	0	0
8. Call volume - Fire District #1 response area	8	6	7	7
9. # of structure fires	45	42	45	45
PRODUCTIVITY:				
1. Total $ of fire loss	$894,288	$500,000	$4,913,775	$4,913,775
EFFECTIVENESS:				
1. Average response time provided (minutes)	4.00	4.00	4.00	4.00
2. Insurance Service Office rating	3	3	3	3
3. Paid shift personnel on duty				
7 on duty	0	0	50	50
6 on duty	58	50	114	114
5 on duty	114	114	201	201
4 on duty	193	201	0	0
3 on duty	0	0	0	0
2 on duty	0	0	0	0
4. Personnel on scene at working structure fires (average)	18	18	18	18
5. Paid 40 hour employees on duty (days)				
6 on duty	0	0	0	0
5 on duty	0	0	0	0
4 on duty	0	0	0	0
3 on duty	8	0	0	0
2 on duty	174	182	182	182
1 on duty	67	67	67	67
0 on duty	116	116	116	116

PROGRAM NAME: FIRE PREVENTION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Prevention of fires and personal loss through inspection of property, investigation of fires to determine cause and origin, public education and training in fire safety, review of construction plans of all new buildings for fire safety, injury prevention programs. The identification and counseling of juvenile firesetters and the preplanning of buildings to provide for efficient and effective response to fire emergencies.

ANALYSIS:

Fire prevention is the cornerstone to which this department revolves.

Inspections and preplans remain a primary focus in this department.

The department conducts the following inspections: rental property, liquor license, new business, and State mandated inspections of schools, hospitals, nursing homes, day care centers, and motels/hotels.

Each shift conducts rental property inspections. C-shift is assigned to all other types.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund Property Tax	206,954	198,085	218,466	216,768
TOTAL REVENUES	**206,954**	**198,085**	**218,466**	**216,768**
APPROPRIATION SUMMARY:				
Salaries & Wages	122,766	132,361	143,101	147,439
Employee Benefits & Costs	50,815	51,322	54,236	48,215
Staff Development	1,778	4,054	5,300	5,300
Services & Commodities	9,332	10,348	15,829	15,814
Capital Expenditures	22,263	0	0	0
TOTAL APPROPRIATIONS	**206,954**	**198,085**	**218,466**	**216,768**
AUTHORIZED POSITIONS:				
Captain	1.00	1.00	1.00	1.00
Lieutenant	0.10	0.10	0.10	0.10
Firefighter	0.80	0.80	0.90	0.80
TOTAL POSITIONS	**1.90**	**1.90**	**2.00**	**1.90**

PROGRAM NAME: FIRE PREVENTION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Conduct annual fire/life safety inspections on assembly, business, educational, hotel/apartment, hazardous, and City owned occupancies.
2. Conduct annual fire/life safety inspections on all occupancies licensed by State Fire Marshal (i.e. preschools, schools, nursing homes, health care facilities).
3. Investigate all fires to determine cause and origin and assist in the prosecution of arson cases.
4. Develop new and update existing preplans for assembly, business, industrial, educational, hotel/apartment, and hazardous occupancies.
5. Review and follow up on all new construction projects.
6. Present fire safety education primarily to the young and old through innovative programs such as puppet shows and Channel 9.
7. Provide fire safety educational materials to all nursery and pre-schools and grades K-2.
8. Provide employee fire safety training and education to the workplace.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Certificate of occupancy inspections	48	48	48	48
2. # of juvenile firesetters	5	5	5	5
3. State mandated fire/life safety inspections				
a. preschools/school	65	65	65	65
b. nursing homes	2	2	2	2
c. Rental	760	760	760	760
4. # of State mandated liquor license inspections	60	60	60	60
WORKLOAD:				
1. # of annual business inspections	100	100	100	100
2. # of tours, presentations, special demonstrations	60	60	60	60
3. # of investigations	55	55	55	55
4. # of new construction building and site plan reviews	110	110	110	110
5. # of private fire hydrant inspections	80	80	80	80
PRODUCTIVITY:				
1. Average man-hours per building plan review	5	5	5	5
2. Average man-hours per inspection	1	1	1	1
3. Average man-hours per site plan review, storage tank	3	3	3	3
4. # of man-hours spent on public education	1,700	1,700	1,700	1,700
EFFECTIVENESS:				
1. # of articles written in newspapers, etc.	0	0	0	0
2. # of permits issued	65	65	65	65
3. # of adults educated	800	800	800	800
4. # of children educated	3,300	3,300	3,300	3,300
5. # of citations	0	1	0	0

PROGRAM NAME: EMS/RESCUE **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provide immediate first response emergency medical services at the emergency medical technician-intermediate level including rapid defibrillation and respond to incidents requiring specialized, technical rescue operations by properly trained and certified personnel.

ANALYSIS:

EMS/rescue calls comprise a high percentage of the department's calls. The greatest staff allocation is towards providing this essential, often times, lifesaving program.

Staff provides immediate first response EMS at the EMT-paramedic provisional level and responds to incidents requiring specialized technical rescue operations by properly trained and certified personnel.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	935,220	965,106	1,164,193	1,188,398
TOTAL REVENUES	**935,220**	**965,106**	**1,164,193**	**1,188,398**
APPROPRIATION SUMMARY:				
Salaries & Wages	593,226	631,298	770,978	803,401
Employee Benefits & Costs	287,614	290,986	327,493	319,156
Staff Development	7,818	3,267	3,248	3,248
Services & Commodities	46,562	39,555	62,474	62,593
Capital Expenditures				
TOTAL APPROPRIATIONS	**935,220**	**965,106**	**1,164,193**	**1,188,398**
AUTHORIZED POSITIONS:				
Lieutenant	1.40	1.40	1.40	1.40
Firefighter	10.90	10.90	13.00	13.00
TOTAL POSITIONS	**12.30**	**12.30**	**14.40**	**14.40**

PROGRAM NAME: EMS/RESCUE **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Respond to all emergency and non-emergency medical requests immediately with a minimum of two certified EMT's.
2. Provide rapid defibrillation to victims of sudden cardiac arrest.
3. Provide paramedic level care to medical and trauma victims.
4. Provide vehicle extrication (victim removal) in situations of victim entrapment from vehicle accidents in under 10 minutes.
5. Maintain and purchase equipment and supplies as needed.
6. Provide personnel with an infectious disease prevention program.
7. Write reports and maintain records on all victims and calls as required by the State of Iowa Health Department.
8. Provide CPR training programs to city staff.
9. Provide immediate response with trained and certified personnel to incidents requiring swiftwater, underwater (dive), high angle, farm, confined space and other types of specialized rescue.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. City of Bettendorf (square miles of service area)	21.3	21.3	21.3	21.3
2. Panorama Park & Fire Dist. #1 (square miles of service area)	13.3	13.3	13.3	13.3
3. Population served	50,345	50,345	50,345	50,345
WORKLOAD:				
1. Call volume	1,611	1,631	1,653	1,653
2. # of ALS calls	229	247	270	270
3. # of victims treated	1,471	1,504	1,540	1,540
4. # of MVA's PI's	120	107	100	100
5. # of extrications	5	3	3	3
6. # of high angle/technical rescues	0	1	1	1
7. # of rapid defibrillations	0	0	0	0
8. # of water rescues	7	3	4	4
PRODUCTIVITY:				
EFFECTIVENESS:				
1. Average response time provided (minutes)	4 minutes	4 minutes	4 minutes	5 minutes

PROGRAM NAME: HAZARDOUS MATERIAL **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provide trained personnel and adequate resources to safely and effectively mitigate hazardous materials incidents of a chemical, biological, or radiological nature posing a threat to life, property and the environment.

ANALYSIS:

Revenues from the hazardous materials program are derived from both response charges and the General Fund, which pays salaries, benefits, and operating and capital expenses. With this system, the spiller pays the actual cost of the response.

Bettendorf Fire is one of 16 designated haz mat teams in the state of Iowa.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	87,312	89,978	107,940	110,947
Haz-mat Response Charges	5,780	6,658	7,905	5,000
TOTAL REVENUES	**93,092**	**96,636**	**115,845**	**115,947**
APPROPRIATION SUMMARY:				
Salaries & Wage	43,421	46,035	56,150	58,518
Employee Benefits & Costs	21,066	21,259	25,511	23,265
Staff Development	290	462	3,700	3,700
Services & Commodities	28,315	28,880	30,484	30,464
Capital Expenditures				
TOTAL APPROPRIATIONS	**93,092**	**96,636**	**115,845**	**115,947**
AUTHORIZED POSITIONS:				
Lieutenant	0.15	0.15	0.15	0.15
Firefighter	0.75	0.75	0.90	0.90
TOTAL POSITIONS	**0.90**	**0.90**	**1.05**	**1.05**

PROGRAM NAME: HAZARDOUS MATERIAL **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Detect, establish concentration levels, and identify through lab analysis known materials and wastes.
2. Plug, cap, and seal leaks due to punctures, cracks, tears or corrosion in containers, drums, pipes, and tanks from pin hole size to 12" x 12" in diameter.
3. Contain and store the products of a clean-up operation, disposal of damaged or leaking containers that cannot be stopped, and contaminated equipment and clothing in securable drums up to 85 gallons prior to approved disposal.
4. Neutralize petroleum based product spills.
5. Contain spills up to 100 gallons through the use of diking, blocking, and absorbing materials.
6. Provide the trained personnel with appropriate levels of protective equipment during hazardous materials exposure and handling.
7. Provide decontamination and first aid for personnel and victims exposed to hazardous materials.
8. Provide technical expertise, liaison with local state, federal agencies, and support to the incident commander during incidents.
9. Further organize and administer the Superfund Amendments & Reorganization Act Title III Program. (federal regulations)
10. Provide bulk storage of firefighting foam and hazardous materials containment supplies.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. City of Bettendorf (square miles of service area)	21.3	21.3	21.3	21.3
2. Panorama Park & Fire District #1 (square miles of service area)	13.3	13.3	13.3	13.3
3. Scott County East of Highway 61 (sq. miles of service area)	83	83	83	83
4. # of reporting industries/businesses	42	42	42	42
WORKLOAD:				
1. # of hazardous materials calls	122	106	110	110
PRODUCTIVITY:				
1. Hourly response rate charged	$700	$700	$700	$700
EFFECTIVENESS:				
1. Total program revenue from fees and charges	$5,780	$6,658	$7,905	$5,000

PROGRAM NAME: GENERAL MAINTENANCE **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To purchase, inspect, inventory, maintain, repair, and manage Fire Department's equipment, apparatus and station/grounds, resources.

ANALYSIS:

Funds are allocated to small equipment and vehicle repair provided by on-duty staff, maintenance of four fire stations, and general department operating supplies.

To meet the Insurance Services Office (ISO) requirements for certification, department staff annually tests all ladders, hose, and pumps.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	132,350	150,278	210,739	177,439
TOTAL REVENUES	**132,350**	**150,278**	**210,739**	**177,439**
APPROPRIATION SUMMARY:				
Salaries & Wages	33,460	35,119	55,320	57,414
Employee Benefits & Costs	16,992	16,283	45,061	21,680
Staff Development	0	0	0	0
Services & Commodities	81,898	98,876	98,358	98,345
Capital Expenditures	0	0	12,000	0
TOTAL APPROPRIATIONS	**132,350**	**150,278**	**210,739**	**177,439**
AUTHORIZED POSITIONS:				
Lieutenant	0.10	0.10	0.10	0.10
Firefighter	0.60	0.60	0.70	0.90
TOTAL POSITIONS	**0.70**	**0.70**	**0.80**	**1.00**

PROGRAM NAME: GENERAL MAINTENANCE **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Purchase National Fire Protection Association compliant equipment and apparatus.
2. Maintain apparatus and equipment to acceptable industry standards.
3. Maintain stations and grounds to a clean, functional, aesthetically pleasing, safe level.
4. Maintain up-to-date inventories and use logs for all equipment.
5. Immediately repair or replace damaged equipment and apparatus.
6. Maintain all apparatus and equipment to be functional and safe.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. # of fire stations and grounds to maintain	5	5	5	5
2. # of rescue boats to maintain	3	3	3	3
3. # of administrative vehicles to maintain	3	3	3	3
4. # of trailers to maintain	5	5	5	5
5. # of rescue squads to maintain	3	3	3	3
6. # of trucks to maintain	1	1	1	1
7. # of brush trucks to maintain	0	0	0	0
8. # of engines to maintain	5	5	5	5
9. # of tankers to maintain	1	1	1	1
10. Square feet of buildings to maintain	27,900	27,900	27,900	27,900
WORKLOAD:				
1. Annual pump service tests (hours spent)	32	32	32	32
2. Annual hose tests (length of hose in feet tested)	19,200	19,200	19,200	19,200
3. Square feet of buildings maintained	27,300	27,300	27,300	27,300
PRODUCTIVITY:				
1. Average cost of maintenance per square foot	$4.85	$5.50	$7.72	$6.50
EFFECTIVENESS:				
1. % of performance objectives completed	100%	100%	100%	200%

PROGRAM NAME: BUILDING INSPECTION SERVICES AND SUPPORT **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: GENERAL**

PROGRAM DESCRIPTION:

Inspect all construction and demolition of private property; inspect residential rental properties and new businesses for licenses; inspect for all electrical, plumbing, heating and ventilation, building and zoning code violations. Investigate and issue flood plain development permits. Perform plan review of all projects prior to the issuance of building permits. Maintain accurate records of current and archival projects and issues.

ANALYSIS:

The state of Iowa has passed legislation and now licenses electrical, plumbing and heating contractors. Permit activity slowed during FY 2007-2008, following national trends. We continue to process new home applications and are optimistic about the activity in the FY 2008 – 2009. We are also optimistic about further commercial development in the downtown, Jovans property, and Village Pointe at 53rd and Devils Glen Rd.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Building Permits	513,749	302,792	375,000	375,000
Electrical Permits	67,996	43,208	27,000	30,000
Mechanical Permits	108,251	65,201	65,000	65,000
Plumbing Permits	95,146	52,513	55,000	60,000
Rental Inspections	18,780	22,874	20,000	23,000
TOTAL REVENUES	**803,922**	**486,588**	**542,000**	**553,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	205,431	256,268	261,817	235,235
Employee Benefits & Costs	72,589	88,875	94,638	85,228
Staff Development	3,387	1,480	7,050	7,050
Services & Commodities	40,715	8,268	22,585	22,667
Capital Expenditures				
TOTAL APPROPRIATIONS	**322,122**	**354,891**	**386,090**	**350,180**
AUTHORIZED POSITIONS:				
Chief Building Official	1.00	1.00	0.00	0.00
Senior Building Inspector	0.00	0.00	1.00	1.00
Building Inspector	1.00	1.00	1.00	1.00
Plumbing/Heating Inspector	1.00	1.00	1.00	1.00
City Electrician	0.50	0.50	0.50	0.50
Building Permit Technician	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**5.50**	**5.50**	**5.50**	**5.50**

PROGRAM NAME: BUILDING INSPECTION SERVICES AND SUPPORT **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Inspect all new and renovated commercial construction projects within eight hours of request.
2. Inspect all new and renovated residential property within eight hours of request.
3. Inspect/investigate all Flood Plain construction applications, within 48 hours of application.
4. Inspect all miscellaneous construction work (fences, decks, concrete, etc.)
5. Field all private property owner and contractor construction and maintenance questions.
6. Complete plan review on all building permit applications.
7. Review all site plans for code compliance.
8. Field complaints only on rental units.
9. Collect, receipt and deposit funds for permits on a bi-weekly basis.
10. Schedule and staff monthly board meeting for four boards, prepare agendas, staff reports and minutes.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Total requests for inspections - all types	5,100	6,300	6,200	6,200
2. Pre-construction interviews	35	40	40	40
3. # of liquor permits/safety inspections per year	30			
4. Flood plain permit applications processed annually	15	15	15	15
5. Permit applications	3,600	3,400	3,200	3,200
6. # of rental inspections	650	25	25	25
7. # of annual board and commission meetings	48	48	48	48
WORKLOAD:				
1. Total inspections conducted - all types	4,667	6,300	6,200	6,200
2. Total hours on inspections	3,500	4,725	4,500	4,500
3. Inspector hours on pre-construction interviews	80	100	80	80
4. Inspector hours conducting business/safety inspections	200	12	12	12
5. Inspector hours on flood plain permits	25	25	25	25
6. Building permits issued	3,300	3,400	3,200	3,200
7. # of annual bank deposits made.	110	110	110	110
8. # of seminars and conferences scheduled for staff	8	8	8	8
PRODUCTIVITY:				
1. Cost per inspection conducted	$69.02	$56.33	$62.27	$56.48
2. Average hours per inspection	0.75	0.75	0.73	0.73
3. Hours spent per pre-construction interview	2.00	2.00	2.00	2.00
4. Hours spent per business/safety inspection	0.75	0.75	0.75	0.75
5. Hours spent per flood plain permit	2.00	2.00	2.00	2.00
6. Staff hours per deposit preparation	1.50	1.50	1.50	1.50
7. Staff hours per rental inspection	1.00	1.00	1.00	1.00
8. Hours of staff support per board/commission meeting	4.00	4.00	4.00	4.00
EFFECTIVENESS:				
1. % of commercial/industrial permits issued within 10 days of application	90%	90%	90%	90%
2. % of new residential building permits issued within 72 hours of receipt	98%	98%	98%	98%
3. Average response time per inspection request (hours)	6	6	6	6
4. Time of inspections completed to results posted (hours)	4	4	4	4
5. Total revenue generated from permits	$785,142	$463,714	$522,000	$530,000

PROGRAM NAME: FLOOD CONTROL | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: PUBLIC WORKS | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Maintain the City's folding floodwall, flood control stations and Mississippi River Levee.

ANALYSIS:

Repairs and maintenance to the levee floodwalls and equipment are completed in accordance to the annual levee inspection with staff and the Corps of Engineers. The difference in actual expenses and the budget depends on the threat of flooding along the Mississippi River.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund	32,127	27,174	47,195	49,937
TOTAL REVENUES	**32,127**	**27,174**	**47,195**	**49,937**
APPROPRIATION SUMMARY:				
Salaries & Wages	13,102	13,106	22,500	24,655
Employee Benefits & Costs	6,047	3,819	8,724	9,245
Staff Development	0	0	0	0
Services & Commodities	12,978	10,249	15,971	16,037
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**32,127**	**27,174**	**47,195**	**49,937**
AUTHORIZED POSITIONS:				
Lead Equipment Operator	0.50	0.50	0.50	0.50
TOTAL POSITIONS	**0.50**	**0.50**	**0.50**	**0.50**

PROGRAM NAME: FLOOD CONTROL **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: PUBLIC WORKS **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Maintain all facilities at a level required by the Corps of Engineers, as a result of the required annual inspection.
2. Contract chemical spraying for vegetation control on the Rip Rap Levee.
3. Contract "Animal Control" trapping, to prevent damage to the levee from the result of burrowing animals.
4. Maintenance records to be documented periodically by staff on all mechanical pumps, 21st and 35th street pumping stations.
5. React in a timely manner in the event of a flood.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Miles of Mississippi River levee to maintain	3.5	3.5	3.5	3.5
2. # of flood control stations to maintain	2	2	2	2
3. # sections folding floodwall to maintain	12	12	12	12
4. Feet of Duck Creek floodwall to maintain	1,300	1,300	1,300	1,300
WORKLOAD:				
1. # hours spent maintaining Mississippi River levee	300	300	300	300
2. Hours spent maintaining flood control stations	200	200	200	200
3. Hours spent maintaining folding floodwall including removable gat	10	10	200	200
4. Hours spent maintaining Duck Creek floodwall	10	10	10	10
PRODUCTIVITY:				
1. Program cost per capita	$1.01	$0.84	$1.44	$1.51
EFFECTIVENESS:				
1. Annual review from Corps of Engineers completed	Yes	Yes	Yes	Yes
2. Condition of levy - rating from Corps of Engineers	Very Good	Very Good	Very Good	Very Good

PROGRAM NAME: ADMINISTRATION | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Manage the library's human, physical and financial resources in accordance with the Board of Trustees policy.

ANALYSIS:

The Administration Program provides management services, budgeting, public relations, planning, development and community representation. The major initiatives for 2009 are the transition to a new Director and the development of a new strategic plan.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Refunds & Reimbursements	10	0	30	0
General Fund	257,665	270,898	318,730	344,629
TOTAL REVENUES	**257,675**	**270,898**	**318,760**	**344,629**
APPROPRIATION SUMMARY:				
Salaries & Wages	144,043	149,844	161,320	164,922
Employee Benefits & Costs	43,148	44,445	47,353	50,069
Staff Development	3,084	3,389	5,681	5,681
Services & Commodities	67,400	73,220	104,406	123,957
Capital Expenditures	0	0	0	0
Property Taxes	0	0	0	0
TOTAL APPROPRIATIONS	**257,675**	**270,898**	**318,760**	**344,629**
AUTHORIZED POSITIONS:				
Director	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Maintenance Page	0.41	0.88	0.76	0.76
TOTAL POSITIONS	**2.41**	**2.88**	**2.76**	**2.76**

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Develop a new strategic plan for 2009-2012.
2. Provide at least one continuing education experience for each staff person.
3. Provide monthly financial and statistical reports for review by Library Board.
4. Maintain library program attendance at 11,000 or above.
5. Provide a funded public relations program that uses at least four approaches.
6. Fund and publicize 500 library programs.
7. Ensure that the library receives at least two grants annually.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Authorized personnel (FTE's)	29.63	30.91	30.91	30.29
2. Departmental Budget (General Fund)	$1,985,062	$2,046,286	$2,246,757	$2,339,874
3. # of objectives to be met (Action Plan)	14	14	14	14
4. # of programs to be publicized and funded	1621	500	800	800
5. Requests for meeting rooms	1,070	980	1,000	1,000
WORKLOAD:				
1. Hours of in-service attended by staff	554	200	200	200
2. # of publications produced	45	20	20	20
3. Hours spent fundraising	200	200	200	200
4. % of time spent on:				
a) Personnel	14%	14%	14%	14%
b) Budgeting	14%	14%	14%	14%
c) Planning	50%	50%	50%	50%
d) Community Relations	7%	7%	7%	7%
e) Board, Council, etc.	10%	10%	10%	10%
f) Fundraising	5%	5%	5%	5%
5. # of news releases	100	100	100	100
6. # of meeting room bookings	1,003	850	850	850
PRODUCTIVITY:				
1. Administrative cost as % of departmental budget	13.0%	13.2%	13.0%	13.0%
2. Administrative personnel as % of departmental personnel	8.5%	9.0%	8.5%	8.5%
3. Departmental cost per capita (net of revenues)	$62.16	$63.17	$68.67	$70.81
4. Revenue from meeting room fees	$9,000	$9,000	$9,000	$9,000
EFFECTIVENESS:				
1. % of objectives met	95%	95%	95%	95%
2. % of performance objectives met	95%	95%	95%	95%
3. $ raised through Friends, Library Fund, Grants	$100,000	$100,000	$100,000	$100,000
4. % of meeting room requests filled	94%	90%	90%	190%
5. Total program attendance	14,554	11,000	11,000	11,000

PROGRAM NAME: CIRCULATION SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provides an efficient system of lending and retrieving library materials.

ANALYSIS:

The Circulation Program is the hub of library service. It registers customer for cards, checks materials in and out, collects overdue fines, mails overdue notices and bills, processes interlibrary loan requests, schedules public computers and meeting rooms and answers thousands of directional questions. This year's initiatives are transition to a new manager, implementation of email notification and installation of new security gates.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Library Fines	30,071	30,702	30,000	30,000
General Fund	465,884	468,286	534,059	581,379
TOTAL REVENUES	**495,955**	**498,988**	**564,059**	**611,379**
APPROPRIATION SUMMARY:				
Salaries & Wages	320,677	335,310	368,425	412,767
Employee Benefits & Costs	86,168	90,360	104,232	109,875
Staff Development	800	945	2475	2475
Services & Commodities	88,310	72,373	88,927	86,262
Capital Expenditures	0			
TOTAL APPROPRIATIONS	**495,955**	**498,988**	**564,059**	**611,379**
AUTHORIZED POSITIONS:				
Manager	1.00	1.00	1.00	1.00
Lead Library Assistant	1.00	1.00	1.00	1.00
Library Assistant	0.00	0.00	0.00	0.00
Public Relations Assistant	0.00	0.00	0.00	0.00
Library Clerk	4.40	4.40	5.46	5.46
Page	3.36	3.36	3.10	3.86
Receptionist	1.48	1.48	1.61	1.65
1,000 Supplemental part-time hours				
TOTAL POSITIONS	**11.24**	**11.24**	**12.17**	**12.97**

PROGRAM NAME: CIRCULATION SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Purge all cards which have been inactive for three years.
2. Provide a minimum collection of 150,000 titles.
3. Maintain a turnover rate of three of more.
4. Maintain a circulation per capita of 12 or more.
5. Increase use of e-mail for patron notification (holds for example).
6. Evaluate staffing levels and duties at circulation desk, reception desk, pick-up window.
7. Evaluate service hours at pick-up window.
8. Evaluate program's procedures and recommend desired changes.
9. Conduct a minimum of six circulation staff meetings and/or "mini" training sessions.
10. Increase number of library card holders by 5%

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. # of registered borrowers	24,221	22,000	22,000	22,000
2. Patron count	344,254	300,000	300,000	300,000
3. Computer reservation requests				
a - Internet	49,893	15,000	35,000	35,000
b - Personal computers	2,021	2,000	2,000	2,000
c - Connie's Corner & BOB	5,222	4,800	4,800	4,800
4. Directional questions asked	48,000	48,000	48,000	48,000
5. Interlibrary loan requests	25,728	19,000	23,000	23,000
6. Non-resident circulation	177,864	160,000	160,000	160,000
7. Bettendorf population	31,935	32,394	32,718	33,045
8. Size of collection	150,242	144,000	153,000	153,000
9. Hours open per week	68	68	68	68
WORKLOAD:				
1. # of materials circulated	563,732	530,000	530,000	530,000
2. # of overdue handled	28,586	23,000	25,000	25,000
3. New cards issued	3,399	3,000	3,000	3,000
4. # of cards updated (including withdrawals)	4,443	5,000	4,500	4,500
PRODUCTIVITY:				
1. Program cost per material circulated	$ 0.88	$ 0.94	$ 1.06	$ 1.15
2. Staff hours per interlibrary loan	7.3 min.	8 min.	7 min.	8 min.
EFFECTIVENESS:				
1. $ of fines collected	$30,071	$30,702	$30,000	$30,000
2. % of population as registered borrower	76%	68%	67%	67%
3. Circulation per capita	18	16	16	16
4. Library visits per capita	11	9	9	9
5. Turnover rate of materials	3.8	3.7	3.5	3.5
7. Items circulated per hour	159	150	150	150
8. Collection size per capita	4.70	4.45	4.68	4.63
9. Interlibrary loan requests filled	30,752	20,000	25,000	25,000
10. % of materials checked out by patron	45%	43%	44%	144%

PROGRAM NAME: ADULT SERVICES | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provides library materials and programs to meet needs and interests of adult residents.

ANALYSIS:

The Adult Services Program includes the magazine and newspaper subscriptions, outreach to the elderly and homebound, volunteer coordination, adult programming, audio and video collections, management of Internet and other computer services, Channel 18 and the ICN. The major initiatives this year will be Global Gathering: China, implementing some Library 2.0 programs, creation of a technology plan and a programming plan.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund	335,099	333,515	391,719	433,784
TOTAL REVENUES	**335,099**	**333,515**	**391,719**	**433,784**
APPROPRIATION SUMMARY:				
Salaries & Wages	137,126	146,062	162,817	180,479
Employee Benefits & Costs	45,149	47,960	57,317	64,738
Staff Development	18,219	18,501	25,200	25,200
Services & Commodities	14,994	16,022	17,740	17,722
Capital Expenditures	119,611	104,970	128,645	145,645
TOTAL APPROPRIATIONS	**335,099**	**333,515**	**391,719**	**433,784**
AUTHORIZED POSITIONS:				
Manager	0.70	0.70	0.70	0.70
Library Assistant	1.00	1.00	1.00	1.00
Librarian	1.08	1.08	1.15	1.40
Special Projects Librarian	0.00	0.00	0.35	0.00
Library Clerk	0.35	0.00	0.00	0.35
40 Supplemental part-time hours				
TOTAL POSITIONS	**3.13**	**2.78**	**3.20**	**3.45**

PROGRAM NAME: ADULT SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Conduct a summer and winter adult reading program.
2. Provide monthly senior citizen activity.
3. 90% percent of people who look for something to read, listen to or view and leave saying their needs were met.
4. Provide at least 300 programs for adults.
5. Complete at least 200 outreach visits.
6. Schedule the ICN Room.
6. Promote the use of the web page and its resources.
7. Conduct three series of adult book discussions.
8. Maintain total number of volunteer hours at or above 4,500.
9. Weed and update one-third of non-fiction collection.
10. Conduct an annual themed program involving another culture.
11. Implement "Library 2.0"
12. Conduct a seasonal Brown Bag Lunch program.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Bettendorf population over 18 years of age	24,816	24,816	24,816	24,816
2. Nursing home population/elderly housing population	597	518	590	590
3. Hearing and visually impaired population	930	930	930	930
WORKLOAD:				
1. # of programs	409	350	375	375
3. Outreach visits	266	270	250	250
4. Circulation of adult materials	335,596	300,000	325,000	325,000
5. # of materials selected	6,621	5,000	6,000	6,000
6. # of ICN meetings	40	60	40	40
PRODUCTIVITY:				
1. Staff hours/programs conducted	2.08	2	2	2
2. Staff hours/homebound persons served	0.8	0.8	0.8	0.8
3. Staff hours/broadcast hours	0.08	0.08	0.08	0.08
EFFECTIVENESS:				
1. Program attendance	3,827	2,750	3,000	3,000
2. Adult circulation per capita	13.52	12.09	13.10	13.10
3. Summer reading program participation	217	200	200	200

PROGRAM NAME: YOUTH SERVICES | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provides library materials, services and programs to meet needs and interests of Bettendorf's children and young adults - ages 12 to 18 and their parents or caregivers.

ANALYSIS:

Youth Services encompasses the children's and young adult collections, services and programs. Major initiatives include promotion of Live Homework Help , the transition of a new YA Librarian and implementation of Library 2.0.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund	281,325	304,286	303,254	244,011
TOTAL REVENUES	**281,325**	**304,286**	**303,254**	**244,011**
APPROPRIATION SUMMARY:				
Salaries & Wages	177,349	184,803	170,552	138,891
Employee Benefits & Costs	56,561	58,210	69,295	40,779
Staff Development	2,793	8,783	8,550	8,550
Services & Commodities	10,896	10,361	11,087	12,021
Capital Expenditures	33,726	42,129	43,770	43,770
TOTAL APPROPRIATIONS	**281,325**	**304,286**	**303,254**	**244,011**
AUTHORIZED POSITIONS:				
Manager	1.00	1.00	1.00	1.00
Librarian	1.24	1.24	1.18	0.78
Library Assistant	1.00	1.00	1.00	0.00
Page (Seasonal)	0.00	0.00	0.00	0.00
Aide	0.45	0.45	0.76	0.76
TOTAL POSITIONS	**3.69**	**3.69**	**3.94**	**2.54**

PROGRAM NAME: YOUTH SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Provide summer and winter reading programs for children with summer participation being at least 1,600.
2. Maintain number of contacts with schools at a minimum of 35.
3. Reach a tour and program attendance of 5,000.
4. Provide a young adult reading program with participation of at least 250.
5. Provide at least one program for each age level served.
6. Coordinate a minimum of six meetings with Teen Advisory Board.
7. Provide at least 250 programs for children and young adults.
8. Have at least ten "community contacts".
9. Pursue offsite programming
10. Provide at least one children and young adult readers' advisory program.
11. Implement gaming plan.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Bettendorf population 18 and under	7,119	7,578	7,902	8,229
2. Requests for tours	32	52	30	30
3. Information requests asked	11,100	9,000	10,000	10,000
4. Bettendorf/Pleasant Valley school enrollment	7,634	7,600	7,600	7,600
WORKLOAD:				
1. Number of programs and activities offered	419	300	350	350
2. Tours conducted	32	50	30	30
3. Number of materials selected	2,537	3,000	3,000	3,000
4. Circulation of youth materials (check out)	217,730	195,000	200,000	200,000
PRODUCTIVITY:				
1. Total staff hours spent on programs/activities	415	340	350	350
2. Staff hours per program and/or activity	0.99	1.13	1.00	1.00
3. % of programming and other activities paid by City budget	15%	15%	15%	15%
4. % of programming and other activities paid by other sourc	85%	85%	85%	85%
EFFECTIVENESS:				
1. Program and activities attendance	10,727	6,000	8,000	8,000
2. Reading program participation	2,937	2,900	2,900	2,900
3. Reference fill rate	95.0%	95.0%	99.5%	99.5%
4. Program attendance per capita	1.51	0.79	1.01	0.97
5. % of information questions answered	97%	97%	97%	97%
6. # of on-line program registrations	52	50	50	51

PROGRAM NAME: INFORMATION SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provides a variety of library materials and services to meet the informational needs of the residents of Bettendorf.

ANALYSIS:

Information Services is a busy center of activity providing professional staff to answer information requests that arrive in person, by phone, email, fax or through our website. Initiatives for this year include input into Library 2.0 plan and revising and increasing on-line database selection and instituting technology competencies.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund	337,878	358,438	364,738	382,646
TOTAL REVENUES	**337,878**	**358,438**	**364,738**	**382,646**
APPROPRIATION SUMMARY:				
Salaries & Wages	187,023	195,026	202,505	215,344
Employee Benefits & Costs	60,432	60,173	61,190	66,298
Staff Development	33930	41308	43025	43025
Services & Commodities	16,430	15,219	17,118	17,079
Capital Expenditures	40,063	46,712	40,900	40,900
TOTAL APPROPRIATIONS	**337,878**	**358,438**	**364,738**	**382,646**
AUTHORIZED POSITIONS:				
Manager	0.30	0.30	0.30	0.30
Librarian	3.16	3.16	3.25	3.27
Substitute Information Librarian	0.00	0.00	0.00	0.30
98 additional hours (28 Sundays)				
TOTAL POSITIONS	**3.46**	**3.46**	**3.55**	**3.87**

PROGRAM NAME: INFORMATION SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

2. Index Bettendorf News on Procite software.
3. Maintain a core collection of reference materials selected to suit library's chosen roles.
4. Provide two trained reference staff during all open hours.
5. Maintain a reference fill rate of 90%.
6. Conduct at least 20 training sessions on on-line resources.
7. Assess need for changes in electronic resources and material format.
8. Conduct at least 8 training sessions for the public on use of technology.
9. Update WWW home page monthly.
10. Increase use of web site, databases and reference service.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Information questions asked	46,020	50,000	50,000	50,000
2. Book lists published	40	40	40	40
3. Bibliographic verification for out of system holds	289	250	250	250
4. Number of times remote (web based) information resourc are used.	50,212	50,000	50,000	50,000
WORKLOAD:				
1. # of indexes generated in-house	2	2	2	2
2. # of items added to vertical file	292	400	250	250
3. # of items selected	123	230	120	120
4. Number of e-mail reference questions	246	80	250	250
5. # of book list generated	32	50	30	30
6. # of on-line/Internet searches by staff	17,000	17,000	17,000	17,000
PRODUCTIVITY:				
1. Average staff hours per information request	12 min.	10 min.	11 min.	12 min.
2. Program cost per information request	$7.34	$7.17	$7.29	$7.65
EFFECTIVENESS:				
1. Information transactions per capita (annually)	1.44	1.54	1.53	1.51
2. Reference fill rate	100%	96%	96%	196%

PROGRAM NAME: TECHNICAL SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PROGRAM DESCRIPTION:

Acquires library materials, prepares them for circulation and keeps collection in usable condition. Provides access to collection through QuadLinc system and maintains accurate shelf list of holdings.

ANALYSIS:

Technical Services is responsible for the acquisition and processing of all materials and for technical/automation functions. This area will continue to implement PrairieCat upgrades and Dewey revisions.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund	277,130	280,161	304,227	323,425
TOTAL REVENUES	**277,130**	**280,161**	**304,227**	**323,425**
APPROPRIATION SUMMARY:				
Salaries & Wages	176,874	183,911	194,087	207,955
Employee Benefits & Costs	65,951	67,356	72,491	77,841
Staff Development	486	65	2050	2050
Services & Commodities	33,481	28,829	35,599	35,579
Capital Expenditures	338	0	0	0
TOTAL APPROPRIATIONS	**277,130**	**280,161**	**304,227**	**323,425**
AUTHORIZED POSITIONS:				
Manager	1.00	1.00	1.00	1.00
Lead Library Clerk	1.00	1.00	1.00	1.00
Library Clerk	2.70	2.70	2.70	2.70
300 Supplemental part-time hours				
TOTAL POSITIONS	**4.70**	**4.70**	**4.70**	**4.70**

PROGRAM NAME: TECHNICAL SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Process 348 periodical titles.
2. Provide materials in formats suitable to needs of population (captioned video, large print, children's materials, etc.).
3. Maintain up-to-date collection by withdrawing 3% annually and adding at least 5% new material.
4. Make 80% of items selected available to public within 30 days of receipt.
5. Fully implement the QuadLinc automated serials system.
6. Monitor and evaluate tasks and staffing levels in light of increased purchasing.
7. Update procedures manual.
8. Provide computer consulting/advice to staff.
9. Maintain the use of OCLC for cataloging.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Size of materials budget	$250,000	$250,000	$250,000	$250,000
2. Number of material formats	13	12	13	13
WORKLOAD:				
1. Number of materials added	12,135	13,000	12,000	12,000
2. Number of materials mended	4,587	3,000	4,000	4,000
3. Number of materials discarded	12,526	6,000	6,000	6,000
4. Number of periodical subscriptions	353	350	350	350
PRODUCTIVITY:				
1. Staff cost per materials processed	$12.00	$12.00	$12.00	$12.00
2. Staff cost per materials mended	$0.88	$0.88	$0.88	$0.88
3. Staff cost per periodical processed	$1.64	$1.64	$1.64	$1.64
EFFECTIVENESS:				
1. Average number of days from receipt to shelf:				
Adult items	2.1	2.7	2.7	2.7
Youth items	5.1	4	5	5
Information items	5.4	3	5	5
Juvenile items	5.1	3	5	5
2. Items processed per FTE (all materials including periodica	6,298	4,755	4,755	4,755

PROGRAM NAME: PARKS ADMINISTRATION **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION **FUND: GENERAL**

PROGRAM DESCRIPTION:

Principal advisor to the Park Board in regard to the goals and policy setting. Implements and reviews goals and policies and directs personnel. Performs accounting, budget preparation, payroll, monitors functions, and coordinates with outside agencies and departments. Oversees and assists in the implementation of the Capital Improvement Program.

ANALYSIS:

Board Meetings, functions and reporting continue each year. The Parks Administration Program coordinates activities of all divisions and strives to improve and manage all the policies and procedures implemented by the City and Park Board. No significant changes for the Administration program are anticipated.

Efforts on securing alternative funds through grants and foundations will continue.

Significant time will also be spent in coordinating planning efforts for the Riverfront Recreation Trail and other miscellaneous CIP projects including a large park land acquisition in the northeast section of the City authorized by the City Council.

An Assistant Director was hired on 8/27/07. Christin has primarily been focused at the Life Fitness Center, but will eventually take over some administrative responsibilities.

Policy Agenda issues facing the department include: the greening of City operations, and park planning as the development of the north eastern part of the City continues. Management issues include: succession planning, recreation trail extension, financial monitoring of enterprise funds and park safety after dark.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund	170,813	96,104	122,675	207,323
TOTAL REVENUES	**170,813**	**96,104**	**122,675**	**207,323**
APPROPRIATION SUMMARY:				
Salaries & Wages	111,495	55,762	73,188	137,930
Employee Benefits & Costs	35,753	15,809	24,901	41,335
Staff Development	6,070	8,334	8,075	11,075
Services & Commodities	17,495	16,199	16,511	16,983
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**170,813**	**96,104**	**122,675**	**207,323**
AUTHORIZED POSITIONS:				
Park Board Officials	5.00	5.00	5.00	5.00
Parks & Recreation Director	0.84	0.16	0.08	0.83
Assistant Parks & Recreation Director	0.00	0.00	0.00	0.05
Finance Coordinator	0.46	0.40	0.40	0.00
Administrative Assistant	0.35	0.65	0.50	0.50
Clerk	0.00	0.18	0.50	0.50
Clerk	0.41	0.41	0.00	0.00
TOTAL POSITIONS	**7.06**	**6.80**	**6.48**	**6.88**

PROGRAM NAME: PARKS ADMINISTRATION **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Life Fitness Center monitoring and long term collaborative relationships
2. To complete 100% of department target issues assigned.
3. To keep administrative costs below 7% of total department's budget.
4. To oversee daily operations of program elements of the Parks & Recreation Department.
5. To provide administrative support to the Board of Park Commissioners.
6. To provide an annual review of the Master Plan document and CIP.
7. To seek alternative funding sources that will enhance program and facility development and average over $200,000 annually.
8. To oversee and assist in the implementation of CIP.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Departmental budget (General Fund)	$1,348,869	$1,250,737	$1,397,645	$1,480,855
2. Palmer Hills budget	$1,147,015	$980,695	$996,013	$1,023,687
3. LFC budget	$782,058	$927,378	$850,566	$823,857
4. Pool budget	$411,909	$422,846	$446,866	$444,877
5. Authorized personnel (FTE's)*	20.67	19.51	19.51	19.99
6. # of outside organizations requiring liaison and coordination	20	20	20	20
7. City of Bettendorf population	31,935	32,394	32,718	33,045
8. Department programs supervised	10	11	11	11
9. Funds budgeted for CIP in fiscal year	$1,905,765	$177,149	$1,905,150	$3,748,677
WORKLOAD:				
1. Performance indicators analyzed	168	168	177	177
2. % of time spent on personnel administration	20%	25%	25%	25%
3. % of time spent on fiscal management	25%	25%	25%	25%
4. % of time spent on Board functions	25%	25%	25%	25%
5. % of time spent on outside organizations	15%	10%	10%	10%
6. % of time spent on accomplishing target issues assigned	15%	15%	15%	15%
7. # of Park Board functions attended	26	26	26	26
8. # of agenda items reviewed by Board	233	205	250	250
9. # of grant applications submitted	8	8	8	8
10. # of CIP projects coordinated	9	10	11	9
PRODUCTIVITY:				
1. Administrative cost as a % of total departmental budget	4.63%	2.68%	3.32%	5.49%
2. Administration personnel as a % of total departmental personne	34.16%	34.85%	33.21%	34.42%
EFFECTIVENESS:				
1. % of program performance budget objectives accomplished department wide	90%	90%	90%	90%
2. % of program performance budget objectives accomplished in division	100%	86%	100%	100%
3. Division cost per capita (net of revenue)	$5.35	$2.97	$3.75	$6.27
4. Total revenue generated - all park programs	$2,523,190	$2,021,878	$2,047,034	$2,106,164
5. % of department budget brought in by revenue (including CIP)	45%	54%	37%	28%
6. Total revenue generated by grants	$300,000	$25,000	$5,000	$300,000
7. # of CIP projects completed	3	4	3	4

PROGRAM NAME: PARK MAINTENANCE | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION | **FUND: GENERAL/ROAD USE**

PROGRAM DESCRIPTION:

This program covers the general maintenance of: developed and undeveloped parks; baseball, soccer, football and volleyball fields; public shelters and rest rooms; outdoor ice skating rink; playground equipment; tennis courts; and all park equipment. Maintenance includes mowing, litter control, equipment operation, service to other departments, snow removal, facility maintenance, repairs, special projects and oversight of miscellaneous contracts.

ANALYSIS:

The Park Maintenance Division continues to maintain a seven-day-a-week service. We have been fortunate in securing qualified seasonal help to assist with many ongoing projects and responsibilities.

Major projects will include remaining work at Field Sike Park, dredging projects, Crow Creek Park entrance and paving improvements and other resurfacing. The smaller projects will be to continue updating playgrounds at Sunnycrest Park, along with re-roofing shelters, painting restrooms and installing a gazebo Meier Park.

The vacant Parks Foreman position was replaced with a new position titled Construction Technician.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund	775,127	718,957	798,474	823,683
Road Use Fund	28,709	48,613	35,299	35,299
Grants	0	0	0	0
TOTAL REVENUES	**803,836**	**767,570**	**833,773**	**858,982**
APPROPRIATION SUMMARY:				
Salaries & Wages	381,336	394,677	411,481	429,458
Employee Benefits & Costs	85,694	83,088	91,358	98,033
Staff Development	2,274	285	2,000	2,000
Services & Commodities	326,692	289,520	328,934	329,491
Capital Expenditures	7,840	0	0	0
TOTAL APPROPRIATIONS	**803,836**	**767,570**	**833,773**	**858,982**
AUTHORIZED POSITIONS:				
Parks Manager	1.00	1.00	1.00	1.00
Maintenance Foreman / Construction Technician	1.00	1.00	1.00	1.00
Equipment Operator	3.00	3.00	3.00	3.00
In Road Use Budget/Heavy Equipment Operator	1.00	1.00	1.00	1.00
Park Ambassadors Director	0.00	0.00	0.35	0.35
Seasonal/Part-Time	7.29	7.29	7.29	7.29
TOTAL POSITIONS	**13.29**	**13.29**	**13.64**	**13.64**

PROGRAM NAME: PARK MAINTENANCE | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION | **FUND: GENERAL/ROAD USE**

PERFORMANCE OBJECTIVES:

1. To maintain a seven day mowing schedule.
2. To maintain the undeveloped areas in the parks by a biweekly inspection.
3. To inspect all playground equipment on a weekly basis.
4. To maintain all athletic fields on a daily basis, weather permitting, during their respective seasons.
5. To assist in snow removal and ice skating maintenance with completion in eight hours on a minor storm and 24 hours on a major storm.
6. To complete all CIP projects funded.
7. To complete all other special projects and repairs throughout the entire Parks system, as needed.
8. To contract out City Beautification Project and maintain landscaped areas.
9. To contract out mowing of city buildings and some city right-of-ways and parks.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Total acres of park land	535	540	540	540
2. Developed acres of park land and City property maintained	568	573	573	573
3. City of Bettendorf population	31,935	32,394	32,718	33,045
4. Total miles of sidewalks and bike path snow plowed	13	14	14	14
5. Total # of parking lots snow plowed	12	12	12	12
6. Total miles of park roads plowed	4	4	4	4
7. # of special projects assigned	6	7	7	7
WORKLOAD:				
1. Acres maintained	580	585	585	585
2. Mowing frequency in parks per year	26	26	26	26
3. Mowing frequency on athletic fields per year	60	60	60	60
4. Mowing frequency on City right-of-ways per year*	25	25	25	25
5. # of times snow plowed	25	25	25	25
6. # of hours spent maintaining ice at lagoon	200	50	50	50
7. # of hours spent completing special projects	1,700	1,900	1,900	1,900
PRODUCTIVITY:				
1. Average cost per acre maintained	$1,386	$1,312	$1,425	$1,468
2. # of park acres maintained per FTE	43.64	44.02	42.89	42.89
3. # of days ice skating facility was open	17	20	10	10
4. # of projects completed	7	6	6	6
EFFECTIVENESS:				
1. % of park acres developed	75%	75%	75%	75%
2. Program cost per capita	$25	$24	$25	$26
3. Cost/day to maintain ice	$374	$389	$389	$389
4. Total # of CIP projects completed.	2	4	3	3
5. Total # of special projects completed	7	7	7	7

* City right-of-ways were allocated to road use, but the Parks Department maintains them.

PROGRAM NAME: RECREATION **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION **FUND: GENERAL**

PROGRAM DESCRIPTION:

The Recreation Program is responsible for the implementation and administration of a comprehensive offering of leisure programs that reflect the needs of the Bettendorf community. The division provides the Board of Park Commissioners with recommendations on new programs, fees and proposals for future programming trends.

ANALYSIS:

The demand for team sports has remained strong. There were 330 teams participating in a variety of athletic leagues that were offered for both youth and adults. This number of teams should remain relatively stable based on the maximization of available field and gym spaces .

The summer programs are strongly supported by the community. Most of our youth programs are available for children 3 years of age through high school. The past summer (2007) over 12,000 children participated in all of our programs (Spring Soccer, Tot-Lot, Camp Mac, Sports & Games, Girls Novice & Junior's Softball, Coach Pitch Baseball & Softball, Day Camp & Playgrounds. Our Day Camp and Playgrounds programs are two of the most popular and in demand programs offered to Bettendorf residents. These programs provide either all day or daily afternoon activities for children aged 5-12. We will be offering a new Soccer camp in July for ages 3 up to 16 year olds.

The staff continues to aggressively seek sponsorship assistance in an effort to help reduce tax support for the recreation programs. The Park Foundation continues their sponsorship assistance, which helps offset equipment and supply costs for summer programs.

Staff has continued to support and expand special populations programming. Bettendorf Parks & Recreation assists in offering six major events are hosted in cooperation with Davenport Parks and Recreation, the Handicap Development Center, New Choices and Pine Knoll. Our summer Camp Mac Program provides a morning camp program for children up to with special needs. This program also receives sponsorship assistance to help offset costs.

Modest fee increases have been approved for various leagues and programs, and Day Camp program to help keep pace with increasing operating costs. Operating costs will continue to increase based simply on step increases for summer staff and the increases in minimum wage and the part time/seasonal pay scales.

The loss of a Recreational Program Coordinator has necessitated the need to again rearrange responsibilities among staff. More additional realignment is being implemented to maximize efficiency and the ability to provide quality services.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Recreation Fees	139,021	149,172	155,268	153,050
General Fund/Property Taxes	186,751	158,685	206,069	180,606
TOTAL REVENUES	**325,772**	**307,857**	**361,337**	**333,656**
APPROPRIATION SUMMARY:				
Salaries & Wages	201,530	196,419	219,916	196,962
Employee Benefits & Costs	31,684	24,777	29,118	21,896
Staff Development	420	0	1,150	1,150
Services & Commodities	92,138	86,661	111,153	113,648
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**325,772**	**307,857**	**361,337**	**333,656**
AUTHORIZED POSITIONS:				
Recreation Supervisor (2)	1.05	1.05	1.05	0.50
Parks & Recreation Director	0.35	0.15	0.30	0.00
Assistant Parks & Recreation Director	0.00	0.00	0.00	0.40
Seasonal/Part-Time	5.86	5.86	5.86	5.86
Clerk	0.30	0.30	0.00	0.00
Administrative Assistant	0.20	0.20	0.20	0.20
Band Director	0.12	0.12	0.12	0.12
TOTAL POSITIONS	**7.88**	**7.68**	**7.53**	**7.08**

PROGRAM NAME: RECREATION | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Provide recreational league opportunities for 330 teams.
2. Continue to seek out opportunities and partnerships to expand leisure programming.
3. Continue to provide a quality level of service, while attempting to hold the per capita cost at or under $5.80.
4. Continue to seek sponsorship donations and support for programs and events.
5. Provide an effective avenue of communication on programs and events to the community.
6. Continue to assist other communities, individuals, and organizations by providing athletic or recreation opportunities for children and adults. (ASA/HDC/USA Volleyball/Swim Teams/Tennis)
7. Offer recreation swim and swimming lessons and assisting in holding a youth triathlon
8. Keeping the costs and fees minimal, but offering top notch programs

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Population of Bettendorf	31,935	32,394	32,718	33,045
2. # of youth programs offered	44	44	44	44
3. # of athletic league teams	336	340	340	340
4. # of open gym activities	0	0	0	0
5. # of special events and activities held	14	20	20	20
WORKLOAD:				
1. # of registrants in youth programs	3,439	3,500	3,550	3,550
2. # of participants in adult and high school leagues	4700	4760	4760	4760
3. # of brochures & newspaper inserts	9	4	4	4
4. Attendance at special events/programs	76,205	78,000	78,000	78,000
5. Attendance at playgrounds and tot lot	10,758	10,800	10,800	10,800
6. # of registrations for Day Camp programs	700	700	750	750
7. # of ball field and soccer field reservations	368	400	400	400
PRODUCTIVITY:				
1. Total # of league activity hours.	1000	1000	1000	1000
2. Total # of open gym activity hours.	0	0	0	0
3. Total # of youth program activity hours.	2,200	2,200	2,200	2,200
4. Total # of special population program activity hours	110	110	110	110
5. Total # of special events/tournaments	14	20	20	20
EFFECTIVENESS:				
1. Total revenue for all programs	$139,021	$149,172	$155,268	$153,050
2. Total operating expenses	$325,772	$307,857	$361,337	$333,656
3. Program cost per capita (net of revenues)	$5.85	$4.90	$6.30	$5.47
4. Total tax based support	$186,751	$158,685	$206,069	$180,606
5. % of performance objectives achieved	100%	100%	100%	200%

PROGRAM NAME: COMMUNITY CENTER | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To maintain the HDG Community Center building and grounds, which provides a facility for programs and meeting rooms for the residents of the community and the Bettendorf Park Board.

ANALYSIS:

The Recreation program will continue to use the Community Center facility. The HDG Community Center is essentially for recreation programs and community programming.

The building was constructed in 1954 and still needs to be upgraded in some areas. CIP funds will be used to accomplish the renovation.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Community Center Fees	70,651	74,071	70,300	73,500
Donations/Misc.	0	0	0	1
General Fund	3,726	5,133	9,560	7,394
TOTAL REVENUES	**74,377**	**79,204**	**79,860**	**80,895**
APPROPRIATION SUMMARY:				
Salaries & Wages	25,775	26,686	28,549	29,262
Employee Benefits & Costs	13,392	13,408	14,382	15,181
Staff Development	0	0	0	0
Services & Commodities	35,210	39,110	36,929	36,451
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**74,377**	**79,204**	**79,860**	**80,894**
AUTHORIZED POSITIONS:				
Building Supervisor	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**1.00**	**1.00**	**1.00**	**1.00**

PROGRAM NAME: COMMUNITY CENTER | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To maintain the # of programs at the HDG Community Center.
2. To maintain or increase the current level of facility requests.
3. To increase the current level of attendance.
4. To continue to renovate and upgrade the mechanical, structural, and physical appearance of the HDG Community Center by completing at least one major improvement.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Population of Bettendorf	31,935	32,394	32,718	33,045
2. # of facility rental requests	1,797	1,488	1,600	1,800
3. # of programs offered	297	364	370	375
4. # of facility requests, non-rentals	39	23	25	25
5. Square footage of Community Center	17,944	17,944	17,944	17,944
WORKLOAD:				
1. # of hours facility rentals	3,791	3,240	3,400	3,600
2. Total program activity attendance*	66,279	60,356	65,000	67,500
3. # of hours facility non-rentals	323	191	200	200
4. # of program hours	1,432	1,734	1,800	1,850
PRODUCTIVITY:				
1. Annual operating costs of facility	$144,297	$151,754	$146,900	$149,631
2. Annual operating costs per square foot of facility	$8.04	$8.46	$8.19	$8.34
3. # of CIP projects completed at HDG Community Center	2	0	0	0
4. Building maintenance and custodial costs.	$69,920	$72,550	$67,040	$68,737
EFFECTIVENESS:				
1. Revenue generated from facility rentals	$39,052	$34,765	$35,000	$35,000
2. Total operating revenue	$70,651	$74,071	$70,300	$73,500
3. Operating cost for facility (less revenue)	$73,646	$77,683	$76,600	$76,131
4. Per capita cost/operating HDG Comm. Center (net of revenue)	$2.31	$2.40	$2.34	$2.30
5. Total # of hours of facility usage	5,546	5,165	5,400	5,650

*Includes recreation programs offered at site

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: GENERAL**

PROGRAM DESCRIPTION:

To manage and provide administrative direction and support to the Community Development Department, including the Building Inspection, Section 8 Rental Assistance, and Traffic Control Divisions. Long and Short Range Planning.

ANALYSIS:

The department continues to process large volumes of work. Commercial and residential development has slowed somewhat, following national trends. We remain dedicated to providing superior customer service by staying focused on the core beliefs which includes a prompt and accurate response to all issues.

Policy Agenda priorities include: evaluation of minimum housing standards, downtown and streetscape master plan and the greening of city operations. Management issues include: succession planning, code enforcement enhancements, updating comprehensive plan, zoning ordinance changes and revision of development standards.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund	111,979	117,557	137,857	164,897
TOTAL REVENUES	**111,979**	**117,557**	**137,857**	**164,897**
APPROPRIATION SUMMARY:				
Salaries & Wages	61,909	67,680	75,000	94,215
Employee Benefits & Costs	16,290	18,237	25,798	27,674
Staff Development	380	376	2,150	2,150
Services & Commodities	33,400	31,264	34,909	40,858
Capital Expenditures				
TOTAL APPROPRIATIONS	**111,979**	**117,557**	**137,857**	**164,897**
AUTHORIZED POSITIONS:				
Community Development Director	0.80	0.80	0.80	0.60
Secretary	0.25	0.40	0.30	0.40
TOTAL POSITIONS	**1.05**	**1.20**	**1.10**	**1.00**

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Comprehensive Plan update adoption
2. Zoning ordinance changes
3. To provide staff support, assistance and coordination among the three divisions.
4. To process payroll accounts, requisitions, employee evaluations for 12 employees.
5. To provide direction to move projects and work forward through weekly meetings.
6. To prepare council agenda material within established deadlines.
7. To develop annual budget, staffing needs and programs.
8. To provide coordination of long-range planning.
9. More retail, services and quality jobs in Bettendorf
10. Orderly growth and quality development
11. Devils Glen Road and 53rd Avenue development
12. 18th Street and 53rd Avenue development
13. Middle Road and Crow Creek Road development
14. U S 67 industrial development
15. Streetscape Master Plan Downtown

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Authorized personnel (FTEs)	13.00	11.00	11.00	12.00
2. Departmental Budget (General Fund)(Salary & Operations)	$640,713	$683,848	$782,292	$791,218
3. # of organizations requiring liaison and coordination	15	15	15	15
4. # of programs in departmental budget	7	5	3	3
5. # of Council and Committee of the Whole meetings	48/year	51/year	51/year	51/year
6. # of Planning/Zoning and Board of Adjustment meetings	24/year	24/year	24/year	24/year
7. # of Comprehensive Plan Review Committee meetings		11/year	11/year	11/year
WORKLOAD:				
1. % of time spent on personnel administration	35	35	35	35
2. % of time spent on fiscal management	10	10	10	10
3. % of time spent on liaison activities and coordination	40	40	40	40
4. % of time spent on miscellaneous activities	15	15	15	15
5. # of agenda items prepared for Council action	Avg. 8/Meeting	Avg. 8/meeting	Avg. 8/meeting	Avg. 6/meeting
6. # of scheduled meetings attended	315	400	400	401
PRODUCTIVITY:				
1. # of agenda items acted on by Council	8/Meeting	8/meeting	8/meeting	6/meeting
2. Administration cost as a % of departmental budget	17%	17%	18%	21%
3. Administration personnel as a % of departmental personnel	8%	11%	10%	8%
EFFECTIVENESS:				
1. % of all scheduled meetings attended	98%	98%	98%	98%
2. % of council items acted on by City Council	100%	100%	100%	100%
3. Program performance budget objectives accomplished	95%	95%	95%	95%
4. % of total budget dollars expended	99%	99%	99%	99%

PROGRAM NAME: PLANNING **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: GENERAL**

PROGRAM DESCRIPTION:

Carry out current planning activities to include processing development related applications and provide assistance to developers and the general public in explaining code requirements and development expectations/standards. Provide thorough and professional staff reports establishing a firm basis to support staff recommendations and subsequent City Council action. Prepare new standards, policies and ordinances and conduct special studies. Add long range planning functions.

ANALYSIS:

Staff has seen a significant increase in developer activity since July 2002. Developer inquiries and submittals have continued to increase every year since that time. Staff has processed land use amendments, rezonings, preliminary plats, final plats, site development plans, vacations of right-of-way, zoning ordinance changes, and variance and special use permit requests needed to process development reports. Staff meets with developers prior to the submittal of many of these requests to facilitate the development process and resolve issues prior to the project's presentation to the Planning and Zoning Commission and/or City Council. Staff also distributes information to numerous walk-in customers, callers, and people who submit written inquiries covering a broad range of development topics such as zoning restrictions, flood plain boundaries, design standards, questions regarding development processes and timetables, and many other issues. Staff also undertakes studies that lead to zoning ordinance revisions. New standards for the zoning, subdivision, storm water detention, and other ordinance provisions are undertaken as a part of the planning function of the department. Long-term planning activities will continue with further implementation of provisions of the Comprehensive Plan through ordinance changes.

Staff responds to Zoning Ordinance violations by working with non-compliant parties to reach a solution.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund	206,612	211,400	258,345	276,141
TOTAL REVENUES	**206,612**	**211,400**	**258,345**	**276,141**
APPROPRIATION SUMMARY:				
Salaries & Wages	151,415	156,925	199,000	198,341
Employee Benefits & Costs	51,395	51,741	53,180	71,635
Staff Development	1,476	418	1,500	1,500
Services & Commodities	2,326	2,316	4,665	4,665
Capital Expenditures	0			
TOTAL APPROPRIATIONS	**206,612**	**211,400**	**258,345**	**276,141**
AUTHORIZED POSITIONS:				
Community Development Director	0.20	0.20	0.20	0.40
City Planner	1.00	2.00	2.00	2.00
Secretary	0.45	0.60	0.70	0.60
Senior Planner	1.00	0.00	0.00	0.00
Grant Administrator	0.10	0.00	0.00	0.00
TOTAL POSITIONS	**2.75**	**2.80**	**2.90**	**3.00**

PROGRAM NAME: PLANNING **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To process information requests within three days.
2. To return 100% of all phone calls by end-of-day.
3. To process all development applications within standard time frame.
4. To handle requirements of Planning and Zoning Commission and Board of Adjustment within required time.
5. To process ordinance amendments within legally required time frame.
6. To learn and apply the requirements of the Geographic Information System.
7. Implement Comprehensive Plan by integrating zoning issues
8. Respond to zoning ordinance violations.
9. Research all phone requests and other inquiries.
10. Meet with walk-in inquiring parties.
11. Meet with developers on proposals.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Requests for planning information (walk-ins)	6/day	6/day	6/day	6/day
2. Planning Commission/Board of Adjustment meetings	30	30	30	30
3. Development applications	92	105	105	105
4. Requests for planning information - phone	25/day	30/day	30/day	30/day
5. Grant applications or TIF requests developed	4/year	2/year	2/year	2/year
6. Development of amendments to various codes	15	30	30	30
7. Update element of Comprehensive Plan	50%	100%	100%	100%
8. Number of City Council meetings/C.O.W	44/year	51/year	51/year	51/year
9. Number of Comprehensive Plan Review Committee meetings		11/year	11/year	11/year
WORKLOAD:				
1. Planning information requests handled (walk-ins)	6/day	6/day	6/day	6/day
2. Planning Commission/Board of Adjustment meetings attended	30	30	30	30
3. # of development applications processed	92	105	105	105
4. # of planning information requests handled (phone)	15/day	30/day	30/day	30/day
5. # of code amendments prepared for Council action	15/year	30/year	30/year	10/year
6. # Board of Adjustment meetings	60/year	13/year	13/year	13/year
PRODUCTIVITY:				
1. Time spent meeting with requesting party	4 hrs.	4 hrs.	4 hrs.	5 hrs.
2. Time spent preparing for and meeting with Commission/Boarc	224 hrs/month	224 hrs/month	224 hrs/month	224 hrs/month
3. Time spent processing development applications	20 hrs/month	20 hrs/month	20 hrs/month	20 hrs/month
4. Time spent responding to telephone inquiries	80 minutes/day	80 minutes/day	80 minutes/day	81 minutes/day
5. Time spent preparing and processing grant applications	41 hrs/year	41 hrs/year	41 hrs/year	42 hrs/year
6. Time spent updating Land Use Plan	101 hrs.	101 hrs.	101 hrs.	102 hrs.
7. Cost per plan review	$550	$550	$550	$551
8. Time spent Board of Adjustment	60 hrs/month	60 hrs/month	60 hrs/month	61 hrs/month
EFFECTIVENESS:				
1. % of information requests handled within two days	98%	98%	98%	98%
2. % of all daily phone calls - returned same day	99%	99%	99%	99%
3. % of development apps. processed within standard time fram	95%	95%	95%	95%
4. % of ordinance amendments completed within minimum legal required time	95%	95%	95%	95%
5. Average time from plan submission to completion of review-commercial	30 days	30 days	30 days	30 days
6. Average time from plan submission to completion of review-residential	30 days	30 days	30 days	30 days

PROGRAM NAME: MAYOR & COUNCIL | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To provide policy direction and leadership, on behalf of the citizens, to the City government function. To serve as a City liaison between a variety of committees, boards, commissions and citizen groups on community issues.

ANALYSIS:

The budget shows a slight increase in costs, primarily due to cost of living adjustments in the payments to agencies category. This is for dues increases from agencies such as, National League of Cities, Bi-State, etc.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 AMENDED	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund	630,188	601,259	484,695	492,554
TOTAL REVENUES	**630,188**	**601,259**	**484,695**	**492,554**
APPROPRIATION SUMMARY:				
Salaries & Wages	55,798	57,468	61,098	66,336
Employee Benefits & Costs	4,541	4,863	5,346	7,599
Staff Development	30,727	30,930	25,500	25,500
Services & Commodities	539,122	507,998	392,751	393,119
Capital Expenditures				
TOTAL APPROPRIATIONS	**630,188**	**601,259**	**484,695**	**492,554**
AUTHORIZED POSITIONS:				
Mayor	1.00	1.00	1.00	1.00
Ward Aldermen	5.00	5.00	5.00	5.00
At-Large Aldermen	2.00	2.00	2.00	2.00
Administrative Assistant		0.05	0.10	0.20
TOTAL POSITIONS	**8.00**	**8.05**	**8.10**	**8.20**

PROGRAM NAME: MAYOR & COUNCIL | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

2008 Mayor and Council Action Agenda

1. Minimum Housing Standards
2. Major Streets & Corridors Planning and Funding
3. Joe Van Area Redevelopment
4. I-80 and Middle Road Development
5. Downtown and Streetscape Master Plan
6. The Greening of City Operations
7. Eagles Building Direction
8. Major Park in Newly Developed Northeast
9. Storm Water Management System and Policy Direction
10. Annexation Policy Direction and Actions

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Population served	31,935	32,394	32,718	33,045
2. # of registered voters	21,621	21,621	21,621	21,621
3. Council meetings scheduled	60	60	60	60
4. Requests for liaison: boards, commissions, committees	5	10	10	10
5. # of adopted target issues	12	11	11	11
6. # of outside agencies requesting financial support from City	8	7	9	9
WORKLOAD:				
1. # of Council meetings, excluding special Council meetings	60	60	60	60
2. # of resolutions deliberated	394	330	300	300
3. # of ordinances deliberated	52	19	60	60
4. Total hours spent on boards, commissions, committees	120	120	120	120
5. Formal agenda items considered	800	700	700	700
6. # of annual budget issues discussed	25	25	25	25
7. # of budget programs reviewed	79	79	79	79
8. # of outside agencies obtaining financial support from City	8	8	9	9
PRODUCTIVITY:				
1. Program cost per citizen	$19.73	$18.56	$20.97	$21.97
2. Program expenditures as a % of total City expenditures	1.280%	1.143%	0.747%	0.710%
3. # of CIP projects adopted	341	293	315	341
EFFECTIVENESS:				
1. # of resolutions adopted	394	330	297	297
2. # of ordinances adopted	52	19	55	55
3. Average # of citizens attending Council meetings	25	20	30	30
4. CIP projects completed/work in progress	70%	70%	70%	70%
5. # of targets assigned/completed	20	14	6	6

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION **FUND: GENERAL**

PROGRAM DESCRIPTION:

Principal advisor to the Mayor/City Council in matters relating to overall City government operations. To provide professional leadership in the administration and execution of policies and objectives formulated by City Council. Develop and recommend alternative solutions to community problems for Council consideration. To develop employees potential to solve problems and enable them to make informed decisions that result in improved services that will enhance the quality of life for our citizens.

ANALYSIS:

The increase in this budget, approximately $50,000 is because of the addition of the joint marketing monies allocated to complete the joint marketing strategy.

Policy Agenda items include: the greening of City operations. Management issues facing the department include: development of a process improvement program, succession planning, review and action on the citizens survey, development of the Citizens Academy and TIF City properties agreements and approval of businesses.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 AMENDED	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund	214,713	220,243	221,137	284,113
TOTAL REVENUES	**214,713**	**220,243**	**221,137**	**284,113**
APPROPRIATION SUMMARY:				
Salaries & Wages	127,144	133,843	137,909	150,401
Employee Benefits & Costs	30,873	36,237	34,677	37,694
Staff Development	21,242	14,067	15,500	15,500
Services & Commodities	35,454	36,096	33,051	80,518
Capital Expenditures	0	0		
TOTAL APPROPRIATIONS	**214,713**	**220,243**	**221,137**	**284,113**
AUTHORIZED POSITIONS:				
City Administrator	0.83	0.84	0.84	0.84
Administrative Assistant	0.25	0.35	0.25	0.30
TOTAL POSITIONS	**1.08**	**1.19**	**1.09**	**1.14**

PROGRAM NAME: ADMINISTRATION | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Process Improvement Program Development
2. Succession Planning City Wide
3. Citizen Survey Review, Learning Points and Actions
4. Citizens Academy Development
5. TIF City Properties Agreements, City Approval of Businesses
6. Recreation Trail Extension to Riverdale

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. target agenda (# of issues)	20	11	12	12
2. Program performance objectives	8	9	12	12
3. # of departments	11	11	11	11
4. City of Bettendorf population	31,935	32,394	32,718	33,045
5. Value of City budget, net of transfers	$49,247,574	$52,602,437	$64,928,114	$69,328,048
6. Total department budget - General Fund	$265,717	$283,909	$301,877	$350,199
WORKLOAD:				
1. Individual contacts with Mayor, Council, City Treasurer	800	1000	1000	1000
2. % of time spent on:				
a. Organization Management	25%	25%	25%	25%
b. Fiscal management	30%	30%	30%	30%
c. Council Relationships	20%	20%	20%	20%
d. Planning	15%	15%	15%	15%
e. Public Interaction	10%	10%	10%	10%
PRODUCTIVITY:				
1. Administration personnel as a % of total City personnel	0.42%	0.46%	0.41%	0.43%
2. Departmental cost as a % of City budget	0.540%	0.540%	0.465%	0.505%
3. Department cost per capita	$8.32	$8.76	$9.23	$10.60
4. City employees per 1,000 population	8.02	8.03	8.03	8.00
EFFECTIVENESS:				
1. % of target issues accomplished	80%	70%	80%	80%
2. % of dept. program performance objectives accomplished	80%	70%	80%	80%

PROGRAM NAME: CITY CLERK | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Maintain the office of City Clerk as required by law.

ANALYSIS:

The decrease in the services and commodities area is because of the reduction in dollars affiliated with special elections. At the time the budget was constructed no special elections were contemplated.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 AMENDED	2008/09 BUDGET
REVENUE SUMMARY:				
Beer Permits	3,463	4,790	0	0
Liquor Licenses	20,341	30,818	32,000	32,000
Business Licenses	28,529	38,288	30,000	38,000
General Fund				
TOTAL REVENUES	**52,333**	**73,896**	**62,000**	**70,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	31,359	34,560	36,640	38,138
Employee Benefits & Costs	9,265	9,778	10,069	10,865
Staff Development	73	0	600	600
Services & Commodities	10,307	19,328	33,431	16,483
Capital Expenditures				
TOTAL APPROPRIATIONS	**51,004**	**63,666**	**80,740**	**66,086**
AUTHORIZED POSITIONS:				
City Administrator	0.09	0.09	0.09	0.09
Administrative Assistant	0.40	0.30	0.40	0.40
TOTAL POSITIONS	**0.49**	**0.39**	**0.49**	**0.49**

PROGRAM NAME: CITY CLERK | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Record, transcribe and publish notices/minutes of Council meetings required by law.
2. Maintain all permanent Council records.
3. Record documents as legally required.
4. Maintain records as legally required.
5. Prepare Council Packet and provide Mayor and Council with pertinent information.
6. Provide information to citizens upon request.
7. Process and issue annual cigarette permits.
8. Process and issue new liquor licenses and renewal liquor licenses.
9. Process and issue new and renewal business licenses.
10. Handle all inquiries, walk in and phone for all license information
11. Further improve, update and streamline records keeping processes.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. # of Council meetings, Committee of the Whole meetings	48	48	48	48
2. # of special Council meetings	6	6	1	1
3. # of Council meetings requiring roll call	54	54	49	49
4. # of formal agenda items compiled for Council	800	800	800	800
5. # of public hearing notices published	87	90	78	78
6. Beer, cigarette, liquor permit requests	105	200	200	200
7. # of regular Council meetings	48	48	48	48
WORKLOAD:				
1. # of Council meetings requiring minutes	54	54	49	49
2. New and/or revised ordinances published	67	37	55	55
3. New and/or revised resolutions	394	330	300	300
4. Public hearings held	87	87	78	78
5. # of annual publications	130	130	130	130
6. # of beer and liquor licenses processed (total)	105	115	115	115
7. # of cigarette processed	34	55	60	60
8. # of special assessments projects	2	2	2	2
9. # of requests for special assessment deficiencies	0	2	2	2
10. # of requests for agricultural deferments	2	2	2	2
11. Record keeping/filing	750	1,500	1,500	1,500
12. Responding to information requests	1000	1,200	1,200	1,200
13. Codifying of ordinances	67	67	55	55
14, #Business Licenses issued	359	375	383	383
PRODUCTIVITY:				
1. Total hours at Council, Committee of Whole meetings	60	60	80	80
2. Average hours of preparation per Council meeting	4	120/Hours Per Year	6	6
3. Time spent on transcribing and proofing minutes (hours)	12	30/Hours Per Year	12	12
4. Time spent updating municipal code (hours)	2	4/Hours Per Year	2	2
5. Time spent preparing and compiling Council packets (hours)	24	24/Yhours Per Year	24	24
6. Record keeping and filing	250	365/Hours Per Year	250	250
7. Responding to information requests	750	900/Hours Per Year	750	750
8. Processing/recording legal documents	50	75/Hours Per Year	50	50
EFFECTIVENESS:				
1. % of public hearing notices published within 4 days/hearing	100%	100%	100%	100%
2. % of Council minutes published within 14 days/mtg. held	100%	100%	100%	100%
3. % of performance objectives achieved	100%	100%	100%	100%

PROGRAM NAME: FINANCE ADMINISTRATION **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To coordinate and administer all City financial services including accounting and payroll, budgeting, purchasing and fixed assets, information processing, and customer service billing and collection. To provide sound financial advice to the City Administrator, Mayor, City Council and all department heads; to establish and implement financial policies and procedures; to issue and monitor the City's debt, to demonstrate sound cash management skills while prudently investing idle City funds; to coordinate special projects with the City's financial advisors and bond council; to provide "hands-on" management support to finance divisions. The office is directly responsible for budget preparation, financial reporting, and analysis.

ANALYSIS:

The continuing objective of the Finance Department is to maximize the use of technology to improve the effectiveness and efficiency of accounting procedures city wide. As a part of this objective, the City has replaced the Financial software. The Finance department will take the lead on the implementation and we expect to be fully transferred by November 1, 2008. We will also be adopting a plan for purchasing cards for specific employees throughout the City. These processes will require a commitment from staff throughout the organization and also add additional training city wide.

The primary objectives of the department will be to continue to provide accurate and timely financial statements and assistance to all city departments and city management; enhanced training to all of our computer users; maximizing the City's GIS system capabilities; and strengthening our internal control procedures. Continuing compliance with new pronouncements from GASB will be another major objective for the department.
The department will continue to prudently invest idle City funds and will strive to maximize interest revenue as interest rates fluctuate in the current market.

We were very pleased to have our bond rating increased in May 2008 from Aa3 to Aa2.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 AMENDED	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund	195,093	225,153	263,845	261,185
TOTAL REVENUES	**195,093**	**225,153**	**263,845**	**261,185**
APPROPRIATION SUMMARY:				
Salaries & Wages	87,980	89,748	95,341	101,462
Employee Benefits & Costs	20,832	22,018	23,209	24,597
Staff Development	497	777	7,700	7,700
Services & Commodities	48,328	47,229	62,595	62,426
Debt Service	37,456	65,381	75,000	65,000
TOTAL APPROPRIATIONS	**195,093**	**225,153**	**263,845**	**261,185**
AUTHORIZED POSITIONS:				
Finance Director	0.84	0.84	0.84	0.84
Manager of Accounting	0.05	0.05	0.05	0.05
Administrative Assistant	0.00	0.00	0.00	0.00
TOTAL POSITIONS	**0.885**	**0.885**	**0.890**	**0.890**

PROGRAM NAME: FINANCE ADMINISTRATION **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To submit and receive the Certificate of Achievement Award for Excellence in Financial Reporting from GFOA for FY ended 6/30/08
2. To submit and receive the Distinguished Budget Award from GFOA for the FY 2008/09 Budget Book.
3. To enhance program performance budgeting.
4. To maintain departmental cost per capita below $23.25.
5. Marketing - website development
6. E - governance strategy.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Authorized personnel (FTE's)	11.75	12.00	11.00	11.00
2. Departmental budget - general fund only	$588,914	$639,239	$724,363	$762,172
3. # of programs to manage - all funds	91	94	94	95
4. $ amount available for investment annually	$87,500,000	$87,500,000	$88,000,000	$88,000,000
5. Bond size of new issues	$7,125,000	$15,155,000	$33,600,000	$10,000,000
6. # of new bond issues	1	3	3	1
7. City of Bettendorf population	31,935	32,394	32,718	33,045
WORKLOAD:				
1. % of time spent on personnel administration	10%	10%	10%	10%
2. % of time spent on fiscal management	50%	50%	50%	50%
3. % of time spent on IS management	10%	10%	10%	10%
4. % of time spent on special projects with financial advisors	30%	30%	30%	30%
5. # of investment transactions annually	150	125	125	126
PRODUCTIVITY:				
1. Administration cost as % of departmental budget (Gen. Fund)	33.13%	35.22%	36.42%	34.27%
2. Administration personnel as a % of departmental personnel	7.53%	7.38%	8.09%	8.09%
3. Departmental cost per capita	$18.44	$19.73	$22.14	$23.06
EFFECTIVENESS:				
1. % of program performance budget objectives accomplished	100%	100%	100%	100%
2. Total interest revenue - all funds	$807,264	$1,537,921	$1,312,509	$1,212,354
3. Average return on investments	1.50%	1.50%	1.50%	1.50%

PROGRAM NAME: ACCOUNTING & PAYROLL **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To prepare accurate and timely financial statements for the Mayor, City Council, City Management and citizens of the community. Responsible for the recording, auditing, processing and reporting of all financial transactions for the City including receipts, disbursements, payables, payroll, purchase orders, and journal entries. To monitor compliance with internal accounting and budgeting controls while meeting fiduciary responsibilities of the City's government. Oversee the City's annual audit and prepare the City's comprehensive annual financial report for submission to G.F.O.A.'s certificate of achievement program.

ANALYSIS:

Providing accurate and timely monthly financial statements and assistance to City management continues to be a top priority of the department. An ongoing objective of the department will be to distribute financial statements within six to eight weeks of the end of the .end of the month to allow for 30 day accruals (E4).

The workload in this program continues to remain very high and is currently being maintained due to the dedication and experience of the existing staff.

The main goal for FY 08/09 for this division will be the transfer to a new financial software system, effective with the beginning of the fiscal year. We plan that priority in this new system is to make it very electronic friendly for the City employee users as well as for vendors and city customers.

The department is very proud to have received the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association for the fifteenth year in a row.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 AMENDED	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund	281,578	295,253	312,824	349,626
TOTAL REVENUES	**281,578**	**295,253**	**312,824**	**349,626**
APPROPRIATION SUMMARY:				
Salaries & Wages	144,204	156,012	152,700	174,438
Employee Benefits & Costs	51,424	54,160	50,422	61,195
Staff Development	2,547	3,274	4,350	4,250
Services & Commodities	83,403	81,807	105,352	109,743
Capital Expenditures				
TOTAL APPROPRIATIONS	**281,578**	**295,253**	**312,824**	**349,626**
AUTHORIZED POSITIONS:				
Manager of Accounting	0.38	0.38	0.40	0.39
Finance Coordinator	0.00	0.00	0.00	0.50
Accountant	0.61	0.61	0.61	0.63
Account Clerk	1.60	1.60	1.00	1.00
Clerk	0.00	1.00	0.50	0.50
Secretary			0.15	0.15
TOTAL POSITIONS	**2.590**	**3.590**	**2.655**	**3.170**

PROGRAM NAME: ACCOUNTING & PAYROLL **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To maintain program cost as a % of departmental budget at not more than 46%
2. To distribute monthly financial reports within 60 days of month end.
3. To offer payroll direct deposit to all City employees.
4. To receive the Certificate of Achievement for Excellence in Financial Reporting for the sixteenth consecutive year.
5. Financially sound city providing quality city services

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Total City budget including transfers: revenues	$59,914,970	$72,531,720	$77,346,184	$81,262,661
2. Total City budget including transfers: expenditures	$59,489,351	$68,946,374	$77,637,795	$82,834,428
3. # of City vendors	14,500	14,900	15,000	15,000
4. # of employees on City payroll	298	277	280	280
5. # of account numbers	5,749	6,086	6,100	6,150
6. # of cash receipts issued	3,372	3,633	3,700	3,700
WORKLOAD:				
1. # of time cards processed	7,748	8,000	8,200	8,200
2. # of manual journal entries	853	821	850	850
3. Accounts payable checks written	8,069	8,714	8,750	8,850
4. Payroll checks/direct deposits	2675/5642	2305/8843	2400/8900	2300/9000
5. # of capital projects tracked	342	345	345	345
6. # of dog licenses issued	222	221	350	400
7. # of bicycle licenses issued	14	13	10	10
8. # of wire transfers/ACH payments made	294	452	500	550
PRODUCTIVITY:				
1. Program cost as a % of departmental budget (General fund only)	47.81%	46.19%	43.19%	45.87%
EFFECTIVENESS:				
1. Payrolls processed on time	100%	100%	100%	100%
2. Date of annual auditor's report	7-Nov	10-Dec	10-Nov	10-Nov
3. # of management comments in audit report	1	3	0	0
4. Average # of days from month end to financial statement distribution	60	60	60	60
5. # of checks & ACH transactions returned	25	30	30	30
6. # of A/R accounts over 90 days delinquent	3	3	3	3

PROGRAM NAME: BUDGETING **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To provide accurate and timely financial management guidance and services to the Mayor, City Council, City Administrator and all department heads for budget preparation, budget management and measurement of the financial performance of the City. To properly train department heads and division heads on submitting their annual budgets "on-line", and utilizing "on-line" internal budget reports to properly manage the financial performance of their departments throughout the year.

ANALYSIS:

Educating and training department management and other city users on the new financial system will be a goal of this division. We are excited to begin a more efficient and user-friendly budget monitoring process.

Enhancing Program Performance budgeting will continue to be a priority this year. Educating department heads and management staff on utilizing program performance budgeting to improve the budget process and to answer the increasing number of requests from departments for accounting support and budget assistance will also be a priority.

Staff continues to monitor and report revenue and expenditure trends throughout the year

The City has received the Government Finance Officer Association's Distinguished Budget Award since FY 1994/95.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 AMENDED	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund	36,796	42,051	48,963	49,360
TOTAL REVENUES	**36,796**	**42,051**	**48,963**	**49,360**
APPROPRIATION SUMMARY:				
Salaries & Wages	27,742	29,196	31,900	31,796
Employee Benefits & Costs	7,651	8,019	8,570	9,071
Staff Development	455	0	400	400
Services & Commodities	948	4,836	8,093	8,093
Capital Expenditures				
TOTAL APPROPRIATIONS	**36,796**	**42,051**	**48,963**	**49,360**
AUTHORIZED POSITIONS:				
Finance Director	0.00	0.00	0.00	0.00
Manager of Accounting	0.30	0.30	0.30	0.30
Accountant	0.08	0.08	0.08	0.08
Account Clerk	0.00	0.00	0.00	0.00
Administrative Assistant	0.00	0.00	0.00	0.00
TOTAL POSITIONS	**0.38**	**0.38**	**0.38**	**0.38**

PROGRAM NAME: BUDGETING **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To maintain program costs at an amount not to exceed .10% of the City budget certified to the State of Iowa.
2. To budget total City expenditures within 3% +/- of actual.
3. To budget total City revenues within 3% +/- of actual.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. City budget, net of transfers: revenues	$49,443,079	$46,368,964	$64,636,503	$67,956,281
2. City budget, net of transfers: expenditures	$49,247,574	$52,602,437	$64,928,114	$69,328,048
3. Budget programs to be analyzed	94	94	94	94
4. Performance indicators to be analyzed	1,404	1,404	1,404	1,404
5. Departments requiring budget liaison	10	11	11	11
6. # of funds budgeted and monitored	54	55	55	55
7. $ value of Adopted CIP Plan - all funds	$42,549,708	$43,547,850	$44,694,507	$50,097,237
8. City of Bettendorf taxable valuation	$1,226,940,334	$1,219,548,730	$1,256,829,365	$1,400,433,964
WORKLOAD:				
1. # of funds with minimum fund balance policy	12	12	12	12
2. Budget issues reviewed during workshop sessions	25	25	25	25
3. # of projects on current 5-year CIP Plan	341	293	315	341
4. Volume of budget document produced	451	461	470	470
PRODUCTIVITY:				
1. Program cost as a % of departmental budget (Gen. Fund)	6.25%	6.58%	6.76%	6.48%
2. Program cost as a % of City budget (expenditures net of transfers)	0.07%	0.08%	0.08%	0.07%
EFFECTIVENESS:				
1. # of funds meeting minimum fund balance policy	12	12	12	12
2. % of budgeted General Fund revenue received, net of transfe	101%	99%	99%	99%
3. % of budgeted General Fund expenditures spent, net of transf	96%	96%	98%	98%
4. $ of projects completed on current year Adopted CIP Plan	$42,549,708	$43,547,850	$44,694,507	$50,097,237
5. Total budget amendment certified to State of Iowa, revenues	($20,890,565)	$98,128	n/a	n/a
6. Total budget amendments certified to State, expenditures	($22,402,379)	$4,605,520	n/a	n/a
7. % of actual expenditures to budget, all funds, excluding transfe	70.58%	84.57%	95.00%	95.00%
8. % of actual revenue to budget-all funds, excluding transfers	99.01%	97.75%	95.00%	95.00%
9. Levy rate/$1,000 assessed valuation	$12.35000	$12.60000	$12.95000	$12.85000

PROGRAM NAME: PURCHASING & FIXED ASSETS **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To provide competitive and timely purchase of quality goods, materials and equipment and services from responsive and responsible vendors, which meet the needs of the City Council, City Departments and their respective foundations and boards in accordance with City policy. To effectively manage all additions and deletions to the City's general and proprietary fixed assets, maintain registration and titling for all City vehicles, and maintain a comprehensive fixed asset list for insurance and audit purposes.

ANALYSIS:

The City's purchasing policy and procedural manual requires all departments to utilize purchase orders more consistently which enhances internal control. During FY 08/09, this division will continue to work with all departments on this requirement.

We plan to continue efforts in selecting a division each year to verify the physical inventory of its fixed assets.
We have also implemented a written procedure for the disposal and/or transfer of capital assets that will be implemented during FY 08/09.
We continue to work with the Engineering division to inventory and record all additions and improvements of infrastructure in accordance with the Governmental Accounting Standards Board.

The City belongs to the Joint Purchasing Council along with 25 other local entities, united to purchase all types of items collectively. During 07/08 the city purchased copier paper, computer paper, janitorial supplies and calendars at a cost savings with this group and we anticipate similar savings during FY 08/09.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 AMENDED	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund	75,448	76,780	98,731	102,001
TOTAL REVENUES	**75,448**	**76,780**	**98,731**	**102,001**
APPROPRIATION SUMMARY:				
Salaries & Wages	53,192	56,249	60,300	61,249
Employee Benefits & Costs	19,420	20,310	22,056	22,877
Staff Development	2,651	2,214	1,400	2,900
Services & Commodities	185	-1,993	14,975	14,975
Capital Expenditures				
TOTAL APPROPRIATIONS	**75,448**	**76,780**	**98,731**	**102,001**
AUTHORIZED POSITIONS:				
Manager of Accounting	0.04	0.04	0.04	0.04
Account Clerk	0.835	0.835	0.840	0.840
Finance Coordinator			0.40	0.37
TOTAL POSITIONS	**0.870**	**0.870**	**1.280**	**1.250**

PROGRAM NAME: PURCHASING & FIXED ASSETS **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Compile a comprehensive purchasing policy and procedure manual for Council's review and adoption.
2. Maintain a bar coding system (tagging) for tracking all fixed asset inventory.
3. Implement program to expand current vendor list and encourage minority vendors to compete for City business.
4. Compile and implement an asset disposal policy and procedure.
5. Implement the issuance of purchase orders through e-mail whenever possible in accordance with the City Council High Priority Management Agenda

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Requisitions received	415	353	360	360
2. # of vehicles	224	225	227	227
3. # of pieces of equipment	606	630	630	630
4. # of pieces of land	124	130	130	130
5. # of buildings and structures	207	210	213	213
6. # of interceptor sewers (miles beginning FY 03/04)	110	110	112	112
WORKLOAD:				
1. Formal bids, quotes, RFP's	50	50	50	50
2. Purchase orders issued	399	375	400	400
3. $ of additions and deletions to general fixed asset list	$10,000,000	$10,000,000		
4. $ of additions and deletions to proprietary fixed asset list	$3,000,000	$3,000,000		
PRODUCTIVITY:				
1. Qualified bidders per bid	3	3	3	3
2. Total dollar amount of purchase orders issued	6,230,945	7,300,000	7,500,000	7,500,000
3. Total $ of purchases made through purchasing department through Bi-State's joint purchasing group	$ 49,214.00	$ 50,000.00	$ 50,000.00	$ 50,000.00
EFFECTIVENESS:				
1. $ value of City's general fixed assets (excluding depreciation)	$131,021,309	$141,021,309	$141,021,309	$141,021,309
2. $ value of City's proprietary fixed assets (excluding depreciatic	$40,210,430	$43,210,430	$43,210,430	$43,210,430

PROGRAM NAME: LEGAL AND HUMAN RIGHTS | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: LEGAL | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Administration of legal services encompasses the representation of the City in litigation/regulatory/union matters, updating staff and elected officials on changes in the law, drafting and review of resolutions, ordinances, contracts and other documents, and providing advice on an as requested basis. In January 2003, the City reestablished the Human Rights Commission. The Legal Department provides staffing for this function, except for initial investigation, which is contracted out.

ANALYSIS:

The Council has allocated funds for contract assistance, And has requested the incumbent take additional training In anticipation of formally becoming the Asst. City Admin.

The incumbent now has a city issued cell phone so that elected officials may reach him 24/7 as needed.

Policy priorities facing the department include direction and action on an annexation policy. Management issues include: policy on the use of public funds, TIF City properties and City approval of businesses and the completion of the Tanglefoot extension.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund	177,539	181,595	205,604	214,737
TOTAL REVENUES	**177,539**	**181,595**	**205,604**	**214,737**
APPROPRIATION SUMMARY:				
Salaries & Wages	120,433	129,812	140,125	148,074
Employee Benefits & Costs	30,648	32,905	34,464	35,654
Staff Development	11,213	5,788	5,600	5,600
Services & Commodities	15,245	13,090	25,415	25,409
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**177,539**	**181,595**	**205,604**	**214,737**
AUTHORIZED POSITIONS:				
City Attorney	0.90	0.92	0.93	0.94
Assistant City Attorney	0.15	0.15	0.15	0.15
Administrative Assistant	0.10	0.00	0.05	0.00
TOTAL POSITIONS	**1.15**	**1.07**	**1.13**	**1.09**

PROGRAM NAME: LEGAL AND HUMAN RIGHTS **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: LEGAL **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Keeping staff, Council and self informed on changes in the law and the appropriate response thereto.
2. To draft and review the drafts of contracts, ordinances, resolutions and other documents.
3. To administer the department - watch the budget, prepare invoices, update the law library, answer citizen concerns.
4. To confer with elected officials and respond to their requests for services.
5. To confer with staff and respond to their requests for services.
6. To attend Council, Park Board and Commission meetings.
7. To prosecute misdemeanors/municipal infractions.
8. Utility and Franchise Policy and Actions (including Cable)
9. Miscellaneous/Projects

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Departmental budget	$177,539	$181,595	$205,604	$214,737
2. Authorized personnel (FTE's)	1.15	1.07	1.13	1.09
3. # of boards, commissions, public service organizations requesting periodic service	21	21	21	21
4. City of Bettendorf population	31,935	32,394	32,718	33,045
5. Human Rights inquiries	24	18	18	18
WORKLOAD:				
1. Time spent on performance objective #1 above	2%	2%	2%	2%
2. Time spent on performance objective #2 above	15%	15%	15%	15%
3. Time spent on performance objective #3 above	7%	7%	7%	7%
4. Time spent on performance objective #4 above	9%	9%	9%	9%
5. Time spent on performance objective #5 above	35%	35%	35%	35%
6. Time spent on performance objective #6 above	17%	17%	17%	17%
7. Time spent on performance objective #7 above	10%	10%	10%	10%
8. Time spent on performance objective #8 above	3%	3%	3%	3%
9. Time spent on other items	2%	2%	2%	2%
PRODUCTIVITY:				
1. Program cost per capita	$5.56	$5.61	$6.28	$6.50
EFFECTIVENESS:				
1. Program cost calculated on hourly basis (2,392 hours)	$74.22	$75.92	$85.95	$89.77
2. Average private legal service hourly rate	$165.00	$175.00	$175.00	$175.00
3. Full departmental cost as a % of private legal rates	44.98%	43.38%	49.12%	51.30%

PROGRAM NAME: BUILDING MAINTENANCE | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: PUBLIC WORKS | **FUND: GENERAL/RECREATION/PALMER HILLS/GARAGE/MUSEUM**

PROGRAM DESCRIPTION:

To provide in-house maintenance service to the following buildings: City Hall, Maintenance Center/Annex, Library, Family Museum of Arts and Science, Community Center, Surrey Heights Fire Station, Spruce Hills Fire Station, and Pleasant Valley Fire Station. Also assist directors in maintaining all other City owned facilities including the Life Fitness Center, Palmer Hills Golf Course Clubhouse and maintenance garage, Splash Landing, Parks maintenance building, two salt domes, Eagles building, sewage lift stations, and other small out buildings. The staff presently maintains all the building flags and banner, flags at Bill Glynn Park and the two downtown points and the seasonal banners on the downtown light poles.

ANALYSIS:

Building Maintenance is called upon to repair, modify, add to or upgrade all aspects of the city buildings. Some of the larger projects for this year is replacing the radiant heaters at the Life Fitness Center, replacing the crimson room and board room furnace at the Community Center, upgrading the HVAC system at City Hall, upgrading the old library lighting and continuing with the Community Center restroom remodel. Throughout the year we will do many electrical, plumbing and hvac repairs.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund	498,038	507,419	543,300	550,944
Family Museum Fund	85,631	80,889	79,355	87,355
Palmer Hills Enterprise Fund	19,203	30,220	32,800	32,800
Recreation Enterprise Fund	92,451	94,921	100,510	100,510
Municipal Garage Fund	2,890	3,116	4,200	4,200
Aquatic Center	44,775	51,650	57,600	57,700
Learning Center	0	0	2,300	0
TOTAL REVENUES	**742,988**	**768,215**	**820,065**	**833,509**
APPROPRIATION SUMMARY:				
Salaries & Wages	122,391	131,831	136,636	141,746
Employee Benefits & Costs	40,302	42,302	44,425	47,041
Staff Development	0	99	0	0
Services & Commodities	580,295	593,983	639,004	644,722
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**742,988**	**768,215**	**820,065**	**833,509**
AUTHORIZED POSITIONS:				
Building Maintenance Manager	0.96	0.96	0.96	0.96
Maintenance Worker	0.40	0.40	0.30	0.30
Lead Maintenance Worker	0.90	0.90	0.90	0.90
Public Works Coordinator	0.10	0.10	0.10	0.10
Deputy Director Public Works, Operations		0.10	0.06	0.06
TOTAL POSITIONS	**2.36**	**2.46**	**2.32**	**2.32**

PROGRAM NAME: BUILDING MAINTENANCE | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: PUBLIC WORKS | **FUND: GENERAL/RECREATION/PALMER HILLS/GARAGE/MUSEUM**

PERFORMANCE OBJECTIVES:

1. To repair in-house a majority of maintenance problems.
2. To evaluate large jobs to determine if outside contractor should be used.
3. Install new radiant heat at the Life Fitness Center.
4. Assure all buildings provide a safe and comfortable working environment.
5. Find ways to make buildings more energy efficient.
6. Provide 24 hours/7 days a week emergency service.
7. Maintain and repair all HVAC systems.
8. Provide labor and direction for various projects in all buildings.
10. Upgrade old library lighting.
11. Upgrade the HVAC system at City Hall.
12. Install a new furnace in the Community Center Crimson Room and board room.
13. Renovate Community Center restrooms.
14. New car wash.
15. Install metal coping around the old library roof

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. # of buildings to be maintained	14	14	14	14
2. Approximate requests received	2,300	2,300	2,300	2,300
WORKLOAD:				
1. # of outside contractual services coordinated	13	13	14	14
2. Square feet of all buildings maintained	355,000	355,000	355,000	355,000
3. # of generators maintained	6	6	6	7
4. Service requests completed	2,300	2,300	2,300	2,300
5. # of fire alarms maintained	9	9	9	9
6. # of building automation systems maintained	6	6	6	6
7. # of garage door openers maintained	74	74	74	74
8. # of air compressors maintained	6	6	8	8
9. # of boilers maintained	9	9	9	9
10. # of tube heaters maintained	88	88	88	88
11. # of heating and/or cooling systems maintained	62	62	62	62
12. # of city car wash maintained	1	1	1	1
13. Approximate # of projects per year	15	20	20	20
PRODUCTIVITY:				
1. Total cost of outside maintenance contractors	$43,762	$45,183	$45,531	$45,631
2. Total building maintenance cost per square foot	$2.09	$2.16	$2.31	$2.35
MAINTANCE COST PER BUILDING:				
Community Center	25,402	29,556	29,714	29,503
City Hall	144,824	151,596	178,455	182,877
Family Museum	85,631	80,889	79,355	87,355
Garage	2,890	3,116	4,200	4,000
Palmer Hills Clubhouse	19,203	30,220	32,800	32,800
Library	117,332	122,667	134,281	135,355
Life Fitness Center	92,451	94,921	100,510	100,510
Maintenance Center	169,839	177,772	165,058	167,376
Splash Landing	44,775	51,650	57,600	57,700
Other Buildings	37,379	22,622	24,309	24,151
Parks Maintenance Building	3,262	3,206	11,483	11,682
Learning Center	0	0	2,300	0
Total	742,988	768,215	820,065	833,309
EFFECTIVENESS:				
1. % of service requests completed	100%	100%	100%	100%
2. % of service requests completed in less than 10 days	90%	90%	90%	90%

PROGRAM NAME: CUSTODIAL SERVICES **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: PUBLIC WORKS **FUND: GENERAL**

PROGRAM DESCRIPTION:

To provide janitorial service and supplies to adequately clean the following buildings: City Hall, Maintenance Center/Annex, Family Museum, Community Center, Life Fitness Center, Library, Splash Landing.

ANALYSIS:

The custodians will continue to clean and help maintain the above mentioned buildings. A cleaning service is used in the evening at the library, museum and fitness center. Once a year all the waxed floors are deep scrubbed and re-waxed in house. Once a year all the carpets are commercially cleaned.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund	207,137	202,199	225,660	245,702
Family Museum Fund	51,440	55,967	68,052	67,144
Palmer Hills Enterprise Fund	4,447	9,587	10,000	10,000
Recreation Enterprise Fund	69,695	73,600	77,009	80,015
Aquatic Center	2,928	5,837	6,403	7,403
TOTAL REVENUES	**335,647**	**347,190**	**387,124**	**410,264**
APPROPRIATION SUMMARY:				
Salaries & Wages	159,742	109,735	116,028	131,780
Employee Benefits & Costs	79,001	49,918	53,339	57,629
Staff Development	0	0	0	0
Services & Commodities	96,904	187,537	217,757	220,854
Capital Expenditures	0	0	0	1
TOTAL APPROPRIATIONS	**335,647**	**347,190**	**387,124**	**410,264**
AUTHORIZED POSITIONS:				
Building Maintenance Supervisor	0.04	0.04	0.04	0.04
Maintenance Worker	0.60	0.60	0.70	0.70
Custodian	5.00	5.00	5.00	5.00
Lead Maintenance Worker	0.10	0.10	0.10	0.10
TOTAL POSITIONS	**5.74**	**5.74**	**5.84**	**5.84**

PROGRAM NAME: CUSTODIAL SERVICES | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: PUBLIC WORKS | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To acceptably clean buildings with in-house personnel at lower cost per square foot than a service contract.
2. Develop a "Hit List" and a questionnaire on building cleaning and follow-up to be used by Department Heads and building occupants.
3. Develop ways to more efficiently use custodial work time through scheduling and the purchase of time saving equipment.
4. Purchase equipment to cut down on floor care time.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Buildings to be cleaned	6	6	6	6
2. Approximate special service requests	6	6	6	6
WORKLOAD:				
1. Square footage of buildings cleaned	315,000	315,000	315,000	315,000
2. Annual man hours available for custodial services	11,939	11,939	12,147	12,147
3. Special service requests completed	100%	100%	100%	200%
PRODUCTIVITY:				
1. Man hours available per square foot per year (2,080 hours X positions)/total square footage	0.038	0.038	0.039	0.039
2. Total custodial cost per square foot	$1.07	$1.10	$1.23	$1.30
CUSTODIAL COST PER BUILDING:				
Community Center	44,518	42,994	37,326	39,234
City Hall	54,367	51,348	60,821	63,934
Family Museum	51,440	55,967	68,052	67,144
Palmer Hills Clubhouse	4,447	9,587	10,000	10,000
Library	62,033	60,759	84,595	87,607
Life Fitness Center	69,695	73,600	77,009	80,015
Maintenance Center	46,219	47,098	42,918	54,925
Splash Landing	2,928	5,837	6,403	7,403
Park Maintenance Building	0	0	0	0
Total	335,647	347,190	387,124	410,262
EFFECTIVENESS:				
1. Average contractual custodial service hourly rate	$17.00	$17.00	$17.00	$18.00
2. % of special service requests completed	100%	100%	100%	100%
3. % of special service requests completed in less than 10 days	90%	90%	90%	90%

PROGRAM NAME: HUMAN RESOURCES | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: HUMAN RESOURCES | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To provide personnel support to all City departments in employee related matters, including recruitment, selection, orientation, employee benefits, union issues, training and discipline.

ANALYSIS:

The Human Resources Department provides support to each department in a day-to-day operational role and a more strategic global role. The day-to-day functions include 1) recruitment and selection; 2) orientation for new employees; 3) administering all benefits to include health plan; 4) processing and managing all work comp claims; 5) administrating the performance appraisal system; 6) investigating and solving employee grievances and 7) administrating the four union contracts.

Management Agenda items include: development of Citizens Academy

Development and review and action on the citizen survey.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund	141,458	141,176	202,085	202,780
TOTAL REVENUES	**141,458**	**141,176**	**202,085**	**202,780**
APPROPRIATION SUMMARY:				
Salaries & Wages	51,758	62,003	67,059	67,887
Employee Benefits & Costs	13,306	18,194	18,340	18,216
Staff Development	6,946	21,666	23,000	23,000
Services & Commodities	69,448	39,313	93,686	93,677
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**141,458**	**141,176**	**202,085**	**202,780**
AUTHORIZED POSITIONS:				
Executive Secretary	0.20	0.20	0.10	0.00
Human Resources Director	0.80	0.80	0.80	0.81
TOTAL POSITIONS	**1.00**	**1.00**	**0.90**	**0.81**

PROGRAM NAME: HUMAN RESOURCES | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Provide support on employee related matters including recruitment, testing, selection, screening, benefits, discipline, etc.
2. Administer the performance management, position classification and pay systems.
3. Provide two employee training session per year.
4. Provide one employee picnic per year.
5. Labor Negotiations.
6. Health Insurance: plan design and cost containment
7. Work Comp claims management, accident prevention and cost containment
8. Mission, Vision, Core Beliefs implementation
9. Implement Suggestion Box Program
10. Establish internal and external communications plan

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Position vacancies	5	5	5	5
2. # of vacant positions requiring civil service testing	5	4	4	4
3. Authorized personnel (FTE's) full-time, part-time, seasonal	260.54	262.12	264.86	264.42
4. Employee bargaining units	4	4	4	4
5. # of new authorized positions (FTE's)	-42.19	1.58	2.74	-0.44
6. Civil service appeals	0	0	0	0
7. # of grievances filed	0	0	0	0
WORKLOAD:				
1. Jobs posted/applications received	20/500	20/500	20/500	20/500
2. # of civil service tests administered/applicants tested	2/15	2/15	2/15	2/15
3. Training sessions conducted/# of employees in attendance	2/400	2/400	2/400	2/400
4. # of job classification reviews	3	2	2	2
5. Employee orientations	10	10	10	10
6. Performance evaluation reviews processed/non-union/union	250	250	250	250
7. Employment interviews	10	10	10	10
8. Time spent on hiring process for new positions (hours)	150	150	150	160
9. # of employees utilizing EAP services	28	28	28	28
10. Revision of job descriptions	10	8	8	6
PRODUCTIVITY:				
1. % of time spent on labor relations administration and union negotiations	20%	10%	10%	10%
2. % of time spent on filling vacancies	5%	10%	10%	15%
3. % of time spent on processing personnel actions	20%	20%	20%	20%
4. % of time spent on pay and benefit administration	20%	25%	25%	20%
5. % of time spent on employee development and training	10%	10%	10%	10%
6. % of time spent on insurance issues	25%	25%	25%	25%
EFFECTIVENESS:				
1. % of performance objectives achieved	100%	100%	200%	100%
2. # of days from position vacancy to position filled	40 days	60 days	60 days	75 days

PROGRAM NAME: PUBLIC INFORMATION DISTRIBUTION **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION **FUND: GENERAL**

PROGRAM DESCRIPTION:

A liaison between the City and the community. Duties include operating the City's cable access channel, managing video production of monthly show, informational videos and special projects, providing public information materials to citizens, assisting in the promotion of special events and maintaining open communications with area news media in order to promote City programs and services. Provide support to administration via printed materials including press releases, newsletters, etc. Provide support to all City departments by preparation of marketing materials including flyers, posters, etc. Assist with updating City's webpage with text and videos. Producing promotional videos to air on Channel 9 to promote special events in the City. Liaison for police and fire during emergency situations.

ANALYSIS:

The Public Information Officer serves the community by producing, writing, and hosting Bettendorf Now, writing, videotaping, and scheduling council meetings and other meetings for Channel 9 and the City's webpage. The Public Information Officer is also in charge of Bettendorf's government Channel 9 programming, coordinating events for the community and City staff and reporting public information through Channel 9, media, print materials, City's webpage, and mail.

The Public Information Officer serves the City departments by taping and editing department and city-wide workshops, producing brochures, newsletters, posters, flyers, map books, and other written materials and assisting in special events, which includes making arrangements taking pictures, etc. Other duties include archiving video and photos of City events, handling the media for police and fire, producing editing and writing scripts for promotional videos for City events to air on Channel 9 and/or webpage. The Public Information Officer services on several committees including 4th of July, Crisis Communication Committee, etc.

Public Information has many other duties as assigned.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund	0	0	0	0
Transfer In/Gaming Revenue	101,742	98,146	112,290	111,245
TOTAL REVENUES	**101,742**	**98,146**	**112,290**	**111,245**
APPROPRIATION SUMMARY:				
Salaries & Wages	50,450	52,159	56,500	54,359
Employee Benefits & Costs	16,765	17,109	18,018	19,127
Staff Development	2,394	1,503	3,150	3,150
Services & Commodities	32,133	27,375	34,622	34,609
Capital Expenditures				
TOTAL APPROPRIATIONS	**101,742**	**98,146**	**112,290**	**111,245**
AUTHORIZED POSITIONS:				
Public Information Officer	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**1.00**	**1.00**	**1.00**	**1.00**

PROGRAM NAME: PUBLIC INFORMATION DISTRIBUTION **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Produce 6-12 Bettendorf Now programs that air on cable channel 9 and the city's webpage.
   communicate to the community events, job openings, programs and services the City offers the community.
2. Produce 6 video to promote city events or projects.
3. Print and distribute 12 Employee Newsletters.
4. Maintain and add information and video to Channel 9 and webpage..
5. Produce print materials for departments including brochures, programs and flyers.
6. Oversee taping of approximately 52 City Council meetings and/or live broadcast.
7. Oversee the video production equipment in the Council Chambers.
8. Archive video and photographs of special events or projects involving City departments.
9. Handle media for police and fire. Work with City Administrator, City Attorney, Mayor and City Council on sensitive issues.
10. Plan or assist in City or in-house events.
11. Produce plaques, shirts, mugs, etc. for events and give-a-ways.
12. Produce and distribute Resident's Guide.
13. Oversee approximately 26 Park Board Meetings
14. Produce and distribute 2 city newsletters and 1 4th of July newsletter.
15. Send citizens informational emails.
16. Handle other duties as assigned such as surveys, awards entrys, work with production companies, special videos, employee blood drive

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. City of Bettendorf population	31,935	32,394	32,718	33,045
2. Public inquiries for information	150	150	160	160
3. Public presentation requests	2	2	2	2
4. Council meetings scheduled for Channel 9 coverage	52	52	52	52
5. Special events scheduled for Channel 9 coverage	4	4	6	6
6. Channel 9 information graphic request from depts.	75	75	80	80
7. Request to tape department training		6	6	6
WORKLOAD:				
1. # of special events photographed/videotaped	20	50	50	50
2. # of employee trainings videotaped	2	6	8	8
3. # of Bettendorf Now Programs produced	12	6	6	6
4. # of annual employee newsletters produced	12	12	12	12
5. # of Council/special meetings aired on Channel 9	52	52	52	52
6. # of Board of Adjustment/Planning & Zoning Meetings aired or	24	24	24	24
7. # of special events sponsored or promoted	5	5	5	5
8. # of special programs or promotional videos produced	4	10	12	12
9. # of requests for information graphics on Channel 9	75	100	150	150
10. # of press releases sent	70	75	75	75
11. # of special community projects (not related to Channel 9)	10	10	10	10
12. # of major print projects	3	5	8	8
13. # of minor requests from employees (scanning, letter-head, dubbing tapes, etc.)	75	85	85	85
14. # of Park Board Meeting aired on Channel 9	26	26	26	26
15. Other duties as assigned		50	50	50
PRODUCTIVITY:				
1. Program cost per citizen	$3.19	$3.03	$3.52	$3.52
2. Average cost of special program production	$2,500	$2,800	$2,800	$2,800
3. Average # of times special programs aired	50 x per month	50 x per month	50x per month	50x per month
EFFECTIVENESS:				
1. % of performance objectives accomplished	100%	100%	100%	100%



Veterans' Memorial Park



Disc Golf Course at Middle Park



Arbor Day Tree Planting Ceremony Along Duck Creek Recreation Trail

Description of Special Revenue Funds 137

Statement of Revenue, Expenditures & Changes in Fund Balances, Special Revenue Funds, 2004/05-2008/09 .. 139
Statement of Revenues, Expenditures & Changes in Fund Balances, FY 2008/09 Budget 140-141

TIF Funds
Description of TIF Funds 142
Statement of Revenue, Expenditures & Changes in Fund Balances, TIF Funds, FY 2004/05-2008/09 143
TIF Certification 12/01/2007 144-145
TIF Balances Estimate, 2009 146

Road Use Tax Fund
Description of Road Use Tax Fund 148
Statement of Revenue, Expenditures & Changes in Fund Balances, Road Use Fund, 2004/05-2008/09 149
Program Performance Indicators
Public Works:
Public Works Administration 150-151
Engineering 152-153
Sidewalks 154-155
Street Maintenance 156-157
Snow Removal 158-159
Street Cleaning 160-161
Traffic Signals 162-163
Traffic Signs & Markings 164-165
Trees & Plantings 166-167

HUD / Section 8 Fund
Description of HUD / Section 8 Fund 168
Statement of Revenue, Expenditures & Changes in Fund Balances, 2004/05-2008/09 169
Program Performance Indicators 170-171

Economic Development Funds
Description of Economic Development Funds 172
Statement of Revenue, Expenditures & Changes in Fund Balances, 2004/05-2008/09 173
Program Performance Indicators 174-175

Police Funds
Description of Police Funds 176
Statement of Revenue, Expenditures & Changes in Fund Balances, 2004/05 – 2008/09 177
Program Performance Indicators
Chaplain's Petty Cash 178-179
Drug Forfeiture & Seizure 180-181

Library Funds
Description of Library Funds 182
Statement of Revenue, Expenditures & Changes in Fund Balances, 2004/05-2008/09 183
Program Performance Indicators
Open Access 184-185
Library Gift Fund 186-187
Interlibrary Loan 188-189
Kakert Estate 190-191
Enrich Iowa 192-193

Parks Funds
Description of Parks Funds 194
Statement of Revenue, Expenditures & Changes in Fund Balances, 2004/05-2008/09 195

Police Pension Excess Fund
Description of Police Pension Excess Fund 196
Statement of Revenue, Expenditures & Changes in Fund Balances, 2004/05-2008/09 197

Old Fashioned 4th of July Fund
Description of Old Fashioned 4th of July Fund 198
Statement of Revenue, Expenditures & Changes in Fund Balances, 2004/05-2008/09 199

Employee Benefits Fund
Description of Employee Benefits Fund 200
Statement of Revenue, Expenditures & Changes in Fund Balances, 2004/05-2008/09 201

Subdivision Deposits Fund
Description of Subdivision Deposits Fund 202
Statement of Revenue, Expenditures & Changes in Fund Balances, 2004/05-2008/09 203

The Special Revenue Funds account for revenue derived from specific sources that are legally restricted to expenditures for specified purposes. The funds in this category and their purpose are as follows:

Tax Increment Financing (TIF) Funds - These funds account for revenues generated by the City's TIF districts, which are used for urban renewal and development. Tax increment financing is a means of financing public improvement projects or economic development incentives for cities, counties and community colleges. Cities may utilize TIF for commercial, industrial and residential development. Local government investment in TIF areas enhances development and ultimately reaps additional property tax revenue for all local taxing jurisdictions. How does TIF work? A base year for the purpose of assessing taxable valuation is established in the year prior to issuing bonds for debt associated with the district. Any taxes imposed on this base valuation are still directed to the local taxing jurisdictions. In other words if the property in the pre-development is assessed at $10,000, the local jurisdictions may continue to collect taxes based on the $10,000 assessment. If improvements to the development add an additional $10,000 in value, taxes are still collected on the added value but the taxes are directed towards the project rather than going to jurisdictions.
TIF development districts within Bettendorf include:

-NEPCO District
-GRAFCO District
-RiversEdge District
-Isle of Capri District
-Greystone Plastics District
-The Daly Group District
-Quad City Realtor District
-Fields Development District
-Olympic Steel District
-Home Depot District
-Trinity Hospital District
-Eyesurgeons Associates District
-State St/Windmiller District
-Autotech Technologies District
-L3 Properties District

Road Use Tax Fund - This fund accounts for all revenues received from the State of Iowa from gasoline taxes, license fees and weight taxes. These funds are distributed to cities on a per capita basis as Road Use Taxes.

Housing and Urban Development Section 8 Fund - Accounts for the US Department of Housing and Urban Development Block Grant programs.

Economic Development Funds - Accounts for the proceeds to be used for general economic development purposes of the city, including low interest loans the city makes to private companies for economic development purposes, as well as, acquisition and sale of land. They include the Bettendorf Fund and the Bechtel Trust fund.

Subdivision Deposits Fund - Accounts for the deposits made by developers for incomplete subdivision improvements such as sidewalks and street paving required when temporary occupancy permits are requested. Refunds are made when specific improvements are constructed.

Police Funds - These funds account for the Police Department's share of federal and state forfeited/seized assets; and donations to the Police Department. They include: Chaplain's Petty Cash, Drug/Seizure and Federal Drug/Seizure funds.

Library Funds - These funds account for the gift trust donations and fund raising efforts by the Library. They include: Library Open Access, Enrich Iowa, Inter-library Loan, Kakert Estate and Library Gift funds.

Park Funds - These funds account for revenues received from park donations and funding of beautification projects. They include: City Tree Planting Program, Park Donations, City Beautification Program and the Hendrick's Gift funds.

Police Pension Excess Funds - Accounts for the remaining balances of the self-administered pension plans after a transfer to the state administered plan which may be used by the City to meet future pension funding requirements as prescribed by law.

Old Fashioned Fourth of July - Accounts for the revenues and expenditures for the annual Independence Day celebration in the City of Bettendorf.

Employee Benefits - Accounts for the property tax revenues collected to be used for the City's employee health insurance and pension costs.


Bettendorf
IOWA
a premier city

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
SPECIAL REVENUE FUNDS
FY 2004/05 THROUGH FY 2008/09

	FY 2004/05	FY 2005/06	FY 2006/07	FY 2007/08	FY 2008/09	Inc (Dec) over FY 2007/08	
	Actual	Actual	Actual	Budget	Budget	Amount	Percent
Revenue:							
Property taxes	1,432,975	1,505,782	1,498,887	1,546,601	2,103,558	556,957	36.01%
TIF revenue	1,684,641	1,853,383	1,962,103	3,179,215	3,358,533		
Other city taxes	70,167	67,777	68,204	67,466	89,891	22,425	33.24%
Special assessments	-	-	-	-	-	-	
Licenses and permits	-	-	-	-	-	-	
Intergovernmental	3,352,135	3,138,524	3,352,242	3,225,997	3,226,710	713	0.02%
Charges for services	-	-	-	-	-	-	
Interest	201,826	232,440	285,521	270,965	220,161	(50,804)	-18.75%
Fines & forfeitures	-	-	-	-	-	-	
Other	333,167	332,503	232,054	154,169	314,400	160,231	103.93%
Total Revenue	**7,074,911**	**7,130,409**	**7,399,011**	**8,444,413**	**9,313,253**	**868,840**	**10.29%**
Expenditures:							
Public Safety	22,780	36,814	7,017	11,000	11,000	-	0.00%
Public Works	2,616,577	2,646,761	2,585,761	2,975,942	2,660,489	(315,453)	-10.60%
Culture & Recreation	122,333	167,991	84,245	95,172	99,117	3,945	4.15%
Community & Economic Development	1,062,410	939,552	1,114,606	1,537,092	1,647,261	110,169	7.17%
General Government	250	291	511	600	-	(600)	-100.00%
Debt service	1,744,137	1,701,108	1,702,135	1,494,145	1,900,539	406,394	27.20%
Capital Projects	542,467	1,376,658	85,484	92,190	143,846	51,656	56.03%
Total Expenditures	**6,110,954**	**6,869,175**	**5,579,759**	**6,206,141**	**6,462,252**	**256,111**	**4.13%**
Revenue over(under) expenditures	963,957	261,234	1,819,252	2,238,272	2,851,001	612,729	27.38%
Financing sources (uses):							
Operating transfers in	176,363	1,142,404	247,097	258,550	311,700	53,150	20.56%
Operating transfers out	(1,842,562)	(1,749,502)	(1,922,644)	(3,942,073)	(3,421,589)	520,484	-13.20%
Other financing sources	300,000	13,020	196,104	-	-		
Proceeds from bonds	-	-	-	-	-	-	
Financing sources (uses) net	(1,366,199)	(594,078)	(1,479,443)	(3,683,523)	(3,109,889)	573,634	-15.57%
over (under) expenditures and other	**(402,242)**	**(332,844)**	**339,809**	**(1,445,251)**	**(258,888)**	**1,186,363**	**-82.09%**
Fund balances, beginning	4,532,950	4,130,708	3,797,864	4,137,673	2,692,422	(1,445,251)	-34.93%
Residual equity transfer in (out)	-	-	-	-	-	-	
Adjustment for restatement	-	-	-	-	-	-	
Fund balances, ending	4,130,708	3,797,864	4,137,673	2,692,422	2,433,534	(258,888)	-9.62%
Fund Balance % of Expenditures	67.60%	55.29%	74.16%	43.38%	37.66%		

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2008/09 Budget

	TIF Funds	Road Use Tax	HUD Section 8	Economic Dev. Funds	Police Funds	Library Funds	Parks Funds
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues	3,443,308						
Other City Taxes	0						
Licenses & Permits	0						
Use of Money & Property	60,961	50,000	12,000	25,000	5,650	48,750	16,200
Intergovernmental	0	2,678,893	468,600			78,100	
Charges for Services	0						
Special Assessments	0						
Miscellaneous	0	5,000	3,000	205,700	13,500	50,000	3,100
Bond Proceeds	0						
Other financing sources	0						
Transfers In	0	17,200		161,500			93,000
Total Revenues & Other Sources	**3,504,269**	**2,751,093**	**483,600**	**392,200**	**19,150**	**176,850**	**112,300**
Expenditures & Other Financing Uses:							
Public Safety	0				11,000		
Public Works	0	2,660,489					
Culture & Recreation	0					36,117	
Community & Economic Development	742,247		489,853	389,668			102,068
General Government	0						
Debt Service	1,900,539						
Capital Projects	0	75,000		0	2,000	66,846	
Total Government Activities Exp.	**2,642,786**	**2,735,489**	**489,853**	**389,668**	**13,000**	**102,963**	**102,068**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**2,642,786**	**2,735,489**	**489,853**	**389,668**	**13,000**	**102,963**	**102,068**
Transfers Out	1,216,423	8,000		0			2,600
Total ALL Expenditures/Transfers Out	**3,859,209**	**2,743,489**	**489,853**	**389,668**	**13,000**	**102,963**	**104,668**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(354,940)	7,604	(6,253)	2,532	6,150	73,887	7,632
Estimated Beginning Fund Balance	**279,990**	**550,047**	**246,271**	**92,242**	**87,292**	**735,303**	**204,847**
Ending Fund Balance June 30	**(74,950)**	**557,651**	**240,018**	**94,774**	**93,442**	**809,190**	**212,479**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2008/09 Budget

	Pension Excess	Old Fashioned 4th of July	Employee Benefits	Subdivision Deposits	Total Spec. Rev.
Revenues & Other Financing Sources:					
Property Taxes			2,103,558		2,103,558
TIF Revenues					3,443,308
Other City Taxes			89,891		89,891
Licenses & Permits					0
Use of Money & Property		1,600			220,161
Intergovernmental			1,117		3,226,710
Charges for Services					0
Special Assessments					0
Miscellaneous		19,100		15,000	314,400
Bond Proceeds					0
Other financing sources					0
Transfers In		40,000			311,700
Total Revenues & Other Sources	**0**	**60,700**	**2,194,566**	**15,000**	**9,709,728**
Expenditures & Other Financing Uses:					0
Public Safety					11,000
Public Works					2,660,489
Culture & Recreation		63,000			99,117
Community & Economic Development				8,200	1,732,036
General Government					0
Debt Service					1,900,539
Capital Projects					143,846
Total Government Activities Exp.	**0**	**63,000**	**0**	**8,200**	**6,547,027**
Business Type/Enterprises					0
Total Gov Activities & Business Exp.	**0**	**63,000**	**0**	**8,200**	**6,547,027**
Transfers Out			2,194,566		3,421,589
Total ALL Expenditures/Transfers Out	**0**	**63,000**	**2,194,566**	**8,200**	**9,968,616**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	0	(2,300)	0	6,800	(258,888)
Estimated Beginning Fund Balance	**400,000**	**24,360**	**0**	**72,071**	**2,692,423**
Ending Fund Balance June 30	**400,000**	**22,060**	**0**	**78,871**	**2,433,535**

Tax Increment Financing Funds:

These funds have been established for the receipt of tax revenues from the City's TIF districts. A brief description of each of the districts follows:

NEPCO TIF District
The TIF was established to fund economic development in the City's Riverside Industrial Park area. The project was created in 1997 and is set to expire in the year 2012. TIF receipts from this district are projected to be $35,663 in FY 2008/09, and expect to reimburse the City by FY 2010/11.

Isle of Capri TIF District
The TIF was established to fund the overpass over the railroad tracks and the parking ramp located at the Isle of Capri Riverboat Casino. TIF Bonds were issued on 7/1/1997, in the amounts $4.17 and $5.385 million. The TIF taxes fund the payments on both of the bond issues and $1,145,622 in TIF receipts are projected from this district in FY 2008/09. The last payment on the bonds is scheduled for FY 6/1/2011.

Olympic Steel TIF District
The Olympic Steel TIF was created in 1997 to fund economic development in the Riverside Industrial Park area. TIF Bonds were issued on 11/1/1997 to fund the project. The TIF taxes fund the payments on the bond issue and TIF receipts are projected to generate $172,473 in FY 2008/09. The final payment on the bonds is scheduled for 6/1/2009.

GRAFCO Phase II TIF District
The TIF was established to rebate the taxes paid by GRAFCO for 7 years up to $150,000 beginning in FY 2008/09. FY 2008/09 is year one. FY 2008/09 TIF receipts are expected to be $35,314.

Trinity Hospital TIF District
The Trinity Hospital TIF District was established to fund the road, sewer and traiffic signal improvements in the district to increase capacity after the Trinity Hospital was built. TIF Bonds were issued to fund a portion of the improvements on 6/1/2002. The TIF taxes fund the payments on the bond issue and the budget is projected to generate $130,880 in TIF receipts in FY 2008/09. The final payment on the bonds is scheduled for 6/1/2018.

Home Depot TIF District
The TIF for this project was established to rebate the taxes paid by the Home Depot at Duck Creek Plaza shopping center for eleven years beginning in FY 2005/06. FY 2008/09 is year four. $151,358 in TIF receipts are expected in FY 2008/09.

Greystone Plastics TIF District
The TIF for this project was established to rebate the taxes paid by the Greystone Plasitcs on the improvements made to their building up to a maximum of $250,000 beginning in FY 2005/06. $12,508 in TIF receipts are projected in FY 2008/09 from this district.

Eyesurgeons Associates TIF District
The TIF for this project was established to reimburse the City for a portion of the improvements made to Tanglefoot Lane. The City will be reimbursed for the taxes paid by Eyesurgeons Associates through FY 2010/11 beginning in FY 2006/07. $89,433 in TIF receipts are projected in FY 2008/09 from this district.

The Daly Group TIF District
The TIF for this project was established to rebate the taxes paid by the Duck Creek Plaza shopping center for eleven years beginning in FY 2005/06. FY 2008/09 is year four. $286,942 in TIF receipts are projected in FY 2008/09 from this district.

State Street Redevelopment/Windmiller TIF District
Phase I of the TIF for this project was established to rebate the taxes paid by State Street Redevelopment for the building at 1717 State St. for ten years beginning in FY 2006/07. FY 2008/09 is year three. $37,308 in TIF receipts are projected in FY 2008/09 from this district.
Phase II of the TIF for this project was established to rebate the taxes paid by Windmiller Design & Development Co. for the buildings at 1725, 1727, 1733, and 1737 State St. for ten years beginning in FY 2006/07. FY 2008/09 is year three. $66,801 in TIF receipts are projected in FY 2008/09 from this district.
Phase III of the TIF for this project was established to rebate the taxes paid by State Street Redevelopment for the building at 1805 State St. for ten years beginning in FY 2006/07. FY 2008/09 is year three. $64,868 in TIF receipts are projected in FY 2008/09 from this district.

QC Realtor Assocation TIF District
The TIF for this project was established to rebate the taxes paid by the Quad City Realtor Association for the building at 1900 State St. for six years beginning in FY 2006/07. FY 2008/09 is year three. $42,346 in TIF receipts are projected in FY 2008/09 from this district.

Autotech Technologies TIF District
The TIF for this project was established to rebate the taxes paid for the improvements to the building at 4140 Utica Ridge Rd. for five years beginning in FY 2006/07. FY 2008/09 is year three. $15,148 in TIF receipts are projected in FY 2008/09.

Rivers Edge TIF District
The TIF for this project was established to fund the City's share of bonding and development of an Event Center.located in downtown Bettendorf. $1,126,990 in TIF receipts are projected in FY 2008/09.

L3 Properties TIF District
The TIF for this project was established to rebate the taxes paid for the improvements to the building at 4114 State St.. for five years up to $99,000 beginning in FY 2008/09. FY 2008/09 is year one. $24,945 in TIF receipts are projected in FY 2008/09.
$24,945 in TIF receipts are projected for FY 2008/09.

Fields Development TIF District
The TIF for this project was established to rebate the taxes paid for the improvements to the Fields Development. For each lot in the development, the rebate is 10 years. Three of the lots are improved for FY 2008/09 and are on year one of 10. $4,709 in TIF receipts are projected for FY 2008/09.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
TIF FUNDS
FY 2004/05 THROUGH FY 2008/09

	FY 2004/05	FY 2005/06	FY 2006/07	FY 2007/08	FY 2008/09	Inc (Dec) over FY 2007/08	
	Actual	Actual	Actual	Budget	Budget	Amount	Percent
Revenue:							
Property taxes							
TIF revenue	1,684,641	1,853,383	1,962,103	3,179,215	3,443,308	264,093	8.31%
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	60,961	60,960	60,960	60,961	60,961	-	0.00%
Fines & forfeitures							
Other			79,799				
Total Revenue	**1,745,602**	**1,914,343**	**2,102,862**	**3,240,176**	**3,504,269**	**264,093**	**8.15%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development	38,822	94,623	336,636	646,689	742,247	95,558	14.78%
General Government							
Debt service	1,705,316	1,701,108	1,702,135	1,494,145	1,900,539	406,394	27.20%
Capital Projects							
Total Expenditures	**1,744,138**	**1,795,731**	**2,038,771**	**2,140,834**	**2,642,786**	**501,952**	**23.45%**
Revenue over(under) expenditures	1,464	118,612	64,091	1,099,342	861,483	(237,859)	-21.64%
Financing sources (uses):							
Operating transfers in			110,711				
Operating transfers out			(2,651)	(1,225,055)	(1,216,423)		
Proceeds from bonds							
Financing sources (uses), net	-	-	108,060	(1,225,055)	(1,216,423)		
sources over (under) expenditures	**1,464**	**118,612**	**172,151**	**(125,713)**	**(354,940)**	**(229,227)**	**182.34%**
Fund balances, beginning	113,476	114,940	233,552	405,703	279,990	(125,713)	-30.99%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	114,940	233,552	405,703	279,990	(74,950)	(354,940)	-126.77%
Fund Balance % of Expenditures	6.59%	13.01%	19.90%	13.08%	-2.84%		

City of Bettendorf
TIF Certification
Due 12/1/07

	Fund #	Parcel #	1/1/03 valuation	1/1/04 total valuation	1/1/05 total valuation	1/1/06 total valuation	1/1/07 total valuation	Minimum assessment (or base)	Amount of valuation for TIF	Bal 7/1/07	Estimated Tax pyts, FY 07/08	add bond payments, FY 08/09	add & adj	interest 5% thru 06/30/08	est bal 6/30/08	FY 08/09 certified 12/1/07	Notes	Percent of TIF District
Nepco	260	842403201		1,189,000	1,189,000	1,189,000	1,243,900	11,790	1,232,110	124,130.54	(33,949.00)	-	-	4,509.08	94,690.62	94,691		100.00%
Olympic Steel	266	8424052011		5,844,090	5,844,090	5,844,090	6,290,260	18,145	6,272,115	624,672.08	(160,204.00)	130,875.00	-	29,767.15	625,110.23	625,110		100.00%
Olympic Steel rebate	266						6,290,260	6,290,260									Begins with 1/1/08 valuation, FY 09/10.	
Greystone	258	842405302		1,787,550	1,787,550	1,833,670	2,050,900	1,580,842	470,058	95,213.20	(6,535.00)	-	12,926.00	-	101,604.20	101,604		100.00%
GRAFCO	268	8424054011		3,106,900	3,106,900	4,138,670		11,614	(11,614)	-	-	-	-	-	-	-		
GRAFCO phase ii	268	8424054011			3,106,900	4,138,670	4,391,140	3,106,900	1,284,240	29,140.00	(29,210.00)	-	35,314.00	-	35,244.00	35,314	Begins FY 07/08, maximum of $150,000 to rebate or 7 years. Year 2 of 6.	100.00%
Urban renewal area 2005/L3 Properties		842723010					1,117,750	232,400	885,350	-	-	-	24,945.00	-	24,945.00	24,945	Begins 08/09, maximum of $99,000 to rebate or 5 years. Year 1 of 5.	
Urban Renewal Area 2A:																		
Trinity	271	various							-	128,880.36	(130,358.00)	132,357.50	-	-	130,879.86	130,880		55.58%
Autotech Technologies (	256	841721101		1,308,480	1,562,080	1,847,390	1,846,130	1,308,480	537,650	15,220.00	(15,180.00)	-	15,148.00	-	15,188.00	15,148	Year 3 of 5, only on building expansion, over 1/1/04 valuation.	6.43%
Eyesurgeons Assoc	252	841737110		445,760	540,510	3,828,800	3,620,000	445,760	3,174,240	95,547.00	(95,335.00)	-	89,433.00	-	89,645.00	89,433	This TIF pays the City back for Tanglefoot Lane improvements up to $496,724.45. Year 3 of 6. Base is 1/1/04 value.	37.98%
Total Urban Renewal Area 2A				**1,754,240**	**2,102,590**	**5,676,190**	**5,466,130**	**1,754,240**	**3,711,890**	**239,647.36**	**(240,873)**	**132,358**	**104,581**	**-**	**235,713**	**235,461**		**100.00%**
Downtown TIF	264	various							-	815.67	(815.67)	-	-	-	-	-		
Lady Luck bonds	265	various							-	1,181,793.81	(1,170,261.00)	1,134,089.00	-	-	1,145,621.81	1,145,622		46.12%
Isle of Capri Events Cen	259						40,000,000	-	40,000,000	1,129,720.00	(1,129,720.00)	-	1,126,990.00	-	1,126,990.00	1,126,990		45.37%
Total Lady luck									-	**2,311,513.81**	**(2,299,981.00)**	**1,134,089.00**	**1,126,990**	**-**	**2,272,611.81**	**2,272,612**		
QC Realtor Assoc.		84286110709		-	82,190	1,298,590	1,287,150	-	1,287,150	36,733.69	(36,734.00)		36,265.00	-	36,264.69	36,265		
QC Realtor Assoc.		84285210609		-	102,490	132,590	215,820	-	215,820	3,745.00	(3,745.00)		6,081.00	-	6,081.00	6,081		
Total QC Realtor Assc	255			**-**	**184,680**	**1,431,180**	**1,502,970**	**-**	**1,502,970.00**	**40,478.69**	**(40,479.00)**	**-**	**42,346.00**	**-**	**42,345.69**	**42,346**	**year 3 of 6**	**1.70%**
State Street Redev	254	842862401		-	1,084,150	1,090,250	1,324,160	-	1,324,160	30,892.00	(30,892.00)	-	37,308.00		37,308.00	37,308	year 3 of 10	
Windmiller	254	842862402		-	282,170	-	-	-	-	-	-	-	-	-	-	-	year 3 of 10	
		84286280F		-	-	97,710	243,250		243,250	2,760.00	(2,760.00)		6,854.00		6,854.00	6,854		
		84286280E2		-	-	226,780	249,740		249,740	6,407.00	(6,407.00)		7,036.00		7,036.00	7,036		
		84286280E1			-	112,900	243,720		243,720	3,189.00	(3,189.00)		6,867.00		6,867.00	6,867		
		84286280D			-	303,380	430,410		430,410	8,570.00	(8,570.00)		12,127.00		12,127.00	12,127		
		84286280C			-	154,600	203,080		203,080	4,367.00	(4,367.00)		5,722.00		5,722.00	5,722		
		84286280B			-	297,580	331,180		331,180	8,407.00	(8,407.00)		9,331.00		9,331.00	9,331		
		84286280A			-	594,990	669,520		669,520	16,908.00	(16,908.00)		18,864.00		18,864.00	18,864		
Total Windmiller					**282,170**	**1,787,940**	**2,370,900**	**-**	**2,370,900**	**50,608.00**	**(50,608.00)**	**-**	**66,801.00**	**-**	**66,801.00**	**66,801**		
State Street Redev	254	8428624031		-	-	908,880	-	-	-	25,892.90	(25,892.90)	-	-	-	-	-	year 3 of 10	4.19%
State Street Redev	254	842862501					2,302,330		2,302,330	-	-	-	64,868.00	-	64,868.00	64,868		
Total Downtown TIF				**-**	**1,551,000**	**5,218,250**	**7,500,360**	**-**	**7,500,360**	**2,460,201**	**(2,448,669)**	**1,134,089**	**1,338,313**	**-**	**2,483,935**	**2,483,935**		97.39%

City of Bettendorf
TIF Certification
Due 12/1/07

	Fund #	Parcel #	1/1/03 valuation	1/1/04 total valuation	1/1/05 total valuation	1/1/06 total valuation	1/1/07 total valuation	Minimum assessment (or base)	Amount of valuation for TIF	Bal 7/1/07	Estimated Tax pyts, FY 07/08	add bond payments, FY 08/09	add & adj	interest 5% thru 06/30/08	est bal 6/30/08	FY 08/09 certified 12/1/07	Notes	Percent of TIF District
Walgreens		842053401	902850	1,651,450	1,651,450	1,651,450	2,203,790	806,124	1,397,666	23,880.00	(23,880.00)	-	39,379.00	-	39,379.00	39,379		
McDonalds		842053402	391850	374,080	954,290	954,290	1,142,720	249,872	892,848	19,900.00	(19,900.00)	-	25,156.00	-	25,156.00	25,156		
existing office bldg/Taco Bell		842053404		EXCLUDED					-	-			-	-	-	-		
New main shopping center - Schnucks and Chinese Rest		842053403	4744010	3,285,390	5,055,700	8,705,190	10,882,740	4,235,718	6,647,022	127,565.70	(127,565.70)	-	187,278.00	-	187,278.00	187,278		
Daly Group - US		842053406	710170	485,410	975,770	1,118,900	1,589,290	634,080	955,210	13,696.00	(13,696.00)	-	26,913.00	-	26,913.00	26,913		
Brueggers		842905101	508860	508,860	508,860	745,950	745,950	454,340	291,610	8,238.00	(8,238.00)	-	8,216.00	-	8,216.00	8,216		
Total Daly Group	253		**7,257,740**	**6,305,190**	**9,146,070**	**13,175,780**	**16,564,490**	**6,380,134**	**10,184,356**	**193,279.70**	**(193,279.70)**	**-**	**286,942**	**-**	**286,942**	**286,942**	Year 3 of 11 years, add $158,677.00 check #17659 advanced 7/19/07 to be reimbursed to City in year 12.	**65.47%**
Home Depot	257	842053405	1561050	4,780,420	4,739,829	4,780,420	6,765,910	1,393,787	5,372,123	103,418.01	(103,418.01)	-	151,358.00	-	151,358.00	151,358	Year 4 of 11 years	34.53%
Total Duck Creek Plaza			**8,818,790**	**11,085,610**	**13,885,899**	**17,956,200**	**23,330,400**	**7,773,921**	**15,556,479**	**296,697.71**	**(296,697.71)**	**-**	**438,300**	**-**	**438,300**	**438,300**		**100.00%**
Fields Development/Urban Renewal Area #7																		
1st add lot 1		842403701				26,400	56,350	26,400	29,950	-	-	-	824.00	-	824.00	824	year 1 of 10	
1st add lot 2		841351702				15,290	27,970	15,290	12,680	-	-	-	349.00	-	349.00	349	year 1 of 10	
1st add lot 3		841351703				14,990	143,590	14,990	128,600	-	-	-	3,536.00	-	3,536.00	3,536	year 1 of 10	
1st add lot 4		841351704				14,870	14,870	14,870	-	-	-	-	-	-	-	-		
1st add lot 7		841351707				26,150	26,150	26,150	-	-	-	-	-	-	-	-		
1st add lot 8		841351708				30,310	30,310	30,310	-	-	-	-	-	-	-	-		
1st add lot 11		841351711				15,020	15,020	15,020	-	-	-	-	-	-	-	-		
1st add lot 12		841351712				15,290	15,290	15,290	-	-	-	-	-	-	-	-		
1st add lot 13		842403713				15,260	15,260	15,260	-	-	-	-	-	-	-	-		
1st add lot 14		842403714				13,930	13,930	13,930	-	-	-	-	-	-	-	-		
1st add outlot b		8424037OLB				12,500	12,500	12,500	-	-	-	-	-	-	-	-		
3rd add lot 1		841351901				-	7,430	7,430	-	-	-	-	-	-	-	-		
3rd add lot 2		841351902				-	27,560	27,560	-	-	-	-	-	-	-	-		
3rd add lot 3		841351903				-	20,560	20,560	-	-	-	-	-	-	-	-		
3rd add lot 4		841351904				-	7,260	7,260	-	-	-	-	-	-	-	-		
3rd add outlotA		8413519OLA				-	8,030	8,030	-	-	-	-	-	-	-	-		
Fields Development:						200,010	442,080	270,850	171,230	-	-	-	4,709	-	4,709	4,709		
Total all TIF's				**24,767,390**	**32,573,929**	**45,994,740**	**50,273,090**	**14,257,452**	**36,015,638**	**3,869,701.96**	**(3,216,137.28)**	**1,397,321.50**	**1,929,434.00**	**34,276.23**	**4,014,596.41**	**4,014,415**		

City of Bettendorf Projected TIF receivables and rebate payments

Outstanding receivables:

	6/30/07	6/30/08	6/30/09	6/30/10	6/30/11	6/30/12	6/30/13	6/30/14	6/30/15	6/30/16	6/30/17	6/30/18		
Nepco District	124,130	94,690	61,978	27,631	0									
Olympic Steel Bonds	262,330	130,875	-				-							
Olympic cash incentive	493,217	487,691	468,398	310,721	145,161	(0)	(0)							
Lady Luck Bonds	3,884,951	3,203,651	2,438,801	1,286,201	-		-							
Lady Luck Bonds	1,370,500	847,200	-											
Trinity TIF bonds	1,468,025	1,337,668	1,205,310	1,071,353	936,085	804,808	672,615	539,823	406,756	273,804	136,371	-		
Greystone	95,213	93,112	84,634	75,732	66,386	56,572	44,064	31,556	19,048	6,540	(0)			
Total	**7,698,366**	**6,194,887**	**4,259,122**	**2,771,639**	**1,147,632**	**861,379**	**716,678**	**571,379**	**425,804**	**280,344**	**136,371**	**-**		

$ Amount of rebates by year

Name	6/30/07	6/30/08	6/30/09	6/30/10	6/30/11	6/30/12	6/30/13	6/30/14	6/30/15	6/30/16	6/30/17	6/30/18	**Total to be paid**	Notes
Autotech Tech (Uticor)	7,033	15,180	15,148	15,148	15,148								**67,657**	5 year rebate
Eyesurgeons Assoc.	2,628	95,335	89,433	89,433	89,433	89,433							**455,695**	6 year rebate up to $496,724 (Reimburse Tanglefoot La Improvements)
Grafco phase II	-	29,210	35,314	35,314	35,314	14,848							**150,000**	7 year rebate up to $150,000
Quad Cities Realtor Assoc.	5,121	40,479	42,346	42,346	42,346	42,346							**214,984**	6 year rebate
State St. Revelopment	30,066	30,892	37,308	37,308	37,308	37,308	37,308	37,308	37,308	37,308	37,308		**396,730**	10 year rebate
Windmiller	7,825	50,608	66,801	66,801	66,801	66,801		66,801	66,801	66,801	66,801		**592,841**	10 year rebate
State St. Revelopment	-	25,893	64,868	64,868	64,868	64,868	64,868	64,868	64,868	64,868	25,394		**570,231**	10 year rebate
Daly Group	76,706	193,280	286,942	286,942	286,942	286,942	286,942	286,942	286,942	286,942	286,942	158,677	**3,011,141**	11 year rebate
Home Depot	93,920	103,418	151,358	151,358	151,358	151,358	151,358	151,358	151,358	151,358	151,358		**1,654,183**	11 year rebate
L3 Properties(Logan)			24,945	24,945	24,945	24,165							**99,000**	5 year rebate up to $99,000
Fields Development	-	-	4,709	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	**49,709**	10 year rebate
Total rebates by year	**223,299**	**584,295**	**819,172**	**819,463**	**819,463**	**783,069**	**545,476**	**612,277**	**612,277**	**612,277**	**572,803**	**163,677**	**7,262,171**	

New Downtown Construction











Road Use Tax Fund

This fund accounts for all revenues received from the State of Iowa who shares revenues accumulated through motor vehicle registration fees, motor vehicle fuel taxes, and exise tax imposed on the rental of automobiles and a use tax on trailers. These funds are distributed to cities on a per capita basis as Road Use Taxes. Economic instability and fluctuating fuel costs can result in immediate fluctuations in revenues. Cities are only entitled to receive their share of the amount actually collected. Road use funds are available to finance City operations dealing with street maintenance, snow removal, construction, as well as providing funding for capital improvements dealing with streets.

Major Revenue Sources

The City projects it will receive $2,678,893 in State shared revenues. These include the Road Use Tax and the Iowa Department of Transportation Bridge Maintenance Agreement. The Road Use Tax portion is allocated at a rate of $85.20 capita. Census estimates place the population of Bettendorf around 33,000. Current estimates from the IDOT project the per capita rate increasing to approximately $85.00y FY 2010/11 The increasing RUT receipts is part of a trend that was established by the state in 1989, when key legislation made numerous changes in the distribution and allocation of Road Use Taxes to cities, counties and the state. The most significant change was the percentage allocated to cities, which increased from 18 percent to 20 percent. This increase was gradually phased in, with full implementation occuring in FY 1991/92.

Expenditures

As in past years, in FY 2008/09 the City will continue to dedicate Road Use Tax receipts to improvement projects within the Road Use Fund. In FY 2008/09 budgeted expenditures are $2,743,489 which includes $75,000 of capital equipment, specifically, a single axle dump truck.

Estimated Ending Fund Balance

The City estimates an ending fund balance of the Road Use Tax Fund to be $557,651 or 21% of operating expenditures.

Road Use Fund — Fiscal Year 2008/09

Expenditures by Function	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	$ Inc (Dec) from 08	% Inc (Dec) from 08
Public Works:							
Public Works Administration	365,600	331,645	329,431	312,866	348,083	35,217	11.26%
Engineering	465,792	448,390	413,368	396,570	471,069	74,499	18.79%
Sidewalk Operations	67,902	63,501	-	-	-	-	
Street Maintenance	626,537	616,134	562,466	521,681	611,118	89,437	17.14%
Snow Removal	373,380	598,852	519,054	991,074	513,712	(477,362)	-48.17%
Street Cleaning	123,062	-	117,722	72,295	44,823	(27,472)	
Traffic Signs & Markings	157,591	151,096	182,249	193,994	176,932	(17,062)	-8.80%
Street Drainage & Storm Sewers	-	-	-	-	-	-	
Trees & Plantings	23,482	7,622	11,888	13,017	13,023	6	0.05%
Trees & Roadway Maintenance	28,708	25,928	40,712	53,620	53,644	24	0.04%
Traffic Signals	384,524	403,593	408,870	420,825	428,085	7,260	1.73%
Public Works	**2,616,578**	**2,646,761**	**2,585,760**	**2,975,942**	**2,660,489**	**(315,453)**	**-10.60%**
Capital Outlay	**213,714**	**-**	**-**	**-**	**75,000**	**75,000**	
Total Expenditures by Function	**2,830,292**	**2,646,761**	**2,585,760**	**2,975,942**	**2,735,489**	**(240,453)**	**-8.08%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	977,297	894,856	918,792	867,069	911,442	44,373	5.12%
Part-time/Temporary Employees	7,239	-	-	120	-	(120)	
Contract help	6,061	10,550	16,562	50,000	50,000	-	0.00%
Overtime	37,604	47,705	76,685	79,650	48,400	(31,250)	-39.23%
Retirement contributions	155,715	145,344	162,425	160,756	152,822	(7,934)	-4.94%
Health, Dental, Life Insurance	223,881	210,580	182,981	172,294	176,962	4,668	2.71%
Other pay	69,550	75,430	80,449	80,725	78,725	(2,000)	-2.48%
Total Salaries & Benefits	**1,477,347**	**1,384,465**	**1,437,894**	**1,410,614**	**1,418,351**	**7,737**	**0.55%**
Operating expenditures							
Staff development (Conferences, travel & training)	10,062	6,862	12,304	19,854	19,503	(351)	-1.77%
Repair, maintenance & utilities	426,492	424,276	486,905	424,187	432,075	7,888	1.86%
Risk Management	49,021	54,600	54,600	40,097	50,445	10,348	25.81%
Contractual services	317,323	251,250	212,301	228,488	230,679	2,191	0.96%
Operating expenditures	332,174	520,589	378,596	846,616	501,904	(344,712)	-40.72%
Minor equipment	4,159	4,719	3,160	6,086	7,532	1,446	23.76%
Total Operating expenditures	**1,139,231**	**1,262,296**	**1,147,866**	**1,565,328**	**1,242,138**	**(323,190)**	**-20.65%**
Capital Outlay						**-**	
Miscellaneous equipment	213,714	-	-	-	75,000	75,000	100.00%
Total Capital Outlay	**213,714**	**-**	**-**	**-**	**75,000**	**75,000**	**100.00%**
Total Expenditures by Category	**2,830,292**	**2,646,761**	**2,585,760**	**2,975,942**	**2,735,489**	**(240,453)**	**-8.08%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
ROAD USE FUND
FY 2004/05 THROUGH FY 2008/09

	FY 2004/05	FY 2005/06	FY 2006/07	FY 2007/08	FY 2008/09	Inc (Dec) over FY 2007/08	
	Actual	Actual	Actual	Budget	Budget	Amount	Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental	2,612,171	2,629,094	2,629,675	2,650,746	2,678,893	28,147	1.06%
Charges for services							
Interest	11,177	15,790	40,192	50,000	50,000	-	0.00%
Fines & forfeitures							
Other	13,504	8,379	7,226	5,000	5,000	-	0.00%
Total Revenue	**2,636,852**	**2,653,263**	**2,677,093**	**2,705,746**	**2,733,893**	**28,147**	**1.04%**
Expenditures:							
Public Works	2,616,578	2,646,762	2,585,761	2,975,942	2,660,489	(315,453)	-10.60%
Culture & Recreation							
Community & Economic Development							
General Government							
Debt service							
Capital Projects	213,714				75,000	75,000	
Total Expenditures	**2,830,292**	**2,646,762**	**2,585,761**	**2,975,942**	**2,735,489**	**(240,453)**	**-8.08%**
Revenue over(under) expenditures	(193,440)	6,501	91,332	(270,196)	(1,596)	268,600	-99.41%
Financing sources (uses):							
Operating transfers in	7,784	55,586	3,386	5,550	17,200	11,650	209.91%
Operating transfers out		(8,000)	(8,000)	(8,000)	(8,000)		
Other financing sources			88				
Financing sources (uses), net	7,784	47,586	(4,526)	(2,450)	9,200	11,650	-475.51%
sources over (under) expenditures	**(185,656)**	**54,087**	**86,806**	**(272,646)**	**7,604**	**280,250**	**-102.79%**
Fund balances, beginning	867,455	681,800	735,887	822,693	550,047	(272,646)	-33.14%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	681,800	735,887	822,693	550,047	557,651	7,604	1.38%
Fund Balance % of Expenditures	24.09%	27.80%	31.82%	18.48%	20.39%		

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Provide general supervision, management and planning of all the functions of the department to ensure that services are provided effectively, efficiently, uniformly and courteously and that the infrastructure is properly maintained. Serve as principal advisor to the City Administrator and Council on Public Works issues.

ANALYSIS:

Provide general supervision, management and planning of all the functions of the department to ensure that services are provided effectively, uniformly and courteously and that the infrastructure is properly maintained. Serve as principal advisor to the City Administrator and Council on Public Works issues.

Policy agenda issues affecting Public Works include: major streets streets and corridors planning and funding, development of a Storm Water Management System and the greening of City operations. Management issues for FY 2009 include: succession planning.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund	0	0	0	0
Road Use Fund	331,644	329,432	312,866	348,083
TOTAL REVENUES	**331,644**	**329,432**	**312,866**	**348,083**
APPROPRIATION SUMMARY:				
Salaries & Wages	146,718	150,098	169,471	179,500
Employee Benefits & Costs	46,454	45,404	51,439	54,647
Staff Development	3,976	5,723	6,987	6,987
Services & Commodities	134,496	128,207	84,969	106,949
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**331,644**	**329,432**	**312,866**	**348,083**
AUTHORIZED POSITIONS:				
Public Works Director	0.30	0.50	0.40	0.40
Deputy Public Works Director	0.00	0.00	0.21	0.21
Administrative Secretary	0.85	0.85	0.85	0.85
Public Works Coordinator	0.35	0.35	0.35	0.35
Operations Coordinator	0.25	0.00	0.25	0.25
Admin./Finance	0.50	0.50	0.50	0.49
TOTAL POSITIONS	**2.25**	**2.20**	**2.56**	**2.55**

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. To maintain administrative cost at less than 6% of total department budget.
2. Coordinate the activities of the various divisions of the department.
3. Stormwater Management: Continue to implement and perform all requirements of the NPDES permit.
4. Solid Waste Collection: Continue to perform automated garbage collection and bulky waste pick-up as required by the program.
5. Tanglefoot Lane Extension to State Street
6. Stormwater Permits Action.
7. Street Improvement Program Revision.
8. Traffic Signal Warrants.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Authorized personnel (FTE's - estimated)	67.77	68.45	68.20	68.80
2. Total departmental budget - all funds	$8,945,547	$8,948,796	$9,979,332	$9,909,866
3. Departmental budget for capital improvement projects	$12,518,284	$13,464,000	$13,476,689	$15,935,600
WORKLOAD:				
1. % of time spent on personnel administration	20%	20%	20%	20%
2. % of time spent on fiscal management	15%	15%	15%	15%
3. % of time spent on liaison and coordination activities	20%	20%	20%	20%
4. % of time spent on CIP activities	15%	15%	15%	15%
5. % of time spent on miscellaneous activities	10%	10%	10%	10%
6. % of time spent on garage	20%	20%	20%	20%
PRODUCTIVITY:				
1. Administrative cost as a % of departmental budget	3.71%	3.68%	3.14%	3.51%
2. Administrative personnel as a % of departmental personnel	3.32%	3.21%	3.75%	3.70%
EFFECTIVENESS:				
1. % of program performance objectives accomplished	100%	100%	100%	100%

PROGRAM NAME: ENGINEERING **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS **FUND: GENERAL/ROAD USE/SEWER UTILITY/CAPITAL PROJECTS**

PROGRAM DESCRIPTION:

To perform administrative and engineering services and provide technical assistance for the Department of Public Works and for other departments of the City as may be required by code and policy.

ANALYSIS:

The Engineering Division's routine duties, as well as long and short-term objectives are listed in Performance Objectives. The long-term objectives listed, i.e. GIS Development, Pavement Management and Storm Water Management are extremely important to the City's overall development. However, the time input to these programs present staffing concerns within the division. For the GIS program, it is estimated to take one person seven to eight years to complete. It is anticipated that public requests for electronically formatted data may eventually require one person full-time.

The Pavement Management program has, at present, two people assigned to the field data collection during the winter months and one person performing data entry at approximately ¼ time. The field data assimilation should be done very three years to insure accurate pavement condition evaluation. The first complete field data assimilation took 4 years. With two people for training, staff is in line with our projected goal of a three year turnaround.

Public Works has manpower and equipment to provide storm sewer maintenance and repair services. An Erosion and Sediment Control Inspector is contracted to provide site plan reviews and enforcement of storm water ordinances in the field.

Engineering has request one full-time draftsperson to help alleviate the staffing shortage.

In addition to the above workload, engineering performs the routine duties as listed under the Performance Objectives including CIP project design, project management for consultant design projects, inspection services for subdivisions and CIP projects, etc. Engineering also provides engineering and technical assistance for most city departments including Administration, Public Works, Police, Fire and Parks and Recreation. The assistance is in the form of project designs, construction administration, planning, code changes, maps, record information, etc.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
General Fund	80,577	41,574	48,692	56,638
Road Use Fund	448,390	413,368	396,570	471,069
Sewer Utility Fund	104,307	48,777	79,721	106,137
Capital Projects Fund	254,363	283,383	250,000	250,000
Sewer Capital Projects	20,577	0	0	0
TOTAL REVENUES	**908,214**	**787,102**	**774,983**	**883,844**
APPROPRIATION SUMMARY:				
Salaries & Wages	543,528	506,905	526,300	595,805
Employee Benefits & Costs	177,232	158,302	95,825	114,860
Staff Development	2,715	5,599	9,753	8,153
Services & Commodities	184,739	116,296	143,105	165,026
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**908,214**	**787,102**	**774,983**	**883,844**
AUTHORIZED POSITIONS:				
City Engineer	0.96	0.96	1.00	1.00
Public Works Engineer	0.00	0.00	0.00	0.00
Public Works Construction Engineer Supervisor	1.00	1.00	1.00	1.00
Civil Engineer	1.00	1.00	1.20	1.20
Engineering Technician	1.00	1.00	1.00	1.00
Inspector	4.00	4.00	4.00	4.00
Chief Surveyor	0.00	0.00	0.00	0.00
Secretary	0.00	0.00	0.00	0.00
Surveyor	0.98	0.98	1.00	1.00
Seasonal Workers	2.23	2.23	2.23	2.23
Draftsperson	1.00	1.00	0.93	0.93
TOTAL POSITIONS	**12.17**	**12.17**	**12.36**	**12.36**

PROGRAM NAME: ENGINEERING **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS **FUND: GENERAL/ROAD USE/SEWER UTILITY/CAPITAL PROJECTS**

PERFORMANCE OBJECTIVES:

1. Prepare construction plans.
2. Open bids and provide construction project inspection.
3. Inspect all City owned highway bridges and dams bi-annually.
4. Plan review of new developments.
5. Inspection of all paving, sanitary sewer and storm sewer improvements in new developments.
6. Provide maps, records and other documents to other departments and the public.
7. Review traffic operations and maintain records.
8. Infrastructure accounting for GASB#34 compliance.
9. Provide billing information for stormwater utility.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Subdivisions reviewed	20	20	12	10
2. City projects	20	20	12	20
3. Special assessment projects	0	1	0	0
4. Number of highway bridges and culverts	21	21	21	21
5. Number of dams	1	1	1	1
6. # of subdivision lots	350	250	35	75
WORKLOAD:				
1. Project design (hours)	2,000	2,000	2,000	2,000
2. Site plan reviews (hours) SubD and site plan review	550	500	200	200
3. Mapping and records (hours)	3,500	3,500	3,500	3,500
4. Subdivision inspection (hours)	3,000	3,000	1,000	1,000
5. Consultant contract administration (hours & #s)	2,000/20	2,000/20	2,000/20	2,000/21
6. Construction contract administration & inspection (hours & #s)	6,000/15	6,000/15	6,000/15	6,000/16
7. Sewer refunds (man-hours)	250	250	250	250
8. Traffic assistance & grants (hours)	250	250	250	250
PRODUCTIVITY:				
1. Design cost % of construction cost	3.5%	3.5%	3.5%	3.5%
2. Subdivision inspection hours/subdivision	250	250	250	250
3. Subdivision inspection cost/lot served	400	400	400	400
4. Project administration, inspection cost % of construction cost	8.5%	8.5%	8.5%	8.5%
EFFECTIVENESS:				
1. Square yards pavement constructed (consultant/in-house/subdivision)	200,000	300,000	50,000	60,000
2. Feet of sanitary sewer constructed	20,845	20,000	6,000	4,000
3. Feet of storm sewer constructed	19,000	15,000	12,000	15,000
4. Subdivisions inspected	13	15	2	3
5. Projects designed (consultant/in-house)	20	20	20	20
6. Projects constructed	9	20	11	15

PROGRAM NAME: SIDEWALKS | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: GENERAL/ROAD USE**

PROGRAM DESCRIPTION:

Provide a safe sidewalk surface during non-ice and snow seasons.

ANALYSIS:

City policy was changed to reflect no assessment for replacement of existing sidewalks. Construction of new sidewalks will still be the responsibility of the developer or builder with a two year warranty. After two years, responsibility rests with the City for repair and replacement of damaged sections. Conversion of most curbs to handicapped ramps was completed three years ago; however, several more years will be necessary to modify existing ramps to the 1:12 (one inch per foot) slope requirements. In the early years of the program, the 1:12 guidelines did not exist so depressed curbs were built at a stepper angle to better handle storm water in the gutter.

In addition, ADA requirements provides for placement of specific truncate domes for the detention surfacing instead of the roughened concrete as required in the past. Notices mailed to property owners and repairs made for property owners now will consist of work where a plumber or homeowners damage the sidewalk or did not backfill a trench properly. Utility companies are sent notices where their construction is involved and usually make the repairs themselves.

City policy is to inspect and repair, at no cost to the resident, 1/5 of sidewalks every year. However, resident call-ins are taken throughout the year and are investigated and placed in the contract if bad enough. This is in lieu of waiting for the normal 5 year turnaround. Residents are required to control ice/snow on walks during winter. Program is working well.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Road Use Fund	63,501	0	0	0
TOTAL REVENUES	**63,501**	**0**	**0**	**0**
APPROPRIATION SUMMARY:				
Salaries & Wages	7,294	0	0	0
Employee Benefits & Costs	1,859	0	0	0
Staff Development	0	0	0	0
Services & Commodities	54,348	0	0	0
Capital Expenditures	0	0	0	0
*Increase of $18,000 for change in sidewalk policy				
TOTAL APPROPRIATIONS	**63,501**	**0**	**0**	**0**
AUTHORIZED POSITIONS:				
City Engineer	0.04	0.00	0.00	0.00
Chief Surveyor	0.00	0.00	0.00	0.00
Surveyor	0.02	0.00	0.00	0.00
Seasonal Workers	0.50	0.00	0.00	0.00
TOTAL POSITIONS	**0.56**	**0.00**	**0.00**	**0.00**

PROGRAM NAME: SIDEWALKS **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS **FUND: GENERAL/ROAD USE**

PERFORMANCE OBJECTIVES:

1. Inspect 20% (1/5) of the sidewalks in the city every year.
2. Inspect all sidewalks in and along city property annually.
3. Construct or repair approximately 30 pedestrian ramps at intersections annually.
4. Notify developer of requirement for repair under warranty.
5. Repair defective sidewalks under city control.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Miles of sidewalks	107	108	109	110
2. # of intersections with sidewalks	760	800	800	800
3. # of complaints	20	7	5	10
WORKLOAD:				
1. Inspections - hours	100	182	218	200
2. # of sidewalk miles inspected	23	23	23	23
3. Administer contracts - hours	47	36	30	35
PRODUCTIVITY:				
1. Cost per ramp	$685.00	$592.00	$703.00	$700.00
2. Cost per square foot of repair	$8.15	$8.25	$7.33	$8.50
3. Average cost - repair & replace	$384.00	$366.00	$706.00	$350.00
4. Average cost - mud jacking	n/a	n/a	n/a	n/a
EFFECTIVENESS:				
1. # of pedestrian ramps constructed or reconstructed	28	40	35	38
2. # of notices mailed to property owners	0	0	0	0
3. # of repairs made for property owners	0	0	0	0
4. # of sidewalk injury claims	0	0	0	0
5. # of repairs made along city property	2	1	12	2
6. Square feet of sidewalk replaced	9,300	10,830	14,645	12,000
7. Square feet of sidewalk repaired by mud jacking	0	n/a	n/a	n/a

PROGRAM NAME: STREET MAINTENANCE | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Keep in good repair, the surface, curbs and shoulders of 442 lane miles of concrete, asphalt, seal coat roadways.
City policy is no crushed rock driving surfaces - all seal coat or better.

ANALYSIS:

Street program will utilize the hot asphalt patching box for pothole repairs. Mudjacking of residential streets will be by a time and material contract. Street program will complete approximately $25,000 of patching funded out of CIP street repair.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Road Use Fund	616,134	562,466	521,681	611,118
TOTAL REVENUES	**616,134**	**562,466**	**521,681**	**611,118**
APPROPRIATION SUMMARY:				
Salaries & Wages	295,465	267,606	226,000	295,000
Employee Benefits & Costs	118,655	102,904	82,710	102,585
Staff Development	31	900	1,000	2,000
Services & Commodities	201,983	191,056	211,971	211,533
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**616,134**	**562,466**	**521,681**	**611,118**
AUTHORIZED POSITIONS:				
Deputy Public Works Director, Operations	0.25	0.20	0.00	0.00
Lead Equipment Operator	0.50	0.50	0.50	0.50
Heavy Equipment Operator	2.00	2.00	2.00	1.00
Light Equipment Operator	5.35	5.35	5.60	4.60
Labor\Seasonal	2.00	2.00	2.00	2.00
Operations Coordinator	0.25	0.25	0.25	0.25
TOTAL POSITIONS	**10.35**	**10.30**	**10.35**	**8.35**

PROGRAM NAME: STREET MAINTENANCE | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Respond to documented requests for street repair in a prompt and efficient manner.
2. Continue working with the Engineering Division to upgrade concrete street repair and curb repair programs.
3. Administer mud-jack contract.
4. Inspect seal coat contract.
5. Staff will remove and replace bad concrete paving.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Total lane miles to maintain	195	195	440	442
2. Total miles of park roadway to maintain	4	4	4	4
3. Miles of alleys to maintain	17	17	17	17
4. Total # of City parking lots to maintain	40	40	40	40
5. Total miles of road shoulder to maintain	9	9	9	10
WORKLOAD:				
1. Miles of annual seal coating	14	14	14	14
2. Cubic yards of concrete applied (panel replacement by staff)	200	200	200	200
3. Miles of park roadway seal coated	2	2	2	2
4. Miles of alleys seal coated	3	3	0	0
5. Tons of rock applied	500	500	500	500
6. Contract mud-jack locations	35	35	35	35
7. Contract steel bridge painting	$0	$0	$0	$0
PRODUCTIVITY:				
1. Average cost per mile of seal coating	$7,700	$7,700	$7,700	$7,700
2. Average cost per mile of street patching	$240	$240	$240	$240
3. Average cost per mud-jack location	$1,000	$1,000	$1,000	$1,000
EFFECTIVENESS:				
1. Seal coating of rural roads as needed	100%	100%	100%	100%
2. Seal coating of Parks parking lots and roads	100%	100%	100%	100%
3. Completion of contracted mud-jack locations	100%	100%	100%	100%
4. Completion of pavement of patchwork delegated to Street Division by Engineering	100%	75%	75%	75%

PROGRAM NAME: SNOW REMOVAL | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Remove snow and ice in a timely manner to minimize hazardous driving conditions.

ANALYSIS:

The Snow Removal Policy is bare pavement within 18 hours of an average snowfall event of 4"-6". During the winter of 08/09 Public Works crews will continue to perform anti-ice procedures before snow events when possible. The Public Works Department provides snow and ice control on all City streets including US 67 within city limits. City receives reimbursement from IDOT for this effort. Portions of Belmont Road are maintained by Riverdale with Bettendorf providing reimbursement.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Road Use Fund	598,852	519,055	991,164	588,712
TOTAL REVENUES	**598,852**	**519,055**	**991,164**	**588,712**
APPROPRIATION SUMMARY:				
Salaries &Wages	142,425	177,311	206,620	133,084
Employee Benefits & Costs	48,519	51,496	59,540	23,543
Staff Development	280	1,373	2,231	2,080
Services & Commodities	407,628	288,875	722,773	355,005
Capital Expenditures	0	0	0	75,000
TOTAL APPROPRIATIONS	**598,852**	**519,055**	**991,164**	**588,712**
AUTHORIZED POSITIONS:				
Lead Equipment Operator	0.50	0.50	0.50	0.50
Heavy Equipment Operator	0.25	0.25	0.00	0.00
Light Equipment Operator	0.25	0.25	0.00	0.00
TOTAL POSITIONS	**1.00**	**1.00**	**0.50**	**0.50**

PROGRAM NAME: SNOW REMOVAL | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Remove snow accumulations up to six inches on all streets within 18 hours after snowfall stops.
2. Remove snow and achieve bare pavement policy as set by City Council.
3. Utilize Parks and Engineering staff for cul-de-sacs.
4. Plow alleys when accumulations are four inches or more.
5. Apply anti-icing chemicals prior to snow event when possible.
6. City Inter-governmental agreement with Riverdale has Belmont Road being done by contractor.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Lane miles of road cleared to bare pavement with each snow	195	195	440	442
2. Inches of snowfall (average)	32	32	55	32
3. # snow removal crew call-out events (average)	30	30	41	30
WORKLOAD:				
1. Total lane miles of snow plowing	428	428	440	442
2. Tons of salt applied	3,100	3,100	10,700	4,000
3. Apply anti-icing chemicals prior to event	10	10	20	20
PRODUCTIVITY:				
1. Cost per lane mile plowed and salted	$1,399	$1,213	$2,253	$1,332
EFFECTIVENESS:				
1. Average total cost per call-out event	$19,962	$17,302	$24,175	$19,624
3. Total hours to achieve snow policy	18	18	18	18

PROGRAM NAME: STREET CLEANING | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Removal of dirt, litter, and leaves from paved streets and alleys.

ANALYSIS:

Public Works has a goal of sweeping the residential areas four times a year and the downtown (State and Grant Streets) 11 times a year.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Road Use Fund until FY 05/06, Storm Water Utility Fund beginning FY 05/06 Road Use Fund beginning FY 06/07	141,674	117,722	72,295	44,823
TOTAL REVENUES	**141,674**	**117,722**	**72,295**	**44,823**
APPROPRIATION SUMMARY:				
Salaries & Wages	54,096	48,294	38,650	18,461
Employee Benefits & Costs	20,847	17,710	14,665	7,269
Staff Development	0	0	0	0
Services & Commodities	66,731	51,718	18,980	19,093
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**141,674**	**117,722**	**72,295**	**44,823**
AUTHORIZED POSITIONS:				
Light Equipment Operator	1.15	1.15	0.40	0.40
TOTAL POSITIONS	**1.15**	**1.15**	**0.40**	**0.40**

PROGRAM NAME: STREET CLEANING | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Sweep 442 lane miles of streets. State and Grant - 11 times per year. Residential streets - 4 times per year.
2. Remove debris from roadways and alleys to avoid damage to vehicles.
3. Flush streets from spills, etc.
4. Sweep up excess rock chips from seal coat operations.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Curb miles to sweep	334	334	334	442
WORKLOAD:				
1. Lane miles of streets swept (residential)	1,843	1,843	1,843	1,843
2. Rounds through residential neighborhoods	6	6	4	4
3. Sweeping of State and Grant Streets - Downtown	14	14	11	11
PRODUCTIVITY:				
1. Cost per lane mile swept	$76.87	$63.88	$39.23	$24.32
EFFECTIVENESS:				
1. Days between residential sweepings (in season)	40	40	50	50
2. Days between State/Grant street sweepings (in season)	21	21	30	30

PROGRAM NAME: TRAFFIC SIGNALS | **SERVICE AREA: PUBLIC WORKS**
DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Install and maintain City owned traffic signals, street lighting and fiber optic communications. Provide a program of preventive maintenance.

ANALYSIS:

The continued installation and usage of cameras in conjunction with traffic signals will be ongoing. We will be replacing deteriorated traffic mast arms and poles over a five-year period. The installation of LED colors for our traffic signal lights continues to save a substantial amount on energy costs.

Budget year projects include: signal at 17th Street and Grant Street, upgrade of intersection at Middle Road and Devils Glen Road, and repair of poles and mast arms at Spruce Hills Drive and 18th Street and at 18th Street and Middle Road.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Road Use Fund	403,594	408,870	420,825	428,085
TOTAL REVENUES	**403,594**	**408,870**	**420,825**	**428,085**
APPROPRIATION SUMMARY:				
Salaries & Wages	97,860	101,022	101,198	101,844
Employee Benefits & Costs	29,246	28,603	30,353	31,975
Staff Development	945	877	3,777	3,777
Services & Commodities	275,543	278,368	285,497	290,489
Capital Expenditures				
TOTAL APPROPRIATIONS	**403,594**	**408,870**	**420,825**	**428,085**
AUTHORIZED POSITIONS:				
City Electrician	0.50	0.50	0.50	0.50
Electrician	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**1.50**	**1.50**	**1.50**	**1.50**

PROGRAM NAME: TRAFFIC SIGNALS **SERVICE AREA: PUBLIC WORKS**
DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Upgrade poles and mast arms and replace signal heads because of age.
   a. 23rd St. and Middle Rd, 18th St. and Middle Rd.
   b. Rewire 18th St. and Grant St., 23rd St. and Grant St., 18th St. and State St.
2. Maintain signals and street lights to assure proper operation.
3. Continue to install walk/don't walk count down signal heads and replace LED, Red, Greens
4. Install and update Opticom Systems (2 year project).

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. # of traffic signals/street lights	290	290	320	345
2. # of traffic controllers	49	49	51	54
3. # of traffic boxes, poles and arms	262	262	270	285
4. # of signal maintenance requests annually	210	210	198	190
5. # of hours traffic signals inoperative	10	10	12	10
6. # of Opticom signals	49	49	51	54
7. # of street lights power company owned	2,175	2,175	2,240	2,490
WORKLOAD:				
1. # of signals/street lights repaired	470	470	525	625
2. # of traffic controllers replaced	2	2	3	5
3. # of traffic boxes, poles and arms painted	0	0	0	0
4. # of hours spent on signal maintenance	4,520	4,520	4,520	4,225
5. # of new opticom signals installed	0	0	0	0
6. Opticom signals maintained	49	49	51	54
PRODUCTIVITY:				
1. Program cost per capita	$12.64	$12.62	$12.86	$12.95
2. Cost per traffic controller replaced	$5.25	$5.25	$5.25	$5.25
3. Cost per traffic box, pole, arm painted	$0.00	$0.00	$0.00	$0.00
4. # of hours spent on emergency maintenance	210	210	210	211
EFFECTIVENESS:				
1. $ cost of overtime (excluding benefits)	$13,745	$14,215	$13,000	$11,000
2. % of time signals on-line and operating as programmed	99.6%	99.6%	99.6%	99.6%

PROGRAM NAME: TRAFFIC SIGNS & MARKINGS | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Install, paint and maintain traffic signs, street name signs and pavement markings.

ANALYSIS:

Public Works continues to inventory signs that have been placed throughout the City with electronic software. Public Works is currently replacing old U-Posts with Square posts and anchor systems. The painting of white and yellow lines throughout the City will be contracted as in the past. The process of changing over the old street names with new high intensity street names will continue one section at a time. Two parallel line crosswalks changing with paint to a continental crosswalk.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Road Use Fund	151,096	182,248	193,994	176,932
TOTAL REVENUES	**151,096**	**182,248**	**193,994**	**176,932**
APPROPRIATION SUMMARY:				
Salaries & Wages	55,538	65,576	66,900	52,953
Employee Benefits & Costs	19,279	20,759	21,358	19,054
Staff Development	0	298	651	651
Services & Commodities	76,279	95,615	105,085	104,274
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**151,096**	**182,248**	**193,994**	**176,932**
AUTHORIZED POSITIONS:				
Sign Technician	1.00	1.00	1.00	1.00
Summer Help	0.25	0.25	0.25	0.25
Manager	0.25	0.00	0.00	0.00
TOTAL POSITIONS	**1.50**	**1.25**	**1.25**	**1.25**

PROGRAM NAME: TRAFFIC SIGNS & MARKINGS **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Continue replacing signs on main roads: Middle Rd, Spruce Hills Dr, 18th St, etc. and changing posts to Telspar posts.
2. Continue replacing street signs at residential streets with 9" signs in accordance with federal guidelines.
3. Paint long line pavement marking and crosswalks.
4. Paint all crosswalks at least once a year; some twice a year.
5. Recover data from the field to continue a computerized inventory of signs.
6. Keep up with demands from all City departments as requested.
7. Coordinate with department heads and Police to provide signs and traffic control for special events, i.e. Halloween, 4th of July, Homecoming, etc.
8. Various other jobs painting parking lots, curbs, medians, hash marks in road painted medians, type III barricades.
9. Maintain shop area and maintenance on all equipment.
10. Continue changing crosswalks from parallel lines to Continental crosswalks.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Paint intersection with crosswalk	75	75	77	77
2. Painted miles to maintain	90	93	94	94
3. Stop signs to be maintained	1,620	1,622	1,632	1,632
WORKLOAD:				
1. Crosswalks painted (intersections)	280	280	282	282
2. Lane miles painted	84	93	94	94
3. Signs maintained/replaced	650	650	650	650
4. Recover field data for sign inventory	95%	95%	95%	95%
5. Signs requested by other departments	175	180	200	200
PRODUCTIVITY:				
1. # of replaced faded or knocked down signs	55	150	276	276
EFFECTIVENESS:				
1. % of stop signs replaced annually	10%	10%	10%	10%

PROGRAM NAME: TREES & PLANTINGS | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Remove dead trees from City right-of-way and cut brush from City owned creek banks, ditches and near public buildings.

ANALYSIS:

Trees that are on City right-of-ways are the responsibility of Public Works for removal and hauling away. Smaller trees will be removed by staff. Larger diameter trees can be removed more cost efficiently and safely by a contractor.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Road Use Fund	7,622	11,888	13,017	13,023
TOTAL REVENUES	**7,622**	**11,888**	**13,017**	**13,023**
APPROPRIATION SUMMARY:				
Salaries & Wages	-507	1,298	0	0
Employee Benefits & Costs	992	199	0	0
Staff Development	0	0	0	0
Services & Commodities	7,137	10,391	13,017	13,023
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**7,622**	**11,888**	**13,017**	**13,023**
AUTHORIZED POSITIONS:				
Light Equipment Operator	0.20	0.00	0.00	0.00
TOTAL POSITIONS	**0.20**	**0.00**	**0.00**	**0.00**

PROGRAM NAME: TREES & PLANTINGS | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Remove dead and dangerous trees from the City right-of-way.
2. Remove down trees and branches from roadways and alleys after storms.
3. Clean ditches in rural areas.
4. Remove trees from culvert openings for proper drainage.
5. Remove trees fallen into creeks.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. # of tree removal requests	20	20	20	20
2. Miles of creek bank/ditches to be maintained	5	5	5	5
WORKLOAD:				
1. Hours spent on removing brush	420	420	420	420
2. Trees removed by contract	12	12	12	12
3. Trees removed by City crews	5	5	5	5
PRODUCTIVITY:				
1. Program cost per capita	$0.24	$0.37	$0.40	$0.39
EFFECTIVENESS:				
1. % of trees removed upon request	100%	100%	100%	100%

Housing and Urban Development / Section 8 Fund

Accounts for the US Department of Housing and Urban Development Block Grant programs.

Financial Summary

Projections for the HUD / Section 8 Fund have revenues including state and federal grants reaching $483,600. Budget requests will generate $489,853 in expenditures in FY 2008/09.

Estimated Ending Fund Balance

The HUD / Section 8 fund balance is expected to decline by $6,253 to $240,018 by the end of FY 2008/09.

Expenditures by Function	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	$ Inc (Dec) from 08	% Inc (Dec) from 08
Community & Economic Development							
HUD Section 8 Rental Assistance Program	562,921	462,867	456,596	474,550	489,853	15,303	3.22%
Community & Economic Development	**562,921**	**462,867**	**456,596**	**474,550**	**489,853**	**15,303**	**3.22%**
Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	
Total Expenditures by Function	**562,921**	**462,867**	**456,596**	**474,550**	**489,853**	**15,303**	**3.22%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	38,541	42,123	46,491	46,500	46,875	375	0.81%
Retirement contributions	5,622	6,122	7,111	7,199	7,499	300	4.17%
Health, Dental, Life Insurance	10,534	10,468	9,831	10,197	10,605	408	4.00%
Other pay	13	125	-			-	
Total Salaries & Benefits	**54,710**	**58,838**	**63,433**	**63,896**	**64,979**	**1,083**	**1.69%**
Operating expenditures							
Staff development (Conferences, travel & training)	528	528	2,365	3,550	3,550	-	0.00%
Repair, maintenance & utilities	500	500	550	550	550	-	0.00%
Risk Management	1,362	1,792	1,792	974	1,429	455	46.71%
Rental assistance payments	481,394	382,699	368,687	380,000	396,000	16,000	4.21%
Contractual services	22,415	15,804	19,123	22,617	20,632	(1,985)	-8.78%
Operating expenditures	2,012	2,706	646	2,963	2,713	(250)	-8.44%
Total Operating expenditures	**508,211**	**404,029**	**393,163**	**410,654**	**424,874**	**14,220**	**3.46%**
Capital Outlay							
Miscellaneous equipment	-	-	-	-	-	-	0.00%
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**0.00%**
Total Expenditures by Category	**562,921**	**462,867**	**456,596**	**474,550**	**489,853**	**15,303**	**3.22%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
HUD SECTION 8
FY 2004/05 THROUGH FY 2008/09

	FY 2004/05	FY 2005/06	FY 2006/07	FY 2007/08	FY 2008/09	Inc (Dec) over FY 2007/08	
	Actual	Actual	Actual	Budget	Budget	Amount	Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental	545,051	415,822	643,680	422,364	468,600	46,236	10.95%
Charges for services							
Interest	415	7,087	15,718	12,000	12,000	-	0.00%
Fines & forfeitures							
Other	9,927	18,741	3,996	6,044	3,000	(3,044)	-50.36%
Total Revenue	**555,393**	**441,650**	**663,394**	**440,408**	**483,600**	**43,192**	**9.81%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development	562,921	462,867	456,598	474,550	489,853	15,303	3.22%
General Government							
Debt service							
Capital Projects							
Total Expenditures	**562,921**	**462,867**	**456,598**	**474,550**	**489,853**	**15,303**	**3.22%**
Revenue over(under) expenditures	(7,528)	(21,217)	206,796	(34,142)	(6,253)	27,889	-81.69%
Financing sources (uses):							
Operating transfers in							
Operating transfers out							
Proceeds from bonds							
Financing sources (uses), net	-	-	-			-	
sources over (under) expenditures	**(7,528)**	**(21,217)**	**206,796**	**(34,142)**	**(6,253)**	**27,889**	**-81.69%**
Fund balances, beginning	102,362	94,834	73,617	280,413	246,271	(34,142)	-12.18%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	94,834	73,617	280,413	246,271	240,018	(6,253)	-2.54%
Fund Balance % of Expenditures	16.85%	15.90%	61.41%	51.90%	49.00%		

PROGRAM NAME: SECTION 8 RENTAL ASSISTANCE | **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: SECTION 9**

PROGRAM DESCRIPTION:

Operation of the Section 8 Rental Assistance Program. All costs are 100% reimbursed from federal funds. The primary objective of the program is to provide decent, safe, sanitary, and affordable housing for very low and extremely low income households and to provide these households with housing choices and the opportunity to move to areas outside of poverty concentration with current budget limitations.

ANALYSIS:

It is still unknown what 2008 will bring. Changes were made in 2007 to reduce our per unit cost.

At this point, to increase program utilization as encouraged by HUD, we will continue to use the increased payment standards implemented last year. The increase of payment standards to 110% of approved area Fair Market Rents increases voucher utilization by bringing our current payment standards more in line with actual rents in Bettendorf and matching our neighboring communities thereby opening up portability options.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Lower Income Housing Assistance Grant	415,822	643,680	422,364	408,000
Interest	7,088	15,717	12,000	12,000
Miscellaneous	18,550	3,996	6,044	3,000
TOTAL REVENUES	**441,460**	**663,393**	**440,408**	**423,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	42,248	46,491	46,500	46,875
Employee Benefits & Costs	16,590	16,942	17,396	18,104
Staff Development	528	2,365	3,550	3,550
Services & Commodities	403,501	390,798	407,104	421,324
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**462,867**	**456,596**	**474,550**	**489,853**
AUTHORIZED POSITIONS:				
Section 8 Coordinator	0.90	1.00	1.00	1.00
Accountant	0.00	0.02	0.02	0.00
Manager of Accounting	0.04	0.01	0.01	0.01
TOTAL POSITIONS	**0.94**	**1.03**	**1.03**	**1.01**

PROGRAM NAME: SECTION 8 RENTAL ASSISTANCE **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: SECTION 9**

PERFORMANCE OBJECTIVES:

1. Balance lease-up rate within current budget limitations.
2. To assure that all persons participating on the program are qualified.
3. To recover 85% of funds obtained through fraud.
4. To assure that a minimum of 75% of new admissions will have income at or below 30% of area median income.
5. To meet reporting requirement of 85% to MTCS (Multi-Family Tenant Characteristics System).
6. To receive passing score on annual SEMAP (Section 8 Management Assessment Program) evaluation.
7. To comply with A-133 requirements for annual audit.
8. To complete annual examinations, inspections, and re-inspections in a timely manner.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Total vouchers allowed in Section 8 program	100	100	100	100
2. # of applications on file	216	208	153	153
3. # of applications processed	0	20	35	20
4. # of program violations investigated	18	20	20	20
WORKLOAD:				
1. Annual # of participants enrolled in Section 8 program	90	90	90	75
2. Hours spent on program violations	125	125	125	125
3. Total # of annual eligibility reviews	90	90	90	75
4. Total # of interim eligibility reviews	70	70	70	50
5. Total annual inspections of Section 8 units	90	90	90	75
6. Total site visits	150	90	90	75
PRODUCTIVITY:				
1. Program cost per participant enrolled (federally funded)/montl	$429	$423	$434	$434
2. Revenue recovered from fraud cases (actual numbers)	$8,030	$3,996	$6,044	$3,000
EFFECTIVENESS:				
1. Annual lease up rate	90%	94%	94%	94%
2. % of program violations prosecuted	1	1	1	2
3. % of funds recovered from fraud	85%	85%	85%	85%
4. # of tenant/landlord disputes resolved	5	5	5	5
5. # of rental units complying with HQS requirements on first inspection	45	45	45	45

Economic Development Funds

Accounts for the proceeds to be used for general economic development purposes of the city, including low interest loans the city makes to private companies for economic development purposes, as well as acquisition and sale of land. They include the Bettendorf Fund and the Bechtel Trust fund.

Financial Summary

The Economic Development Funds are expected to generate $392,200in revenues in FY 2008/09, which includes a transfer in from the General Fund of $161,500 to assist in funding the program.

Estimated Ending Fund Balance

The remaining fund balance at the end of FY 2008/09 is estimated to be $94,774

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Estimate	FY 2008/09 Request
Cash balance beginning July 1	457,132	10,942	123,126	73,683
Interest	2,327	6,829	2,500	2,500
Rents & leases	28,004	18,337	20,004	22,500
Sale of property (Ace Radiator)	-	196,016	-	-
Refunds & reimbursements (BDC funding)	-	8,474	-	-
Transfers in from TIF's (Grafco)	89,546	52,828	-	-
Transfer in from Gaming - Lindquist property	953,818	-	-	-
CEBA Loan (Beeline Co.)	-	-	72,000	-
Miscellaneous	34,001	39,022	41,638	205,700
Transfer in from Gaming	-	-	120,000	-
Transfer in from General Fund	-	-	-	161,500
Total Revenues	**1,107,696**	**321,506**	**256,142**	**392,200**
Salaries & benefits	(125,496)	(131,362)	(143,022)	(149,094)
Travel & conferences	(4,067)	(4,390)	(20,400)	(20,400)
operating expenditures	(71,288)	(7,974)	(6,725)	(6,674)
Other professional services	(3,569)	(10,008)	(51,000)	(1,000)
Chamber of Commerce Business Retention	(30,000)	(30,000)	-	-
CEBA Loan (Beeline Co.)	-	-	(72,000)	-
Property taxes	(25,497)	(25,588)	(12,438)	(212,500)
Underground Storage tank removal - Plaza bldg	(11,963)	-	-	-
Site clean-up - Koellner	(4,019)	-	-	-
Property acquisition Ace Radiator	(321,261)	-	-	-
Property acquisition Lindquist	(956,726)	-	-	-
Total expenditures	**(1,553,886)**	**(209,322)**	**(305,585)**	**(389,668)**
Cash balance ending June 30	**10,942**	**123,126**	**73,683**	**76,215**

Expenditures by Function	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	$ Inc (Dec) from 08	% Inc (Dec) from 08
Community & Economic Development							
Economic Development	380,956	248,964	210,114	269,585	189,668	(79,917)	-29.64%
Bettendorf Fund	43,126	12,366	15,000	36,000	200,000	164,000	455.56%
Community & Economic Development	**424,082**	**261,330**	**225,114**	**305,585**	**389,668**	**84,083**	**27.52%**
Capital Outlay	**280,634**	**1,277,987**	**-**	**-**	**-**	**-**	
Total Expenditures by Function	**704,716**	**1,539,317**	**225,114**	**305,585**	**389,668**	**84,083**	**27.52%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	30,888	101,536	109,596	114,861	119,449	4,588	3.99%
Retirement contributions	4,460	14,163	16,695	17,271	18,095	824	4.77%
Health, Dental, Life Insurance	3,267	10,503	9,765	10,890	11,550	660	6.06%
Other pay	-	-	-	-	-	-	
Total Salaries & Benefits	**38,615**	**126,202**	**136,056**	**143,022**	**149,094**	**6,072**	**4.25%**
Operating expenditures							
Staff development (Conferences, travel & training)	1,375	4,067	4,456	20,400	20,400	-	0.00%
Repair, maintenance & utilities	366	1,304	6,689	1,096	1,052	(44)	-4.01%
Property Tax	40,331	25,497	25,588	12,438	12,500	62	0.50%
Loans & community development programs	140,000	-	-	72,000	-	(72,000)	-100.00%
Contractual services	203,320	103,961	51,933	55,929	205,922	149,993	268.18%
Operating expenditures	76	319	792	700	700	-	0.00%
Total Operating expenditures	**385,468**	**135,148**	**89,458**	**162,563**	**240,574**	**78,011**	**47.99%**
Capital Outlay							
Land acquisition	280,633	1,277,987	-	-	-	-	
Total Capital Outlay	**280,633**	**1,277,987**	**-**	**-**	**-**	**-**	
Total Expenditures by Category	**704,716**	**1,539,337**	**225,514**	**305,585**	**389,668**	**84,083**	**27.52%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
ECONOMIC DEVELOPMENT FUNDS
FY 2004/05 THROUGH FY 2008/09

	FY 2004/05	FY 2005/06	FY 2006/07	FY 2007/08	FY 2008/09	Inc (Dec) over FY 2007/08	
	Actual	Actual	Actual	Budget	Budget	Amount	Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental	140,000			72,000			
Charges for services							
Interest	32,077	33,522	26,216	22,503	25,000	2,497	11.10%
Fines & forfeitures							
Other	160,190	20,982	47,496	41,638	205,700	164,062	
Total Revenue	**332,267**	**54,504**	**73,712**	**136,141**	**230,700**	**94,559**	**69.46%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development	424,082	261,331	225,114	305,585	389,668	84,083	27.52%
General Government							
Debt service							
Capital Projects	280,633	1,277,987	-	-	-	-	
Total Expenditures	**704,715**	**1,539,318**	**225,114**	**305,585**	**389,668**	**84,083**	**27.52%**
Revenue over(under) expenditures	(372,448)	(1,484,814)	(151,402)	(169,444)	(158,968)	10,476	-6.18%
Financing sources (uses):							
Operating transfers in		953,818	-	120,000	161,500	41,500	
Operating transfers out	-	-	-	-	-	-	
Other financing sources	300,000	13,020	196,016				
Financing sources (uses), net	300,000	966,838	196,016	120,000	161,500	41,500	34.58%
sources over (under) expenditures	**(72,448)**	**(517,976)**	**44,614**	**(49,444)**	**2,532**	**51,976**	**-105.12%**
Fund balances, beginning	687,496	615,048	97,072	141,686	92,242	(49,444)	-34.90%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	615,048	97,072	141,686	92,242	94,774	2,532	2.74%
Fund Balance % of Expenditures	87.28%	6.31%	62.94%	30.19%	24.32%		

PROGRAM NAME: ECONOMIC DEVELOPMENT | **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: ECONOMIC DEVELOPMENT**

PROGRAM DESCRIPTION:

Develop and implement marketing and sales programs and work with prospective and existing firms to encourage their location or expansion within the City of Bettendorf. To give special emphasis to the Riverfront-Downtown, Kimberly Road and the I-80 and Middle Road Corridors.

ANALYSIS:

The redevelopment of the Joe Van area and I-80 and Middle Road development are top priorities of the Mayor and City Council for FY 2009. High priorities listed are the greening of City operations, annexation policy and Eagles building direction. Management issues facing the department include: succession planning, TIF City properties agreements and City approval of businesses. The Economic Development Department has partial or full responsibilities in all of these initiatives along with the overall marketing of Bettendorf, assemblage of properties to market and fundraising for the Bettendorf Development Corporation.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Intergovernmental	0	0	72,000	0
Interest/Use of Money	32,558	24,338	20,004	22,500
Miscellaneous Revenue	0	8,474	5,638	5,700
Sale of Ground	13,020	196,016	0	0
Loan Repayments	0	0	0	0
Transfers-In	953,818	0	120,000	161,500
TOTAL REVENUES	**999,396**	**228,828**	**217,642**	**189,700**
APPROPRIATION SUMMARY:				
Salaries & Wages	101,536	109,597	114,861	119,449
Employee Benefits & Costs	24,666	26,460	28,161	29,645
Staff Development	2,878	4,456	20,400	20,400
Services & Commodities	119,884	69,601	106,163	20,174
Capital Expenditures/Land Acquisition	1,277,987			
Loans (RLF Origination)/Other				
Transfers Out				
TOTAL APPROPRIATIONS	**1,526,951**	**210,114**	**269,585**	**189,668**
AUTHORIZED POSITIONS:				
Economic Development Director	1.00	1.00	1.00	1.00
Executive Secretary	0.00	0.15	0.10	0.10
TOTAL POSITIONS	**1.00**	**1.15**	**1.10**	**1.10**

PROGRAM NAME: ECONOMIC DEVELOPMENT | **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: ECONOMIC DEVELOPMENT**

PERFORMANCE OBJECTIVES:

1. To implement an Economic Development Strategy and Policy Direction.
2. Business Retention: Participate in QCDG Business Connection Program
3. Quad Cities Development Group & Iowa Department of Economic Development: Participate in Sales Trips
4. "Lime Pile" Property: Determine Direction
5. SMART 21 Cities & All-Star Community Recognition: Marketing
6. Eagles Building Direction: Begin building sale process
7. Event Center construction
8. Third hotel project with amenities including water park: Seek funding
9. Work with the QCDG, IDED and the BDC to attract prospects to Bettendorf through the Bettendorf Marketing Plan.
10. Bring 10 new business and 300 new jobs to Bettendorf over the next 5 years.
11. Develop 10 assistance package proposals per year that hopefully attract prospects to the City.
12. Provide "one stop" shopping for firms wishing to locate or expand in Bettendorf.
13. Acquire and market property within the I-80 and Middle Road Corridor.
14. Assist with redevelopment of the area surrounding Duck Creek Plaza and Cumberland Square.
15. Undertake B.D.C. Fundraising
16. To undertake an Annexation Study including developing a strategy and action plan.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. # of industrial prospect inquiries received	5	5	5	10
2. # of commercial prospect inquiries received	30	30	20	5
3. # of requests for economic development loans and grants received	5	5	5	15
4. # of economic development urban renewal districts	6	6	6	6
5. Total # of acres of land owned by the City - available for development	0	0	6	6
6. Store fronts in commercial corridor needing improvements	12	12	12	12
WORKLOAD:				
1. # of economic development meetings attended	75	75	50	50
2. # of presentations made	40	40	50	50
3. # of prospects sent proposals	25	25	35	35
4. # of grant and loan applications prepared	2	2	2	2
5. # new economic development loans and grants approved	3	3	3	3
6. Total # of economic development loans outstanding	0	0	0	0
PRODUCTIVITY:				
1. Program cost per capita (Operating)	$7.80	$6.49	$8.24	$5.74
EFFECTIVENESS:				
1. # of new jobs created in Bettendorf	100	101	100	100
2. Commercial/Industrial property tax base increase over last year	$5.4M	$48.7M	$10M	$73.5M
3. Total $ of economic development loans outstanding	$250,000	$250,000	$0	$0
4. % of improvements to buildings completed	N/A	N/A	N/A	N/A
5. Total of$ Economic Development Accounts Receivable	$0	$0	$0	$0

Police Funds

These funds account for the Police Department's federal and state forfeiture program and miscellaneous donations to the Police Department. The primary purpose of the federal and state forfeiture program is to deter crime by depriving criminals of the profits and proceeds of their illegal activities and to weaken criminal enterprises by removing the mechanisms of crime. An ancillary purpose is to enhance cooperation among federal, state and local law enforcement agencies through the equitable sharing of forfeiture proceeds.

Financial Summary

Revenues in the Police Funds are projected to be $19,150 in FY 2008/09.

Estimated Ending Fund Balance

By the end of FY 2008/09 the fund is estimated to have a balance of $93,442.

Expenditures by Function	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	$ Inc (Dec) from 08	% Inc (Dec) from 08
Public Safety							
D.A.R.E.	-	-	-	-	-	-	
Drug Seizure	11,620	5,000	1,963	3,500	3,500	-	
Federal Drug Seizure	-	27,089	-	-	-	-	0.00%
Chaplain's Petty Cash	8,755	4,725	5,055	7,500	7,500	-	0.00%
Public Safety	**20,375**	**36,814**	**7,018**	**11,000**	**11,000**	**-**	**0.00%**
Capital Outlay	**-**	**22,796**	**29,626**	**32,000**	**2,000**	**(30,000)**	
Total Expenditures by Function	**20,375**	**59,610**	**36,644**	**43,000**	**13,000**	**(30,000)**	**-69.77%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees							
Part-time/Temporary Employees							
Contract help							
Overtime							
Retirement contributions							
Health, Dental, Life Insurance							
Other pay							
Total Salaries & Benefits	**-**	**-**	**-**	**-**	**-**	**-**	
Operating expenditures							
Staff development (Conferences, travel & training)	20,375					-	
Repair, maintenance & utilities							
Risk Management							
Contractual services							
Operating expenditures		4,725	5,055	7,500	7,500		
Minor equipment		32,089	1,963	3,500	3,500		
Total Operating expenditures	**20,375**	**36,814**	**7,018**	**11,000**	**11,000**	**-**	**0.00%**
Capital Outlay							
Miscellaneous equipment		22,796	29,626	32,000	2,000	(30,000)	-93.75%
Total Capital Outlay	**-**	**22,796**	**29,626**	**32,000**	**2,000**	**(30,000)**	**-93.75%**
Total Expenditures by Category	**20,375**	**59,610**	**36,644**	**43,000**	**13,000**	**(30,000)**	**-69.77%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
POLICE FUNDS
FY 2004/05THROUGH FY 2008/09

	FY 2004/05	FY 2005/06	FY 2006/07	FY 2007/08	FY 2008/09	Inc (Dec) over FY 2007/08	
	Actual	Actual	Actual	Budget	Budget	Amount	Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental		24,980					
Charges for services							
Interest	430	2,689	6,974	7,950	5,650	(2,300)	-28.93%
Fines & forfeitures							
Other	31,303	116,947	10,693	20,000	13,500	(6,500)	-32.50%
Total Revenue	**31,733**	**144,616**	**17,667**	**27,950**	**19,150**	**(8,800)**	**-31.48%**
Expenditures:						-	
Public Safety	22,782	36,814	7,017	11,000	11,000	-	0.00%
Public Works							
Culture & Recreation							
Community & Economic Development							
General Government							
Debt service							
Capital Projects		22,796	29,626	20,000	2,000	(18,000)	-90.00%
Total Expenditures	**22,782**	**59,610**	**36,643**	**31,000**	**13,000**	**(18,000)**	**-58.06%**
Revenue over(under) expenditures	8,951	85,006	(18,976)	(3,050)	6,150	9,200	-301.64%
Financing sources (uses):							
Operating transfers in							
Operating transfers out	(5,000)	(3,644)		(12,000)		12,000	-100.00%
Proceeds from bonds							
Financing sources (uses), net	(5,000)	(3,644)	-	(12,000)	-	12,000	-100.00%
sources over (under) expenditures	**3,951**	**81,362**	**(18,976)**	**(15,050)**	**6,150**	**21,200**	**-140.86%**
Fund balances, beginning	36,005	39,956	121,318	102,342	87,292	(15,050)	-14.71%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	39,956	121,318	102,342	87,292	93,442	6,150	7.05%
Fund Balance % of Expenditure	175.38%	203.52%	279.29%	281.59%	718.78%		

PROGRAM NAME: CHAPLAIN'S PETTY CASH | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE | **FUND: CHAPLAIN'S PETTY CASH**

PROGRAM DESCRIPTION:

Provide short term assistance to needy individuals and families to deal with crisis situations.

ANALYSIS:

The Police Chaplain's fund is a vital fund to provide financial support to our chaplain program. This fund is used to provide financial assistance to individuals and families that need help during a crisis situation. A crisis situation could range from a family needing lodging due to a house fire or other family problem, to a citizen needing fuel to get them to another location for an emergency. Cash is never given to a person in need. A voucher is signed and approved by a police chaplain or our social worker, and then given to a pre-approved local business that then sends our department an invoice for those services.

All funds in this account are churches, civic groups, and businesses.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Donation	5,098	6,335	8,000	8,000
Interest	358	846	1,200	900
TOTAL REVENUES	**5,456**	**7,181**	**9,200**	**8,900**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	4725	5055	7500	7500
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**4,725**	**5,055**	**7,500**	**7,500**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: CHAPLAIN'S PETTY CASH | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE | **FUND: CHAPLAIN'S PETTY CASH**

PERFORMANCE OBJECTIVES:

1. Assist citizens in need with food, lodging, transportation or counseling.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. City of Bettendorf population (including transient)	31,935	32,394	32,718	33,045
2. Requests for assistance	45	45	45	45
3. # of chaplains	6	6	6	6
WORKLOAD:				
1. # of individuals and families assisted	70	70	70	70
2. # of meals provided	16	16	16	16
3. # of lodgings provided	16	16	16	16
4. # of motorists provided with fuel	11	11	11	11
5. Transportation (other)	10	10	10	10
6. Counseling	11	11	11	11
PRODUCTIVITY:				
1. Average $ of individual assistance	$35	$35	$36	$37
2. Donations	$5,098	$6,335	$8,000	$8,000
EFFECTIVENESS:				
1. % of requests for assistance filled	70%	70%	70%	70%

PROGRAM NAME: DRUG FORFEITURE & SEIZURE | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE | **FUND: DRUG/SEIZURE**

PROGRAM DESCRIPTION:

Enhancement of the law enforcement function through the seizure and forfeiture of property and money.

ANALYSIS:

The Drug Forfeiture and Seizure fund is used to enhance law enforcement activities within the City of Bettendorf and not to be used to supplement funding normally budgeted within our fiscal budget.

These funds are obtained through seizure and forfeiture of property and money in connection with illegal activity.

In FY 06/07, the department purchase an artic cat all-terrain vehicle and two segways for special events and patrol.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Drug Control and System Improvement Grant	0	0	0	0
Interest	144	226	750	750
Seizure Revenue	1,837	3,540	7,000	3,500
Miscellaneous Revenue	0	0	0	0
TOTAL REVENUES	**1,981**	**3,766**	**7,750**	**4,250**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	5,000	1,963	3,500	3,500
Capital Expenditures	0	0	0	0
Transfer Out / General Fund	0	0	0	0
TOTAL APPROPRIATIONS	**5,000**	**1,963**	**3,500**	**3,500**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: DRUG FORFEITURE & SEIZURE | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE | **FUND: DRUG/SEIZURE**

PERFORMANCE OBJECTIVES:

1. Enhancement of department functions.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. $ of unbudgeted equipment items needed by the department	$50,000	$50,000	$50,000	$50,000
WORKLOAD:				
1. $ of unbudgeted equipment funded by seizure	$40,000	$40,000	$40,000	$40,000
PRODUCTIVITY:				
1. Cost of equipment purchased	$40,000	$40,000	$40,000	$40,000
EFFECTIVENESS:				
1. $ value of seizures made this fiscal year	$75,000	$75,000	$75,000	$75,000
2. Current fund balance of drug seizure fund	$20,000	$20,000	$20,000	$20,000

Library Funds

These funds account for State of Iowa grants, miscellaneous donations and fund raising efforts by the Bettendorf Public Library.

Financial Summary

Revenues in the Library Funds are projected to be $78,100 of State of Iowa grants, $48,750 in interest earnings and $50,000 of miscellaneous donations in FY 2008/09. Expenditures are budgeted at $36,117 for operating supplies and $64,846 for library materials.

Estimated Ending Fund Balance

The remaining fund balance at the end of FY 2008/09 is projected at $809,190.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
LIBRARY FUNDS
FY 2004/05THROUGH FY 2008/09

	FY 2004/05	FY 2005/06	FY 2006/07	FY 2007/08	FY 2008/09	Inc (Dec) over FY 2007/08	
	Actual	Actual	Actual	Budget	Budget	Amount	Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental	52,745	65,490	77,770	79,773	78,100	(1,673)	-2.10%
Charges for services							
Interest	10,918	16,686	40,186	54,750	48,750	(6,000)	-10.96%
Fines & forfeitures							
Other	98,827	94,399	46,070	47,661	50,000	2,339	4.91%
Total Revenue	**162,490**	**176,575**	**164,026**	**182,184**	**176,850**	**(5,334)**	**-2.93%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation	73,908	103,746	25,415	32,172	36,117	3,945	12.26%
Community & Economic Development							
General Government							
Debt service							
Capital Projects	48,119	75,875	55,858	72,190	66,846	(5,344)	-7.40%
Total Expenditures	**122,027**	**179,621**	**81,273**	**104,362**	**102,963**	**(1,399)**	**-1.34%**
Revenue over(under) expenditures	40,463	(3,046)	82,753	77,822	73,887	(3,935)	-5.06%
Financing sources (uses):							
Operating transfers in							
Operating transfers out							
Proceeds from bonds							
Financing sources (uses), net sources over (under) expenditures	**40,463**	**(3,046)**	**82,753**	**77,822**	**73,887**	**(3,935)**	**-5.06%**
Fund balances, beginning	537,311	577,774	574,728	657,481	735,303	77,822	11.84%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	577,774	574,728	657,481	735,303	809,190	73,887	10.05%
Fund Balance % of Expenditures	473.48%	319.97%	808.98%	704.57%	785.90%		

PROGRAM NAME: OPEN ACCESS | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: LIBRARY ACCESS**

PROGRAM DESCRIPTION:

Money received from the State of Iowa for loaning library materials to non-residents. Reimbursement is currently $.33 per item loaned.

ANALYSIS:

Open Access helps the library recover the cost of serving non-residents. The program pays postage to return materials and a fluctuating amount per item loaned to Iowans who do no live in Bettendorf. The primary initiative of this fund is the purchase of materials to lend.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Iowa Open Access Reimbursement	24,622	48,237	51,207	50,000
Interest	7,416	18,017	26,000	20,000
TOTAL REVENUES	**32,038**	**66,254**	**77,207**	**70,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	29,156	200	7,000	10,945
Capital Expenditures	13,989	27,977	23,344	18,000
Transfers & Other	0			
TOTAL APPROPRIATIONS	**43,145**	**28,177**	**30,344**	**28,945**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: OPEN ACCESS | **SERVICE AREA: CULTURE & RECREATION**
DEPARTMENT: LIBRARY | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Utilize funds to build the collection.
2. Replace all items lost by lending to non-residents.
3. Fund special projects.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Non-resident population (Iowa minus Bettendorf)	2,923,652	2,940,172	2,955,328	2,984,881
WORKLOAD:				
1. Non-resident circulation (Iowa)	177,864	140,000	160,000	160,000
PRODUCTIVITY:				
1. Average staff time to loan material (hours)	9,915	9,915	9,915	9,915
EFFECTIVENESS:				
1. Open access revenue received	24,622	48,237	51,207	50,000

PROGRAM NAME: LIBRARY GIFT FUND | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Contributions from library users, memorials and grants.
Money is invested by the City, interest earned is applied to account. Funds are used for the benefit of the library.

ANALYSIS:

The Gift Fund receives unsolicited donations, memorials and grants. Expenditures are for training, supplies, programming and grant purposes. This year it will receive and expend funds for One Book, One Bettendorf.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Donations/Grants	94,399	46,070	47,661	50,000
Interest	3,879	9,523	12,000	12,000
TOTAL REVENUES	**98,278**	**55,593**	**59,661**	**62,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	1015	760	5000	2000
Services & Commodities	69,250	9,483	12,000	15,000
Capital Expenditures	28,648	20,599	30,000	30,000
TOTAL APPROPRIATIONS	**98,913**	**30,842**	**47,000**	**47,000**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: LIBRARY GIFT FUND | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Fund at least 10 programs.
2. Fund civic participation of two staff members.
3. Purchase at lease $2,000 of print materials.
4. Fund additional staff training.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
WORKLOAD:				
PRODUCTIVITY:				
1. Contributions received	$94,399	$46,070	$47,661	$50,000
2. Interest earned	$3,879	$9,523	$12,000	$12,000
EFFECTIVENESS:				
1. # of programs funded	30	30	30	30
2. $ value of items purchased and programs funded	$98,913	$30,842	$47,000	$47,000
3. # of items purchased	100	100	100	100

PROGRAM NAME: INTERLIBRARY LOAN | **SERVICE AREA: CULTURE & RECREATION**
DEPARTMENT: LIBRARY | **FUND: GENERAL**

PROGRAM DESCRIPTION:

The State Library of Iowa subsidizes each interlibrary loan at the rate of $1.50 per item.

ANALYSIS:

These funds from the State Library of Iowa help cover the cost of lending materials to other libraries. The funds are used to purchase materials for the collection.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Interlibrary Loan Reimbursement	3,000	4,000	5,000	5,000
Interest	526	1,309	1,750	1,750
TOTAL REVENUES	**3,526**	**5,309**	**6,750**	**6,750**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	0	0	0	0
Capital Expenditures	1,733	2,449	3,000	3,000
TOTAL APPROPRIATIONS	**1,733**	**2,449**	**3,000**	**3,000**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: INTERLIBRARY LOAN | **SERVICE AREA: CULTURE & RECREATION**
DEPARTMENT: LIBRARY | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Use interlibrary loan subsidy to fortify the juvenile, non-fiction, and fiction collection.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. # of interlibrary loan requests	25,728	20,000	24,000	24,000
WORKLOAD:				
1. # of items loaned	30,752	25,000	28,000	28,000
2. # of items borrowed	36,567	25,000	34,000	34,000
PRODUCTIVITY:				
1. Average staff time to loan materials	8 min.	8 min.	8 min.	9 min.
EFFECTIVENESS:				
1. Amount of subsidy received ($1.50 each)	$4,777	$3,000	$4,000	$4,000

PROGRAM NAME: KAKERT ESTATE **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: KAKERT ESTATE**

PROGRAM DESCRIPTION:

A bequest to the public library. The principle is invested by the City and the interest earned is expended with approval of Library Board of Trustees.

ANALYSIS:

The Kakert Fund is invested and the Board of Trustees expends the interest earned for special projects. Primary objectives are training, web support, staff recognition and small improvements.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Interest	3,633	8,525	10,000	10,000
Miscellaneous	0	0	0	0
TOTAL REVENUES	**3,633**	**8,525**	**10,000**	**10,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	2,000	0	2,000	2,000
Services & Commodities	0	3,731	1,000	1,000
Capital Expenditures	0	0		
TOTAL APPROPRIATIONS	**2,000**	**3,731**	**3,000**	**3,000**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: KAKERT ESTATE | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: KAKERT ESTATE**

PERFORMANCE OBJECTIVES:

1. Fund the staff recognition program.
2. Fund the Norman Kelison Scholarship.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
WORKLOAD:				
PRODUCTIVITY:				
1. Interest earned	$3,633	$8,525	$10,000	$10,000
EFFECTIVENESS:				
1. Staff recognition program held	1	1	1	1
2. Scholarship given	1	1	1	1

PROGRAM NAME: ENRICH IOWA | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: ENRICH IOWA**

PROGRAM DESCRIPTION:

Enrich Iowa is an appropriation from the state to public libraries based on services and population and intended to be used to improve the library.

ANALYSIS:

Enrich Iowa funds are direct aid to the library from the State of Iowa. The major initiatives are purchase of e-books and marketing.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Revenue	37,869	25,530	23,566	23,100
Interest	1,233	2,809	5,000	5,000
TOTAL REVENUES	**39,102**	**28,339**	**28,566**	**28,100**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	1285	0	0
Services & Commodities	31,381	11,990	19,418	19,418
Capital Expenditures	2,451	2,796	1,600	1,600
TOTAL APPROPRIATIONS	**33,832**	**16,071**	**21,018**	**21,018**

AUTHORIZED POSITIONS:

TOTAL POSITIONS	**0.00**	**0.00**	**0.00**	**0.00**

PROGRAM NAME: ENRICH IOWA | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: ENRICH IOWA**

PERFORMANCE OBJECTIVES:

1. Purchase e-books
2. Support the marketing plan of the library

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Number of E-Books registrations	190	200		
WORKLOAD:				
PRODUCTIVITY:				
1. Funds received	$37,869	$25,530	$23,566	$23,100
EFFECTIVENESS:				
1. Number of E-Books purchased	Four hundred	Four hundred	Four hundred	Four hundred

Parks Funds

These funds account for revenues received from park donations and funding of beautification projects. They include: City Tree Planting Program, Park Donations, City Beautification Program and the Hendrick's Gift funds.

The City Tree Planting Program provides funding for the planting and maintenance of trees on public property throughout the City. Funds are also allocated to educational and marketing efforts designed to promote proper tree planting and care techniques. The Trees 'R Us committee provides a significant amount of volunteer assistance in these areas. The Tree Board, appointed by the Park Board, is responsible for financial oversight of the fund. The Road Use fund provides $8,000 annually to the fund. Revenue is also received from grants,donations and interest income.

The Park Donations fund accounts for various contributions from outside sources that may not be budgeted or earmarked for a specific purpose.

The City Beautification Program is funded annually by gaming revenue. In FY 2008/09 $85,000 will be transferred to this fund which will be used for various landscaping maintenance and improvement projects on public property throughout the City. The program is managed by the Parks Maintenance Manager. A majority of the work is contracted to outside vendors.

The Hendrick's Gift Fund is an endowment created by the Hendrick's estate. Annual contributions are made by the estate. These contributions are restricted to be used for capital improvements for Bettendorf park facilities. The funds and projects are overseen by the Park Board.

Estimated Ending Fund Balance

The projected remaining fund balance at the end of FY 2008/09 is $212,479.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
PARK FUNDS
FY 2004/05 THROUGH FY 2008/09

	FY 2004/05	FY 2005/06	FY 2006/07	FY 2007/08	FY 2008/09	Inc (Dec) over FY 2007/08	
	Actual	Actual	Actual	Budget	Budget	Amount	Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental	1,000	2,000					
Charges for services							
Interest	3,187	5,786	14,285	16,200	16,200	-	0.00%
Fines & forfeitures							
Other	14,079	14,839	4,845	4,526	3,100	(1,426)	-31.51%
Total Revenue	**18,266**	**22,625**	**19,130**	**20,726**	**19,300**	**(1,426)**	**-6.88%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development	69,366	92,041	90,263	102,068	102,068	-	0.00%
General Government							
Debt service							
Capital Projects							
Total Expenditures	**69,366**	**92,041**	**90,263**	**102,068**	**102,068**	**-**	**0.00%**
Revenue over(under) expenditures	(51,100)	(69,416)	(71,133)	(81,342)	(82,768)	(1,426)	1.75%
Financing sources (uses):							
Operating transfers in	85,000	93,000	93,000	93,000	93,000	-	0.00%
Operating transfers out	(2,180)	(1,090)	(22,180)	(2,600)	(2,600)	-	0.00%
Proceeds from bonds							
Financing sources (uses), net	82,820	91,910	70,820	90,400	90,400	-	0.00%
sources over (under) expenditures	**31,720**	**22,494**	**(313)**	**9,058**	**7,632**	**(1,426)**	**-15.74%**
Fund balances, beginning	141,888	173,608	196,102	195,789	204,847	9,058	4.63%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	173,608	196,102	195,789	204,847	212,479	7,632	3.73%
Fund Balance % of Expenditures	250.28%	213.06%	216.91%	200.70%	208.17%		

Police Pension Excess Fund

Accounts for the remaining balances of the self-administered pension plans after a transfer to the state administered plan, which may be used by the City to meet future pension funding requirements as prescribed by law.

Estimated Ending Fund Balance

An ending fund balance of $400,00 is projected for the Police Pension Excess Fund in FY 2008/09.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
POLICE FUNDS
FY 2004/05THROUGH FY 2008/09

	FY 2004/05	FY 2005/06	FY 2006/07	FY 2007/08	FY 2008/09	Inc (Dec) over FY 2007/08	
	Actual	Actual	Actual	Budget	Budget	Amount	Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental		24,980					
Charges for services							
Interest	430	2,689	6,974	7,950	5,650	(2,300)	-28.93%
Fines & forfeitures							
Other	31,303	116,947	10,693	20,000	13,500	(6,500)	-32.50%
Total Revenue	**31,733**	**144,616**	**17,667**	**27,950**	**19,150**	**(8,800)**	**-31.48%**
Expenditures:						-	
Public Safety	22,782	36,814	7,017	11,000	11,000	-	0.00%
Public Works							
Culture & Recreation							
Community & Economic Development							
General Government							
Debt service							
Capital Projects		22,796	29,626	20,000	2,000	(18,000)	-90.00%
Total Expenditures	**22,782**	**59,610**	**36,643**	**31,000**	**13,000**	**(18,000)**	**-58.06%**
Revenue over(under) expenditures	8,951	85,006	(18,976)	(3,050)	6,150	9,200	-301.64%
Financing sources (uses):							
Operating transfers in							
Operating transfers out	(5,000)	(3,644)		(12,000)		12,000	-100.00%
Proceeds from bonds							
Financing sources (uses), net	(5,000)	(3,644)	-	(12,000)	-	12,000	-100.00%
sources over (under) expenditures	**3,951**	**81,362**	**(18,976)**	**(15,050)**	**6,150**	**21,200**	**-140.86%**
Fund balances, beginning	36,005	39,956	121,318	102,342	87,292	(15,050)	-14.71%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	39,956	121,318	102,342	87,292	93,442	6,150	7.05%
Fund Balance % of Expenditure	175.38%	203.52%	279.29%	281.59%	718.78%		

Old Fashioned Fourth of July Fund

This fund accounts for the revenues and expenditures for the annual Independence Day celebration in the City of Bettendorf. Bettendorf's Old Fashioned 4th of July is a one day event organized year round by an active committee of volunteers including elected officials, staff and community leaders. The annual budget of $60,700 is covered by revenue from rides, vendors and sponsors and is also subsidized with a portion of the City's gaming revenue. Expenditures include one of the area's best fireworks displays, rides, attractions and entertainment and the necessary facilities and supplies. The event attracts thousands of people from all over the Quad City area.

Estimated Ending Fund Balance

The projected remaining fund balance at the end of FY 2008/09 is $22,060.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
FOURTH OF JULY FUND
FY 2004/05 THROUGH FY 2008/09

	FY 2004/05	FY 2005/06	FY 2006/07	FY 2007/08	FY 2008/09	Inc (Dec) over FY 2007/08	
	Actual	Actual	Actual	Budget	Budget	Amount	Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	401	787	1,609	1,600	1,600	-	0.00%
Fines & forfeitures							
Other	17,356	19,400	21,400	14,300	19,100	4,800	24.74%
Total Revenue	**17,757**	**20,187**	**23,009**	**15,900**	**20,700**	**4,800**	**23.78%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation	48,425	64,245	58,830	63,000	63,000	-	0.00%
Community & Economic Development							
General Government							
Debt service							
Capital Projects							
Total Expenditures	**48,425**	**64,245**	**58,830**	**63,000**	**63,000**	**-**	**0.00%**
Revenue over(under) expenditures	(30,668)	(44,058)	(35,821)	(47,100)	(42,300)	4,800	-10.89%
Financing sources (uses):							
Operating transfers in	35,000	40,000	40,000	40,000	40,000	-	0.00%
Operating transfers out							
Proceeds from bonds							
Financing sources (uses), net	35,000	40,000	40,000	40,000	40,000	-	0.00%
sources over (under) expenditures	**4,332**	**(4,058)**	**4,179**	**(7,100)**	**(2,300)**	**4,800**	**-118.28%**
Fund balances, beginning	27,007	31,339	27,281	31,460	24,360	(7,100)	-22.66%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	31,339	27,281	31,460	24,360	22,060	(2,300)	-8.43%
Fund Balance % of Expenditures	64.72%	42.46%	53.48%	38.67%	35.02%		

Employee Benefits Fund

Accounts for the property tax revenues collected to be used for the City's employee health insurance and pension costs.

Financial Summary

Cities are allowed to levy in a Special Revenue Fund, for contributions under the Federal Insurance Contributions Act (FICA), the Iowa Public Employees Retirement System (IPERS), the Municipal Fire and Police Retirement System of Iowa (MFPRSI) and certain other employee benefits. In FY 2008/09 the levy for employee benefits will be $2,103,558. The amount will then be transferred to the General Fund where the employee benefits are actually paid.

Estimated Ending Fund Balance

The projected remaining fund balance at the end of FY 2007/08 is always projected at $0 due to the transfers out to the General Fund always being made as the revenues come in.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
EMPLOYEE BENEFITS
FY 2004/05 THROUGH FY 2008/09

	FY 2004/05	FY 2005/06	FY 2006/07	FY 2007/08	FY 2008/09	Inc (Dec) over FY 2007/08	
	Actual	Actual	Actual	Budget	Budget	Amount	Percent
Revenue:							
Property taxes	1,432,974	1,505,782	1,498,887	1,546,601	2,103,558	556,957	36.01%
Other city taxes	70,165	67,777	68,204	67,466	89,891	22,425	33.24%
Special assessments							
Licenses and permits							
Intergovernmental	1,167	1,138	1,117	1,114	1,117	3	0.27%
Charges for services							
Interest							
Fines & forfeitures							
Other							
Total Revenue	**1,504,306**	**1,574,697**	**1,568,208**	**1,615,181**	**2,194,566**	**579,385**	**35.87%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development							
General Government							
Debt service							
Capital Projects							
Total Expenditures	**-**	**-**	**-**	**-**	**-**		
Revenue over(under) expenditures	1,504,306	1,574,697	1,568,208	1,615,181	2,194,566	579,385	35.87%
Financing sources (uses):							
Operating transfers in							
Operating transfers out	(1,504,306)	(1,574,697)	(1,568,208)	(1,615,181)	(2,194,566)	(579,385)	35.87%
Proceeds from bonds							
Financing sources (uses), net	(1,504,306)	(1,574,697)	(1,568,208)	(1,615,181)	(2,194,566)	(579,385)	35.87%
sources over (under) expenditures	**-**	**-**	**-**	**-**	**-**	**-**	
Fund balances, beginning		-	-	-	-	-	
Residual equity transfer in (out)	-	-					
Adjustment for restatement							
Fund balances, ending	-	-	-	-	-	-	

Subdivision Deposits Fund

Accounts for the deposits that developers and builders remit for incomplete subdivisions and/or buildings to assure their completion in a timely manner. The deposit is returned to the remitter upon completion of the unfinished project.

Financial Summary

For FY 2008/09 revenues are expected to be $15,000 and expenditures $8,200. The budgets can vary widely depending upon the projects and developments and also the weather.

Estimated Ending Fund Balance

The projected remaining fund balance at the end of FY 2008/09 is $78,871.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
SUBDIVISION DEPOSITS
FY 2004/05 THROUGH FY 2008/09

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	Inc (Dec) over FY 2007/08 Amount	Inc (Dec) over FY 2007/08 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest							
Fines & forfeitures							
Other	8,073	38,816	10,529	15,000	15,000	-	0.00%
Total Revenue	**8,073**	**38,816**	**10,529**	**15,000**	**15,000**	**-**	**0.00%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development	6,043	28,688	5,995	8,200	8,200	-	0.00%
General Government							
Debt service							
Capital Projects							
Total Expenditures	**6,043**	**28,688**	**5,995**	**8,200**	**8,200**	-	0.00%
Revenue over(under) expenditures	2,030	10,128	4,534	6,800	6,800	-	0.00%
Financing sources (uses):							
Operating transfers in	48,579						
Operating transfers out							
Proceeds from bonds							
Financing sources (uses), net	48,579	-	-				
sources over (under) expenditures	**50,609**	**10,128**	**4,534**	**6,800**	**6,800**	**-**	0.00%
Fund balances, beginning		50,609	60,737	65,271	72,071	6,800	
Residual equity transfer in (out)	-	-					
Adjustment for restatement							
Fund balances, ending	50,609	60,737	65,271	72,071	78,871	6,800	

Bettendorf's Downtown Redevelopment



Missman, Stanley & Associates

Cost: $1 million
Size: 12,000 s.f.

Quad City Area Realtor Association

Cost: $1.25 million
Size: 9,000 s.f.





Windmiller Design & Development

Cost: $1.5 million
Size: 20,000 s.f.

Anderson, Lower, Whitlow, P.C.

Cost: $2 million
Size: 18,000 s.f.



Debt Service Fund Description 207-210

Statement of Revenue, Expenditures & Change in Fund Balance FY2004/05-2008/09 211

Debt Management Guidelines 212-213

Debt Margin Analysis & Chart 213-214

Debt Payment & Fund Balance Analysis 215

Bond Principal Payments by Fiscal Year 216-220

Bond Payment Schedule 222-237

Debt Service Fund Program Performance Indicators 238-239


Bettendorf
IOWA
a premier city

Debt Service Fund

The Debt Service Fund is used to account for the accumulation of resources for, and the payment of general obligation bonds. General obligation bonds are the most common type of bonds issued by a city. The taxable valuation of all real property located in the city is pledged to pay them.

There are two types of general obligation bonds: essential corporate purpose and general corporate purpose. Bonds issued for a general corporate purpose require a public election with a 60% majority vote. Examples of general corporate purpose bonds include those issued for swimming pools, libraries, city halls, fire stations, and police stations. Bonds issued for an essential corporate purpose need only the approval of a resolution by a majority of the city council at an official meeting, following a published notice and hearing. Examples of essential corporate purpose bonds include those issued for street and bridge construction, refinancing of debt, park improvements and flood control.

The Statement of Net Assets from the City's Comprehensive Annual Financial Report accounts for general obligation debt backed by the full faith and credit of the City of Bettendorf. As of July 1, 2008 total general obligation debt in the Governmental Activities amounts to $53,668,700.

As of July 1, 2008 the City also has $6,520,000 of general obligation bonds and $180,000 of revenue bonds outstanding in the Sewer Enterprise Fund; $1,451,300 of general obligation bonds outstanding in the Family Museum Enterprise Fund and $4,185,000 of general obligation bonds outstanding in the Storm Water Enterprise Fund each of which are included in the Enterprise Funds section of the budget document.

The City currently has eighteen general obligation bond issues outstanding as of July 1, 2008. The bonds have interest rates ranging from 1.25% to 9.174% and mature in varying annual amounts, with the final maturities due in the year ending June 30, 2023. A brief description of these issues are listed below:

- **JULY 1, 1997 $4,170,000 SERIES 1997A URBAN RENEWAL TAX INCREMENT REVENUE BONDS**

  Proceeds from these bonds will be used to finance the construction of a bridge overpass from State Street to the Lady Luck Casino and Marina development site.

  These bonds were rated A from Moody's Investors Service.

- **JULY 1, 1997 $5,385,000 SERIES 1997B TAXABLE URBAN RENEWAL TAX INCREMENT REVENUE BONDS**

  Proceeds from these bonds will be used to finance the construction of a parking ramp and marina adjacent to the Lady Luck Casino and Hotel.

  These bonds were rated A from Moody's Investors Service.

- **NOVEMBER 1, 1997 $1,030,000 SERIES 1997C GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance a portion of the cost of construction of a new manufacturing facility for Olympic Steel, Inc. at the Riverside Development Park (Bettendorf Urban Renewal District #4).

  These bonds were rated A1 from Moody's Investors Service.

- **MAY 15, 2001 $6,635,000 SERIES 2001A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **DECEMBER 1, 2001, $600,000 GENERAL OBLIGATION NOTE**

  Proceeds of these bonds will be used to finance an 85 foot fire aerial ladder truck.

- **JUNE 1, 2002 $4,620,000 SERIES 2002B GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2002 $1,360,000 SERIES 2002A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance a portion of the cost of construction of street, sewer and traffic improvements near the new Trinity Hospital construction site.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2003 $4,080,000 SERIES 2003A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2004, $3,570,000 SERIES 2004A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2004, $4,534,050 SERIES 2004B GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to refund the June 1, 2005 through the June 1, 2012 maturities of the City's $10,074,033 General Obligation Bonds, Series 1995, dated July 1, 1995. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2005, $4,590,000 SERIES 2005A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2006, $4,580,000 SERIES 2006A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JULY 1, 2006, $6,300,000 SERIES 2006B GENERAL OBLIGATION REFUNDING BONDS**

  Proceeds of these bonds will be used to refund the June 1, 2007 through the June 1, 2015 maturities of the City's $6,275,000 General Obligation Bonds, Series 1998A, dated April 1, 1998. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa3 from Moody's Investors Service.

- **FEBRUARY 1, 2007, $3,760,000 SERIES 2007A GENERAL OBLIGATION REFUNDING BONDS**

  Proceeds of these bonds will be used to refund the remaining June 1, 2008 through the June 1, 2015 maturities of the City's $3,488,150 General Obligation Bonds, Series 2000A, dated May 1, 2000. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2007, $5,095,000 SERIES 2006A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2008, $10,540,000 SERIES 2008A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa2 from Moody's Investors Service.

SUMMARY OF BOND ISSUES:

General Obligation and TIF Debt outstanding as of July 1, 2008 consists of the following individual issues:

Descriptions	Date Of Issue	Amount Issued	Interest Rates	Outstanding July 1, 2007
Lady Luck Overpass TIF (1)	July 1997	4,170,000	5.898%	800,000
Lady Luck Ramp & Marina TIF (1)	July 1997	5,385,000	9.174%	2,665,000
Olympic Steel TIF (1)	Oct. 1997	1,030,000	4.25-4.70%	125,000
Various Public Improvements	May 2001	6,635,000	4.00-5.00%	4,910,000
Fire Truck note	Dec. 2001	600,000	4.16%	180,000
Various Public Improvements	June 2002	4,620,000	2.00-5.00%	3,615,000
Trinity TIF (1)	June 2002	1,360,000	3.00-4.90%	1,050,000
Various Public Improvements	June 2003	4,080,000	1.25-3.85%	3,170,000
Various Public Improvements(2)	June 2004	3,570,000	2.25-5.00%	2,930,000
Refunding(3)	June 2004	4,534,050	3.00-4.00%	1,703,700
Various Public Improvements	June 2005	4,590,000	3.00-4.50%	4,005,000
Various Public Improvements(4)	June 2006	4,580,000	4.125-4.50%	4,210,000
Refunding	July 2006	6,300,000	5.00-4.05%	5,095,000
Refunding	Feb 2007	3,760,000	3.80-3.90%	3,760,000
Various Public Improvements	June 2007	5,095,000	3.50-4.375%	4,915,000
Various Public Improvements(5)	June 2008	10,540,000	3.50-5.00%	10,535,000
Total General Obligation Bonds				$53,673,700

(1) The bond principal and interest payments for these bonds are budgeted in the TIF funds.

(2) The portion of these G.O. bonds relating to the Sewer Enterprise Fund, $1,675,000 and the Storm Water Enterprise Fund $1,675,000 are properly accounted for in the Enterprise Funds section of this document.

(3) The portion of these G.O. bonds relating to the Family Museum Fund. $1,451,300, are properly accounted for in the Enterprise Funds section of this document.

(4) The portion of these G.O. bonds relating to the Sewer Enterprise Fund. $2,335,000, are properly accounted for in the Enterprise Funds section of this document.

(5) The portion of these G.O. bonds relating to the Sewer Enterprise Fund, $2,505,000 and the Storm Water Enterprise Fund $2,510,000 are properly accounted for in the Enterprise Funds section of this document

SUMMARY OF PRINCIPAL AND INTEREST MATURITIES:

Annual debt service requirements to service all outstanding indebtedness accounted for in the Governmental Activities as of July 1, 2008 are as follows:

Bonds in Debt Service Funds		
Year ending June 30:	**Principal**	**Interest**
2009	6,020,400.00	2,371,647.84
2010	4,558,100.00	2,103,523.69
2011	4,909,300.00	1,880,660.39
2012	3,805,900.00	1,629,245.85
2013	3,485,000.00	1,479,612.66
2014-2018	15,100,000.00	5,340,041.06
2019-2023	12,215,000.00	2,364,405.25
2024-2026	3,580,000.00	329,283.08
Total	**53,673,700.00**	**17,498,419.82**

LEGAL DEBT MARGIN:

The State of Iowa limits the amount of general obligation and tax increment financing debt that a City may issue. This limitation amounts to 5% of actual valuation of all property within the city limits. The computation for the legal debt margin for the City of Bettendorf as of July 1, 2008.

is computed as follows:

January 2006 100% assessed valuation	$2,311,943,584
Plus: Public Gas & Electric Utilities	70,778,591
Plus: Captured Tax Increment Value	113,012,248
Less: Military Exemption	(4,389,236)
Total assessed valuation of the property in the City of Bettendorf	**$2,491,345,187**
Debt Limit, 5% of total actual valuation	$124,567,259
Less debt applicable to debt limit:	
Debt service general obligation bonds & notes	49,033,700
Debt service TIF general obligation and TIF revenue bonds	4,640,000
Enterprise general obligation bonds	12,151,300
Legal debt margin	**$58,742,259**
Percent of legal debt margin used	**47.16%**

CURRENT TRENDS AND ISSUES:

Budgeted property tax collections in the Debt Service Fund are $6,858,694 for FY 2008/09 compared to $6,170,287 for FY 2007/08. This is an increase of 11.17% due to the increase in property valuations with the tax levy at $4.50 per $1,000 of taxable property value. Revenues from property taxes, interest earnings, and other city taxes total the amount necessary to support debt service principal and interest payments of $6,531,016. Debt Service payments are decreasing $3,741,317 from FY 2007/08 due largely to a refunding issue paid during FY 2007/08. Four of the City's bond issues will be paid off in the next three years.

The City's overall debt is structured with a rapid payout of principal and decreasing total annual debt service requirements annually through FY 2025/26. The fund balance in this fund is projected to stay relatively stable through FY 12/13. Tax base growth and a rapid payout continue to moderate the City's debt burden. Detailed debt analyses can be found throughout the remaining pages of this section.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
DEBT SERVICE FUND
FY 2004/05 through FY 2008/09

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	$ Inc (Dec) from 07/08	% Inc (Dec) from 07/08
Revenue:							
Property taxes	4,658,000	4,904,441	5,217,138	6,170,287	6,858,694	688,407	11.16%
Other city taxes	216,736	209,365	224,542	225,000	269,579	44,579	19.81%
Special assessments	-	-	-	-	-	-	
Licenses and permits	-	-	-	-	-	-	
Intergovernmental	3,613	3,527	3,691	4,044	4,000	(44)	-1.09%
Charges for services	-	-	-	-	-	-	
Interest	148,732	99,832	281,362	256,167	100,000	(156,167)	-60.96%
Fines & forfeitures	-	-	-	-	-	-	
Other	-	-	-	-	-	-	
Total revenue	**5,027,081**	**5,217,165**	**5,726,733**	**6,655,498**	**7,232,273**	**576,775**	**8.67%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:	9,898,864	5,719,985	6,247,325	10,272,333	6,531,016	(3,741,317)	-36.42%
Capital Projects							
Total expenditures	**9,898,864**	**5,719,985**	**6,247,325**	**10,272,333**	**6,531,016**	**(3,741,317)**	**-36.42%**
Revenue over(under) expenditures	(4,871,783)	(502,820)	(520,592)	(3,616,835)	701,257	4,318,092	-119.39%
Financing sources (uses):							
Operating transfers in	579,425	576,650	573,875	-	-	-	
Operating transfers out	(493,924)	(476,713)	(443,528)	(398,106)	(626,522)	(228,416)	57.38%
Proceeds from bonds			10,121,148				
Payment to bond escrow agent			(6,275,000)				
Financing sources (uses), net	85,501	99,937	3,976,495	(398,106)	(626,522)	(228,416)	57.38%
sources over (under) expenditures	**(4,786,282)**	**(402,883)**	**3,455,903**	**(4,014,941)**	**74,735**	**4,089,676**	**-101.86%**
Fund balances, beginning	6,391,734	1,605,452	1,202,569	4,658,472	643,531	(4,014,941)	-86.19%
Residual equity transfer in (out)							
Fund balances, ending	1,605,452	1,202,569	4,658,472	643,531	718,266	74,735	11.61%

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF BETTENDORF, IOWA that the City shall continually seek to maintain and improve current bond ratings so that borrowing costs are minimized and access to credit preserved.

BE IT FURTHER RESOLVED that the City shall maintain effective communication with bond rating agencies concerning its financial condition, in keeping with a policy of full disclosure on its annual financial reports and official statement.

BE IT FURTHER RESOLVED that several key debt indicators used by national credit ratings agencies when reviewing the City's creditworthiness will be calculated and reviewed by the City annually as part of adopting its Five Year Capital Improvements Program. During this annual review, a target number/range and ceiling/floor number, if applicable, will be established for each indicator. The target number/range establishes parameters the City intends to achieve overtime, through a prudent program of debt management.

A listing of the key debt indicators to be adopted annually as part of the City's Five Year Capital Improvements Program will include, but is not limited to the following:

	6/30/06 Actual	6/30/07 Actual	6/30/08 Projected	Target # Or Range	Ceiling or Floor
Debt Margin Ratio	50.19%	51.02%	49.12%	30-50%	100%(Ceiling)

As mandated by the State of Iowa this ratio calculates the percentage of the City's outstanding general obligation debt to debt applicable to the debt limit. The debt limit shall not exceed 5% of total actual assessed valuation. The Ceiling number is mandated by State Law

	6/30/06 Actual	6/30/07 Actual	6/30/08 Projected	Target # Or Median	Ceiling or Floor
G.O. Net Direct Debt as a % of full assessed value	2.33%	2.41%	2.40%	1.60%	5% (Ceiling)

This ratio indicates the relationship between the City's debt and the full assessed value of property in the City. It is an important indicator of the City's ability to repay debt, because property taxes are the source of the City's revenues used to repay debt. A small ratio is an indication that the City will be better able to withstand possible future economic downturns and continue to meet its debt obligations. The target number is Moody's median level for Cities with a population range of 25,000 to 49,999. State Law mandates the Ceiling number.

	6/30/06 Actual	6/30/07 Actual	6/30/08 Projected	Target # Or Median	Ceiling or Floor
G.O. Indirect & Net Direct Debt as a % of Full Assessed Value	2.91%	2.94%	2.97%	3.20%	N/A

This ratio indicates the relationship between the debt burden of all governmental entities within the City of Bettendorf and the full assessed value of property in the City. It is an important indicator of the City's ability to repay debt, because property taxes are the primary source of revenues that governmental entities use to repay debt. A small ratio indicates the City will be better able to withstand possible future economic downturns and continue to meet its debt obligations because the overall debt burden on taxpayers is lower. The target number is Moody's median level for Cities with a population range of 25,000 to 49,999.

	6/30/06 Actual	6/30/07 Actual	6/30/08 Projected	Target # Or Median	Ceiling or Floor
G.O. Net Debt per Capita	$1,695	$1,735	$2,055	$1,500	N/A

This indicator indicates the per capita debt burden of the City of Bettendorf only and is a general indicator of the City's debt burden on individual taxpayers. A smaller ratio indicates a lighter burden. The target number is Moody's median level for Cities with a population range of 25,000 to 49,999.

	6/30/06 Actual	6/30/07 Actual	6/30/08 Projected	Target # Or Median	Ceiling or Floor
Overlapping Net Debt per Capita	$2,116	$2,118	$2,544	$1,800	N/A

This indicator indicates the per capita debt burden of all governmental entities within the City of Bettendorf and is a general indicator of the overlapping debt burden on City taxpayers. A smaller ratio indicates a lighter burden on taxpayers. The target number is Moody's median level for cities with a population range of 25,000 to 49,999.

	6/30/06 Actual	6/30/07 Actual	6/30/08 Projected	Target # Or Range	Ceiling or Floor
Debt Per Capita as a % of Per Capita Income	6.55%	6.56%	7.11%	2.5-5.0%	N/A

This ratio is a measure of the capacity of citizens to finance tax-supported debt. A low ratio means that taxes required to repay debt represents a smaller portion of the average citizen's income. The target range is recommended by the Municipal Treasurer's Association, Debt Policy Handbook.

	6/30/06 Actual	6/30/07 Actual	6/30/08 Projected	Target # Or Range	Ceiling or Floor
Debt Service as a % of General Governmental Expenditures	16.77%	17.20%	21.46%	15-30%	N/A

This ratio is a measure of the City's ability to repay debt without hampering other City services. A small ratio indicates a lesser burden on the City's operating budget. The target ratio is recommended by Springsted Inc. for Cities with a population size comparable to the City of Bettendorf.

	6/30/06 Actual	6/30/07 Actual	6/30/08 Projected	Target # Or Range	Ceiling or Floor
Unreserved General Fund Balance as a % of General Fund Revenues	25.95%	26.10%	25.02%	20-40%	20%(Floor)

A high ratio suggests the presence of resources that can be used to overcome a temporary shortfall of revenues. Target and floor numbers recommended by GFOA in Government Finance Review publications.

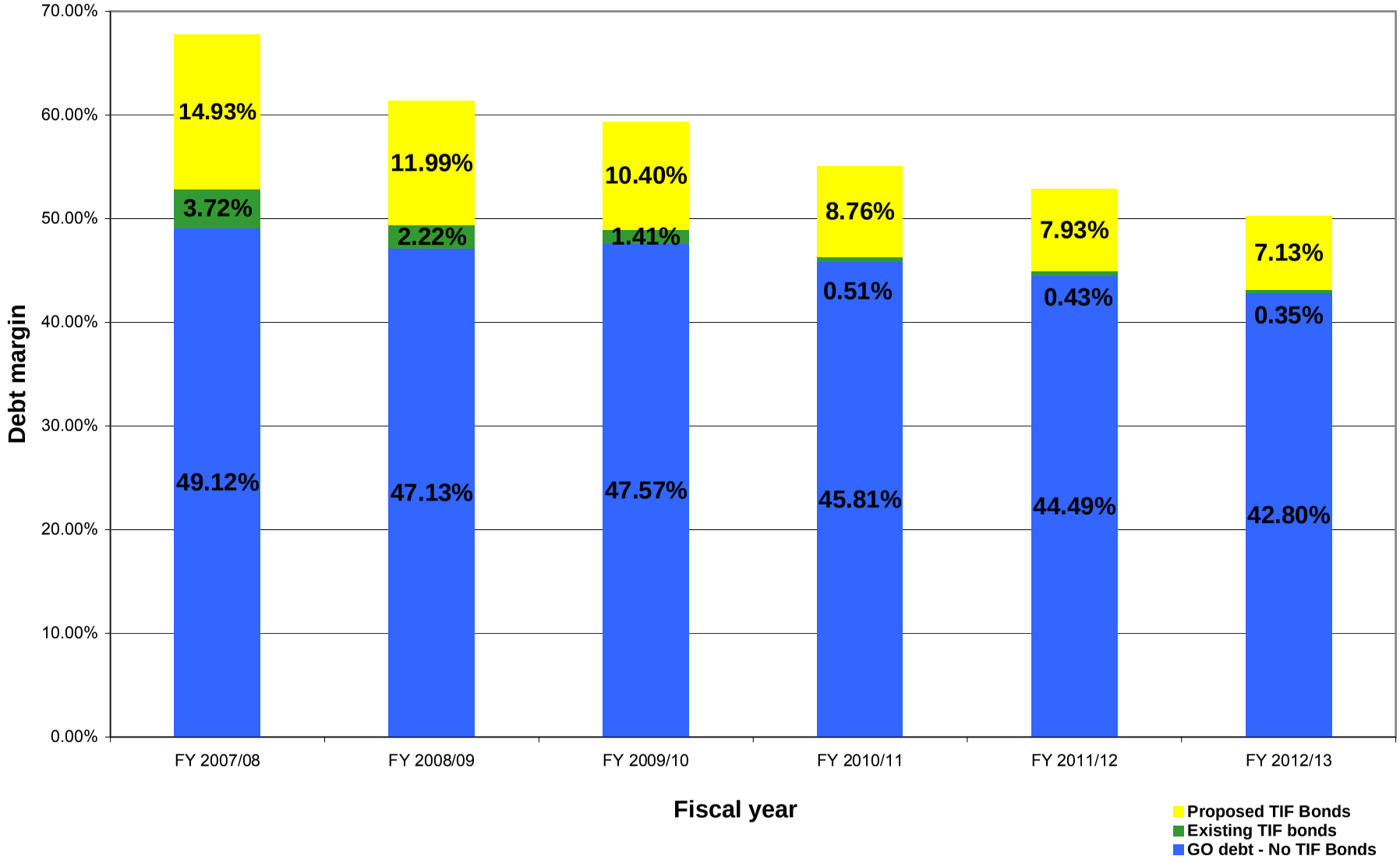
Sources of Indicators:
Official Statement, City of Bettendorf, Series 2005A G.O. Bonds
Moody's Treasurer's Association, Debt Policy Handbook
Municipal Treasurer's Association, Debt Policy Handbook
Government Finance Officer's Association, GFOA

City of Bettendorf, Iowa
Debt Margin Analysis

Fiscal year	Projected FY 2007/08	Projected FY 2008/09	Projected FY 2009/10	Projected FY 2010/11	Projected FY 2011/12	Projected FY 2012/13
Value as of Jan 1:	2006	2007	2008	2009	2010	2011
Fiscal year ended June 30:	2008	2009	2010	2011	2012	2013
100% assessed valuation	2,311,943,584	2,604,249,920	2,734,462,416	2,871,185,537	3,014,744,814	3,165,482,055
Plus: Public gas & electric utilities	70,778,591	71,650,075	71,650,075	71,650,075	71,650,075	71,650,075
Plus: Tax increment value	113,012,248	122,383,898	122,383,898	122,383,898	122,383,898	122,383,898
Less: Military exemption	(4,389,236)	(4,306,822)	(4,306,822)	(4,306,822)	(4,306,822)	(4,306,822)
Gross property value	**2,491,345,187**	**2,793,977,071**	**2,924,189,567**	**3,060,912,688**	**3,204,471,965**	**3,355,209,206**
Gross Property Value change from previous year	5.57%	12.15%	4.66%	4.68%	4.69%	4.70%
Debt limit	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Legal debt limit	124,567,259	139,698,854	146,209,478	153,045,634	160,223,598	167,760,460
Outstanding bonds at June 30	50,270,000	45,105,000	40,255,000	35,050,000	30,930,000	27,530,000
Proposed bonds	34,150,000	40,600,000	46,554,548	49,238,200	53,748,128	56,812,226
Total outstanding debt	**84,420,000**	**85,705,000**	**86,809,548**	**84,288,200**	**84,678,128**	**84,342,226**
Debt margin used, GO, proposed and existing TIF	**67.77%**	**61.35%**	**59.37%**	**55.07%**	**52.85%**	**50.28%**
Total outstanding debt excluding TIF proposed bon	**65,825,000**	**68,950,000**	**71,599,548**	**70,888,200**	**71,968,128**	**72,387,226**
Debt margin used, GO & existing TIF	**52.84%**	**49.36%**	**48.97%**	**46.32%**	**44.92%**	**43.15%**
Total outstanding debt excluding all TIF bonds	**61,185,000**	**65,845,000**	**69,544,548**	**70,108,200**	**71,283,128**	**71,802,226**
Debt margin used, Existing and proposed GO only	**49.12%**	**47.13%**	**47.57%**	**45.81%**	**44.49%**	**42.80%**
Legal debt margin available	**40,147,259**	**53,993,854**	**59,399,930**	**68,757,434**	**75,545,470**	**83,418,234**

The State of Iowa limits the amount of general obligation and tax increment financing debt which a city may issue. This limitation amounts to 5% of gross property across all property classes within the city limits. The above chart shows that the City of Bettendorf has been well under the limit and projects tc stay under the limit.

City of Bettendorf Debt Margin



This chart shows that the City's debt margin ratio excluding TIF bonds (blue bar) falls within the City's practice of keeping the debt margin ratio at approximately 50% or below. TIF bonds (green and yellow bars) issued for the economic development benefit of the City, are considered exceptions to the city council's practice of utilizing up to 50% of the debt margin.

City of Bettendorf

Debt Payment & Fund Balance Analysis by Fiscal Year

Fiscal Year:	FY 2007/08	FY 2008/09	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13
Fiscal year ended June 30:	**2008**	**2009**	**2010**	**2011**	**2012**	**2013**
Taxable property value (estimated 2% annual growth)	1,369,841,613	1,522,820,862	1,545,663,175	1,568,848,123	1,592,380,844	1,608,304,653
Percentage increase from previous year	6.23%	11.17%	1.50%	1.50%	1.50%	1.00%
Tax levy	4.50000	4.50000	4.50000	4.50000	4.50000	4.50000
Debt Service Fund:						
Property taxes levied	6,164,287	6,852,694	6,955,484	7,059,817	7,165,714	7,237,371
Less uncollected	-	-	-	-	-	-
Delinquent taxes	6,000	6,000	25,000	25,000	25,000	25,000
Other city taxes	225,000	269,579	250,000	250,000	250,000	250,000
Intergovernmental	4,044	4,000	4,000	4,000	4,000	4,000
Interest	256,167	100,000	100,000	100,000	110,000	110,000
Net Bond proceeds	-	-	-	-	-	-
Total revenues	**6,655,498**	**7,232,273**	**7,334,484**	**7,438,817**	**7,554,714**	**7,626,371**
Principal retirement & Interest	10,272,333	6,531,016	6,693,789	6,743,710	7,149,983	7,243,373
Notes Payable	-	-	-	-	-	-
Capital leases	-	-	-	-	-	-
Total expenditures	10,272,333	6,531,016	6,693,789	6,743,710	7,149,983	7,243,373
Transfers in from General Fund	-	-	-	-	-	-
Transfers in from CIP/LOT	-	-	-	-	-	-
Bond premium	-	-	-	-	-	-
Bond issuance costs	-	-	-	-	-	-
Transfer out to Stormwater		(223,251)	(221,769)	(222,713)	(223,366)	(223,794)
Transfer out to Family Museum	(398,106)	(403,271)	(394,209)	(395,692)	(399,464)	-
Revenue & other financing sources over(under) expenditures and other financing uses	(4,014,941)	74,735	24,717	76,702	(218,099)	159,204
Beginning fund balance	4,658,471	643,530	718,264	742,982	819,683	601,584
Ending fund balance	**643,530**	**718,264**	**742,982**	**819,683**	**601,584**	**760,788**
Debt pymts +storm+museum	10,670,439	7,157,538	7,309,767	7,362,115	7,772,813	7,467,167
Levy $	6,430,966	7,119,373	7,205,484	7,309,817	7,415,714	7,462,371
Diff	4,239,473	38,165	104,283	52,298	357,099	4,796

City of Bettendorf, Iowa
Bond Principal Payments by Fiscal Year

p Date of Issue	Original Amount Issued	Balance at 6/30/07	FY 07/08 Principal Payments	Balance at 6/30/08	FY 08/09 Principal Payments	Balance at 6/30/09	FY 09/10 Principal Payments	Balance at 6/30/10	FY 10/11 Principal Payments	Balance at 6/30/11	FY 11/12 Principal Payments	Balance at 6/30/12
GO Bonds:												
5/1/1996 TIF	3,060,000	345,000	345,000	0		0		0		0		0
Jan-97	1,640,000	180,000	180,000	0		0		0		0		0
8/1/1997 tif	4,170,000	1,250,000	450,000	800,000	800,000	0		0		0		0
8/1/199 tif	5,385,000	3,070,000	405,000	2,665,000	525,000	2,140,000	960,000	1,180,000	1,180,000	0		0
9/1/1999 tif	1,030,000	245,000	120,000	125,000	125,000	0		0		0		0
Apr-00	6,620,000	4,125,000	4,125,000	0		0		0		0		0
May-01	5,105,000	5,185,000	275,000	4,910,000	285,000	4,625,000	300,000	4,325,000	310,000	4,015,000	325,000	3,690,000
Dec-01	600,000	240,000	60,000	180,000	60,000	120,000	60,000	60,000	60,000	0		
May-02	8,625,000	3,795,000	180,000	3,615,000	185,000	3,430,000	195,000	3,235,000	205,000	3,030,000	215,000	2,815,000
5/1/2002 tif	3,575,000	1,130,000	80,000	1,050,000	85,000	965,000	90,000	875,000	95,000	780,000	95,000	685,000
Jun-03	4,080,000	3,360,000	190,000	3,170,000	195,000	2,975,000	200,000	2,775,000	205,000	2,570,000	215,000	2,355,000
Jun-03	2,840,000	600,000	600,000	0								
Jun-04	3,570,000	3,095,000	165,000	2,930,000	170,000	2,760,000	175,000	2,585,000	175,000	2,410,000	180,000	2,230,000
Jun-04	2,040,000	1,770,000	95,000	1,675,000	95,000	1,580,000	100,000	1,480,000	100,000	1,380,000	105,000	1,275,000
Jun-04	2,040,000	1,770,000	95,000	1,675,000	95,000	1,580,000	100,000	1,480,000	100,000	1,380,000	105,000	1,275,000
Jun-04	4,534,050	2,678,700	975,000	1,703,700	410,400	1,293,300	413,100	880,200	429,300	450,900	450,900	0
Jun-04	2,409,200	1,776,300	325,000	1,451,300	349,600	1,101,700	351,900	749,800	365,700	384,100	384,100	0
GO Jun-05	4,590,000	4,205,000	200,000	4,005,000	205,000	3,800,000	210,000	3,590,000	220,000	3,370,000	225,000	3,145,000
GO Jun-06	4,580,000	4,395,000	185,000	4,210,000	195,000	4,015,000	200,000	3,815,000	210,000	3,605,000	215,000	3,390,000
Swr GO Jun-06	2,545,000	2,440,000	105,000	2,335,000	105,000	2,230,000	110,000	2,120,000	115,000	2,005,000	120,000	1,885,000
GO refunding Jul-06	6,300,000	5,695,000	600,000	5,095,000	615,000	4,480,000	685,000	3,795,000	705,000	3,090,000	730,000	2,360,000
GO refunding Feb-07	3,760,000	3,760,000	0	3,760,000	470,000	3,290,000	500,000	2,790,000	520,000	2,270,000	535,000	1,735,000
GO Jun-07	5,095,000	5,095,000	180,000	4,915,000	195,000	4,720,000	200,000	4,520,000	210,000	4,310,000	220,000	4,090,000
Total current		**60,205,000**	**9,935,000**	**50,270,000**	**5,165,000**	**45,105,000**	**4,850,000**	**40,255,000**	**5,205,000**	**35,050,000**	**4,120,000**	**30,930,000**
TIF Apr 08	3,825,000			3,825,000	0	3,825,000	0	3,825,000	0	3,825,000	0	3,825,000
TIF Apr 08	15,685,000		915,000	14,770,000	1,840,000	12,930,000	1,545,000	11,385,000	1,810,000	9,575,000	690,000	8,885,000
Storm GO Mar 08	2,510,000			2,510,000	105,000	2,405,000	100,000	2,305,000	105,000	2,200,000	105,000	2,095,000
GO Jun-08	10,540,000			10,540,000	1,500,000	9,040,000	370,000	8,670,000	385,000	8,285,000	400,000	7,885,000
Sewer GO Jun 08	2,505,000			2,505,000	105,000	2,400,000	100,000	2,300,000	105,000	2,195,000	105,000	2,090,000
GO Jun-09	10,000,000					10,000,000	930,452	9,069,548	540,275	8,529,273	559,921	7,969,352
Storm GO Jun-10	3,000,000							3,000,000	123,772	2,876,228	123,772	2,752,456
GO Jun-10	6,000,000							6,000,000	247,301	5,752,699	259,078	5,493,621
GO Jun-11	6,000,000									6,000,000	247,301	5,752,699
GO Jun 12	7,000,000											7,000,000
GO Jun 13	6,000,000											
Total proposed		**0**	**915,000**	**34,150,000**	**3,550,000**	**40,600,000**	**3,045,452**	**46,554,548**	**3,316,348**	**49,238,200**	**2,490,072**	**53,748,128**
Total GO debt:		**60,205,000**	**10,850,000**	**84,420,000**	**8,715,000**	**85,705,000**	**7,895,452**	**86,809,548**	**8,521,348**	**84,288,200**	**6,610,072**	**84,678,128**
Revenue bonds:												
Jun-03	1,515,000	460,000	280,000	180,000	180,000	0						
Total current		460,000	280,000	180,000	180,000	0						
n/a		0		0		0		0		0		
Total proposed		**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Total Revenue debt:		**460,000**	**280,000**	**180,000**	**180,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

City of Bettendorf, Iowa
Bond Principal Payments by Fiscal Year

p Date of Issue	FY 12/13 Principal Payments	Balance at 6/30/13	FY 13/14 Principal Payments	Balance at 6/30/14	FY 14/15 Principal Payments	Balance at 6/30/15	FY 15/16 Principal Payments	Balance at 6/30/16	FY 16/17 Principal Payments	Balance at 6/30/17	FY 17/18 Principal Payments	Balance at 6/30/18	FY 18/19 Principal Payments	Balance at 6/30/19
GO Bonds:														
5/1/1996 TIF		0		0		0		0		0		0		
Jan-97		0		0		0		0		0		0		
8/1/1997 tif		0		0		0		0		0		0		
8/1/199 tif		0		0		0		0		0		0		
9/1/1999 tif		0		0		0		0		0		0		
Apr-00		0		0		0		0		0		0		
May-01	340,000	3,350,000	355,000	2,995,000	370,000	2,625,000	385,000	2,240,000	405,000	1,835,000	425,000	1,410,000	445,000	965,000
Dec-01														
May-02	225,000	2,590,000	235,000	2,355,000	245,000	2,110,000	260,000	1,850,000	270,000	1,580,000	285000	1,295,000	300,000	995,000
5/1/2002 tif	100,000	585,000	105,000	480,000	110,000	370,000	115,000	255,000	125,000	130,000	130,000	0		0
Jun-03	220,000	2,135,000	230,000	1,905,000	240,000	1,665,000	250,000	1,415,000	260,000	1,155,000	270,000	885,000	280,000	605,000
Jun-03														
Jun-04	190,000	2,040,000	195,000	1,845,000	200,000	1,645,000	210,000	1,435,000	215,000	1,220,000	225,000	995,000	235,000	760,000
Jun-04	105,000	1,170,000	110,000	1,060,000	115,000	945,000	120,000	825,000	125,000	700,000	130,000	570,000	135,000	435,000
Jun-04	105,000	1,170,000	110,000	1,060,000	115,000	945,000	120,000	825,000	125,000	700,000	130,000	570,000	135,000	435,000
Jun-04		0		0		0		0		0		0		0
Jun-04		0		0		0		0		0		0		0
GO Jun-05	235,000	2,910,000	240,000	2,670,000	250,000	2,420,000	260,000	2,160,000	270,000	1,890,000	285,000	1,605,000	295,000	1,310,000
GO Jun-06	225,000	3,165,000	230,000	2,935,000	240,000	2,695,000	250,000	2,445,000	260,000	2,185,000	275,000	1,910,000	285,000	1,625,000
Swr GO Jun-06	125,000	1,760,000	130,000	1,630,000	135,000	1,495,000	140,000	1,355,000	145,000	1,210,000	150,000	1,060,000	160,000	900,000
GO refunding Jul-06	750,000	1,610,000	795,000	815,000	815,000	0								
GO refunding Feb-07	555,000	1,180,000	570,000	610,000	610,000	0								
GO Jun-07	225,000	3,865,000	235,000	3,630,000	245,000	3,385,000	250,000	3,135,000	260,000	2,875,000	270,000	2,605,000	280,000	2,325,000
Total current	**3,400,000**	**27,530,000**	**3,540,000**	**23,990,000**	**3,690,000**	**20,300,000**	**2,360,000**	**17,940,000**	**2,460,000**	**15,480,000**	**2,575,000**	**12,905,000**	**2,550,000**	**10,355,000**
TIF Apr 08	0	3,825,000	0	3,825,000	0	3,825,000	0	3,825,000	0	3,825,000	0	3,825,000	0	3,825,000
TIF Apr 08	755,000	8,130,000	820,000	7,310,000	890,000	6,420,000	980,000	5,440,000	1,060,000	4,380,000	500,000	3,880,000	175,000	3,705,000
Storm GO Mar 08	110,000	1,985,000	115,000	1,870,000	120,000	1,750,000	125,000	1,625,000	130,000	1,495,000	140,000	1,355,000	145,000	1,210,000
GO Jun-08	420,000	7,465,000	435,000	7,030,000	455,000	6,575,000	475,000	6,100,000	495,000	5,605,000	515,000	5,090,000	535,000	4,555,000
Sewer GO Jun 08	110,000	1,980,000	115,000	1,865,000	120,000	1,745,000	125,000	1,620,000	130,000	1,490,000	135,000	1,355,000	145,000	1,210,000
GO Jun-09	579,568	7,389,784	599,214	6,790,570	609,037	6,181,533	638,507	5,543,026	658,153	4,884,873	677,800	4,207,073	697,446	3,509,627
Storm GO Jun-10	123,772	2,628,684	129,666	2,499,018	135,560	2,363,458	141,454	2,222,004	147,348	2,074,656	153,242	1,921,414	159,136	1,762,278
GO Jun-10	264,966	5,228,655	270,854	4,957,801	282,630	4,675,171	288,518	4,386,653	300,294	4,086,359	306,183	3,780,176	317,959	3,462,217
GO Jun-11	259,078	5,493,621	264,966	5,228,655	270,854	4,957,801	282,630	4,675,171	288,518	4,386,653	300,294	4,086,359	306,183	3,780,176
GO Jun 12	313,518	6,686,482	302,257	6,384,225	309,127	6,075,098	315,996	5,759,102	329,735	5,429,367	336,605	5,092,762	350,343	4,742,419
GO Jun 13		6,000,000	247,301	5,752,699	259,078	5,493,621	264,966	5,228,655	270,854	4,957,801	282,630	4,675,171	288,518	4,386,653
Total proposed	**2,935,902**	**56,812,226**	**3,299,258**	**53,512,968**	**3,451,286**	**50,061,682**	**3,637,071**	**46,424,611**	**3,809,902**	**42,614,709**	**3,346,754**	**39,267,955**	**3,119,585**	**36,148,370**
Total GO debt:	**6,335,902**	**84,342,226**	**6,839,258**	**77,502,968**	**7,141,286**	**70,361,682**	**5,997,071**	**64,364,611**	**6,269,902**	**58,094,709**	**5,921,754**	**52,172,955**	**5,669,585**	**46,503,370**
Revenue bonds:														
Jun-03														
Total current														
n/a														
Total proposed	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Total Revenue debt:	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

City of Bettendorf, Iowa
Bond Principal Payments by Fiscal Year

p Date of Issue	FY 19/20 Principal Payments	Balance at 6/30/20	FY 20/21 Principal Payments	Balance at 6/30/21	FY 21/22 Principal Payments	Balance at 6/30/22	FY 22/23 Principal Payments	Balance at 6/30/23	FY 23/24 Principal Payments	Balance at 6/30/24	FY 24/25 Principal Payments	Balance at 6/30/25	FY 25/26 Principal Payments
GO Bonds:													
5/1/1996 TIF													
Jan-97													
8/1/1997 tif													
8/1/199 tif													
9/1/1999 tif													
Apr-00													
May-01	470,000	495,000	495,000	0		0							
Dec-01													
May-02	315,000	680,000	330,000	350,000	350,000	0							
5/1/2002 tif		0		0		0							
Jun-03	295,000	310,000	310,000	0									
Jun-03													
Jun-04	240,000	520,000	255,000	265,000	265,000	0		0		0			
Jun-04	140,000	295,000	145,000	150,000	150,000	0		0		0			
Jun-04	140,000	295,000	145,000	150,000	150,000	0		0		0			
Jun-04		0		0		0		0		0			
Jun-04		0		0		0		0		0			
GO Jun-05	305,000	1,005,000	320,000	685,000	335,000	350,000	350,000	0		0		0	
GO Jun-06	295,000	1,330,000	310,000	1,020,000	325,000	695,000	340,000	355,000	355,000	0		0	
Swr GO Jun-06	165,000	735,000	170,000	565,000	180,000	385,000	190,000	195,000	195,000	0		0	
GO refunding Jul-06													
GO refunding Feb-07													
GO Jun-07	295,000	2,030,000	305,000	1,725,000	315,000	1,410,000	330,000	1,080,000	345,000	735,000	360,000	375,000	375,000
Total current	**2,660,000**	**7,695,000**	**2,785,000**	**4,910,000**	**2,070,000**	**2,840,000**	**1,210,000**	**1,630,000**	**895,000**	**735,000**	**360,000**	**375,000**	**375,000**
TIF Apr 08	0	3,825,000	0	3,825,000	0	3,825,000	-	3,825,000	-	3,825,000	240,000	3,585,000	1,115,000
TIF Apr 08	185,000	3,520,000	210,000	3,310,000	770,000	2,540,000	845,000	1,695,000	935,000	760,000	760,000	0	-
Storm GO Mar 08	150,000	1,060,000	155,000	905,000	165,000	740,000	170,000	570,000	180,000	390,000	190,000	200,000	200,000
GO Jun-08	560,000	3,995,000	590,000	3,405,000	615,000	2,790,000	645,000	2,145,000	680,000	1,465,000	715,000	750,000	750,000
Sewer GO Jun 08	150,000	1,060,000	155,000	905,000	165,000	740,000	170,000	570,000	180,000	390,000	190,000	200,000	200,000
GO Jun-09	726,916	2,782,711	756,385	2,026,326	776,031	1,250,295	805,501	444,794	444,794	0		0	
Storm GO Jun-10	165,029	1,597,249	170,923	1,426,326	176,817	1,249,509	188,605	1,060,904	194,499	866,405	200,393	666,012	212,181
GO Jun-10	329,735	3,132,482	341,511	2,790,971	353,288	2,437,683	370,952	2,066,731	382,728	1,684,003	394,504	1,289,499	412,169
GO Jun-11	317,959	3,462,217	329,735	3,132,482	341,511	2,790,971	353,288	2,437,683	370,952	2,066,731	382,728	1,684,003	394,504
GO Jun 12	357,213	4,385,206	370,952	4,014,254	384,691	3,629,563	398,430	3,231,133	412,169	2,818,964	432,777	2,386,187	446,516
GO Jun 13	300,294	4,086,359	306,183	3,780,176	317,959	3,462,217	329,735	3,132,482	341,511	2,790,971	353,288	2,437,683	370,952
Total proposed	**3,242,146**	**32,906,224**	**3,385,689**	**29,520,535**	**4,065,297**	**25,455,238**	**4,276,511**	**21,178,727**	**4,121,653**	**17,057,074**	**3,858,690**	**13,198,384**	**4,101,322**
Total GO debt:	**5,902,146**	**40,601,224**	**6,170,689**	**34,430,535**	**6,135,297**	**28,295,238**	**5,486,511**	**22,808,727**	**5,016,653**	**17,792,074**	**4,218,690**	**13,573,384**	**4,476,322**
Revenue bonds:													
Jun-03													
Total current													
n/a													
Total proposed	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Total Revenue debt:	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

City of Bettendorf, Iowa
Bond Principal Payments by Fiscal Year

p Date of Issue	Balance at 6/30/26	FY 26/27 Principal Payments	Balance at 6/30/27	FY 27/28 Principal Payments	Balance at 6/30/28	FY 28/29 Principal Payments	Balance at 6/30/29	FY 29/30 Principal Payments	Balance at 6/30/30	FY 30/31 Principal Payments	Balance at 6/30/31
GO Bonds:											
5/1/1996 TIF											
Jan-97											
8/1/1997 tif											
8/1/199 tif											
9/1/1999 tif											
Apr-00											
May-01											
Dec-01											
May-02											
5/1/2002 tif											
Jun-03											
Jun-03											
Jun-04											
Jun-04											
Jun-04											
Jun-04											
Jun-04											
GO Jun-05	0										
GO Jun-06	0		0		0						
Swr GO Jun-06	0		0		0						
GO refunding Jul-06											
GO refunding Feb-07											
GO Jun-07	0		0		0						
Total current	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
TIF Apr 08	2,470,000	1,195,000	1,275,000	1275000	0						
TIF Apr 08	0		0		0						
Storm GO Mar 08	0		0		0						
GO Jun-08	0		0		0						
Sewer GO Jun 08	0		0		0						
GO Jun-09	0		0		0						
Storm GO Jun-10	453,831	223,969	229,862	229,862	0						
GO Jun-10	877,330	429,833	447,497	447,497	0						
GO Jun-11	1,289,499	412,169	877,330	429,833	447,497	447,497	0				
GO Jun 12	1,939,671	460,255	1,479,416	480,864	998,552	501,472	497,080	497,080	0		
GO Jun 13	2,066,731	382,728	1,684,003	394,504	1,289,499	412,169	877,330	429,833	447,497	447,497	0
Total proposed	**9,097,062**	**3,103,954**	**5,993,108**	**3,257,560**	**2,735,548**	**1,361,138**	**1,374,410**	**926,913**	**447,497**	**447,497**	**0**
Total GO debt:	**9,097,062**	**3,103,954**	**5,993,108**	**3,257,560**	**2,735,548**	**1,361,138**	**1,374,410**	**926,913**	**447,497**	**447,497**	**0**
Revenue bonds:											
Jun-03											
Total current											
n/a											
Total proposed	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Total Revenue debt:	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

4th of July Parade and Festival in the Park











City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2008/2009 Budget

FY	7/1/1997 $4.170 Million TIF Rev. Bonds Due 6/1	7/1/1997 $5.385 Million TIF Rev. Bonds Due 6/1	10/1/1997 $1.030 Million TIF GO Bonds Due 6/1	6/1/2001 $6.635 Million GO Bonds Due 6/1	12/1/2001 $600 Thousand GO Notes Due 6/1	6/1/2002 $4.620 Million GO Bonds Due 6/1	6/1/2003 $1.360 Million TIF GO Bonds Due 6/1	6/1/2003 $4.080 Million GO Bonds Due 6/1	6/1/2003 $1.515 Million Sewer Ref. Bonds Due 6/1	6/1/2004 $3.570 Million GO Bonds Due 6/1
						Principal				
2009	800,000.00	525,000.00	125,000.00	285,000.00	60,000.00	185,000.00	85,000.00	195,000.00	180,000.00	170,000.00
2010		960,000.00		300,000.00	60,000.00	195,000.00	90,000.00	200,000.00		175,000.00
2011		1,180,000.00		310,000.00	60,000.00	205,000.00	95,000.00	205,000.00		175,000.00
2012				325,000.00		215,000.00	95,000.00	215,000.00		180,000.00
2013				340,000.00		225,000.00	100,000.00	220,000.00		190,000.00
2014				355,000.00		235,000.00	105,000.00	230,000.00		195,000.00
2015				370,000.00		245,000.00	110,000.00	240,000.00		200,000.00
2016				385,000.00		260,000.00	115,000.00	250,000.00		210,000.00
2017				405,000.00		270,000.00	125,000.00	260,000.00		215,000.00
2018				425,000.00		285,000.00	130,000.00	270,000.00		225,000.00
2019				445,000.00		300,000.00		280,000.00		235,000.00
2020				470,000.00		315,000.00		295,000.00		240,000.00
2021				495,000.00		330,000.00		310,000.00		255,000.00
2022						350,000.00				265,000.00
2023										
2024										
2025										
2026										
2027										
2028										
2029										
2030										
2031										
2032										
Total	**800,000.00**	**2,665,000.00**	**125,000.00**	**4,910,000.00**	**180,000.00**	**3,615,000.00**	**1,050,000.00**	**3,170,000.00**	**180,000.00**	**2,930,000.00**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2008/2009 Budget

FY	6/1/2004 $2.040 Million Sewer GO Bonds Due 6/1	6/1/2004 $2.040 Million Storm GO Bonds Due 6/1	6/1/2004 $7.160 Million GO Ref. Bonds Due 6/1	6/1/2004 $7.160 Million Museum Ref. Bonds Due 6/1	6/1/2005 $4.590 Million GO Bonds Due 6/1	6/1/2006 $4.580 Million GO Bonds Due 6/1	6/1/2006 $2.545 Million Sewer GO Bonds Due 6/1	7/1/06 $6.300 Million GO Refunding Due 6/2	2/1/07 $3.760 Million GO Refunding Due 6/1	5/15/07 $5.095 Million GO Bonds Due 6/1
					Principal					
2009	95,000.00	95,000.00	410,400.00	349,600.00	205,000.00	195,000.00	105,000.00	615,000.00	470,000.00	195,000.00
2010	100,000.00	100,000.00	413,100.00	351,900.00	210,000.00	200,000.00	110,000.00	685,000.00	500,000.00	200,000.00
2011	100,000.00	100,000.00	429,300.00	365,700.00	220,000.00	210,000.00	115,000.00	705,000.00	520,000.00	210,000.00
2012	105,000.00	105,000.00	450,900.00	384,100.00	225,000.00	215,000.00	120,000.00	730,000.00	535,000.00	220,000.00
2013	105,000.00	105,000.00			235,000.00	225,000.00	125,000.00	750,000.00	555,000.00	225,000.00
2014	110,000.00	110,000.00			240,000.00	230,000.00	130,000.00	795,000.00	570,000.00	235,000.00
2015	115,000.00	115,000.00			250,000.00	240,000.00	135,000.00	815,000.00	610,000.00	245,000.00
2016	120,000.00	120,000.00			260,000.00	250,000.00	140,000.00			250,000.00
2017	125,000.00	125,000.00			270,000.00	260,000.00	145,000.00			260,000.00
2018	130,000.00	130,000.00			285,000.00	275,000.00	150,000.00			270,000.00
2019	135,000.00	135,000.00			295,000.00	285,000.00	160,000.00			280,000.00
2020	140,000.00	140,000.00			305,000.00	295,000.00	165,000.00			295,000.00
2021	145,000.00	145,000.00			320,000.00	310,000.00	170,000.00			305,000.00
2022	150,000.00	150,000.00			335,000.00	325,000.00	180,000.00			315,000.00
2023					350,000.00	340,000.00	190,000.00			330,000.00
2024						355,000.00	195,000.00			345,000.00
2025										360,000.00
2026										375,000.00
2027										
2028										
2029										
2030										
2031										
2032										
Total	**1,675,000.00**	**1,675,000.00**	**1,703,700.00**	**1,451,300.00**	**4,005,000.00**	**4,210,000.00**	**2,335,000.00**	**5,095,000.00**	**3,760,000.00**	**4,915,000.00**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2008/2009 Budget

FY	4/1/08 $3.825 Million TIF Bonds Due 6/1	4/1/08 $15.685 Million TIF Bonds Due 6/1	6/1/2008 $10.540 Million GO Bonds Due 6/1	6/1/08 $2.505 Million Sewer GO Bonds Due 6/2	6/1/08 $2.510 Million Storm GO Bonds Due 6/1	6/1/2009 $10.000 Million GO Bonds Due 6/1	6/1/2010 $6.000 Million GO Bonds Due 6/1	6/1/10 $3.000 Million Storm GO Bonds Due 6/1	6/1/2011 $6.000 Million GO Bonds Due 6/1	6/1/2012 $7.000 Million GO Bonds Due 6/1
							Principal		Principal	
2009		1,840,000.00	1,500,000.00	105,000.00	105,000.00					
2010		1,545,000.00	370,000.00	100,000.00	100,000.00	930,452.00				
2011		1,810,000.00	385,000.00	105,000.00	105,000.00	540,275.00	318,271.00	123,772.00		
2012		690,000.00	400,000.00	105,000.00	105,000.00	559,921.00	324,165.00	123,772.00	318,271.00	
2013		755,000.00	420,000.00	110,000.00	110,000.00	579,568.00	335,953.00	123,772.00	324,165.00	371,316.00
2014		820,000.00	435,000.00	115,000.00	115,000.00	599,214.00	347,741.00	129,666.00	335,953.00	378,193.00
2015		890,000.00	455,000.00	120,000.00	120,000.00	609,037.00	359,528.00	135,560.00	347,741.00	391,945.00
2016		980,000.00	475,000.00	125,000.00	125,000.00	638,507.00	365,422.00	141,454.00	359,528.00	405,697.00
2017		1,060,000.00	495,000.00	130,000.00	130,000.00	658,153.00	383,104.00	147,348.00	365,422.00	419,450.00
2018		500,000.00	515,000.00	135,000.00	140,000.00	677,800.00	394,892.00	153,242.00	383,104.00	426,326.00
2019		175,000.00	535,000.00	145,000.00	145,000.00	697,446.00	406,680.00	159,136.00	394,892.00	446,955.00
2020		185,000.00	560,000.00	150,000.00	150,000.00	726,916.00	418,468.00	165,029.00	406,680.00	460,707.00
2021		210,000.00	590,000.00	155,000.00	155,000.00	756,385.00	436,149.00	170,923.00	418,468.00	474,460.00
2022		770,000.00	615,000.00	165,000.00	165,000.00	776,031.00	453,831.00	176,817.00	436,149.00	488,212.00
2023		845,000.00	645,000.00	170,000.00	170,000.00	805,501.00	465,619.00	188,605.00	453,831.00	508,841.00
2024		935,000.00	680,000.00	180,000.00	180,000.00	444,794.00	483,301.00	194,499.00	465,619.00	529,470.00
2025	240,000.00	760,000.00	715,000.00	190,000.00	190,000.00		506,876.00	200,393.00	483,301.00	543,222.00
2026	1,115,000.00		750,000.00	200,000.00	200,000.00			212,181.00	506,876.00	563,851.00
2027	1,195,000.00							223,969.00		591,355.00
2028	1,275,000.00							229,862.00		
2029										
2030										
2031										
2032										
Total	**3,825,000.00**	**14,770,000.00**	**10,540,000.00**	**2,505,000.00**	**2,510,000.00**	**10,000,000.00**	**6,000,000.00**	**3,000,000.00**	**6,000,000.00**	**7,000,000.00**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2008/2009 Budget

FY	6/1/2013 $6.000 Million GO Bonds Due 6/1	6/1/2014 $6.000 Million GO Bonds Due 6/1	6/1/2015 $7.000 Million GO Bonds Due 6/2	6/1/2016 $8.000 Million GO Bonds Due 6/3	
					0.00
2009					8,895,000.00
2010					7,895,452.00
2011					8,592,318.00
2012					6,746,129.00
2013					6,529,774.00
2014	418,271.00				7,234,038.00
2015	324,165.00	318,271.00			7,761,247.00
2016	335,953.00	324,165.00	318,271.00		6,953,997.00
2017	347,741.00	335,953.00	324,165.00	318,271.00	7,574,607.00
2018	359,528.00	347,741.00	335,953.00	324,165.00	7,267,751.00
2019	365,422.00	359,528.00	347,741.00	335,953.00	7,063,753.00
2020	383,104.00	365,422.00	359,528.00	347,741.00	7,338,595.00
2021	394,892.00	383,104.00	365,422.00	359,528.00	7,654,331.00
2022	406,680.00	394,892.00	383,104.00	365,422.00	7,666,138.00
2023	418,468.00	406,680.00	394,892.00	383,104.00	7,065,541.00
2024	436,149.00	418,468.00	406,680.00	394,892.00	6,643,872.00
2025	453,831.00	436,149.00	418,468.00	406,680.00	5,903,920.00
2026	465,619.00	453,831.00	436,149.00	418,468.00	5,696,975.00
2027	483,301.00	465,619.00	453,831.00	436,149.00	3,849,224.00
2028	406,876.00	483,301.00	465,619.00	453,831.00	3,314,489.00
2029		506,876.00	483,301.00	465,619.00	1,455,796.00
2030			506,876.00	483,301.00	990,177.00
2031				506,876.00	506,876.00
2032					0.00
Total	**6,000,000.00**	**6,000,000.00**	**6,000,000.00**	**6,000,000.00**	140,600,000.00

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2008/2009 Budget

FY	7/1/1997 $4.17 Million TIF Rev. Bonds Due 12/1 & 6/1	7/1/1997 $5.39 Million TIF Rev. Bonds Due 12/1 & 6/1	10/1/1997 $1.03 Million TIF GO Bonds Due 12/1 & 6/1	6/1/2001 $6.64 Million GO Bonds Due 12/1 & 6/1	12/1/2001 $600.00 Thousand GO Notes Due 12/1 & 6/1	6/1/2002 $4.62 Million GO Bonds Due 12/1 & 6/1	6/1/2003 $1.36 Million TIF GO Bonds Due 12/1 & 6/1	6/1/2003 $4.08 Million GO Bonds Due 12/1 & 6/1	6/1/2003 $1.52 Million Sewer Ref. Bonds Due 12/1 & 6/1	6/1/2004 $3.57 Million GO Bonds Due 12/1 & 6/1
						Interest				
2009	47,200.00	239,850.00	5,875.00	235,807.50	8,325.00	168,397.50	47,357.50	106,730.00	4,410.00	134,085.12
2010		192,600.00		222,697.50	5,550.00	160,997.50	43,957.50	101,367.50		128,586.12
2011		106,200.00		208,897.50	2,775.00	153,002.50	40,267.50	95,267.50		121,536.12
2012				194,637.50		144,290.00	36,277.50	88,912.50		114,486.12
2013				179,687.50		134,937.50	32,192.50	82,247.50		107,154.12
2014				163,707.50		124,925.00	27,792.50	75,427.50		99,399.12
2015				147,022.50		114,232.50	23,067.50	68,067.50		91,109.50
2016				129,447.50		102,840.00	17,952.50	60,147.50		82,015.00
2017				110,967.50		90,490.00	12,432.50	51,772.50		72,497.50
2018				91,325.00		77,665.00	6,370.00	42,802.50		61,570.00
2019				70,500.00		63,985.00		33,217.50		50,172.50
2020				48,250.00		49,435.00		22,997.50		38,305.00
2021				24,750.00		34,000.00		11,935.00		26,085.00
2022						17,500.00				13,277.50
2023										
2024										
2025										
2026										
2027										
2028										
2029										
2030										
2031										
2032										
Total	**47,200.00**	**538,650.00**	**5,875.00**	**1,827,697.50**	**16,650.00**	**1,436,697.50**	**287,667.50**	**840,892.50**	**4,410.00**	**1,140,278.72**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2008/2009 Budget

FY	6/1/2004 $2.04 Million Sewer GO Bonds Due 12/1 & 6/1	6/1/2004 $2.04 Million Storm GO Bonds Due 12/1 & 6/1	6/1/2004 $7.16 Million GO Ref. Bonds Due 12/1 & 6/1	6/1/2004 $7.16 Million Museum Ref. Bonds Due 12/1 & 6/1	6/1/2005 $4.59 Million GO Bonds Due 12/1 & 6/1	6/1/2006 $4.580 Million GO Bonds Due 12/1 & 6/1	6/1/2006 $2.545 Million Sewer GO Bonds Due 12/1 & 6/1	7/1/06 $6.300 Million GO Refunding Due 12/1 & 6/2	2/1/07 $3.760 Million GO Refunding Due 12/1 & 6/3	5/15/07 $5.095 Million GO Bonds Due 12/1 & 6/1
					Interest					
2009	75,601.19	75,601.19	63,004.50	53,670.50	163,077.50	178,826.96	99,373.04	204,207.50	144,337.50	199,322.50
2010	72,500.69	72,500.69	49,666.50	42,308.50	155,902.50	170,872.31	94,952.69	179,607.50	126,477.50	192,497.50
2011	68,525.69	68,525.69	35,208.00	29,992.00	148,027.50	162,652.51	90,384.99	152,207.50	107,477.50	185,497.50
2012	64,550.69	64,550.69	18,036.00	15,364.00	139,777.50	154,034.97	85,596.29	124,007.50	87,717.50	177,937.50
2013	60,416.69	60,416.69			130,777.50	145,152.28	80,660.22	94,807.50	67,387.50	169,137.50
2014	56,044.19	56,044.19			121,377.50	135,871.85	75,503.15	64,807.50	46,020.00	160,137.50
2015	51,370.25	51,370.25			111,777.50	126,326.27	70,198.73	33,007.50	23,790.00	150,737.50
2016	46,242.50	46,242.50			101,777.50	116,382.96	64,673.30			140,937.50
2017	40,876.25	40,876.25			91,377.50	106,041.92	58,926.84			130,937.50
2018	34,715.00	34,715.00			80,577.50	95,303.14	52,959.36			120,537.50
2019	28,288.75	28,288.75			69,177.50	84,034.05	46,697.21			109,737.50
2020	21,597.50	21,597.50			57,082.50	71,877.10	39,941.66			98,537.50
2021	14,707.50	14,707.50			44,425.00	58,940.75	32,753.01			86,737.50
2022	7,486.25	7,486.25			30,825.00	45,441.95	25,251.81			74,156.26
2023					15,750.00	31,240.08	17,359.92			60,926.26
2024						15,909.30	8,840.70			46,901.26
2025										32,066.26
2026										16,406.26
2027										
2028										
2029										
2030										
2031										
2032										
Total	**642,923.14**	**642,923.14**	**165,915.00**	**141,335.00**	**1,461,710.00**	**1,698,908.40**	**944,072.92**	**852,652.50**	**603,207.50**	**2,153,148.80**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2008/2009 Budget

FY	4/1/08 $3.825 Million TIF Bonds Due 12/1 & 6/1	4/1/08 $15.685 Million TIF Bonds Due 12/1 & 6/1	6/1/2008 $10.54 Million GO Bonds Due 12/1 & 6/1	6/1/08 $2.51 Million Sewer GO Bonds Due 12/1 & 6/2	6/1/08 $2.510 Million Storm GO Bonds Due 12/1 & 6/3	6/1/2009 $10.00 Million GO Bonds Due 12/1 & 6/1	6/1/2010 $6.00 Million GO Bonds Due 12/1 & 6/1	6/1/10 $3.00 Million Storm GO Bonds Due 12/1 & 6/2	6/1/2011 $6.00 Million GO Bonds Due 12/1 & 6/1	6/1/2012 $7.00 Million GO Bonds Due 12/1 & 6/1
							Interest		Interest	
2009	286,875.00	1,329,300.00	425,243.76	102,616.76	102,818.76					
2010	286,875.00	1,163,700.00	372,743.76	98,943.76	99,143.76	346,763.00				
2011	286,875.00	1,024,650.00	361,643.76	95,943.76	96,143.76	331,115.00	208,058.00	122,973.00		
2012	286,875.00	861,750.00	349,131.26	92,531.26	92,731.26	315,177.00	198,669.00	122,176.00	208,058.00	
2013	286,875.00	799,650.00	336,131.26	89,118.76	89,318.76	298,099.00	189,106.00	117,139.00	198,669.00	242,734.00
2014	286,875.00	731,700.00	321,431.26	85,268.76	85,468.76	280,133.00	178,860.00	111,929.00	189,106.00	231,781.00
2015	286,875.00	657,900.00	306,206.26	81,243.76	81,443.76	261,257.00	168,079.00	106,544.00	178,860.00	220,624.00
2016	286,875.00	577,800.00	289,143.76	76,743.76	76,943.76	241,464.00	156,754.00	100,899.00	168,079.00	208,669.00
2017	286,875.00	489,600.00	270,143.76	71,743.76	71,943.76	220,393.00	144,878.00	95,081.00	156,754.00	196,093.00
2018	286,875.00	394,200.00	250,343.76	66,543.76	66,743.76	198,016.00	132,236.00	89,002.00	144,878.00	182,880.00
2019	286,875.00	349,200.00	229,743.76	61,143.76	61,143.76	174,293.00	118,809.00	82,749.00	132,236.00	169,025.00
2020	286,875.00	333,450.00	208,343.76	55,343.76	55,343.76	149,533.00	104,576.00	76,236.00	118,809.00	154,275.00
2021	286,875.00	316,800.00	185,943.76	49,343.76	49,343.76	122,638.00	89,720.00	69,462.00	104,576.00	138,611.00
2022	286,875.00	297,900.00	161,606.26	42,950.00	42,950.00	94,273.00	73,583.00	62,427.00	89,720.00	122,005.00
2023	286,875.00	228,600.00	135,468.76	35,937.50	35,937.50	64,784.00	56,564.00	55,046.00	73,583.00	104,673.00
2024	286,875.00	152,550.00	107,250.00	28,500.00	28,500.00	33,369.00	38,870.00	47,083.00	56,564.00	85,846.00
2025	286,875.00	68,400.00	73,250.00	19,500.00	19,500.00		20,022.00	38,609.00	38,870.00	65,991.00
2026	268,875.00		37,500.00	10,000.00	10,000.00			29,766.00	20,022.00	45,349.00
2027	185,250.00							20,464.00		23,359.00
2028	95,625.00							10,421.00		
2029										
2030										
2031										
2032										
Total	**5,426,625.00**	**9,777,150.00**	**4,421,268.90**	**1,163,416.88**	**1,165,418.88**	**3,131,307.00**	**1,878,784.00**	**1,358,006.00**	**1,878,784.00**	**2,191,915.00**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2008/2009 Budget

FY	6/1/2013 $6.00 Million GO Bonds Due 12/1 & 6/1	6/1/2014 $6.00 Million GO Bonds Due 12/1 & 6/1	6/1/2015 $7.00 Million GO Bonds Due 12/1 & 6/2	6/1/2016 $8.00 Million GO Bonds Due 12/1 & 6/3	
2009					4,501,914.28
2010					4,381,211.78
2011					4,303,847.28
2012					4,037,275.04
2013					3,991,815.78
2014	208,058.00				3,917,668.28
2015	198,669.00	208,058.00			3,817,837.28
2016	189,106.00	198,669.00	208,058.00		3,687,863.04
2017	178,860.00	189,106.00	198,669.00	208,058.00	3,585,394.54
2018	168,079.00	178,860.00	189,106.00	198,669.00	3,244,972.28
2019	156,754.00	168,079.00	178,860.00	189,106.00	2,942,116.04
2020	144,878.00	156,754.00	168,079.00	178,860.00	2,660,977.54
2021	132,236.00	144,878.00	156,754.00	168,079.00	2,364,301.54
2022	118,809.00	132,236.00	144,878.00	156,754.00	2,048,391.28
2023	104,576.00	118,809.00	132,236.00	144,878.00	1,703,244.02
2024	89,720.00	104,576.00	118,809.00	132,236.00	1,382,399.26
2025	73,583.00	89,720.00	104,576.00	118,809.00	1,049,771.26
2026	56,564.00	73,583.00	89,720.00	104,576.00	762,361.26
2027	38,870.00	56,564.00	73,583.00	89,720.00	487,810.00
2028	20,022.00	38,870.00	56,564.00	73,583.00	295,085.00
2029		20,022.00	38,870.00	56,564.00	115,456.00
2030			20,022.00	38,870.00	58,892.00
2031				20,022.00	20,022.00
2032					0.00
Total	**1,878,784.00**	**1,878,784.00**	**1,878,784.00**	**1,878,784.00**	55,360,626.78

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2008/2009 Budget

FY	7/1/1997 $4.17 Million TIF Rev. Bonds Due 12/1 & 6/1	7/1/1997 $5.39 Million TIF Rev. Bonds Due 12/1 & 6/1	10/1/1997 $1.03 Million TIF GO Bonds Due 12/1 & 6/1	6/1/2001 $6.64 Million GO Bonds Due 12/1 & 6/1	12/1/2001 $600.00 Thousand GO Notes Due 12/1 & 6/1	6/1/2002 $4.62 Million GO Bonds Due 12/1 & 6/1	6/1/2003 $1.36 Million TIF GO Bonds Due 12/1 & 6/1	6/1/2003 $4.08 Million GO Bonds Due 12/1 & 6/1	6/1/2003 $1.52 Million Sewer Ref. Bonds Due 12/1 & 6/1	6/1/2004 $3.57 Million GO Bonds Due 12/1 & 6/1
						Principal & Interest				
2009	847,200.00	764,850.00	130,875.00	520,807.50	68,325.00	353,397.50	132,357.50	301,730.00	184,410.00	304,085.12
2010		1,152,600.00		522,697.50	65,550.00	355,997.50	133,957.50	301,367.50		303,586.12
2011		1,286,200.00		518,897.50	62,775.00	358,002.50	135,267.50	300,267.50		296,536.12
2012				519,637.50		359,290.00	131,277.50	303,912.50		294,486.12
2013				519,687.50		359,937.50	132,192.50	302,247.50		297,154.12
2014				518,707.50		359,925.00	132,792.50	305,427.50		294,399.12
2015				517,022.50		359,232.50	133,067.50	308,067.50		291,109.50
2016				514,447.50		362,840.00	132,952.50	310,147.50		292,015.00
2017				515,967.50		360,490.00	137,432.50	311,772.50		287,497.50
2018				516,325.00		362,665.00	136,370.00	312,802.50		286,570.00
2019				515,500.00		363,985.00		313,217.50		285,172.50
2020				518,250.00		364,435.00		317,997.50		278,305.00
2021				519,750.00		364,000.00		321,935.00		281,085.00
2022						367,500.00				278,277.50
2023						0.00				
2024						0.00				
2025										
2026										
2027										
2028										
2029										
2030										
2031										
2032										
Total	**847,200.00**	**3,203,650.00**	**130,875.00**	**6,737,697.50**	**196,650.00**	**5,051,697.50**	**1,337,667.50**	**4,010,892.50**	**184,410.00**	**4,070,278.72**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2008/2009 Budget

FY	6/1/2004 $2.04 Million Sewer GO Bonds Due 12/1 & 6/1	6/1/2004 $2.04 Million Storm GO Bonds Due 12/1 & 6/1	6/1/2004 $7.16 Million GO Ref. Bonds Due 12/1 & 6/1	6/1/2004 $7.16 Million Museum Ref. Bonds Due 12/1 & 6/1	6/1/2005 $4.59 Million GO Bonds Due 12/1 & 6/1	6/1/2006 $4.58 Million GO Bonds Due 12/1 & 6/1	6/1/2006 $2.55 Million Sewer GO Bonds Due 12/1 & 6/1	7/1/06 $6.30 Million GO Refunding Due 12/1 & 6/2	2/1/07 $3.76 Million GO Refunding Due 12/1 & 6/3	5/15/07 $5.10 Million GO Bonds Due 12/1 & 6/1
					Principal & Interest					
2009	170,601.19	170,601.19	473,404.50	403,270.50	368,077.50	373,826.96	204,373.04	819,207.50	614,337.50	394,322.50
2010	172,500.69	172,500.69	462,766.50	394,208.50	365,902.50	370,872.31	204,952.69	864,607.50	626,477.50	392,497.50
2011	168,525.69	168,525.69	464,508.00	395,692.00	368,027.50	372,652.51	205,384.99	857,207.50	627,477.50	395,497.50
2012	169,550.69	169,550.69	468,936.00	399,464.00	364,777.50	369,034.97	205,596.29	854,007.50	622,717.50	397,937.50
2013	165,416.69	165,416.69			365,777.50	370,152.28	205,660.22	844,807.50	622,387.50	394,137.50
2014	166,044.19	166,044.19			361,377.50	365,871.85	205,503.15	859,807.50	616,020.00	395,137.50
2015	166,370.25	166,370.25			361,777.50	366,326.27	205,198.73	848,007.50	633,790.00	395,737.50
2016	166,242.50	166,242.50			361,777.50	366,382.96	204,673.30			390,937.50
2017	165,876.25	165,876.25			361,377.50	366,041.92	203,926.84			390,937.50
2018	164,715.00	164,715.00			365,577.50	370,303.14	202,959.36			390,537.50
2019	163,288.75	163,288.75			364,177.50	369,034.05	206,697.21			389,737.50
2020	161,597.50	161,597.50			362,082.50	366,877.10	204,941.66			393,537.50
2021	159,707.50	159,707.50			364,425.00	368,940.75	202,753.01			391,737.50
2022	157,486.25	157,486.25			365,825.00	370,441.95	205,251.81			389,156.26
2023					365,750.00	371,240.08	207,359.92			390,926.26
2024						370,909.30	203,840.70			391,901.26
2025										392,066.26
2026										391,406.26
2027										
2028										
2029										
2030										
2031										
2032										
Total	**2,317,923.14**	**2,317,923.14**	**1,869,615.00**	**1,592,635.00**	**5,466,710.00**	**5,908,908.40**	**3,279,072.92**	**5,947,652.50**	**4,363,207.50**	**7,068,148.80**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2008/2009 Budget

FY	4/1/08 $3.825 Million TIF Bonds Due 12/1 & 6/1	4/1/08 $15.685 Million TIF Bonds Due 12/1 & 6/1	6/1/2008 $10.540 Million GO Bonds Due 12/1 & 6/1	6/1/08 $2.51 Million Sewer GO Bonds Due 12/1 & 6/2	6/1/08 $2.510 Million Storm GO Bonds Due 12/1 & 6/3	6/1/2009 $10.00 Million GO Bonds Due 12/1 & 6/1	6/1/2010 $6.00 Million GO Bonds Due 12/1 & 6/1	6/1/10 $3.00 Million Storm GO Bonds Due 12/1 & 6/2	6/1/2011 $6.00 Million GO Bonds Due 12/1 & 6/1	6/1/2012 $7.00 Million GO Bonds Due 12/1 & 6/1
							Principal & Interest		Principal & Interest	
2009	286,875.00	3,169,300.00	1,925,243.76	207,616.76	207,818.76	0.00				
2010	286,875.00	2,708,700.00	742,743.76	198,943.76	199,143.76	1,277,215.00				
2011	286,875.00	2,834,650.00	746,643.76	200,943.76	201,143.76	871,390.00	526,329.00	246,745.00	0.00	
2012	286,875.00	1,551,750.00	749,131.26	197,531.26	197,731.26	875,098.00	522,834.00	245,948.00	526,329.00	
2013	286,875.00	1,554,650.00	756,131.26	199,118.76	199,318.76	877,667.00	525,059.00	240,911.00	522,834.00	614,050.00
2014	286,875.00	1,551,700.00	756,431.26	200,268.76	200,468.76	879,347.00	526,601.00	241,595.00	525,059.00	609,974.00
2015	286,875.00	1,547,900.00	761,206.26	201,243.76	201,443.76	870,294.00	527,607.00	242,104.00	526,601.00	612,569.00
2016	286,875.00	1,557,800.00	764,143.76	201,743.76	201,943.76	879,971.00	522,176.00	242,353.00	527,607.00	614,366.00
2017	286,875.00	1,549,600.00	765,143.76	201,743.76	201,943.76	878,546.00	527,982.00	242,429.00	522,176.00	615,543.00
2018	286,875.00	894,200.00	765,343.76	201,543.76	206,743.76	875,816.00	527,128.00	242,244.00	527,982.00	609,206.00
2019	286,875.00	524,200.00	764,743.76	206,143.76	206,143.76	871,739.00	525,489.00	241,885.00	527,128.00	615,980.00
2020	286,875.00	518,450.00	768,343.76	205,343.76	205,343.76	876,449.00	523,044.00	241,265.00	525,489.00	614,982.00
2021	286,875.00	526,800.00	775,943.76	204,343.76	204,343.76	879,023.00	525,869.00	240,385.00	523,044.00	613,071.00
2022	286,875.00	1,067,900.00	776,606.26	207,950.00	207,950.00	870,304.00	527,414.00	239,244.00	525,869.00	610,217.00
2023	286,875.00	1,073,600.00	780,468.76	205,937.50	205,937.50	870,285.00	522,183.00	243,651.00	527,414.00	613,514.00
2024	286,875.00	1,087,550.00	787,250.00	208,500.00	208,500.00	478,163.00	522,171.00	241,582.00	522,183.00	615,316.00
2025	526,875.00	828,400.00	788,250.00	209,500.00	209,500.00	0.00	526,898.00	239,002.00	522,171.00	609,213.00
2026	1,383,875.00		787,500.00	210,000.00	210,000.00	0.00	0.00	241,947.00	526,898.00	609,200.00
2027	1,380,250.00					0.00	0.00	244,433.00		614,714.00
2028	1,370,625.00						0.00	240,283.00		0.00
2029										0.00
2030										0.00
2031										
2032										
Total	**9,251,625.00**	**24,547,150.00**	**14,961,268.90**	**3,668,416.88**	**3,675,418.88**	**13,131,307.00**	**7,878,784.00**	**4,358,006.00**	**7,878,784.00**	**9,191,915.00**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2008/2009 Budget

FY	6/1/2013 $6.00 Million GO Bonds Due 12/1 & 6/1	6/1/2014 $6.00 Million GO Bonds Due 12/1 & 6/1	6/1/2015 $7.00 Million GO Bonds Due 12/1 & 6/2	6/1/2016 $8.00 Million GO Bonds Due 12/1 & 6/3	
					0.00
2009					13,396,914.28
2010			0.00		12,276,663.78
2011	0.00		0.00	0.00	12,896,165.28
2012	0.00	0.00	0.00	0.00	10,783,404.04
2013	0.00	0.00	0.00	0.00	10,521,589.78
2014	626,329.00	0.00	0.00	0.00	11,151,706.28
2015	522,834.00	526,329.00	0.00	0.00	11,579,084.28
2016	525,059.00	522,834.00	526,329.00	0.00	10,641,860.04
2017	526,601.00	525,059.00	522,834.00	526,329.00	11,160,001.54
2018	527,607.00	526,601.00	525,059.00	522,834.00	10,512,723.28
2019	522,176.00	527,607.00	526,601.00	525,059.00	10,005,869.04
2020	527,982.00	522,176.00	527,607.00	526,601.00	9,999,572.54
2021	527,128.00	527,982.00	522,176.00	527,607.00	10,018,632.54
2022	525,489.00	527,128.00	527,982.00	522,176.00	9,714,529.28
2023	523,044.00	525,489.00	527,128.00	527,982.00	8,768,785.02
2024	525,869.00	523,044.00	525,489.00	527,128.00	8,026,271.26
2025	527,414.00	525,869.00	523,044.00	525,489.00	6,953,691.26
2026	522,183.00	527,414.00	525,869.00	523,044.00	6,459,336.26
2027	522,171.00	522,183.00	527,414.00	525,869.00	4,337,034.00
2028	426,898.00	522,171.00	522,183.00	527,414.00	3,609,574.00
2029	0.00	526,898.00	522,171.00	522,183.00	1,571,252.00
2030	0.00	0.00	526,898.00	522,171.00	1,049,069.00
2031	0.00	0.00	0.00	526,898.00	526,898.00
2032					0.00
Total	**7,878,784.00**	**7,878,784.00**	**7,878,784.00**	**7,878,784.00**	195,960,626.78

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2008/2009 Budget

	Total Debt Service Fund	Total TIF Debt Service	Total Sewer Enterprise Fund	Total Storm Enterprise Fund	Total Museum Enterprise Fund	Total Principal Payments
	Principal Summary by Fund					
2009	4,485,400.00	3,375,000.00	485,000.00	200,000.00	349,600.00	8,895,000.00
2010	4,438,552.00	2,595,000.00	310,000.00	200,000.00	351,900.00	7,895,452.00
2011	4,492,846.00	3,085,000.00	320,000.00	328,772.00	365,700.00	8,592,318.00
2012	4,913,257.00	785,000.00	330,000.00	333,772.00	384,100.00	6,746,129.00
2013	4,996,002.00	855,000.00	340,000.00	338,772.00	0.00	6,529,774.00
2014	5,599,372.00	925,000.00	355,000.00	354,666.00	0.00	7,234,038.00
2015	6,020,687.00	1,000,000.00	370,000.00	370,560.00	0.00	7,761,247.00
2016	5,087,543.00	1,095,000.00	385,000.00	386,454.00	0.00	6,953,997.00
2017	5,587,259.00	1,185,000.00	400,000.00	402,348.00	0.00	7,574,607.00
2018	5,799,509.00	630,000.00	415,000.00	423,242.00	0.00	7,267,751.00
2019	6,009,617.00	175,000.00	440,000.00	439,136.00	0.00	7,063,753.00
2020	6,243,566.00	185,000.00	455,000.00	455,029.00	0.00	7,338,595.00
2021	6,503,408.00	210,000.00	470,000.00	470,923.00	0.00	7,654,331.00
2022	5,909,321.00	770,000.00	495,000.00	491,817.00	0.00	7,666,138.00
2023	5,501,936.00	845,000.00	360,000.00	358,605.00	0.00	7,065,541.00
2024	4,959,373.00	935,000.00	375,000.00	374,499.00	0.00	6,643,872.00
2025	4,323,527.00	1,000,000.00	190,000.00	390,393.00	0.00	5,903,920.00
2026	3,969,794.00	1,115,000.00	200,000.00	412,181.00	0.00	5,696,975.00
2027	2,430,255.00	1,195,000.00	0.00	223,969.00	0.00	3,849,224.00
2028	1,809,627.00	1,275,000.00	0.00	229,862.00	0.00	3,314,489.00
2029	1,455,796.00	0.00	0.00	0.00	0.00	1,455,796.00
2030	990,177.00	0.00	0.00	0.00	0.00	990,177.00
2031	506,876.00	0.00	0.00	0.00	0.00	506,876.00
2032	0.00	0.00	0.00	0.00	0.00	0.00
Total	**102,033,700.00**	**23,235,000.00**	**6,695,000.00**	**7,185,000.00**	**1,451,300.00**	**140,600,000.00**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2008/2009 Budget

	Total Debt Service Fund	Total TIF Debt Service	Total Sewer Enterprise Fund	Total Storm Enterprise Fund	Total Museum Enterprise Fund	Total Interest Payments
	Interest Summary by Fund					
2009	2,031,365.34	1,956,457.50	282,000.99	178,419.95	53,670.50	4,501,914.28
2010	2,213,729.19	1,687,132.50	266,397.14	171,644.45	42,308.50	4,381,211.78
2011	2,273,365.89	1,457,992.50	254,854.44	287,642.45	29,992.00	4,303,847.28
2012	2,314,872.35	1,184,902.50	242,678.24	279,457.95	15,364.00	4,037,275.04
2013	2,376,028.16	1,118,717.50	230,195.67	266,874.45	0.00	3,991,815.78
2014	2,401,042.73	1,046,367.50	216,816.10	253,441.95	0.00	3,917,668.28
2015	2,407,824.03	967,842.50	202,812.74	239,358.01	0.00	3,817,837.28
2016	2,393,490.72	882,627.50	187,659.56	224,085.26	0.00	3,687,863.04
2017	2,417,039.18	788,907.50	171,546.85	207,901.01	0.00	3,585,394.54
2018	2,212,848.40	687,445.00	154,218.12	190,460.76	0.00	3,244,972.28
2019	1,997,729.81	636,075.00	136,129.72	172,181.51	0.00	2,942,116.04
2020	1,770,592.36	620,325.00	116,882.92	153,177.26	0.00	2,660,977.54
2021	1,530,309.01	603,675.00	96,804.27	133,513.26	0.00	2,364,301.54
2022	1,275,064.97	584,775.00	75,688.06	112,863.25	0.00	2,048,391.28
2023	1,043,488.10	515,475.00	53,297.42	90,983.50	0.00	1,703,244.02
2024	830,050.56	439,425.00	37,340.70	75,583.00	0.00	1,382,399.26
2025	616,887.26	355,275.00	19,500.00	58,109.00	0.00	1,049,771.26
2026	443,720.26	268,875.00	10,000.00	39,766.00	0.00	762,361.26
2027	282,096.00	185,250.00	0.00	20,464.00	0.00	487,810.00
2028	189,039.00	95,625.00	0.00	10,421.00	0.00	295,085.00
2029	115,456.00	0.00	0.00	0.00	0.00	115,456.00
2030	58,892.00	0.00	0.00	0.00	0.00	58,892.00
2031	20,022.00	0.00	0.00	0.00	0.00	20,022.00
2032	0.00	0.00	0.00	0.00	0.00	0.00
Total	**33,214,953.32**	**16,083,167.50**	**2,754,822.94**	**3,166,348.02**	**141,335.00**	**55,360,626.78**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2008/2009 Budget

	Total Debt Service Fund	Total TIF DEBT SERVICE	Total Sewer Enterprise Fund	Total Storm Enterprise Fund	Total Museum Enterprise Fund	Principal & Interest Payments
	Principal & Interest Summary by Fund					
2009	6,516,765.34	5,331,457.50	767,000.99	378,419.95	403,270.50	13,396,914.28
2010	6,652,281.19	4,282,132.50	576,397.14	371,644.45	394,208.50	12,276,663.78
2011	6,766,211.89	4,542,992.50	574,854.44	616,414.45	395,692.00	12,896,165.28
2012	7,228,129.35	1,969,902.50	572,678.24	613,229.95	399,464.00	10,783,404.04
2013	7,372,030.16	1,973,717.50	570,195.67	605,646.45	0.00	10,521,589.78
2014	8,000,414.73	1,971,367.50	571,816.10	608,107.95	0.00	11,151,706.28
2015	8,428,511.03	1,967,842.50	572,812.74	609,918.01	0.00	11,579,084.28
2016	7,481,033.72	1,977,627.50	572,659.56	610,539.26	0.00	10,641,860.04
2017	8,004,298.18	1,973,907.50	571,546.85	610,249.01	0.00	11,160,001.54
2018	8,012,357.40	1,317,445.00	569,218.12	613,702.76	0.00	10,512,723.28
2019	8,007,346.81	811,075.00	576,129.72	611,317.51	0.00	10,005,869.04
2020	8,014,158.36	805,325.00	571,882.92	608,206.26	0.00	9,999,572.54
2021	8,033,717.01	813,675.00	566,804.27	604,436.26	0.00	10,018,632.54
2022	7,184,385.97	1,354,775.00	570,688.06	604,680.25	0.00	9,714,529.28
2023	6,545,424.10	1,360,475.00	413,297.42	449,588.50	0.00	8,768,785.02
2024	5,789,423.56	1,374,425.00	412,340.70	450,082.00	0.00	8,026,271.26
2025	4,940,414.26	1,355,275.00	209,500.00	448,502.00	0.00	6,953,691.26
2026	4,413,514.26	1,383,875.00	210,000.00	451,947.00	0.00	6,459,336.26
2027	2,712,351.00	1,380,250.00	0.00	244,433.00	0.00	4,337,034.00
2028	1,998,666.00	1,370,625.00	0.00	240,283.00	0.00	3,609,574.00
2029	1,571,252.00	0.00	0.00	0.00	0.00	1,571,252.00
2030	1,049,069.00	0.00	0.00	0.00	0.00	1,049,069.00
2031	526,898.00	0.00	0.00	0.00	0.00	526,898.00
2032	0.00	0.00	0.00	0.00	0.00	0.00
Total	**135,248,653.32**	**39,318,167.50**	**9,449,822.94**	**10,351,348.02**	**1,592,635.00**	**195,960,626.78**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2008/2009 Budget

	PRINCIPAL	CHECK	INTEREST	CHECK	P&I	CHECK
2009	7,895,452.00	7,895,452.00	4,381,211.78	4,381,211.78	12,276,663.78	12,276,663.78
2010	8,592,318.00	8,592,318.00	4,303,847.28	4,303,847.28	12,896,165.28	12,896,165.28
2011	6,746,129.00	6,746,129.00	4,037,275.04	4,037,275.04	10,783,404.04	10,783,404.04
2012	6,529,774.00	6,529,774.00	3,991,815.78	3,991,815.78	10,521,589.78	10,521,589.78
2013	7,234,038.00	7,234,038.00	3,917,668.28	3,917,668.28	11,151,706.28	11,151,706.28
2014	7,761,247.00	7,761,247.00	3,817,837.28	3,817,837.28	11,579,084.28	11,579,084.28
2015	6,953,997.00	6,953,997.00	3,687,863.04	3,687,863.04	10,641,860.04	10,641,860.04
2016	7,574,607.00	7,574,607.00	3,585,394.54	3,585,394.54	11,160,001.54	11,160,001.54
2017	7,267,751.00	7,267,751.00	3,244,972.28	3,244,972.28	10,512,723.28	10,512,723.28
2018	7,063,753.00	7,063,753.00	2,942,116.04	2,942,116.04	10,005,869.04	10,005,869.04
2019	7,338,595.00	7,338,595.00	2,660,977.54	2,660,977.54	9,999,572.54	9,999,572.54
2020	7,654,331.00	7,654,331.00	2,364,301.54	2,364,301.54	10,018,632.54	10,018,632.54
2021	7,666,138.00	7,666,138.00	2,048,391.28	2,048,391.28	9,714,529.28	9,714,529.28
2022	7,065,541.00	7,065,541.00	1,703,244.02	1,703,244.02	8,768,785.02	8,768,785.02
2023	6,643,872.00	6,643,872.00	1,382,399.26	1,382,399.26	8,026,271.26	8,026,271.26
2024	5,903,920.00	5,903,920.00	1,049,771.26	1,049,771.26	6,953,691.26	6,953,691.26
2025	5,696,975.00	5,696,975.00	762,361.26	762,361.26	6,459,336.26	6,459,336.26
2026	3,849,224.00	3,849,224.00	487,810.00	487,810.00	4,337,034.00	4,337,034.00
2027	3,314,489.00	3,314,489.00	295,085.00	295,085.00	3,609,574.00	3,609,574.00
2028	1,455,796.00	1,455,796.00	115,456.00	115,456.00	1,571,252.00	1,571,252.00
2029	990,177.00	990,177.00	58,892.00	58,892.00	1,049,069.00	1,049,069.00
2030	506,876.00	506,876.00	20,022.00	20,022.00	526,898.00	526,898.00
2031	0.00	0.00	0.00	0.00	0.00	0.00
2032	140,600,000.00	140,600,000.00	55,360,626.78	55,360,626.78	195,960,626.78	195,960,626.78
Total						

PROGRAM NAME: DEBT SERVICE | **SERVICE AREA: DEBT SERVICE**

DEPARTMENT: FINANCE | **FUND: DEBT SERVICE**

PROGRAM DESCRIPTION:

To provide financial management over the City's general obligation debt, ensuring that procedures and policies as adopted by the City Council are implemented properly. The Debt Service covered in this program includes all Tax Increment Financing (TIF) debt issued by the City.

ANALYSIS:

The Mayor and City Council are committed to addressing the current and future needs of the City while striving to improve the City's current bond rating and prudently managing the City's overall indebtedness.

For FY 2008/09, $9 million of GO bonds will be issued in the spring of 2009. They will be used to fund various city-wide projects (See the Capital Projects Funds section for more information.)

$21.46 million in Tax Increment Financing (TIF) bonds will also be issued in the spring of 2008 for the Riversedge project.

Moody's Investors Service last increased the Aa3 rating to Aa2 for the City's General Obligation bonds in the spring of 2008.

The City's legal debt margin ratio, net of all TIF bonds (E4) is projected to be at 47.13% at the end of 2008//09 and within City policy. The City Council's goal is to maintain its legal debt margin (net of TIF debt) at 50% or below. The total legal debt margin, including TIF debt (E3) may exceed 50% to encourage economic development within The City, as long as the total outstanding GO and TIF debt does not exceed 5% of the City's total assessed value.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 AMENDED	2008/09 BUDGET
REVENUE SUMMARY:				
Property Taxes	4,904,441	5,217,139	6,170,287	6,858,694
Other City Taxes	209,364	224,544	225,000	269,579
Intergovernmental	3,527	3,688	4,044	4,000
Interest	99,833	281,362	256,167	100,000
Transfer In/Other	576,650	573,875	0	0
Proceeds From Bonds	0	10,121,148	0	0
TOTAL REVENUES	**5,793,815**	**16,421,756**	**6,655,498**	**7,232,273**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	0	0	0	0
Capital Expenditures	0	0	0	0
Principal & Interest on Bonds	5,719,985	12,522,324	10,272,333	6,531,016
TOTAL APPROPRIATIONS	**5,719,985**	**12,522,324**	**10,272,333**	**6,531,016**
Transfer Out / Family Museum	476,713	443,528	398,106	398,106
Transfer Out / Stormwater Fund	0	0	0	223,251
TOTAL NET OF TRANSFERS	**6,196,698**	**12,965,852**	**10,670,439**	**7,152,373**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: DEBT SERVICE | **SERVICE AREA: DEBT SERVICE**

DEPARTMENT: FINANCE | **FUND: DEBT SERVICE**

PERFORMANCE OBJECTIVES:

1. To maintain the City's debt margin ratio, net of all TIF bonds, at 50% or below.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. # of G.O. bond issues outstanding at year end	14	17	14	13
2. Total outstanding principal on Debt Service G.O. bonds	$42,217,916	$46,753,700	$45,959,517	$49,033,700
3. # of TIF bond issues currently outstanding	5	4	6	6
4. Total outstanding principal on TIF bonds	$6,875,000	$5,695,000	$26,100,000	$26,100,000
WORKLOAD:				
1. # new G.O. bonds issued	1	3	1	1
2. Size of new G.O. bonds issued	$4,580,000	$15,155,000	$15,555,000	$10,000,000
3. # of new TIF bonds issued	0	0	2	0
4. Size of new TIF bonds issued	$0	$0	$19,510,000	$0
5. # of G.O/TIF bonds retired/called	0	2/1	3/1	3/1
PRODUCTIVITY:				
1. $ of principal paid on G.O. bonds	$3,984,159	$10,619,216	$8,260,000	$4,485,400
2. $ of interest paid on G.O. bonds	$1,749,485	$1,812,291	$1,995,744	$2,031,365
3. $ of principal paid on TIF bonds	$1,105,000	$1,180,000	$1,505,000	$3,375,000
4. $ of interest paid on TIF bonds	$555,008	$486,115	$411,413	$1,956,458
EFFECTIVENESS:				
1. Prop. tax levy per $1,000 assessed value for Debt Service	$3.80000	$4.05000	$4.50000	$4.50000
2. Current G.O. bond rating	Aa3	Aa3	Aa2	Aa2
3. % of legal debt margin ratio used	50.19%	51.02%	67.77%	61.35%
4. % of legal debt margin ratio used net of all TIF bonds*	45.72%	47.36%	49.12%	47.13%
5. Debt Service Fund balance	$1,202,569	$4,658,471	$643,530	$718,266
6. % of Debt Obligations amortized within 10 years	72.65%	72.75%	73.00%	67.79%

Bettendorf Fire Rescue During Training











Capital Projects Funds Descriptions 242
Statement of Revenue, Expenditures and Changes in Fund Balance All Capital Projects Funds FY 2004/05-2008/09 243
Statement of Revenue, Expenditures and Changes in Fund Balance FY 2008/09 Budget 244-245
Capital Projects Funds
Statement of Revenues, Expenditures and Changes in Fund Balance FY 2004/05-2008/09 246
Capital Projects Summary 247-255
5-Year Capital Improvement Program 256-272

Vehicle Replacement Fund:
Description of Vehicle Fund 273
Statement of Revenues, Expenditures and Changes in Fund Balance FY 2004/05-2008/09 274
Vehicle Fund, 5-Year Summary 275
Vehicle Requests 276

Electronic Equipment Replacement Fund:
Description of Electronic Equipment Fund 277
Statement of Revenues, Expenditures and Changes in Fund Balance FY 2004/05-2008/09 278
5-Year Projected Electronic Equipment Replacement Summary 279-280
Electronic Equipment Requests 281

Riverboat Gaming
Statement of Revenues, Expenditures and Changes in Fund Balance FY 2004/05-2008/09 282
Riverboat Gaming Revenues & Expenditures 2007/08-2012/13 283
Allocation of Gaming Revenues 284

Capital Projects/Local Option Sales Tax & Interest
Statement of Revenues, Expenditures and Changes in Fund Balance FY 2004/05-2008/09 285
Projected Sales Tax Revenue and Expenditures 2007/08-2012/13 286
Allocation of Sales Tax Revenue 287

Geo Thuenen Overpass Revenues & Appropriations
Statement of Revenues, Expenditures and Changes in Fund Balance FY 2004/05-2008/09 288

Future Projects
Statement of Revenues, Expenditures and Changes in Fund Balance FY 2004/05-2008/09 289

The Capital Funds account for resources used for the acquisition and construction of major capital equipment, facilities and infrastructure, except those financed by Proprietary Funds. The funds in this category are as follows:

Capital Projects Reserve – Accounts for the acquisition and construction of major capital facilities.

Vehicle Fund – Accounts for the purchase and replacement of vehicles currently owned by the City.

Electronic Equipment Fund – Accounts for the replacement of electronic equipment, such as copiers, computers and telephone systems currently owned by the City.

Riverboat Gaming Fund – Accounts for the revenue generated from admission and gaming taxes imposed on riverboat gaming operations and corresponding expenditure of funds authorized by the City Council.

Eagles Building Remodeling Fund – Accounts the accumulation of funds and expenditures for the Eagles building project.

CIP/LOT & Interest Fund – Accounts for the revenues from Local Option Sales Tax and interest earnings applicable to capital projects.

George Thuenen Overpass Fund – Accounts for money received from Isle of Capri for the repair and maintenance of the overpass on George Thuenen Drive.

Future Projects – Accounts for deposits received when a developer has an existing unpaved border road and the City requires the developer to pay the estimated cost of paving that road. Funds are used by the City when the border street is paved as part of a larger project to offset special assessment to property owners.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
CAPITAL PROJECTS FUNDS
FY 2004/05 - FY 2008/09

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	Inc (Dec) over FY 2007/08 Amount	Inc (Dec) over FY 2007/08 Percent
Revenue:							
Property taxes							
Other city taxes	2,233,866	2,121,774	1,963,498	1,970,000	1,935,000	(35,000)	-1.78%
Special assessments	-	1,450	-	-	-	-	
Licenses and permits	-	-	-	-	-	-	
Intergovernmental	96,847	131,174	1,403,870	2,631,175	2,981,000	349,825	13.30%
Charges for services	-	-	-	-	-	-	
Use of money & property	149,093	220,820	414,781	406,541	365,210	(41,331)	-10.17%
Fines & forfeitures	-	-	-	-	-	-	
Miscellaneous	139,814	239,542	202,191	423,975	1,872,500	1,448,525	341.65%
Total revenue	**2,619,620**	**2,714,760**	**3,984,340**	**5,431,691**	**7,153,710**	**1,722,019**	**31.70%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service			76,091				
Capital Projects	6,027,640	6,652,548	9,369,307	14,897,298	20,701,425	5,804,127	38.96%
Total expenditures	**6,027,640**	**6,652,548**	**9,445,398**	**14,897,298**	**20,701,425**	**5,804,127**	**38.96%**
Revenue over(under) expenditures	(3,408,020)	(3,937,788)	(5,461,058)	(9,465,607)	(13,547,715)	(4,082,108)	43.13%
Financing sources(uses):						-	
Operating transfers in	3,551,214	3,008,023	4,155,860	5,988,949	5,914,110	(74,839)	-1.25%
Operating transfers out	(3,530,376)	(4,507,001)	(3,669,418)	(4,869,661)	(6,507,353)	(1,637,692)	33.63%
Proceeds from bonds	4,590,000	4,583,190	5,095,000	9,000,000	11,000,000	2,000,000	22.22%
Bond discount	(32,066)	(44,519)	15,519	-	-	-	
Other financing sources			-	40,000	20,000	(20,000)	-50.00%
Proceeds from sale of capital assets	6,120	77,952	24,122	-	-	-	
Financing sources(uses), net	4,584,892	3,117,645	5,621,083	10,159,288	10,426,757	267,469	2.63%
Revenue and other financing sources over (under) expenditures and other financing uses	**1,176,872**	**(820,143)**	**160,025**	**693,681**	**(3,120,958)**	**(3,814,639)**	**-549.91%**
Fund balances, beginning	9,226,394	10,403,266	9,583,123	9,743,148	10,436,829	693,681	7.12%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	10,403,266	9,583,123	9,743,148	10,436,829	7,315,871	(3,120,958)	-29.90%

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2008/09 Budget

	Capital Projects	Vehicle Replacemt	Electronic Equipment	Riverboat Gaming	CIP/LOT & Interest	Geo Thuenen Overpass	Future Projects
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues							
Other City Taxes				1,935,000			
Licenses & Permits							
Use of Money & Property	150,256	36,226	23,728	30,000	75,000	30,000	20,000
Intergovernmental	2,381,000				600,000		
Charges for Services							
Special Assessments							
Miscellaneous	1,822,500					50,000	
Bond Proceeds	11,000,000						
Other financing sources		20,000					
Transfers In	3,314,110	590,000	250,000		1,760,000		
Total Revenues & Other Sources	**18,667,866**	**646,226**	**273,728**	**1,965,000**	**2,435,000**	**80,000**	**20,000**
Expenditures & Other Financing Uses:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development							
General Government							
Debt Service							
Capital Projects	19,570,677	1,045,000	85,748				
Total Government Activities Exp.	**19,570,677**	**1,045,000**	**85,748**	**0**	**0**	**0**	**0**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**19,570,677**	**1,045,000**	**85,748**	**0**	**0**	**0**	**0**
Transfers Out	825,000		172,550	1,758,556	3,751,247	0	0
Total ALL Expenditures/Transfers Out	**20,395,677**	**1,045,000**	**258,298**	**1,758,556**	**3,751,247**	**0**	**0**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(1,727,811)	(398,774)	15,430	206,444	(1,316,247)	80,000	20,000
Estimated Beginning Fund Balance	**4,057,972**	**1,355,643**	**677,936**	**2,050,911**	**1,678,175**	**443,037**	**173,154**
Ending Fund Balance June 30	**2,330,161**	**956,869**	**693,366**	**2,257,355**	**361,928**	**523,037**	**193,154**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2008/09 Budget

	Total Capital Funds
Revenues & Other Financing Sources:	
Property Taxes	0
TIF Revenues	0
Other City Taxes	1,935,000
Licenses & Permits	0
Use of Money & Property	365,210
Intergovernmental	2,981,000
Charges for Services	0
Special Assessments	0
Miscellaneous	1,872,500
Bond Proceeds	11,000,000
Other financing sources	20,000
Transfers In	5,914,110
Total Revenues & Other Sources	**24,087,820**
Expenditures & Other Financing Uses:	
Public Safety	0
Public Works	0
Culture & Recreation	0
Community & Economic Development	0
General Government	0
Debt Service	0
Capital Projects	20,701,425
Total Government Activities Exp.	**20,701,425**
Business Type/Enterprises	0
Total Gov Activities & Business Exp.	**20,701,425**
Transfers Out	6,507,353
Total ALL Expenditures/Transfers Out	**27,208,778**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(3,120,958)
Estimated Beginning Fund Balance	**10,436,828**
Ending Fund Balance June 30	**7,315,870**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
COMMUNITY IMPROVEMENT PROGRAM
FY 2004/05 - FY 2008/09

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	Inc (Dec) over FY 2007/08 Amount	Inc (Dec) over FY 2007/08 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits		1,450				-	
Intergovernmental	96,847	131,174	1,403,870	2,631,175	2,381,000	1,227,305	87.42%
Charges for services						-	
Interest	56,613	98,773	62,061	152,732	150,256	90,671	146.10%
Fines & forfeitures						-	
Other	84,150	138,292	152,191	373,975	1,822,500	221,784	145.73%
Total revenue	**237,610**	**369,689**	**1,618,122**	**3,157,882**	**4,353,756**	**1,539,760**	**95.16%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:			76,091				
Capital Projects	4,870,773	5,430,293	8,783,663	13,552,546	19,570,677	4,768,883	54.29%
Total expenditures	**4,870,773**	**5,430,293**	**8,859,754**	**13,552,546**	**19,570,677**	**4,692,792**	**52.97%**
Revenue over(under) expenditures	(4,633,163)	(5,060,604)	(7,241,632)	(10,394,664)	(15,216,921)	(3,153,032)	43.54%
Financing sources(uses):						-	
Discounts	(32,066)	(44,519)				-	
Operating transfers in	920,884	884,239	1,439,552	2,283,076	3,314,110	843,524	58.60%
Operating transfers out			(65,381)	(525,000)	(825,000)	(459,619)	
Proceeds from bonds	4,590,000	4,583,190	5,110,519	9,000,000	11,000,000	3,889,481	76.11%
Financing sources(uses), net	5,478,818	5,422,910	6,484,690	10,758,076	13,489,110	4,273,386	65.90%
Revenue and other financing sources over (under) expenditures and other financing uses	**845,655**	**362,306**	**(756,942)**	**363,412**	**(1,727,811)**	**1,120,354**	**-148.01%**
Fund balances, beginning	3,243,542	4,089,197	4,451,503	3,694,561	4,057,973	(756,942)	-17.00%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	4,089,197	4,451,503	3,694,561	4,057,973	2,330,162	363,412	9.84%

CITY OF BETTENDORF
FIVE YEAR COMMUNITY IMPROVEMENT PLAN
FY 2008/09– 2012/13

INTRODUCTION

The City of Bettendorf has a significant investment in its streets, public facilities, city buildings, parks and other capital improvements. Preserving and upgrading these investments, along with planning for future infrastructure needs of the community represents an ongoing challenge, given existing revenue streams and the growth in demand for City services. In the past several years, the City Council and the residents of the City of Bettendorf, through their actions, have demonstrated a firm commitment to, and investment in the City's Community Improvement Plan.

The attached Five Year Community Improvement Plan (CIP) for the City of Bettendorf, Iowa (the City) anticipates projects to be undertaken during fiscal years 2008/09 through 2012/13. It has been designed in conjunction with the City's current comprehensive *Pavement Management Plan, Land Use Plan*, *Parks & Recreation Master Plan*, *Bi-State Traffic Study*, *Thoroughfare Plan*, and *Storm Water Management Plan*. During the next several years the City also intends to conduct a *Municipal Facilities Study* to protect the community's investment in City-owned buildings through renovation, acquisition and construction. These plans and studies form the basis for the City's Five-Year Plan and play a vital role of identifying costs well in advance of the need for funding.

The purpose of this document is not to present a complete and detailed financial plan for each individual project listed on the CIP project list, but rather to outline the estimated cost, timing and anticipated revenue sources available for each of the projects. As the City prepares to undertake specific projects, the Mayor and City Council, in consultation with City Staff, will consider and implement specific financing options, hold the necessary public hearings and pass formal resolutions for each of the projects listed on the following pages.

This CIP is not a static document which fixes the community improvement projects which the City "must" complete during the next five years. Instead, it should be viewed as a planning document or guide to what the City "believes" it is able to accomplish in the near future, given the constraints placed upon the City by itself or other factors. As time passes, changes outside the control of the City may affect the timing and magnitude of the projects listed in this CIP. Therefore, the CIP will be reviewed annually during the budget process and updated as necessary to reflect the changed circumstances that may occur over time.

DEFINITION OF A CAPITAL IMPROVEMENT

A capital improvement results in a permanent addition to the City's assets resulting from the nonrecurring expenditure of public funds. This is accomplished through: 1) acquisition of property or easement; 2) construction; 3) renovation or replacement of physical asset of the community which extends its useful life or increases its usefulness or capacity, and 4) studies or surveys which are an integral part thereof. Such projects may include the expenditure of funds from sources other than the annual budget which are needed to render municipal services. Included in this definition should be any fixed equipment initially necessary to make a project functional such as furniture and fixtures for a new building or pumping equipment for a lift station

Capital improvements are large-scale endeavors in cost, size, and benefit to the community and typically have a service life in excess of ten years and cost in excess of $25,000. This definition differs from capital expenditures, which are requested as part of the operating budget. A capital expenditure is an expense, which will benefit current and future budget years, is of a tangible nature, and has a significant value over $5,000.

PROCEDURE

The City annually develops a five-year Community Improvement Program (CIP). The CIP:

- Plans development or rehabilitation of public property to protect it from deterioration, extend its useful life and preserve the community's prior investments;

- Anticipates land acquisition for open space, parks, streets, drainage ways and other community facilities;
- Anticipates property acquisition for assets with a useful life in excess of ten years and cost in excess of $25,000; and
- Plans for public buildings, utilities, streets, park facilities and other physical property of the community.

The preparation and annual updating of the Capital Improvement Program is conducted annually with community involvement. The City undertakes a comprehensive process to insure that the interests of all City departments and agencies are represented. Each year City departments identify potential CIP projects on a Capital Project Budget Request Form, prioritize them for inclusion in the five-year plan, and identify corresponding funding sources.

The Finance department then compiles a complete listing of all the capital project requests submitted by the various City departments. This list is reviewed by City staff and department heads and is revised as needed to remain within the general guidelines set forth by the Mayor and City Council for debt policy. As part of the process financial analyses and projections are compiled to estimate fiscal capacity. An inventory of existing revenues is undertaken according to the type of revenue. Knowledge of past experiences and an awareness of trends in taxation, assessment and public expenditures for the city, and for units of comparable size and fiscal capacity, are also considered for the development and evaluation of the program proposals. Finally, a forecast of possible revenues from existing tax sources is made for the next five years.

This unified effort finally results in a proposed CIP document, which is presented for City Council's consideration. Through public hearings, the general public is encouraged to comment on the proposed CIP projects. Recommendations are reviewed by the City Council, which considers and adopts the annual program as a planning document to guide capital improvement decisions in the City for the following year. The final adopted project list is included with this section of the Annual Operating Budget.

OBJECTIVES OF THE MAYOR AND CITY COUNCIL

It is the policy of the City of Bettendorf to develop, maintain, and revise, when necessary, a continuing Capital Improvements Program. The goal of the program is to provide the infrastructure and physical plant required by the City to respond to needs and demands of the citizens in the manner that makes the best use of the limited monies available and is consistent with the various legal requirements and policies of the City.

The Mayor and City Council have expressed a desire to accomplish these goals through:
- Placing a high priority to invest in the City's capital assets, streets/infrastructure, sewers, public facilities and parks to satisfy the current needs of our citizens and to accommodate the future planned growth of the City;
- Creating a balanced CIP Program covering broad spectrum of projects city-wide;
- Avoiding to burden future generations with infrastructure failure and inadequate public facilities;
- Evaluating the impact of the CIP plan on the operating budget;
- Improving the City's current bond rating while prudently managing the City's overall bonded indebtedness.

To help assist the Mayor and Council in determining the level of CIP projects to fund, they: 1) Evaluate citizen input received through Community Meetings, Citizen Advisory Committees and Surveys; 2) Participate in long range planning through goal setting established by the Mayor & Council, various boards and city staff; 3) Review the current Pavement Management Plan; and 4) Evaluate available revenue sources and the impact on the levy rate. In addition, the Mayor and Council annually review the City's "Debt Management Guidelines", included in the Debt Services Fund section of this document, which discloses the City's current bonded indebtedness and projected creditworthiness. These guidelines consist of indicators that are calculated and reviewed by the City and its financial advisors as part of adopting its Five-Year Capital Improvements Program. During this annual review, a target number/range and ceiling/floor number, if applicable, is established for each indicator.

As part of the CIP process, a Debt Margin & Property Tax Debt Levy Analysis report is prepared detailing how bonding requirements, projected for the next five years, have been scheduled to meet the goals outlined in the City's Debt Management Guidelines. These analyses for FY 2008/09 - FY 2012/13 are included under the Debt Service section of this document.

Consideration is also given to State imposed debt limits for general obligation bonds and TIF bonds, per capita income expenditures and the long-term impact of the projects. A projection of probable revenues and maintenance costs for each proposed project to be financed with revenue bonds gives the City a fairly good idea of the amount of fees necessary to finance the project and the length of time for the bond maturity. A review of the associated operating costs for project proposals is also necessary to determine the amount and manner in which projects will be continuously managed and operated. The feasibility of alternative means by which the various proposed projects could be financed is also analyzed. This analysis entails knowing what alternatives are available and determining the best possible means of financing each project among the alternative methods.

REVENUE SOURCES

A distinction must be made between the revenue sources available for a CIP project and the method of financing used to provide some of those revenues. For this CIP, the primary revenue sources are anticipated to be General Obligation Bond Proceeds, TIF Bond proceeds, Local Option Sales Tax Revenue, and Federal and State Grants. To a lesser extent the CIP relies upon Investment Earnings, Gaming Revenue from the Isle of Capri Riverboat Casino, Unencumbered Fund Balances/Retained Earnings and other miscellaneous revenue sources. Each of these revenue sources is discussed briefly below with a chart of FY 08/09 Revenue Sources by Type displayed on the next page.

General Obligation Bonds and TIF Revenue Bonds

The primary source of funds to pay for the proposed CIP projects in this document will be through the issuance of General Obligation (G.O.) bonds and TIF Bonds. General Obligation bonds are backed by the full faith and credit and power of the issuer to levy general property taxes for repayment of the bonds. During the spring of 2009, $9,250,000 million in G.O. bonds are projected to be issued, primarily for infrastructure projects to be constructed through the 2009 calendar year, as described on the attached project list.

While the CIP relies heavily on G.O. bonds to provide funds with which to construct capital projects, there are a number of other types of bonds available to fund some of the CIP projects. Primary among these other types are revenue bonds.

In contrast to the use of the full faith and credit taxing power of the City used to repay G.O. bonds, revenue bonds are repaid from operating revenues generated by a facility for which the bonds are issued, such as the Sewer Utility. Tax Increment Financing (TIF) revenue bonds are a variation of the revenue bond. With the TIF revenue bond, the revenue source for repayment of the bonds is the tax increment attributable to the increase in value of the project. In conjunction with the RIVERSedge Downtown Development Plan, the Mayor and Council have signed a development agreement with the Isle of Capri, which includes issuing approximately $18,000,000 in net TIF Urban Renewal Revenue bonds during FY 2008/09. The bonds will assist in funding a $17.3 million Event Center and 2.7 million for a skywalk bridge & surface parking. The $18 million TIF project is properly recorded as a separate Special Revenue Fund.

During the next five years the City anticipates to issue approximately $40 million in G.O. Bonds, nearly $3.57 million in Sewer & Stormwater G.O. Bonds, and $13 million in various TIF Bonds. The G.O. Bonds will be used largely to finance infrastructure projects and the development of several City parks. The $2 million in Sewer Bonds will be issued to finance the construction of the final phase of the Hopewell Avenue Sewer Interceptor which will open up a significant area encouraging commercial and residential development within the City, as well as, finance the 6th Street Sewer separation. The $1.57 million in Storm Water bonds will help fund erosion projects and detention areas throughout the City including Ginger Creek and Hopewell The TIF Revenue Bonds will finance projects in the downtown area, as well as, improvements at the old Shopko/Joe-Van site on Kimberly Road.

Investment Earnings

A portion of the annual CIP projects is anticipated to be financed through investment earnings generated by the investment of unused bond proceeds, fund balances and prudent cash management. City staff estimates that this source of revenue will produce approximately $625,000 during the next five years to be used for Capital Projects listed in this document.

Local Option Sales Tax Revenue

The City levies a one-cent local option sales tax, which became effective January 1, 1989 pursuant a referendum. As set forth in the referendum, sixty (60%) percent of the proceeds of the local option sales tax shall be used for property tax relief and forty (40%) percent of the proceeds of the local option sales tax shall be used for capital improvement projects such as, but not limited to, those outlined under the detailed project list included in this section.

For the fiscal year ended June 30, 2009, the one-cent local option sales tax will generate approximately $4.3 million for the City, with $1,720,000 (40%) allocated for capital projects. City staff estimates that for the period covered by this CIP, the local option sales tax will average between $1,200,000 - $3,099,677 annually to be used for capital projects listed in the CIP.

State and Federal Grants
Although the capital budget is financed primarily through bond proceeds and local option sales tax, the City actively pursues Federal and State Grants to leverage these funds. Federal and State aid is available for several of the projects listed in this CIP. Many grants require matching participation by the City through other revenue sources. For the period covered by this CIP, staff estimates that Federal & State Grants will generate approximately $4.5 million dollars of the total revenue stream. Slightly more than $2.1 million dollars of Federal money will be allocated for the reconstruction of Belmont Road during 2008/09.

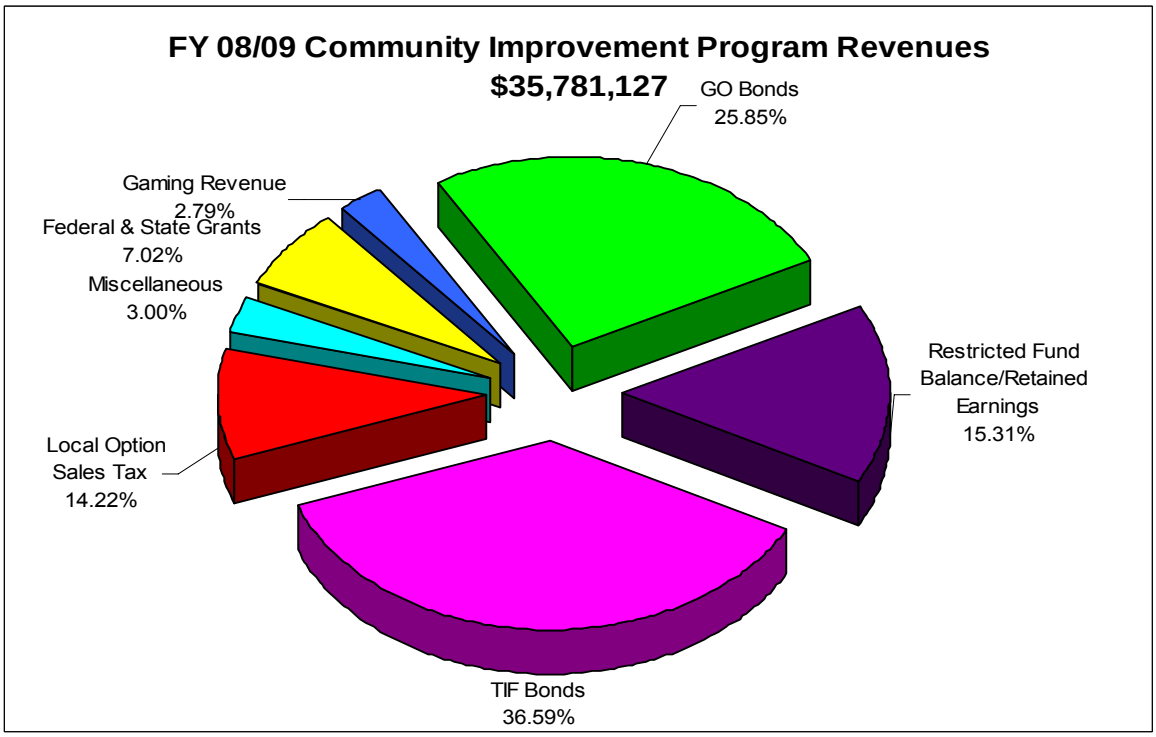
Riverboat Gaming Revenue
Gaming revenue received from the Isle of Capri Riverboat Casio was a new revenue source available to the City effective April 1995. For fiscal years FY 2008/09 - FY 2012/13 the Council has ear marked approximately $1.6 million of gaming revenue to fund various capital projects throughout the City. The city has also allocated gaming money annually towards the annual operating expenses of several Enterprise Funds including the Family Museum, Life Fitness Center, Palmer Hills Golf Course and Splash Landing. For the 5-year period included in this CIP plan, no dollars have been allocated to supplement operating expenses of the General Fund from Gaming Revenue.

The Council has been unified in appropriating the majority of gaming revenue towards the funding of “one-time” capital projects or the purchase of capital equipment verses “on-going” operating expenses. The City does not want to become heavily reliant on gaming revenue to support the general operations of the City in case the revenue stream is reduced at some future date.

Fund Balance/Retained Earnings
The Fund Balance in the City’s Capital Project Fund is used to supplement other revenue sources in order to reduce bonding requirements. For FY 2008/09, approximately $ 5.48 million in fund balances in the Capital Project Fund will be carried forward from previous years and allocated towards current projects. The funds have been accumulating from unspent local option tax, interest income and unspent bond proceeds from previous years and will be allocated towards various projects listed in the FY 2008/09 CIP Plan.

Miscellaneous Revenue
The CIP also relies on a number of additional financing sources for particular CIP projects. Included among these sources of finance are contributions from other Cities, Economic Development Funds, Sewer Connection Fees, Future Project Funds, private fund raising and TIF revenue from projects that were cash flowed from City funds. The use of these sources of revenue is limited to particular CIP projects. These revenue sources are not intended to provide a substantial source for completion of the proposed CIP projects.

User Fees
User fees generated from various Enterprise Funds pay for the majority of capital projects within each of the funds.



- **General Obligation Bonds:** The primary source of funds to pay for Capital Improvement Projects. G.O. Bonds are backed by the full faith and credit of the issuer to levy property taxes to repay bonds. (Fiscal Year 2008/09, $ 9,250,000 G.O. Bonds)

- **TIF Revenue Bonds:** Revenue bonds are repaid from property taxes generated by the project for which they are issued. (Fiscal Year 2008/09, $ 13,091,000 TIF Revenue Bonds)

- **Local Option Sales Tax:** The city levies a one-cent local option sales tax, which became effective 1/1/89 by referendum. As set forth in the referendum, 40% of the proceeds shall be used for Capital Improvement Projects. (Fiscal Year 2008/09, $ 3,376,247)

- **Fund Balances/Retained Earning:** Restricted balances from reserve funds or unspent bond proceeds. Unrestricted/unencumbered balances used to supplement other revenue sources and reduce bonding requirements. (Fiscal Year 2008/09 $5,479,500)

- **Miscellaneous:** The Capital Improvement Program relies on a number of additional financing sources for particular projects. Their sources include economic development funds, sewer connection fees, future project funds, Tax Increment financing revenue, intergovernmental revenue, user fees and investment earnings. (Fiscal Year 2008/09 $ 1,072,500)

- **Federal & State Grants:** The city actively pursues Federal & State grants to help reduce the amount that must be bonded for. Many grants require matching participation by the City through bonds or current revenues. (Fiscal Year 2008/09 $ 2,511,880)

- **Riverboat Gaming Revenue:** The City Council has allocated a portion of the gaming revenue received from the Isle of Capri casino to enhance the Capital Improvement Program. (Fiscal Year 2008/09 $1,000,000)

CAPITAL EXPENDITURES

The FY 2008/09 Community Improvement Budget is an integral part of the City's overall financial program. For FY 2008/09, capital project expenditures are projected to account for $35,781,127 of the City's total budget. Projects in FY 2007/08 are designated in eight major categories described below:

Municipal Facilities: The largest allocation of capital funds for FY 2008/09 is attributed to Municipal Facilities in the amount of $13,138,720 million. The Mayor and Council plans to issue $18 million in TIF revenue bonds to construct an events center, skywalk, surface parking and other public improvements related to the RIVERSedge project and Isle of Capri casino/hotel project in the Riverfront – Downtown area.

The City of Bettendorf has established as one of its goals the redevelopment of its downtown. The RIVERSedge project is helping to meet this goal by placing new commercial endeavors within the downtown, increasing the property tax base of the City, in conjunction with increasing tourism within the City of Bettendorf and the Quad City area generally, through the establishment of an Events Center. The Isle of Capri has already constructed a parking ramp and an additional 250 room hotel on its site. This has established a base of 500 rooms within one facility, making the site very attractive to regional conferences. The City of Bettendorf is currently constructing a 53,000 square foot Events Center and a skywalk connecting the events center with the new Isle hotel addition. Additional surface parking is also being constructed, in addition to the Isle Parking ramp located immediately adjacent the Event Center, for a total of 900 public parking spaces.

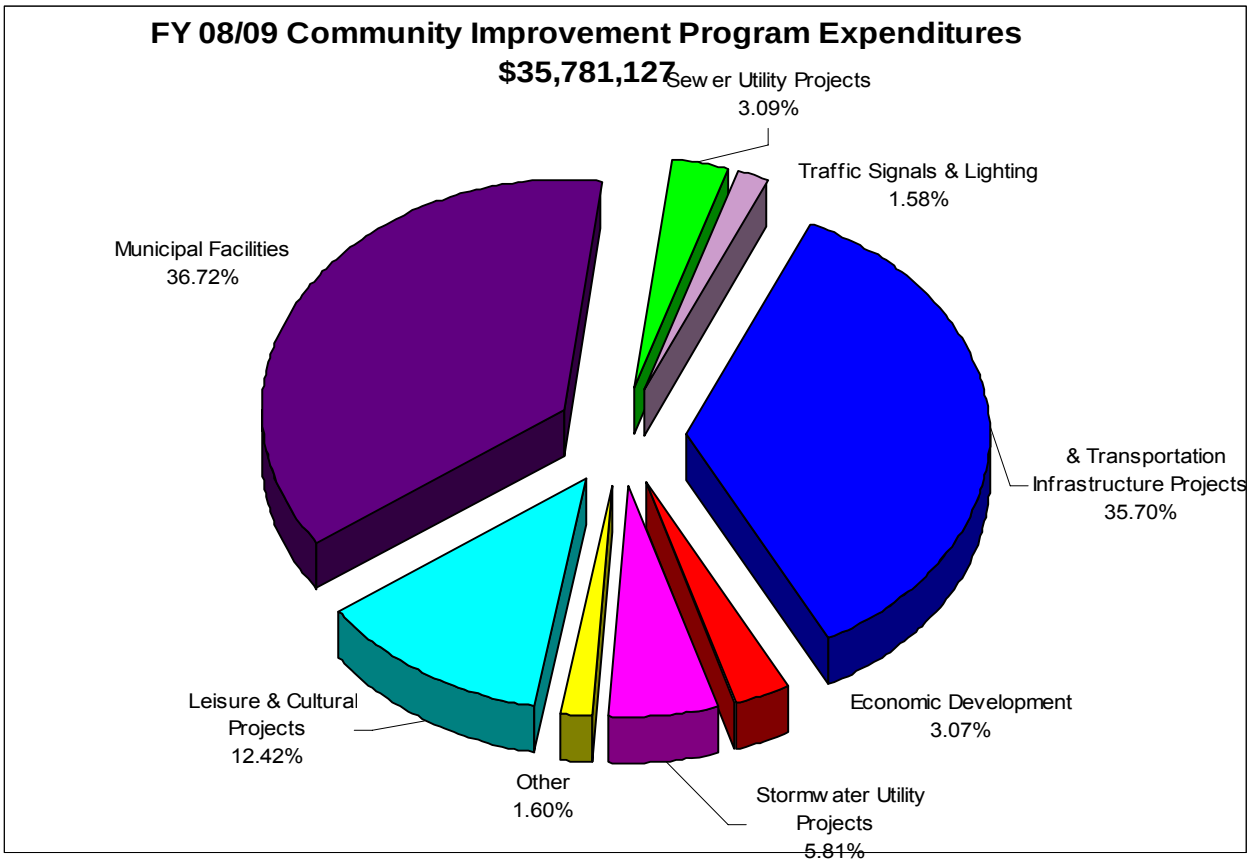
Transportation and Infrastructure Projects: More than $12.78 million has been allocated to "Transportation and Infrastructure" projects for FY 2008/09. The largest projects in that category include $2.45 million allocated towards Belmont Road sealcoat replacement; $1.05 million to complete the first phase of Field Sike Drive sealcoat replacement; $1.625 million for various improvements to Hopewell Ave, $3.05 million for Tanglefoot Road Construction, and $4.6 million for various street resurfacing, sealcoat and patching projects, sidewalks, and alleys under $500,000 each, account for the balance of projects in this category.

Leisure and Cultural Projects: Nearly $4.45 million has been budgeted for "Leisure & Cultural" projects for FY 2008/09. Projects in this category include the development and improvement of various city parks, Crow Creek Park, $2 million for park land acquisition and $1.9 million for various recreation trails throughout the City.

Sewer Utility Projects: Approximately $1.1 million will be allocated for "Sewer Utility Projects" this year. A major sewer separation project is underway at 6th Street, as well as, major sewer repair/replacement between 8th – 10th Streets and State Street. In addition, numerous smaller sewer projects will be completed throughout the City, including manhole rehabilitation and pipelining and chimney seals.

Stormwater Utility Projects: The City's Stormwater Utility Fund anticipates to construct $2.08 million in projects over the next 5 years. Two areas targeted for regional detention improvements include Ginger Creek and Hopewell Creek. In addition, dollars have been allocated for numerous smaller stormwater erosion projects throughout the City.

Traffic Signals & Lighting: Capital outlay for traffic signals, street lighting and fiber optic cabling total $567,000 for FY 2008/09. Projects include various replacement and construction of devices throughout the City.



- **Transportation & Infrastructure Projects:** Projects dedicated to convenient public transportation through the replacement and construction of the community's streets, bridges, sidewalks and other infrastructure projects.
(Fiscal Year 2008/09 $ 12,775,000)

- **Sewer Utility Projects:** Construction or replacement of the City's Sanitary Sewer interceptor system and improvements to the Wastewater Treatment Facility owned jointly with the City of Davenport.
(Fiscal Year 2008/09 $ 1,107,000)

- **Traffic Signals & Lighting:** Dedicated to public safety through the replacement and construction of traffic signals and street lighting throughout the city.
(Fiscal Year 2008/09 $ 567,000)

- **Stormwater Utility Projects:** Construction of regional detention areas and various smaller erosion projects throughout the City. (Fiscal Year 2008/09 $ 2,080,000)

- **Municipal Facilities:** Protection of the community's investment in City-owned buildings through renovation, acquisition and construction.
(Fiscal Year 2008/09 $ 13,138,720)

- **Leisure & Cultural Projects:** Replacement and construction of recreational and cultural projects that enrich the quality of life for citizens and visitors in the community.
(Fiscal Year 2008/09 $ 4,442,527)

- **Economic Development Projects:** Economic development projects are large-scale endeavors in cost, size and benefit to the community.
(Fiscal Year 2008/09 $ 1,100,000)

- **Other:** Miscellaneous projects and equipment purchases in excess of $25,000 with useful lives of ten years or longer.
(Fiscal Year 2008/09 $ 570,880)

IMPACT OF CAPITAL PROJECTS ON FUTURE OPERATING BUDGETS:

A major component of preparing a fiscally sound Capital Improvement Program is to determine the amount and manner, in which projects will be managed, maintained and operated on an on-going basis. Each of the projects listed within the proposed Five-Year CIP Program will impact the City's operating budget to varying degrees. The chart below summarizes the impact that several major projects will have on the FY 2007/08 operating budget:

Project name, Operating Fund Name	Personnel	Operating	Total Impact
All street projects, Road Use Fund	30,000	250,000	280,000
Capital Replacement, Event Center		250,000	250,000
New traffic signals, Road Use Fund		18,340	18,340
Recreation Trails, General Fund	7,500	10,000	17,500
Playground & Park Expansion, General Fund		10,000	10,000
		Total	**575,840**

A brief narrative summary of other projected impacts on the FY 2008/09 operating budget are outlined below. Please refer to the list of CIP projects at the end of this section as you proceed reading through the next several summary paragraphs.

Economic & Community Development projects, numbers 1-10
The Downtown Streetscape Project is currently in the planning process and ongoing operating costs will be addressed in future years as the project is completed. Operating/maintenance costs for the City Fountain located at the Event Center will become apart of the annual operating costs in that Enterprise Fund. The fountain is planned to be installed the spring of 2009.

Public Works projects, numbers 11 -167:
The majority of the projects listed in this section consist of reconstruction, resurfacing, widening, or seal coating existing city streets and infrastructure, as well as, several sidewalks, alleys and new paving projects. By their make-up, these types of projects will always impact future operating budgets. The City uses Road Use Funds from the State of Iowa to maintain and repair all of the city streets. The City receives Road Use Funds from the State of Iowa on a per capita basis. Due to budget constraints, the State of Iowa has reduced it's per capita funding the past two years by nearly 5%, so funding for ongoing road use operating costs will prove to be challenging in the upcoming years and may become reliant on gaming revenue, local option sales tax, or property taxes.

Park and Recreation projects, numbers 168-203:
Increased operating costs associated with all current and future Park & Recreation projects have been addressed in the operating budgets of the General Fund or corresponding Enterprise Funds. For FY 2008/09, increased operating costs of $17,500 are summarized in the chart above. New property tax dollars and user fees are the main source of revenue to cover the added expenses generated from these projects.

Traffic Signal projects, numbers 204-228:
Very similar to the infrastructure projects described under Public Works above, all proposed traffic signal projects will have new on-going operating costs associated with them. The increased costs have been addressed in the FY 2008/09 operating budget and the new source of revenue will come from increased Road Use Taxes.

Miscellaneous City-wide projects, numbers 229-245:
Most projects listed in this section are not anticipated to impact the current or future operating budgets of the City greatly. Maintenance dollars for all public facilities are allocated annually in the operating budgets for the general upkeep of buildings and equipment.

FY 2008/09 BOND ISSUES:

- $9.25 million of G.O. bonds are proposed to be issued during the spring of 2009 to fund essential corporate purpose capital improvement projects listed in the City's Capital Improvement Plan for calendar year 2009. In addition, the Council will be issuing $18 million in net TIF Urban Renewal Revenue Bonds for the construction of the Event Center and skywalk.

DEBT MARGIN & PROPERTY TAX DEBT LEVY ANALYSIS

Based on the January 2007 assessed valuation of real property in the City of Bettendorf an analysis of the current and projected legal debt margins and property tax debt levies for fiscal year 2008/09 through fiscal year 2012/13 was prepared based upon the proposed Five-Year CIP plan. That analysis is included under Debt Service section of this document. The analysis was conducted using the following assumptions:

- Taxable property values would increase 2%-3.5% annually after FY 2008/09;
- The legal debt limit of 5% of gross property value would not change;
- No additional General Obligation debt would be issued by the City outside of the Capital Improvement Plan;
- The Capital Improvement Plan debt would be financed for no more than 20 years using a level payment structure and current interest rates effective the Spring of 2009;
- Taxable valuations as a percentage of gross valuations would *average* 54% for the period covered by the CIP, across all property class types;
- The City's debt service levy rate would remain constant at $4.50 per $1,000 of assessed valuation through FY 2012/13;
- The Unrestricted Fund Balance of the Debt Service Fund would be maintained at a minimum of $500,000.

Based on the results of this analysis, the goal of completing the CIP projects targeted for FY 2008/09 through FY 2012/13 while simultaneously meeting the Council's Debt Management Guidelines can be accomplished.

CAPITAL IMPROVEMENT PROGRAM LIST

The City's 5-Year Capital Improvement Program List, beginning on the next page, is comprised of 245 projects in the City's governmental funds and 99 projects in various enterprise funds. The CIP list covers fiscal years 2008/09 through 2012/13 as well as projects projected to be constructed well into the future.

SUMMARY

The Mayor and Council are committed to addressing the current and future needs of the City while striving to improve the city's current bond rating and prudently managing the City's overall bonded indebtedness. This Capital Improvement Program was developed in accordance with the City of Bettendorf's adopted financial and management policies, and prioritization of capital needs. The program shows the City's tradition of citizen involvement in capital project planning and represents a continued commitment to sound long range financial planning and direction. This commitment will continue to challenge the management of the City in years to come.

CITY OF BETTENDORF, IOWA - COMMUNITY IMPROVEMENT PROGRAM FY 2007/08- FY 2012/13

	Project Description		Anticipated Revenue Source	FY 07/08 REVISED PROJECTIONS	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	FY 12/13 Request	Six Year CIP Cost	Unfunded Projects
Community & Economic Development:											
1	Community Entrance Signs - final sign and lighting	CD0001	Sales Tax & Interest	25,000						25,000	
2	Downtown Streetscape Master Plan	ED0002	G.O. Bonds	100,000	400,000	250,000	250,000	250,000	250,000	1,500,000	
3	23rd Street Overpass	3PW010	TIF Bonds							0	4,500,000
4	IJR-I80/Middle interchange study	ED0003	Federal Aid	235,000	106,000	85,000				426,000	
5	IJR-I80/Middle interchange study (235+106+85 from feds)	ED0003	Sales Tax & Interest	80,000	84,000					164,000	
6	Extending Isle of Capri Parkway West under Bridge to 12th Street		G.O. Bonds							0	500,000
7	I-74 Bike Path Participation		Federal Aid							0	8,000,000
8	I-80 Interchange Reconstruction		other							0	20,000,000
9	Riverside Development Park	ED0004	TIF Revenue	0	1,000,000					1,000,000	
10	City Fountain	ED0005	Gaming Revenue		100,000					100,000	
Public Works											
11	6th Street Reconstruction. City limits State. (result of sewer separation)	PW0087	G.O. Bonds	450,000	550,000					1,000,000	
12	14th Street overlay (varying width) from Central Avenue to Fairlane Drive	PW0102	G.O. Bonds	20,000	400,000					420,000	
13	18th St. & Middle intersection, eastbound dual left turn lane		G.O. Bonds							0	220,000
14	18th St. & Middle intersection, eastbound dual left turn lane, additional northbound thru lane		G.O. Bonds							0	400,000
15	18th Street reconstruction - Tanglefoot to Crow Creek & turn lanes @ Tanglefoot	PW0108	G.O. Bonds		80,000	500,000	600,000			1,180,000	
16	18th Street - Pinehurst to Library entrance (patch)		G.O. Bonds					300,000		300,000	
17	18th St. @ Middle, northbound right turn lane r/w paving		G.O. Bonds							0	95,000
18	18th St. - Spruce Hills to Avalon southbound added third lane		G.O. Bonds							0	180,000
19	23rd St. from Grant to Central Road-reconstuct/paving	PW0109	G.O. Bonds		400,000	320,000				720,000	
20	23rd Central to Lincoln		G.O. Bonds							0	1,500,000
21	53rd Ave Widening Devils Glen - Middle - Lane widening	6PW007	G.O. Bonds					125,000	125,000	250,000	
22	53rd/Pidgeon Cr Rd/Ginger Cr Rd over thick/Turn Ln - oversize culvert	PW0050	G.O. Bonds							0	50,000
23	Belmont Rd Paving Phase III-Middle to Devils Glen-New 31'B/B PCC Pavement Completing the Final Section	0PW021	G.O. Bonds	12,250						12,250	
24	Belmont Road Sealcoat replacement Phase II Corral-Valley Dr.	PW0068	Intergovernmental	50,000	175,000	175,000				400,000	
25	Belmont Road Sealcoat replacement Phase II Corral-Valley Dr.	PW0068	Federal Aid	250,000	2,100,000	750,000				3,100,000	
26	Belmont Road sealcoat replacement Phase II Corral-Valley Dr.	PW0068	G.O. Bonds	50,000	175,000	175,000				400,000	

	Project Description		Anticipated Revenue Source	FY 07/08 REVISED PROJECTIONS	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	FY 12/13 Request	Six Year CIP Cost	Unfunded Projects
27	Boulevard shaping, seeding & sodding	PW0074	G.O. Bonds	10,000						10,000	
28	Central Avenue - 14th to 23rd, 23rd to 28th resurfacing	PW0100	G.O. Bonds		285,000					285,000	
29	CIP Final Row Surveys	pw0039	G.O. Bonds	10,000	10,000	10,000	10,000	10,000	10,000	60,000	10,000
30	Contingency (projects>$25,000)	2AD001	G.O. Bonds	75,000	75,000	75,000	75,000	75,000	75,000	450,000	75,000
31	Criswell paving (Valley Drive - U.S. 67)	1PW028	G.O. Bonds							0	900,000
32	Criswell sealcoat replacement (Valley Drive/53rd)		G.O. Bonds							0	1,100,000
33	Criswell Sealcoat replacement 53rd to Forrest Grove		G.O. Bonds							0	1,800,000
34	Criswell St. Preliminary design	1PW028	G.O. Bonds					100,000		100,000	
35	Crow Creek Road reconstruction - Lindberg to 18th	PW0101	G.O. Bonds	50,000	220,000					270,000	
36	Curb & Gutter Replacement 04/05	PW0046	G.O. Bonds			40,000		40,000		80,000	
37	Deerbrook Dr. Turn Lane at Devils Glen Rd		G.O. Bonds							0	80,000
38	Devils Glen sealcoat replacement, South of State	PW0007	Other							0	260,000
39	Devils Glen Sealcoat Replacement, South of State	PW0007	G.O. Bonds							0	260,000
40	Devils Glen Bridge at Spencer Creek	8PW040	G.O. Bonds							0	600,000
41	Devils Glen paving Hopewell to Forest Grove	PW0110	G.O. Bonds		30,000	700,000	750,000			1,480,000	
42	Devils Glen Rd., 5th lane at Regency Apts.		G.O. Bonds							0	95,000
43	Devils Glen sidewalk separation - Middle (HyVee)	pw0064	G.O. Bonds	100,000						100,000	
44	Devils Glen Widening over thick (Village Point)	pw0119	G.O. Bonds		40,000					40,000	
45	Devils Glen Widening over thick (Bridge to Field Syke)		G.O. Bonds				40,000			40,000	
46	Duck Creek Hydraulic analysis		G.O. Bonds							0	75,000
47	Duck Creek Mall Median	PW0051	G.O. Bonds	8,374						8,374	
48	Fairview reconstruction - North of Sunburst		G.O. Bonds			100,000	240,000			340,000	
49	Field Sike Drive Grading & sealcoat replacement/Devils Glen to Bridge at Barcelona & sidewalks	8PW015	G.O. Bonds	500,000	1,050,000					1,550,000	
50	Forest Grove sealcoat replacement west City limits to Devils Glen (Design/ROW/Rec Trail)	PW0047	G.O. Bonds					560,000		560,000	
51	Forrest Grove sealcoat replacement west City limits to Devils Glen (Paving) & Rec Trail		G.O. Bonds					850,000	1,690,000	2,540,000	
52	Forest Grove sealcoat replacement - Middle to Criswell		G.O. Bonds							0	2,400,000
53	Forest Grove, sealcoat replacement Devils Glen to Middle Road - ROW & Rec Trail		G.O. Bonds					500,000		500,000	500,000
54	Forrest Grove sealcoat replacement - Devils Glen to Middle (Paving) & Rec Trail		G.O. Bonds					500,000	2,000,000	2,500,000	
55	Forest Grove Prelim Design/ 1/2 mile east of Devils Glen to Middle	PW0084	G.O. Bonds	85,000						85,000	
56	Forrest Grove Prelim Design Middle Road to Criswell	pw0120	G.O. Bonds		90,000					90,000	

CITY OF BETTENDORF, IOWA - COMMUNITY IMPROVEMENT PROGRAM FY 2007/08- FY 2012/13

	Project Description		Anticipated Revenue Source	FY 07/08 REVISED PROJECTIONS	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	FY 12/13 Request	Six Year CIP Cost	Unfunded Projects
57	Hopewell Ave. sealcoat replacement/ROW/Design Devils to Middle	PW0009	G.O. Bonds		400,000					400,000	
58	Hopewell Ave sealcoat replacement Devils Glen to Middle, paving	pw0009	G.O. Bonds	75,000	1,225,000	1,260,000				2,560,000	4,700,000
59	Hopewell Ave paving/ROW/design - Middle to east line Century Hgts 18th	PW0081	G.O. Bonds	10,000		1,135,000	1,500,000			2,645,000	
60	Hopewell Ave paving - Middle to east line Century Hgts 18th	PW0081	Future Projects			165,000				165,000	
61	Hopewell Ave Paving/ROW/design East line Century Hgts 18th to Criswell of way/2 acres	PW0098	G.O. Bonds						1,000,000	1,000,000	1,800,000
62	Indiana Ave sealcoat replacement at Middle Rd.		TIF Bonds							0	820,000
63	Indiana Ave Bridge near 56th Street		G.O. Bonds							0	125,000
64	Lincoln Road sealcoat replacement - 14th St. to 18th St.	8Pw036	G.O. Bonds							0	900,000
65	Lincoln Road reconstruction - from West City Limits to Kimberly Rd.	PW0103	G.O. Bonds	120,000	110,000					230,000	230,000
66	Spruce Hills southbound @ Middle - dual left turn		G.O. Bonds							0	150,000
67	Middle Drive reconstruction - Auto Zone/Taco Bell		G.O. Bonds				150,000			150,000	
68	Middle Rd Bridge over Crow Creek	2PW028	G.O. Bonds	65,000						65,000	
69	Middle Rd Bridge over Duck Creek	PW0093	G.O. Bonds	110,000						110,000	1,500,000
70	Middle Rd Reconstruction - Norwood subdivision to Crow Creek Road	2PW029	G.O. Bonds	1,400,000						1,400,000	
71	Middle Rd Reconstruction - Norwood subdivision to Crow Creek Road	2PW029	Federal Aid	1,991,200						1,991,200	
73	Middle Road Reconstruction & ROW Crow Creek Road to Forest Grove		G.O. Bonds							0	5500000
74	Middle Road Reconstruction, Devils Glen to Norwood Subdivision		G.O. Bonds							0	1,200,000
75	Middle Rd. 5th lane, 18th to Devils Glen		G.O. Bonds							0	1,350,000
76	Middle Rd. 5th lane, I-74 to 18th St.		G.O. Bonds							0	800,000

	Project Description		Anticipated Revenue Source	FY 07/08 REVISED PROJECTIONS	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	FY 12/13 Request	Six Year CIP Cost	Unfunded Projects
77	Middle Rd/ Right Turn lane @ Spruce Hills	7PW008	G.O. Bonds							0	120,000
78	Middle Road Widening (Crow Creek to Crow Creek Road east side) 50% share		G.O. Bonds			120,000				120,000	
79	Middle Road Widening, (Crow Creek & Crow Creek Road West Side) 50% share		G.O. Bonds				130,000			130,000	
80	Moencks Road Sealcoat Replacement/ Valley Dr. to Crow Creek	PW0037	Sales Tax & Interest	6,000						6,000	
81	Moencks Road Sealcoat Replacement - Valley Dr. to Crow Creek, Complete Phase II	PW0069	G.O. Bonds	650,000						650,000	
82	Parkway Dr Left Turn Lane at Middle Rd.		G.O. Bonds							0	80,000
83	Parkway Dr., cul-de-sac at I74		G.O. Bonds				100,000			100,000	
84	Parkway Drive resurface/18th to Fairmeadows. OCI=59		G.O. Bonds				150,000			150,000	
85	Parkway Drive resurface/Middle to 18th OCI 54		G.O. Bonds				245,000			245,000	
86	Rail Road Crossing, Shoreline Drive	PW0104	G.O. Bonds	15,000						15,000	
87	Rail Road Crossing, 12th & 42nd	PW0031	G.O. Bonds	35,000	20,000					55,000	
88	Sealcoat Rural Roads-City wide projects 2007	PW0065	G.O. Bonds	208,000						208,000	
89	Sealcoat Rural Roads- City-wide projects	PW0097	Sales Tax & Interest	150,955	200,000	200,000	200,000	200,000	200,000	1,150,955	300,000
90	Spruce Hills Dr reconstruction - East of Utica. OCI=51 West Bound/OCI=81 East Bound	PW0111	G.O. Bonds		260,000					260,000	
91	Spruce Hills Dr. westbound right turn lane at Utica Ridge		G.O. Bonds							0	140,000
92	Spruce Hills Drive Widening/18th-23rd		G.O. Bonds							0	350,000
93	Street patching (5 yr)	pw0067	G.O. Bonds	1,756,000	250,000	250,000	250,000	250,000	250,000	3,006,000	300,000
94	Street patching 2007	PW0067	Federal Aid	104,975						104,975	
95	Street overlays - 5 year plan	PW0034	Sales Tax & Interest	881	250,000	250,000	250,000	250,000	250,000	1,250,881	500,000
96	Street overlays - 5 year plan	PW0034	G.O. Bonds		150,000	150,000	150,000	150,000	150,000	750,000	
97	Summit Hills Drive Reconstruction/Spruce Hills - Magnolia.OCI=46	PW0092	G.O. Bonds	1,512						1,512	290,000
98	Tanglefoot Lane from Dierks to Middle Road ROW	PW0083	G.O. Bonds	750,000						750,000	
99	Tanglefoot Lane Extension, Diercks to Middle	PW0090	G.O. Bonds	500,000	1,800,000					2,300,000	
100	Tanglefoot Lane Extension (Middle to Valley Dr.)	PW0023	G.O. Bonds							0	6,600,000
101	Tanglefoot ROW Valley to 67, Lovewell	3PW026	G.O. Bonds							0	650,000
102	Tanglefoot Lane Paving/State St. to Valley Dr.		G.O. Bonds							0	1,200,000
103	Tanglefoot Widening (18th/Devils Glen)		G.O. Bonds							0	1,200,000

	Project Description		Anticipated Revenue Source	FY 07/08 REVISED PROJECTIONS	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	FY 12/13 Request	Six Year CIP Cost	Unfunded Projects
104	Tanglefoot Widening (Utica Rdg/18th)		G.O. Bonds							0	1,700,000
105	Tanglewood Road Bridge at Crow Creek		G.O. Bonds							0	1,575,000
106	Tech Dr. Left Turn Lane at 18th St.		G.O. Bonds							0	80,000
107	Terrace Park reconstruction, 1300 block to Amesbury Drive. OCI=39	PW0071	G.O. Bonds	341,137						341,137	
108	Valley Drive . Widening/ultra thin white topping. Belmont Road NE to Park Ave	PW0076	G.O. Bonds	250,000	200,000					450,000	3,300,000
109	Woodland Lane resurfacing. - Spruce Hills to Hillside. OCI = 47.8		G.O. Bonds							0	182,000
Undesignated Sidewalks											
110	Moencks Road Sidewalks		G.O. Bonds							0	100,000
111	Crow Creek Road - Middle to Valley sidewalks	Pw0124	G.O. Bonds		100,000					100,000	
112	Neil Armstrong Solution	PW0105	G.O. Bonds	100,000	100,000					200,000	
113	Sidewalks - NEW, ADA	PW0086	Gaming Revenue		150,000	150,000	150,000	150,000	150,000	750,000	
114	Sidewalks - Replacement, ADA	PW0072	G.O. Bonds	75,000	50,000	50,000	50,000	50,000	50,000	325,000	
Undesignated Alley Replacement											
115	Undesignated Alleys		Sales Tax & Interest			200,000	200,000	200,000	200,000	800,000	
116	Alley from 14th - 17th, between Travelers & gas station		Sales Tax & Interest							0	415,000
117	Alley Replacement - 8th -10th between Brown & Grant		Sales Tax & Interest							0	210,000
118	Alley from 21st - 23rd, between Central & Bellevue	PW0112	Sales Tax & Interest		125,000	125,000				250,000	
119	Pheasant Run & Alley		Sales Tax & Interest							0	165,000
120	Alley from Custer Terr to 4th between Brown & Holmes	PW0106	Sales Tax & Interest	160,000						160,000	
121	Alley W. of 8th Street between Jones & Mississippi		Sales Tax & Interest							0	105,000
122	Alley from 21st to 23rd between Oak & Cody		Sales Tax & Interest							0	235,000
123	Allley E. of 23rd South of Coeman		Sales Tax & Interest							0	235,000
124	Alley from 30th to 31st between Central & Bellevue		Sales Tax & Interest							0	135,000
125	Alley from 30th to 31st between Bellevue & Oak		Sales Tax & Interest							0	135,000

	Project Description		Anticipated Revenue Source	FY 07/08 REVISED PROJECTIONS	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	FY 12/13 Request	Six Year CIP Cost	Unfunded Projects
Undesignated Sealcoat Replacement											
126	Undesignated Sealcoat Replacement	PW0097	G.O. Bonds	100					500,000	500,100	300,000
127	15th Street - Sealcoat Replacement (31' wide) from Mississippi Blvd to Central Ave	PW0045	G.O. Bonds	2,387						2,387	
128	'21st Street - Central to Cody	PW0078	G.O. Bonds	9,980						9,980	
129	26th St - Central to Oak	PW0107	G.O. Bonds	50,000	200,000					250,000	
130	26th St - Oak to Glen OCI=40	PW0113	G.O. Bonds		100,000	230,000					
131	Robeson Ave - OCI 33		Sales Tax & Interest				200,000	230,000		430,000	
132	Alcoa Ave - OCI 45		G.O. Bonds						300,000	300,000	320,000
133	16th Street - OCI 46		G.O. Bonds							0	290,000
134	16 1/2 Street OCI 50		G.O. Bonds							0	475,000
135	15th Street OCI 59		G.O. Bonds							0	245,000
136	17th Street OCI 59		G.O. Bonds							0	375,000
137	Bellevue OCI 62		G.O. Bonds							0	420,000
138	North OCI 72		G.O. Bonds							0	90,000
139	Tanglewood sealcoat replacement - 1/2 mile East of Devil's Glen to Middle		G.O. Bonds							0	720,000
140	Tanglewood sealcoat replacement, Devils Glen to 1/2 mile east		G.O. Bonds							0	1,100,000
141	Thorn Street Paving OCI 47		G.O. Bonds				300,000	300,000		600,000	
142	Weindruch Road sealcoat replacement OCI 60		G.O. Bonds							0	450,000
143	Glecoe LA. - Glenn to 28th OCI=37.5	PW0114	G.O. Bonds		100,000	225,000				325,000	
144	Oak St (overlay) 23rd to 28th OCI 43	PW0115	G.O. Bonds		200,000					200,000	
145	TenPlus - Central to 28th OCI 32		G.O. Bonds							0	450,000
146	Dodds OCI 50		G.O. Bonds							0	1,040,000
147	Valley View OCI 51		G.O. Bonds							0	700,000

	Project Description		Anticipated Revenue Source	FY 07/08 REVISED PROJECTIONS	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	FY 12/13 Request	Six Year CIP Cost	Unfunded Projects
148	31st St sealcoat replacement - S. of Central. OCI=47.5	PW0070	G.O. Bonds	570,000						570,000	
149	Custer Terrace - Wood Lane to Bechtal OCI=26.5		G.O. Bonds					230,000		230,000	
150	26th Street and Cody Street = 25th to Dead End OCI=26.6		G.O. Bonds							0	320,000
151	Tenplus Street - 28th to Central OCI=32.9		G.O. Bonds							0	250,000
152	35th Street Sealcoat Replacement - State to Elm OCI 31	pw0125	G.O. Bonds		400,000	450,000				850,000	
153	35th to 42nd St sealcoat replacement- Elm Street Paving. OCI 41		G.O. Bonds				500,000	690,000		1,190,000	
154	42nd Street sealcoat replacement south of State Street OCI 36		G.O. Bonds			450,000	450,000			900,000	
155	26th Street-State Street to 27th OCI=34.9		G.O. Bonds							0	320,000
Undesignated Street Reconstruction											
156	Sunburst Drive-29th to First Cul-de-sac OCI=35.1	PW0096	G.O. Bonds	120,000	240,000					360,000	360,000
157	Kingsway Drive & Keeneland N of Kingsway (resurface) OCI 42	PW0116	G.O. Bonds		85,000					85,000	
158	Magnolia Drive-Hillside to 2815 OCI=39.6		G.O. Bonds							0	30,000
159	Avalon Court-Avalon Drive to End OCI=41.7		G.O. Bonds							0	100,000
160	Avalon Drive-18th Street to Sutton PL. OCI=41.9		G.O. Bonds							0	480,000
161	Dundee Lane reconstruction. - 29th to Maplecrest OCI 56		G.O. Bonds							0	570,000
162	East Crest Ave Reconstruction (31' wide) 18th Street to Apple Valley Drive OCI 48		G.O. Bonds							0	330,000
163	Oak Lane Reconstruction (27' wide) east of 23rd Street OCI 31		G.O. Bonds							0	110,000
164	Overland Drive reconstruction(31' wide) from Sunburst Drive to Fairview Drive. OCI=46		G.O. Bonds							0	300,000
165	Sycamore Terrace reconstruction - Parkway to Hillside.OCI=48	PW0089	G.O. Bonds	125,000	125,000					250,000	
166	Harmony Drive-Olympia to Harmony Ct. OCI=42.8	PW0117	G.O. Bonds		65,000					65,000	
167	Cypress Drive -Hillside Dr to Summit Hills Dr OCI=43.97		G.O. Bonds							0	275,000

	Project Description		Anticipated Revenue Source	FY 07/08 REVISED PROJECTIONS	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	FY 12/13 Request	Six Year CIP Cost	Unfunded Projects
Recreation Trails and Bike Paths											
168	Downtown Recreation Trail (I74, East to Duck Creek) (20% City)	PK0002	Sales Tax & Interest	114,002	350,000					464,002	1,695,000
169	Downtown Recreation Trail (I74, East to Duck Creek) (80% State)	PK0002	Sales Tax & Interest	600,000	400,000	710,000				1,710,000	
170	Middle Road - Bike Path Paving 10 feet (round-a-bout to Devils Glen) will apply for $300,000 of Federal ITEP Urban Area Funds	PK0013	G.O. Bonds	310,000	400,000					710,000	
171	Middle Road - Bike Path Paving 10 feet (round-a-bout to Devils Glen) - From Developer	PK0013	Other	40,000						40,000	
172	Recreation Trail - Middle Road to Crow Creek Park - will apply for $150,000 REAP Grant	PK0013	G.O. Bonds		500,000					500,000	
173	Recreation Trail - 53rd Ave from Devils Glen to Middle Road, will apply for $225,000 of Federal ITEP Urban Area Funds	PK0013	G.O. Bonds	200,000	250,000					450,000	
174	Recreation Trail north on Devils Glen - 53rd to Hopewell East side - will apply for "Safe Routes to School Grant"		Sales Tax & Interest			250,000				250,000	
175	Devils Glen Road to Crow Creek Park along the Creek - will apply for REAP Grant		Sales Tax & Interest				250,000	250,000		500,000	
176	Devils Glen Road to Field Sike along Crow Creek, will apply for REAP Grant	PK0012	Sales Tax & Interest						300,000	300,000	
177	Recreation Trail/Highway 67 Riverdale to East City Limits	6PW009	Sales Tax & Interest					300,000		300,000	
178	Recreation Trail/Highway 67 Riverdale to East City Limits	6PW009	Federal Aid					800,000		800,000	
179	Crow Creek Recreation Trail, Phase 1 - State Grant	PK0010	Other	218,000			350,000			568,000	
180	Crow Creek Recreation Trail, Phase 1 (City Match)	PK0010	Sales Tax & Interest	60,672			150,000			210,672	1,218,200
181	New 120 ACRE Park Aquistion	PK0014	Sales Tax & Interest	15,000	250,000						
182	New 120 ACRE Park Aquistion	PK0014	Gaming Revenue		750,000						
183	New 120 ACRE Park Aquistion	PK0014	Other		1,000,000						
184	Field Sike Park Development (Valley Wynds)	PK0001	Sales Tax & Interest	28,967						28,967	

	Project Description		Anticipated Revenue Source	FY 07/08 REVISED PROJECTIONS	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	FY 12/13 Request	Six Year CIP Cost	Unfunded Projects
Parks & Recreation - Board Allocation											
185	Community Center Remodel - New HVAC-women's RR	4PK004	Sales Tax & Interest	25,000						25,000	50,000
186	Crow Creek Park Development - Entrance-Paving-Shelters-Landscaping-Trails-Signage, road improvements	9PK003	Sales Tax & Interest		100,000			80,000		180,000	1,000,000
187	Devils Glen Park/Paving Roadways - Curbs, Gutters, Asphalting		Sales Tax & Interest							0	75,000
188	Field Sike Park Development & playground (Valley Wynds)	pk0001	Sales Tax & Interest	191,323	48,677					240,000	
189	Skate park renovation	PK0008	Sales Tax & Interest							0	
190	Dog Park @ Crow Creek Park	PK0009	Other	45,975						45,975	
191	Kiwanis Park-Resurf Parking Lot - Surfacing Parking	9PK007	Sales Tax & Interest							0	50,000
192	Lagoon Dredging	2pk012	Sales Tax & Interest		10,000	125,000	100,000			235,000	30,000
193	McLamarrah Park, Development	9PK006	Sales Tax & Interest							0	35,000
194	Middle Park Development Bandshell Parking Lot - Hard Surfacing Parking at 23rd St. Bandshell Area-Field upgrades	5PK006	Sales Tax & Interest							0	50,000
195	Middle Park Disc Golf	PK0007	Sales Tax & Interest	7,673						7,673	
196	Park & Master Plan	1PK006	Sales Tax & Interest	18,000					20,000	38,000	
197	Park Land Acquisition at Hopewell school - SCRA grant		Other				50,000				
198	Parkland Adquisition/development at Hopewell School		Sales Tax & Interest				50,000				
199	Park Land Acquisition - Property Acquistion	2PK004	Sales Tax & Interest		40,000	75,000	50,000	70,000	80,000	315,000	500,000
200	Park playground equipment	2PK005	Sales Tax & Interest	25,000	50,000		50,000	50,000	50,000	225,000	100,000
201	Pigeon Creek Park Development - Additional Improvements	4PK008	Sales Tax & Interest							0	1,418,200
202	Leach Park Docks	PK0005	Sales Tax & Interest	5,538						5,538	
203	Resurfacing Athletic Courts/Pathways/ Lots - Resurfacing Basketball Ct-Trails	9PK002	Sales Tax & Interest		50,000	50,000		50,000	100,000	250,000	100,000

	Project Description		Anticipated Revenue Source	FY 07/08 REVISED PROJECTIONS	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	FY 12/13 Request	Six Year CIP Cost	Unfunded Projects
Traffic											
204	17th & Grant TSL	CD0023	G.O. Bonds	150,000						150,000	
205	18th & Crow Creek Rd. TSL	CD0019	G.O. Bonds			185,000				185,000	
206	18th St signal for left turns at Tanglefoot	CD0038	G.O. Bonds		60,000					60,000	
207	21st and State Street TSL	CD0034	G.O. Bonds	85,000	60,000					145,000	
208	23rd & Middle Road TSL	CD0035	G.O. Bonds	75,000						75,000	
209	23rd & State St video	CD0027	G.O. Bonds	24,000						24,000	
210	13th & State Street/18th & Grant/Middle Road detectors	CD0028	G.O. Bonds	7,096						7,096	
211	26th & State Street video	CD0029	G.O. Bonds	24,000						24,000	
212	Bettendorf High School TSL		Intergovernmental							0	140,000
213	Middle Road and Devils Glen - moving fiber ($35,000 from ICN)	CD0030	G.O. Bonds	50,186						50,186	
214	ITS Fiber - Bettendorf share of QC project with DOT	CD0031	G.O. Bonds	60,000						60,000	
215	Middle Road and Devils Glen - Traffic Signal installation - Dual turn lane		G.O. Bonds				95,000			95,000	
216	18th and Spruce Hills Traffic Signal upgrade	CD0024	G.O. Bonds	35,000						35,000	
217	Fiber Optic Cabling	2CD005	G.O. Bonds	100,000	65,000	45,000	45,000	45,000	45,000	345,000	45,000
218	Fiber from 18th and Grant to 18th and Middle Road	CD0039	G.O. Bonds		75,000					75,000	65,000
219	Fiber for bridge on Middle Road - moving existing fiber (50% from ICN)	CD0037	G.O. Bonds	32,500						32,500	
220	LED's	2CD011	G.O. Bonds	6,000	10,000	10,000	8,000	8,000	8,000	50,000	6,000
221	18th and Middle Road Traffic Siganl upgrade	CD0032	G.O. Bonds	40,000						40,000	140,000
222	Pre-emption Upgrades - To Allow Emergency Vehicles to Change Signals	2CD010	G.O. Bonds	22,134	30,000	25,000				77,134	
223	Scott Community College & Belmont Road TSL		G.O. Bonds		72,500					72,500	
224	Scott Community College & Belmont Road TSL		Other		72,500					72,500	

	Project Description		Anticipated Revenue Source	FY 07/08 REVISED PROJECTIONS	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	FY 12/13 Request	Six Year CIP Cost	Unfunded Projects
225	Traffic Signal Studies	CD0022	G.O. Bonds	39,000	25,000	25,000	25,000	25,000	25,000	164,000	25,000
226	Traffic Signals & Mast Arms Upgrades	2CD009	G.O. Bonds	60,000	60,000	60,000	60,000	60,000	60,000	360,000	50,000
227	Forest Grove Fiber Optics conduit from Devils Glen to Middle Road		G.O. Bonds				125,000			125,000	
228	2 Variable Message Signs - w/Incident Management Funds		Sales Tax & Interest		37,000					37,000	160,000
Miscellaneous City-Wide Projects											
229	Annex Expansion & Elevator Design	AD0009	Sales Tax & Interest	40,000						40,000	
230	Maintenance Center Elevator Installation & Annex Expansion	AD0009	Sales Tax & Interest		365,000					365,000	200,000
231	Maintenance Ctr roof replacement	AD0011	Sales Tax & Interest		325,000					325,000	
232	I-80 & Middle, Gateway Fire Station land aquisition		Sales Tax & Interest							0	100,000
233	Three Radio Towers 900 MHZ - Alcoa, 53rd & 18th, Riverdale Heights	AD0006	Sales Tax & Interest	36,000						36,000	
234	Civil Defense Sirens- Replacement of 4-1950's & 2-new sirens for North & East	AD0001	Sales Tax & Interest		40,000	20,000				60,000	
235	City Hall Carpet Replacement and Painting		Sales Tax & Interest		75,000	75,000				150,000	100,000
236	Equipment storage building expansion		Sales Tax & Interest							0	50,000
237	Equipment storage building expansion		Other							0	40,000
238	Generator Community Center	PK0011	Sales Tax & Interest	23,227						23,227	
239	Generator Library/Museum		Sales Tax & Interest							0	100,000
240	Library roof replacement(old section)		Sales Tax & Interest							0	160,000
241	Library carpeting	LB0003	Sales Tax & Interest	224,503						224,503	
242	Wayfinding Signs	AD0008	Sales Tax & Interest	50,000						50,000	
243	Windpower - Annex/Crow Creek - Electricity Generation		Sales Tax & Interest							0	250,000
244	City Hall - HVAC/Lighting Energy Efficiency upgrades	AD0010	Sales Tax & Interest		250,000					250,000	
245	Card Reader Locks - City Wide	AD0005	Sales Tax & Interest	100,000	50,000					150,000	
	TOTAL PROJECTS			15,052,546	20,145,677	10,245,000	8,348,000	7,748,000	7,888,000	66,982,223	101,349,400

CITY OF BETTENDORF, IOWA - COMMUNITY IMPROVEMENT PROGRAM FY 2007/08- FY 2012/13

Project Description	Anticipated Revenue Source	FY 07/08 REVISED PROJECTIONS	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	FY 12/13 Request	Six Year CIP Cost	Unfunded Projects
	CASH FLOW								
Total Projects to be Constructed, ALL FUNDS		15,052,546	20,145,677	10,245,000	8,348,000	7,748,000	7,888,000	69,427,223	
								0	
Less: Available Cash Balance, CAP PROJ FUND		2,922,806	3,787,391	1,736,585	1,799,154	1,995,391	3,316,985	15,558,313	
Contracts payable at 6/30		(522,415)	0	0	0	0	0	-522,415	
Receivable at 6/30		0	0	0	0	0	0	0	
Sales Tax Revenue - no specific project								0	
Sales Tax Revenue/Transfer in LOT		1,987,741	3,099,677	2,080,000	1,500,000	1,680,000	1,200,000	11,547,418	
Investment Earnings, CAP PROJ FUND		207,732	125,000	125,000	125,000	125,000	125,001	832,733	
TIF Revenues(all but Hobby & GRAFCO)		158,033	166,694	297,569	289,237	234,594		1,146,127	
DOT Street Patching Reimburse								0	
Trinity Reimburse								0	
Davenport to Reimburse for Trinty								0	
Special Assessments		0	0	0	0	0	0	0	
Federal Aid		2,581,175	2,206,000	835,000	0	800,000	0	6,422,175	
State Aid		0	0	0	0	0	0	0	
Intergovernmental		50,000	175,000	175,000	0	0	0	400,000	
TIF Bonds		0	0	0	0	0	0	0	
TIF Revenues		0	1,000,000	0	0	0	0	1,000,000	
G.O. Econ Dev Bonds								0	
Economic Development/Transfer in		0	0	0	0	0	0	0	
Future Projects		293,579	0	165,000	0	0	0	458,579	
Gaming Revenue-no specific project								0	
Gaming Revenue/Transfer in		200,000	1,000,000	150,000	150,000	150,000	150,000	1,800,000	
RDA								0	
Other/misc		373,975	1,072,500	400,000	400,000	0	0	2,246,475	
Total financing sources excluding G.O. Bonds		8,252,626	12,632,262	5,964,154	4,263,391	4,984,985	4,791,986	40,889,405	
Net Projects in CAP PROJECTS FUND to be financed with G.O. Bonds		6,799,920	7,513,415	4,280,846	4,084,609	2,763,015	3,096,014	28,537,818	
								0	
Net Bond Issue Size Required		10,587,311	9,250,000	6,080,000	6,080,000	6,080,000	6,080,000	44,157,311	
								0	
		15,052,546	20,145,677	10,245,000	8,348,000	7,748,000	7,888,000	66,982,223	

	Project Description		Anticipated Revenue Source	FY 07/08 REVISED PROJECTIONS	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	FY 12/13 Request	Six Year CIP Cost	Unfunded Projects
Rivers Edge TIF											
1	Event Center	CD0011	TIF Bonds	8,000,000	9,318,699					17,318,699	
2	Walkway & Surface Parking		TIF Bonds		2,722,301					2,722,301	
	Total Rivers Edge TIF			8,000,000.00	12,041,000	0	0	0		20,041,000	32,082,000
Palmer Hills Golf Enterprise Fund:											
1	Double Row Irrigation System	2GC003	Existing fund balance							0	1,000,000
	Total Palmer Hills Enterprise Fund			0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000,000
Family Museum for Arts & Science Funds:											
1	Gallery Renovation - The Garden		Fund Raising							0	
2	Gallery Renovation - The Garden	FM0003	sales tax & interest		83,850					83,850	
3	Office/Storage Renovation - Dance		sales tax & interest		20,000					20,000	
4	Courtyard - Grandpa's Fountain/Gazebo		sales tax & interest		35,000					35,000	
5	Gallery Renovation - Rhythm Alley		Fund Raising			50,625	50,625			101,250	
6	Gallery Renovation - Rhythm Alley		sales tax & interest				123,750			123,750	
7	Gallery Renovation - Traveling Expansion		sales tax & interest			25,000				25,000	
8	Gallery Renovation - WaterPlay		Fund Raising					57,375	57,375	114,750	
9	Gallery Renovation - WaterPlay		sales tax & interest						38,250	38,250	
10	Building maintenance - condensing unit		sales tax & interest	25,868							
11	Exhibit Prep Shop - Detached		sales tax & interest					80,000		80,000	
	Total Family Museum			25,868.00	138,850	75,625	174,375	137,375	95,625	552,093	0

	Project Description		Anticipated Revenue Source	FY 07/08 REVISED PROJECTIONS	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	FY 12/13 Request	Six Year CIP Cost	Unfunded Projects
George Thuenen Bridge											
1	Geo Thuenen bridge repairs	PW0008	Existing fund balance	13,000						13,000	
	Total Geo Thuenen bridge										
Transit											
1	20 Benches & 11 Shelters (80/20 match) Federal Match		5307 Fed Grant	68,000						68,000	
2	AVL bus equipment, passenger cameras (80/20 match) Federal Match		5307 Fed Grant	109,840	130,880	32,000				272,720	
3	Vehicle carwash (new bay 3 bay stand alone) Federal Match	GA001	5307 Fed Grant	80,000						80,000	
4	City Match to above projects	GA001	sales tax & interest	64,460	32,720	8,000				105,180	
	Total Transit			322,300.00	163,600	40,000	0	0	0	525,900	
Municipal Garage											
1	Vehicle carwash (new 3 bay stand alone)	GA001	Existing fund balance	350,000						350,000	
				350,000.00							
Life Fitness Center											
1	Tennis/B-Ball/Track Court Surfacing	LF0001	sales tax & interest	8,900						8,900	
2	Dumont Air Handler		sales tax & interest	5,000	5,000	5,000	5,000	5,000	5,000	30,000	
3	Polyurethane Floor		sales tax & interest		15,000					15,000	
4	Cardio Room SCS		sales tax & interest	10,000						10,000	
5	Generator		sales tax & interest	80,000						80,000	
6	Sidewalk Repairs		sales tax & interest							0	
7	Office additions		sales tax & interest		25,000					25,000	
8	Enclose and A/C Cybex room		sales tax & interest		30,000					30,000	
9	Tube heaters		sales tax & interest	25,000						25,000	
10	Security system		sales tax & interest	6,167						6,167	
11	Misc building improvements		sales tax & interest	10,000	10,000	10,000				30,000	
12	Carpet/tile		sales tax & interest	11,077	10,000	10,000				31,077	
13	Cybex circuit		sales tax & interest	29,648						29,648	
14	Locker room renovations		sales tax & interest		10,000					10,000	
	Total Recreation Fund			185,792.00	105,000	25,000	5,000	5,000	5,000	330,792	0

	Project Description		Anticipated Revenue Source	FY 07/08 REVISED PROJECTIONS	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	FY 12/13 Request	Six Year CIP Cost	Unfunded Projects
Sewer Enterprise Fund:											
1	8th - 10th St. & State St. Sewer	SW0013	Sewer G.O. Bonds	500,000	410,000					910,000	
2	6th Street Sewer separation	SW0030	Sewer G.O. Bonds	300,000	322,000					622,000	
3	Brookview Heights sewer extention	SW0033	Sewer G.O. Bonds			50,000	250,000			300,000	
4	Chimney Seals	SW0016/ sw0017	Sewer G.O. Bonds	75,000	75,000	75,000	75,000	75,000	75,000	450,000	150,000
5	East Pigeon Creek Interceptor	0SW003	Sewer G.O. Bonds							0	600,000
6	East Pigeon Creek Int. Phase II report	sw0021	Sewer G.O. Bonds	83,000						83,000	
7	West Pigeon Creek Interceptor @ Century Hts VI	SW0004	Sewer G.O. Bonds			130,000				130,000	290,000
8	Field Stone PT. District Sewer		Sewer G.O. Bonds			25,000				25,000	315,000
9	Golden Triangle Development Sewer Interceptor Extension		Sewer G.O. Bonds							0	200,000
10	Greenway Dr. parallel sewer		Sewer G.O. Bonds							0	375,000
11	Cody/Oak St Swr Repair	SW0029	Sewer G.O. Bonds	21,000						21,000	
12	Hopewell Interceptor - Hopewell to Forest Grove, Phase III	sw0009	Sewer G.O. Bonds			400,000	600,000			1,000,000	700,000
13	Manhole Rehabilitation and pipelining 03/04	SW0012	Sewer G.O. Bonds							0	140,000
14	Manhole Rehabilitation and pipelining 2007	SW0027	Sewer G.O. Bonds	219,000						219,000	
15	Manhole Rehabilitation and pipelining 2008	SW0035	Sewer G.O. Bonds	1,000	250,000	150,000	150,000	150,000	150,000	851,000	
16	Onion Field Sewer Extention		Sewer G.O. Bonds							0	530,000
17	Other Local Sewers	6SW002	Sewer G.O. Bonds							0	50,000
18	Spencer Creek Lift station-Design & ROW & Construction	SW0028	TIF Revenue	75,000						75,000	3,300,000
19	Spencer Creek Interceptor Sewer - Designg, ROW, construction	SW0036	TIF Revenue		50,000					50,000	2,625,000
20	Waste Water Treatment Plant - Secondary Clarifier Project	SW0025	Sewer G.O. Bonds							0	
21	Waste Water Treatment Plant - SCADA &process metering		Sewer G.O. Bonds							0	
22	CODY ST SWR REPAIR	SW0034	Sewer G.O. Bonds	165,000						165,000	
	Total Sewer Projects			1,439,000.00	1,107,000	830,000	1,075,000	225,000	225,000	4,901,000	9,275,000

	Project Description		Anticipated Revenue Source	FY 07/08 REVISED PROJECTIONS	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	FY 12/13 Request	Six Year CIP Cost	Unfunded Projects
Storm Water Utility Fund - Project Costs											
1	Hopewell Ave @ Ginger Creek, E. Branch, #1 Regional Dentention	SM0027	Stormwater GO Bonds		275,000			110,000		385,000	
2	Hopewell Ave @ Ginger Creek, E. Branch, #1 Regional Dentention	SM0027	Developer Participation								385,000
3	Hopewell Ave @ Ginger Creek, W. Branch, #2 Regional Detention	SM0028	Stormwater GO Bonds		40,000			45,000		85,000	
4	Hopewell Ave @ Ginger Creek, W. Branch, #2 Regional Detention	SM0028	Developer Participation								85,000
5	Hopewell Ave @ Ginger Creek, Century Heights W, #3 Regional Dentention	SM0002	Stormwater GO Bonds		150,000			170,000		320,000	
6	Hopewell Ave @ Ginger Creek, Century Heights W, #3 Regional Dentention	SM0002	Developer Participation								320,000
7	Hopewell Ave @ Ginger Creek Century Heights E, #4 Regional Detention	SM0029	Stormwater GO Bonds		170,000			80,000		250,000	
8	Hopewell Ave @ Ginger Creek Century Heights E, #4 Regional Detention	SM0029	Developer Participation								250,000
9	Hopewell Ave @ E. Pigeon Creek, E. Branch, #5 Regional Detention	SM0030	Stormwater GO Bonds		145,000			80,000		225,000	
10	Hopewell Ave @ E. Pigeon Creek, E. Branch, #5 Regional Detention	SM0030	Developer Participation								225,000
11	Hopewell Ave @ E. Pigeon Creek, W. Branch, #6 Regional Detention	SM0031	Stormwater GO Bonds		175,000			80,000		255,000	
12	Hopewell Ave @ E. Pigeon Creek, W. Branch, #6 Regional Detention	SM0031	Developer Participation								255,000
13	Hopewell Ave @ E. Pigeon Creek, W. Branch, #7 Regional Detention	SM0032	Stormwater GO Bonds		140,000			70,000		210,000	
14	Hopewell Ave @ E. Pigeon Creek, W. Branch, #7 Regional Detention	SM0032	Developer Participation								210,000
15	Erosion Projects - Stormwater Management	SM0004	Stormwater GO Bonds	25,000	150,000	250,000	250,000	250,000	250,000	1,175,000	
16	Erosions Projects- Greenway Creek & Morning Star & Community of Joy Church	sm0005	Stormwater GO Bonds	16,911						16,911	
17	Greenway Creek waterhsed improvement @ Comm of Joy church	SM0019	Stormwater GO Bonds	170,000						170,000	
18	Hopewell Creek Reg. Detention @ Hopewell - land	SM0003	Stormwater GO Bonds	2,940						2,940	
19	Hopewell Creek Regional Detention @ Hopewell - design, construction		Developer Participation				45,000			45,000	165,000

	Project Description		Anticipated Revenue Source	FY 07/08 REVISED PROJECTIONS	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	FY 11/12 Request	FY 12/13 Request	Six Year CIP Cost	Unfunded Projects
20	Hopewell Creek Regional Detention @ Hopewell - design, construction	SM0003	Stormwater GO Bonds			100,000	110,000			210,000	
21	Hopewell Creek Reg. Detention @ 53rd-land	SM0001	Stormwater GO Bonds	3,087						3,087	
22	Hopewell Creek Regional Detention @ 53rd-construction		Developer Participation			130,000	80,000			210,000	10,000
23	Hopewell Creek Regional Detention @ 53rd-construction	SM0007	Stormwater GO Bonds	25,000	125,000	100,000				250,000	
24	Hopewell Creek Reg. Det. @ Forest Grove		Stormwater GO Bonds						400,000	400,000	600,000
25	Hopewell Creek Reg. Det. @ Forest Grove		Stormwater GO Bonds							0	600,000
26	Intake Repair	SM0025	Stormwater GO Bonds	10,000	140,000	75,000	75,000	75,000	75,000	450,000	
27	Intake Repair 06/07	SM0013	Stormwater GO Bonds	150,700						150,700	
28	Kimberly Rd Storm Sewer - W. City Limits to Kimberly	sm0018	Stormwater GO Bonds							0	80,000
29	Middle Road-Stafford Creek Culvert-add 10'x12' barrel to existing culvert including associated PDD repairs & upstream channel improvements		Stormwater GO Bonds							0	580,000
30	Quail Ridge Rd Drainage	SM0011	Stormwater GO Bonds	103,000						103,000	
31	Storm Greenbrier/magnolia/mont sqr	SM0012	Stormwater GO Bonds	118,000						118,000	
32	Small storm sewers & storm sewer linings	SM0021	Stormwater GO Bonds	287,000	450,000	350,000	350,000	350,000	350,000	2,137,000	
33	Small Storm Sewers/12th St @State storm repair	SM0020	Stormwater GO Bonds							0	
34	Regional Detention Report & Design - NE Bettendorf	SM0033	Stormwater GO Bonds	40,000						40,000	
35	Stafford Creek Stormwater Detention Ambury	SM0034	Stormwater GO Bonds	100,000						100,000	
36	Terrace Park Dr. St SE of Squire		Stormwater GO Bonds							0	150,000
37	West Pigeon Creek regional detention @ Hopewell		Stormwater GO Bonds							0	400,000
38	Wessel Park Storm Sewer-Replace Drainage Ditch with New storm Sewer from 26th St & Glenn to Oak	SM0023	Stormwater GO Bonds	100,000						100,000	80,000
39	Blackbird Cr Storm Management	SM0015	Stormwater GO Bonds	190,000						190,000	
40	Blackbird Creek Watershed Study	SM0035	Stormwater GO Bonds	20,000	80,000					100,000	
41	Broad Lawn Storm Sewer Reconstruct	SM0026	Stormwater GO Bonds	60,000	40,000					100,000	
42	Stafford Creek Regional Detention (Tanglefoot)	SM0036	Stormwater GO Bonds	20,000		250,000				270,000	
43	Ginger & Pigeon Creek Regional Detention Study at Hopewell	SM0009	Stormwater GO Bonds							0	400,000
	Total PROJECT COSTS Storm Water Utility Fund			1,441,638.32	2,080,000	1,255,000	910,000	1,310,000	1,075,000	8,071,638	4,795,000

Vehicle Fund

The City of Bettendorf provides vehicles to various City Departments in order to perform their duties. The vehicle fund provides for the long-term commitment of the Mayor, Council and management to adequately fund for these purchases.It is the City's goal to maintain the size, quality and reliability of the fleet at a level that will allow our employees to perform their duties efficiently and effectively. Subsequently, it is the intention to plan for the replacement of vehicles to minimize the financial impact of significant purchases in any one budget year for the City of Bettendorf. A Vehicle Advisory Committee has been established to make recommendations to the City Administrator regarding vehicle replacement, change in fleet size, vehicle specifications, vehicle replacement funding levels, and any other concerns regarding city vehicles. The Committee is made up of representatives from most city departments and reviews all requests for new and replacement vehicles and recommends purchases to the City Administration during the budget process. As a part of this process, the committee has developed a recommended life for all types of vehicles as well as a grading review system for replacement based on age, maintenance costs, mileage and usefulness.

Revenue Sources

The major funding sources are transfers in from the General Fund, the Gaming Fund and the CIP/LOT Fund, with a small amount from the sale of vehicles no longer used.

Expenditures

The following charts show the historical expenditures and a five year plan with expected expenditures by department. There is also a listing of vehicles approved for purchase in FY 2008/09.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
VEHICLE REPLACEMENT FUND
FY 2004/05 - FY 2008/09

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	Inc (Dec) over FY 2007/08 Amount	Inc (Dec) over FY 2007/08 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	27,242	24,970	62,546	55,000	36,226	(18,774)	-34.13%
Fines & forfeitures							
Other	6,120	-	-	-	-	-	
Total revenue	**33,362**	**24,970**	**62,546**	**55,000**	**36,226**	**(18,774)**	**-34.13%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects	590,009	1,004,449	402,490	676,167	1,045,000	368,833	54.55%
Total expenditures	**590,009**	**1,004,449**	**402,490**	**676,167**	**1,045,000**	**368,833**	**54.55%**
Revenue over(under) expenditures	(556,647)	(979,479)	(339,944)	(621,167)	(1,008,774)	(387,607)	62.40%
Financing sources(uses):						-	
Proceeds from sale of assets		77,952	24,122	40,000	20,000	(20,000)	
Operating transfers in	334,750	345,658	520,000	902,000	590,000	(312,000)	-34.59%
Operating transfers out	(540,696)	(42,119)	(40,335)			-	
Proceeds from bonds						-	
Financing sources(uses), net	(205,946)	381,491	503,787	942,000	610,000	(332,000)	-35.24%
Revenue and other financing sources over (under) expenditures and other financing uses	**(762,593)**	**(597,988)**	**163,843**	**320,833**	**(398,774)**	**(719,607)**	**-224.29%**
Fund balances, beginning	2,231,548	1,468,955	870,967	1,034,810	1,355,643	320,833	31.00%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	1,468,955	870,967	1,034,810	1,355,643	956,869	(398,774)	-29.42%

City of Bettendorf, Vehicle Fund
Fund Balance Summary
FY 2007/08 Thru FY 2012/13

Vehicle Fund:	07/08 Estimate	08/09 Estimate	09/10 Estimate	10/11 Estimate	11/12 Estimate	12/13 Estimate
Fund Balance at July 1:	**1,034,810**	**1,355,643**	**974,869**	**814,864**	**617,518**	**1,197,719**
Revenues:						
Transfer In /General Fund	100,000	100,000	100,000	100,000	100,000	100,000
Transfer in/Road use	0	0	0	0	0	0
Transfer In /Gaming Fund	190,000	190,000	190,000	190,000	190,000	190,000
Transfer In/Sales Tax	150,000	300,000	254,000	205,000	300,000	300,000
Transfer in/Drug Seizure	12,000	0	0	0	0	0
Transfer in/CIP	450,000	0	0	0	750,000	0
Interest	55,000	54,226	38,995	32,595	24,701	47,909
Vehicle sales	40,000	20,000	20,000	20,000	20,000	20,000
Total revenue	**997,000**	**664,226**	**602,995**	**547,595**	**1,384,701**	**657,909**
Expenditures:						
Police	166,624	198,000	195,000	231,000	154,500	159,000
Fire	0	485,000	100,000	0	335,000	750,000
Parks	98,498	100,000	144,000	132,000	82,000	127,000
Public Works	357,570	177,000	279,000	257,500	180,000	260,000
Community Development	53,475	85,000	45,000	0	30,000	0
Administration/Finance	0	0	0	0	23,000	0
Transfer to Recycling/Garbage	0	0	0	0	0	0
Transfer to Stormwater Fund	0	0	0	0		
Transfer to Transit fund	0	0	0	124,440	0	0
Total expenditures	**676,167**	**1,045,000**	**763,000**	**744,940**	**804,500**	**1,296,000**
Revenues over(under) exp	320,833	(380,774)	(160,005)	(197,345)	580,201	(638,091)
Fund balance at June 30	**1,355,643**	**974,869**	**814,864**	**617,518**	**1,197,719**	**559,628**

Other funds:

Garbage/Recycling fund	289,246	-	740,720	203,544	-	547,007
Transit fund	-	-	-	732,000	-	-
Sewer fund	-	170,000	-	138,000	-	175,000
Road Use fund	-	75,000	-	-	-	-
Stormwater Utility	-	-	-	-	29,000	-
Garage fund	-	-	-	-	-	-
Life Fitness Center	-	-	-	-	-	-
Museum	-	-	-	-	-	-
Golf enterprise fund	-	-	46,000	95,000	-	-
Total all vehicle purchases	**965,413**	**1,290,000**	**1,549,720**	**1,789,044**	**833,500**	**2,018,007**

VEHICLE REQUESTS
FISCAL YEAR 2008/09

Department/Description	Replaces:	$ requested	$ Approved	Notes
Road Use Fund:				
Single axle dump truck	9825, 1998 International 470	75,000	75,000	2 requested, only one approved
Total Road Use Fund		**75,000**	**75,000**	
Vehicle Replacement Fund:				
Police:				
Detective car	20115, 2001 Chevy Impala	21,000	21,000	
Detective car	20101, 2000 Chevy Impala	21,000	21,000	
Patrol car, addition to fleet	NEW	29,000	36,000	Upgrade to SUV
5 patrol cars	20504, 20507, 20602, 20603, 20605	120,000	120,000	
Total Police		**191,000**	**198,000**	
Fire:				
Fire truck	8902 & 8903, 1989 Fords	450,000	450,000	Replaces two engines with one
SUV	9901, 1999 Ford Expedition	35,000	35,000	
Total Fire		**485,000**	**485,000**	
Community Development:				
Platform truck, addition to fleet	NEW	85,000	85,000	
Total Community Development		**85,000**	**85,000**	
Public Works:				
Street sweeper	9921, 1999 Freightliner	145,000	145,000	
4x4 pickup truck w/plow	0032, 2000 Ford F250	32,000	0	Move to 09/10
4x4 pickup truck w/plow	20010, 2000 Ford F250	32,000	32,000	Cul-de-sac snow plowing vehicle
Total Public Works		**209,000**	**177,000**	
Parks:				
Utility cart	9815, 2004 Carryall	18,000	18,000	
2 zero turn mowers	0304 & 0306 2004 John Dee	22,000	22,000	
4x4 pickup truck w/plow	0013, 2000 Chevrolet	33,000	0	Move to 09/10
Tractor	9650, 1999 Kubota 5030 4x4	25,000	25,000	
1 ton 4x4 crew cab pickup truck	9920, 2000 Ford	35,000	35,000	
Total Parks		**133,000**	**100,000**	
Total Vehicle Replacement Fund		**1,103,000**	**1,045,000**	
Stormwater Fund:				
pickup truck	NEW		0	Transfer 9920, 2000 Ford from parks
Total Stormwater Fund		**0**	**0**	
Sewer Enterprise Fund:				
TV van	1999 Ford E350 van	170,000	170,000	
Total Recycling/Solid Waste Fund		**170,000**	**170,000**	
Total Vehicle Requests		**1,348,000**	**1,290,000**	

Vehicles to be sold:

9410 - Oldsmobile	9705 - Ford Crown Victoria
9516 - Buick Regal	9722 - Ford Pick-up with plow
9612 - Chevy Lumina	9721 - Pick-up with plow
9816 - Buick LaSabre	8280 - Grader

Electronic Equipment Fund

The City of Bettendorf provides electronic equipment consisting of computers, software, hardware and network infrastructure, copiers radio systems and telephone systems to various City Departments in order to perform their duties. The electronic equipment fund provides for the long-term commitment of the Mayor, Council and management to adequately fund new and replacement electronic equipment. The intention of the fund is to plan for new and/or future replacement of all electronic equipment to minimize the financial impact of significant purchases in any one budget year. The information services division reviews all requests for new and replacement electronic equipment and recommends purchases City Administration during the budget process. As a part of this process, the information services division has developed a recommended life for all types of electronic equipment based on years, maintenance cost and usefulness.

Revenue Sources

The major funding sources are transfers in from the General Fund, the Gaming Fund and the CIP/LOT Fund, with a small amount from the sale of vehicles no longer used.

Expenditures

The following charts show the historical expenditures and a five year plan with expected expenditures by department and type equipment. There is also a listing of equipment approved for purchase in FY 2008/09.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
ELECTRONIC EQUIPMENT FUND
FY 2004/05 - FY 2008/09

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	Inc (Dec) over FY 2007/08 Amount	Inc (Dec) over FY 2007/08 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	17,875	25,955	70,020	36,228	23,728	(12,500)	-34.50%
Fines & forfeitures							
Other	5,664						
Total revenue	**23,539**	**25,955**	**70,020**	**36,228**	**23,728**	**(12,500)**	**-34.50%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects	136,858	214,292	183,119	668,585	85,748	(582,837)	-87.17%
Total expenditures	**136,858**	**214,292**	**183,119**	**668,585**	**85,748**	**(582,837)**	**-87.17%**
Revenue over(under) expenditures	(113,319)	(188,337)	(113,099)	(632,357)	(62,020)	570,337	-90.19%
Financing sources(uses):							
Discounts							
Operating transfers in	220,000	245,000	360,000	360,000	250,000	(110,000)	-30.56%
Operating transfers out	(87,756)	(121,514)	(103,089)	(84,800)	(172,550)	(87,750)	103.48%
Proceeds from bonds							
Financing sources(uses), net	132,244	123,486	256,911	275,200	77,450	(197,750)	-71.86%
Revenue and other financing sources over (under) expenditures and other financing uses	**18,925**	**(64,851)**	**143,812**	**(357,157)**	**15,430**	**372,587**	**-104.32%**
Fund balances, beginning	937,207	956,132	891,281	1,035,093	677,936	(357,157)	-34.50%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	956,132	891,281	1,035,093	677,936	693,366	(357,157)	-52.68%

City of Bettendorf
Electronic Equipment Fund
Five Year Plan

	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13
Electronic Equipment Fund:	**Estimate**	**Estimate**	**Estimate**	**Estimate**	**Estimate**	**Estimate**
Fund Balance at July 1	**1,035,093**	**677,936**	**693,366**	**600,586**	**502,607**	**469,098**
Revenues:						
Transfer In /General Fund	160,000	100,000	100,000	100,000	100,000	100,000
Transfer In /Gaming Fund	150,000	0	0	0	0	0
Transfer in/CIP(Sales tax)	50,000	150,000	100,000	100,000	100,000	100,000
Interest	36,228	23,728	24,268	21,021	17,591	16,418
Total revenue	**396,228**	**273,728**	**224,268**	**221,021**	**217,591**	**216,418**
Expenditures (indiviual Items greater than $5,000, General Fund and Road Use Fund)						
Copiers	38,305		15,000	15,000	15,000	15,000
Plotters				15,000		
Website development						
Software						
Data Collection Software		25,000				
Document Management System						
SQUAD CAR EQUIPMENT						
Wireless Mobile Data Network						
Mobile Data Computers	6,000		12,000	12,000	12,000	12,000
MPH II Radar Units	10,248	10,248	10,248			12,000
Mobile Vision Cameras	116,032			5,000	5,000	5,000
RADIO EQUIPMENT						
800 MHz handheld radios			50,000	50,000	50,000	50,000
Wireless Integrated GPS Survey Rover		30,500				
Mobile Radios			30,000	30,000		
Orion Desktop Radios			15,000	15,000		
Linkers (1 Fire, 1 Police)	10,000					
Mobile wireless network radio towers						
Radio Tower Repeaters					18,000	
Pagers-fire	3,000				0	0
TELEPHONE NETWORK						
Phone/Voice Mail System Replacement	350,000			20,000	20,000	20,000
VIDEO EQUIPMENT						
Video/Security Police Department			6,000	6,000	6,000	6,000
Audio/Video Equipment Library			15,000			
Audio/Video Equipment Council			30,000	40,000		
PIO Officer						
Public Television - Channel 18			5,000			
ICN room - Library						
PUBLIC SAFETY						
AVLIS			20,000			
NETWORK						
Network Infrastructure	25,000	20,000	20,000	20,000	20,000	20,000
Financial System infrastructure	110,000		10,000	10,000	10,000	10,000
Total expenditures - over $5,000	668,585	85,748	238,248	238,000	156,000	150,000
Transfer to General Fund - minor equipment less than $5,000	30,850	72,950	37,300	39,500	46,000	46,000
Transfer to Road Use Fund - minor equipment less than $5,000	5,550	17,200	10,500	6,500	10,100	10,000
Transfer to Museum - All Electronic Equipment - regardless of $ amount	3,400	37,400	1,000	5,000	9,000	5,000
Transfer to Information Services - minor equipment less than $5,000	45,000	45,000	30,000	30,000	30,000	45,000
Total Transfers Out	84,800	172,550	78,800	81,000	95,100	106,000
Total Expenditures & Transfers Ou	753,385	258,298	317,048	319,000	251,100	256,000
Revenues over(under) expenditure	(357,156)	15,430	(92,780)	(97,979)	(33,509)	(39,582)
Fund balance at June 30	**677,936**	**693,366**	**600,586**	**502,607**	**469,098**	**429,516**

	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13
Other funds replacements (All Electronic Equipment - regardless of $ amount)	**Estimate**	**Estimate**	**Estimate**	**Estimate**	**Estimate**	**Estimate**
Recycling fund	0	0	0	0	1,200	0
Transit fund	0	0	1,200	1,200	500	0
Sewer fund	0	0	1,200	0	500	0
Garage fund	0	0	1,200	0	0	0
Life Fitness Center	2,550	2,550	1,850	1,700	4,200	1,700
Splash Landing	0	0	0	0	0	0
Golf enterprise fund	0	2,400	3,400	500	1,200	0
Total Other Funds -all electronic replacements	**2,550**	**4,950**	**8,850**	**3,400**	**7,600**	**1,700**
General fund (Minor Equipment less than $5,000)						
Police	850	16,250	15,000	10,000	10,000	0
Fire Dept.	3,850	12,950	7,500	4,000	6,500	0
Finance			3,700	8,000	12,000	
Administration	2,500		1,000	0	0	
Mayor & Council		2,500				
Human Resources		0	0	0	0	
Legal		0	0	0	0	
Public Information		0	0	2,000	0	0
Library	21,950	33,550	5,100	12,500	12,500	
Parks		0	2,000	1,000	2,000	0
PW Engineering		0				
Community Dev	1,700	7,700	3,000	2,000	3,000	0
Total General fund transfer in	**30,850**	**72,950**	**37,300**	**39,500**	**46,000**	**0**
Road Use Fund (Minor Equipment less than $5,000)						
Public works	1,700		6,400	500	5,700	1,200
Engineering	3,000	17,200	3,600	4,000	4,400	
Signs	850	0	500	0	0	
PW Administration	0	0	0	2,000		
Total Road Use Fund transfer in	**5,550**	**17,200**	**10,500**	**6,500**	**10,100**	**1,200**
FMAS (All Equipment regardless of $ amount)						
PC'S	3,400	3,400	1,000	5,000	4,000	
Copier	0	4,000				
Point of Sale System (Museum)	0	30,000	0	0	5,000	
Total FMAS Fund transfer in	**3,400**	**37,400**	**1,000**	**5,000**	**9,000**	**0**
Information services (Minor equipment less than $5,000						
Miscellaneous network equipment/printers/PC's, as needed	45,000	45,000	30,000	30,000	30,000	
Total IS Fund transfer in	**45,000**	**45,000**	**30,000**	**30,000**	**30,000**	**0**
Total Electronic Equipment purchases - All Funds	**755,935**	**263,248**	**325,898**	**322,400**	**258,700**	**152,900**

ELECTRONIC EQUIPMENT REQUESTS
FISCAL YEAR 2008/09

#	Department/Description	Request	Admin Rec
	Electronic Equipment Fund:		
1	Public Works Data Collection Software - for Inspectors in the field - data updates to GIS	25,000	25,000
2	Cartegraph work-order software and GIS Management software (Public Works) - recommend pursue usage of new Innoprise Software	20,500	0
3	Wireless Integrated GPS Survey Rover w/enhancements (Public Works Engineering) Replacement	30,500	30,500
4	Six MPH II Radar Units (Police) - replacements	10,248	10,248
5	Network Infrastructure - Annual funding as needed	20,000	20,000
	Total Electronic Equipment Fund - capital equipment more than $5,000:	**106,248**	**85,748**
	Transfer to General Fund - minor equipment less than $5,000:		
6	Community Development - Replacement PC's, scanner, copier	7,700	7,700
7	Fire replacements - PC's, pagers, recommend transferring existing projector in Council Chambers to Surrey Heights	14,950	12,950
8	Replace Overhead projector in Council Chambers - move existing to Surrey Heights Fire Station	2,500	2,500
9	Library replacements - various PC's/monitors, audio/video editing equipment, projector /audio system for program room, public fax machine	33,550	33,550
10	Police replacements - Mobile Data Terminals and PC's	16,250	16,250
	Total Transfer to General Fund- minor equipment less than $5,000	**74,950**	**72,950**
	Transfer to Road Use Fund - minor equipment less than $5,000		
11	Public Works replacements- 5 portable tablet PC's for field, PC's, small Copier	17,200	17,200
	Transfer to Museum Fund - minor equipment less than $5,000:		
12	Museum - replacement computers & small copier	7,400	7,400
13	Family Museum Registration software and POS equipment	30,000	30,000
	Total Transfer to Museum Fund - minor equipment less than $5,000	**37,400**	**37,400**
	Transfer to Information Service Fund - minor equipment less than $5,000:		
14	Information Services - annual funding - as needed throughout the year	45,000	45,000
	Total Electronic Equipment Fund	**280,798**	**258,298**
15	**Life Fitness Center Fund - minor equipment less than $5,000 - replacement PC's**	2,550	2,550
16	**Palmer Hills Golf Course Fund - minor equipment less than $5,000 - replacement PC's**	2,400	2,400
	Total Electronic Equipment , all Funds	**285,748**	**263,248**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
RIVERBOAT GAMING FUND
FY 2004/05 - FY 2008/09

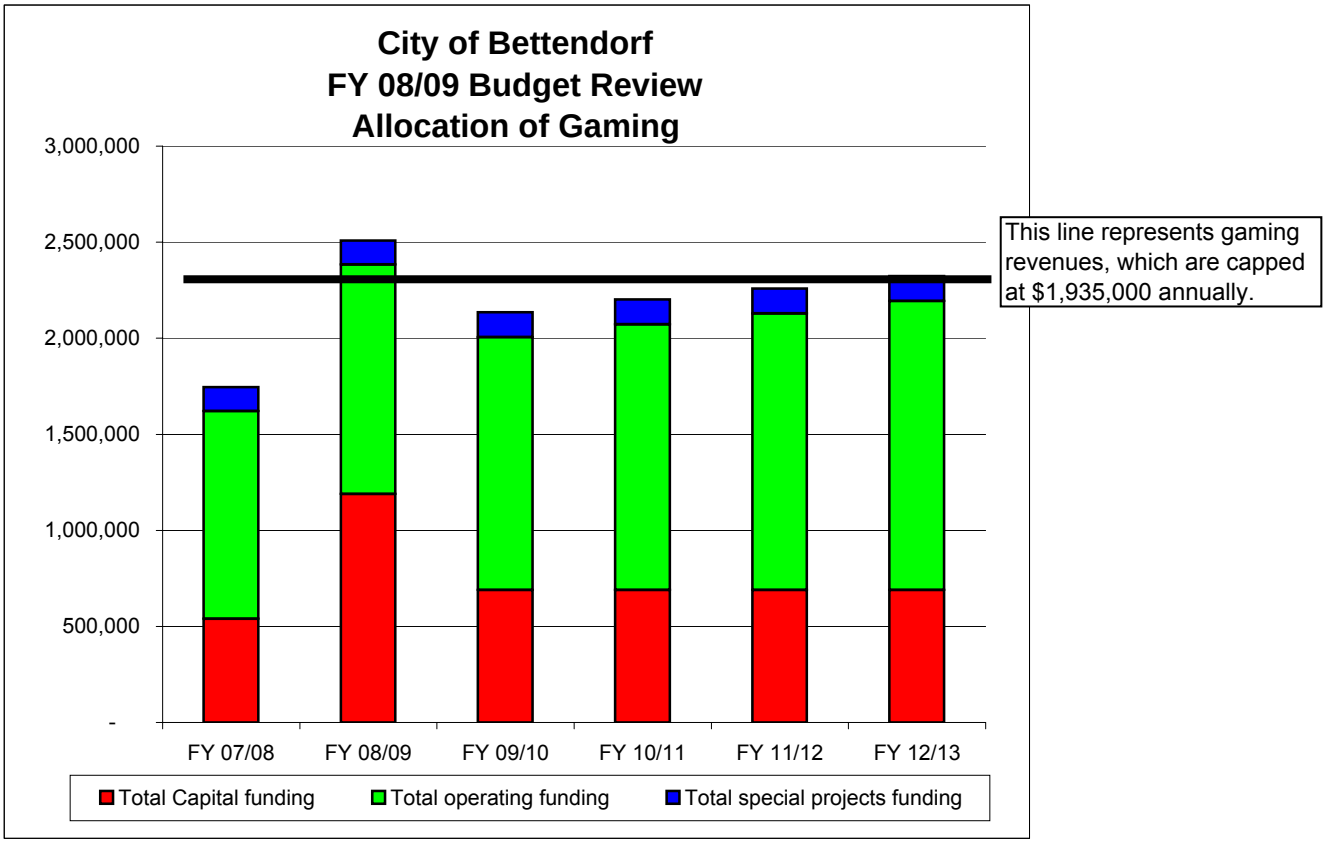
	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	Inc (Dec) over FY 2007/08 Amount	Inc (Dec) over FY 2007/08 Percent
Revenue:							
Property taxes							
Other city taxes			1,963,498	1,970,000	1,935,000	(35,000)	-1.78%
Special assessments							
Licenses and permits							
Intergovernmental	2,233,864	2,121,774	-	-	-	-	
Charges for services							
Interest	20,392	15,830	56,018	30,000	30,000	-	0.00%
Fines & forfeitures							
Other							
Total revenue	**2,254,256**	**2,137,604**	**2,019,516**	**2,000,000**	**1,965,000**	(35,000)	-1.75%
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects							
Total expenditures	**-**	**-**	**-**	**-**	**-**		
Revenue over(under) expenditures	2,254,256	2,137,604	2,019,516	2,000,000	1,965,000	(35,000)	-1.75%
Financing sources(uses):							
Discounts							
Operating transfers in				693,873	-	(693,873)	
Operating transfers out	(1,628,000)	(2,858,090)	(1,645,012)	(1,746,000)	(1,758,556)	(12,556)	0.72%
Proceeds from bonds							
Financing sources(uses), net	(1,628,000)	(2,858,090)	(1,645,012)	(1,052,127)	(1,758,556)	(706,429)	67.14%
Revenue and other financing sources over (under) expenditures and other financing uses	**626,256**	**(720,486)**	**374,504**	**947,873**	**206,444**	(741,429)	-78.22%
Fund balances, beginning	822,764	1,449,020	728,534	1,103,038	2,050,911	947,873	85.93%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	1,449,020	728,534	1,103,038	2,050,911	2,257,355	206,444	10.07%

City of Bettendorf, Riverboat Gaming
Revenue and Expenditures, FY 2007/08 thru FY 2012/13

	FY 2008/09 Projected	FY 2009/10 Projected	FY 2010/11 Projected	FY 2011/12 Projected	FY 2012/13 Projected
Fund Balance July 1	2,173,364	1,629,808	1,460,045	1,223,290	923,732
Revenues:					
Gaming Revenue, % change from previous year	-4.44%	0.00%	0.00%	0.00%	0.00%
Gaming Revenue	1,935,000	1,935,000	1,935,000	1,935,000	1,935,000
Transfers in					
Revenues: Interest Income	30,000	30,000	30,000	25,000	25,000
Transfer in from Educational Center (SCRA reimbursement)					
IJR reimbursement					
Total Revenue	**1,965,000**	**1,965,000**	**1,965,000**	**1,960,000**	**1,960,000**
Expenditures:					
Transfer to General Fund to Supplement Operating					
Transfer to General Fund for Public Information Program	-	-	-	-	-
Transfer to General Fund for Police and Fire Pension					
Transfer to YMCA ($50,000 reserved)					
Transfer to General Fund for Grand Excursion 2004					
Transfer to General Fund for Centennial Celebration (For FY 03 exspenses less revenue)					
Total Transfer to General Fund	**-**	**-**	**-**	**-**	**-**
Transfer to City Beautification	85,000	85,000	85,000	85,000	85,000
Transfer to July 4th Celebration	40,000	45,000	45,000	45,000	45,000
Transfer to Road Use					
Transfer to Vehicle replacement	190,000	190,000	190,000	190,000	190,000
Transfer to Electronic Equipment					
Transfer to FMAS to supplement operating budget	873,556	899,763	926,756	954,558	983,195
Transfer to Garbage Utility to supplement operating budget	-	-	-	-	-
Transfer to Palmer Hills Club House Construction					
Transfer to Life Fitness Center	105,000	85,000	100,000	100,000	130,000
Transfer to Splash Landing - Supplement Operating	65,000	90,000	100,000	110,000	120,000
Tansfer to Palmer Hills - Supplement Operating		90,000	105,000	125,000	120,000
Transfer to Transit - supplement operating	150,000	150,000	150,000	150,000	150,000
Transfer to Economic Development - supplement operating					
Transfer to Educational Center					
Transfer to Event Center - Architect fees/Capital replacement/Maint Fund		350,000	350,000	350,000	350,000
Transfer to Risk Management					
Subtotal All funds non-CIP	**1,508,556**	**1,984,763**	**2,051,756**	**2,109,558**	**2,173,195**
CIP projects:					
New sidewalk construction	150,000	150,000	150,000	150,000	150,000
Street patching					
New Park Acquisition	750,000				
City Fountain	100,000				
Total Transfer to CIP Fund	1,000,000	150,000	150,000	150,000	150,000
Total ALL Expenditures	**2,508,556**	**2,134,763**	**2,201,756**	**2,259,558**	**2,323,195**
Fund Balance June 30	**1,629,808**	**1,460,045**	**1,223,290**	**923,732**	**560,537**

City of Bettendorf
FY 2008/09 Budget Review
Allocation of Gaming, 5 year review

	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13
Total Revenues	**2,693,873**	**1,965,000**	**1,965,000**	**1,965,000**	**1,945,000**	**1,935,000**
City Beautification	85,000	85,000	85,000	85,000	85,000	85,000
July 4th	40,000	40,000	45,000	45,000	45,000	45,000
Total special projects funding	**125,000**	**125,000**	**130,000**	**130,000**	**130,000**	**130,000**
Recycling/Solid Waste	250,000	-	-	-	-	-
Family Museum	-	873,556	899,763	926,756	954,558	983,195
Life Fitness Center	40,000	105,000	85,000	100,000	100,000	130,000
Splash Landing	40,000	65,000	90,000	100,000	110,000	120,000
Palmer Hills	-	-	90,000	105,000	125,000	120,000
Transit	-	150,000	150,000	150,000	150,000	150,000
Economic Development	120,000	-	-	-	-	-
General fund	631,000	-	-	-	-	-
Total operating funding	**1,081,000**	**1,193,556**	**1,314,763**	**1,381,756**	**1,439,558**	**1,503,195**
Vehicle	190,000	190,000	190,000	190,000	190,000	190,000
Electronic	150,000	-	-	-	-	-
Event Center	-	-	350,000	350,000	350,000	350,000
CIP projects	200,000	1,000,000	150,000	150,000	150,000	150,000
Total Capital funding	**540,000**	**1,190,000**	**690,000**	**690,000**	**690,000**	**690,000**
Total Funding	**1,746,000**	**2,508,556**	**2,134,763**	**2,201,756**	**2,259,558**	**2,323,195**



CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
CIP / LOT & INTEREST
FY 2004/05 - FY 2008/09

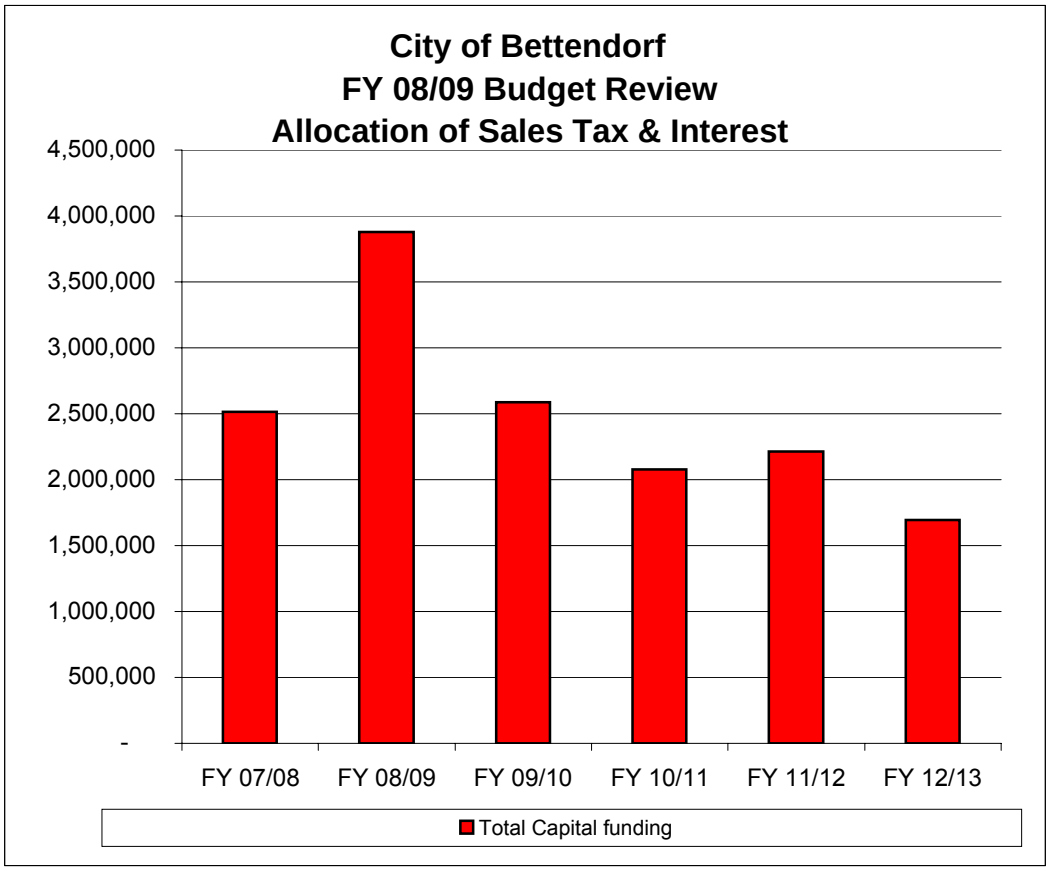
	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	Inc (Dec) over FY 2007/08 Amount	Inc (Dec) over FY 2007/08 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental					600,000		
Charges for services							
Interest	21,090	44,001	135,524	82,581	75,000	(7,581)	-9.18%
Fines & forfeitures							
Other							
Total revenue	**21,090**	**44,001**	**135,524**	**82,581**	**675,000**	592,419	717.38%
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects							
Total expenditures	**-**	**-**	**-**	**-**	**-**		
Revenue over(under) expenditures	21,090	44,001	135,524	82,581	675,000	592,419	717.38%
Financing sources(uses):							
Discounts							
Operating transfers in	1,825,580	1,533,126	1,836,308	1,750,000	1,760,000	10,000	0.57%
Operating transfers out	(1,198,445)	(1,311,395)	(1,815,601)	(2,513,861)	(3,751,247)	(1,237,386)	49.22%
Proceeds from bonds							
Financing sources(uses), net	627,135	221,731	20,707	(763,861)	(1,991,247)	(1,227,386)	160.68%
Revenue and other financing sources over (under) expenditures and other financing uses	**648,225**	**265,732**	**156,231**	**(681,280)**	**(1,316,247)**	(634,967)	93.20%
Fund balances, beginning	1,289,267	1,937,492	2,203,224	2,359,455	1,678,175	(681,280)	-28.87%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	1,937,492	2,203,224	2,359,455	1,678,175	361,928	(1,316,247)	-78.43%

City of Bettendorf, Sales Tax and Interest
Revenue and Expenditures, FY 2007/08 thru FY 2012/13

	FY 2007/08 Projected	FY 2008/09 Projected	FY 2009/10 Projected	FY 2010/11 Projected	FY 2011/12 Projected	FY 2012/13 Projected
Fund Balance July 1	2,359,455	1,775,723	359,476	24,076	525,702	199,032
Revenues:						
Sales Tax Receipts, % growth from previous year	3.55%	0.57%	1.00%	1.00%	1.00%	1.00%
Sales Tax Receipts	1,750,000	1,760,000	1,777,600	1,795,376	1,813,330	1,831,463
Recreation Trail grant reimbursement (80%)		600,000	400,000	710,000		
Interest	180,129	100,000	75,000	75,000	75,000	75,000
Total Revenue	**1,930,129**	**2,460,000**	**2,252,600**	**2,580,376**	**1,888,330**	**1,906,463**
Expenditures:						
Transfer to Vehicle - Road Use Capital Equipment Supplement	150,000	300,000	254,000	205,000	300,000	300,000
Transfer to Electronic to supplement equipment purchases	50,000	150,000	100,000	100,000	100,000	100,000
Transfer to Family Museum (CIP projects)	25,868	138,850	25,000	123,750	80,000	38,250
Transfer to Palmer Hills - $400,000 Loan repayment (reduced Park Board Allocation)	50,000	50,000	50,000	50,000	50,000	50,000
Transfer to Palmer Hills for capital equipment			46,000	95,000		
Transfer to Transit for capital equipment 20% match	64,460	32,720	8,000			
Transfer to LFC for capital improvements	185,792	105,000	25,000	5,000	5,000	5,000
Sub-total all funds, non-CIP	**526,120**	**776,570**	**508,000**	**578,750**	**535,000**	**493,250**
CIP projects:						
Annex Expansion & Elevator Study/roof	40,000	690,000				
Community Entrance Signs	25,000					
IJR - I80/Middle interchange study	80,000	84,000				
Card Reader Locks - City wide	100,000	50,000				
City Hall Recarpeting & Painting		75,000	75,000			
City Hall Hvac/lightingEnergy Efficiency Upgrades		250,000				
Community Center Generator	23,227					
Radio Towers	36,000					
Civil Defense Sirens		40,000	20,000			
Library carpet	224,503					
Park Board Annual Allocation	301,501	335,677	250,000	250,000	250,000	250,000
Downtown Recreation Trail, I-74 East to Duck Creek (20% City Portion)	114,002	350,000				
Downtown Recreation Trail, I-74 East to Duck Creek (State to reimburse 80%)	600,000	400,000	710,000			
Recreation Trail north on Devils Glen - 53rd to Hopewell East side - will apply for "Safe Routes to School Grant"			250,000			
Devils Glen Road to Crow Creek Park along the Creek - will apply for REAP Grant				250,000	250,000	
Devils Glen Road to Field Sike along Crow Creek, will apply for REAP Grant						300,000
Recreation Trail/Highway 67 Riverdale to East City Limits					300,000	
Crow Creek Recreation Trail, Phase 1 (City Match)	60,672			150,000		
New 120 ACRE Park Aquistion	15,000	250,000				
Robeson Ave				200,000	230,000	
Sealcoat Projects- rural roads	150,955	200,000	200,000	200,000	200,000	200,000
Street Overlays	881	250,000	250,000	250,000	250,000	250,000
Moencks Road	6,000					
Wayfinding Signs	50,000					
Undesignated Alleys			200,000	200,000	200,000	200,000
Alley from 21st - 23rd between Central & Bellevue		125,000	125,000			
Alley from Custer Terr to 4th between Brown & Holmes	160,000					
Total transfer to CIP fund	1,987,741	3,099,677	2,080,000	1,500,000	1,680,000	1,200,000
Total ALL Expenditures	**2,513,861**	**3,876,247**	**2,588,000**	**2,078,750**	**2,215,000**	**1,693,250**
Fund Balance June 30	**1,775,723**	**359,476**	**24,076**	**525,702**	**199,032**	**412,245**

City of Bettendorf
FY 2008/09 Budget Review
Allocation of Sales Tax & Interest

	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13
Total Revenues	**1,832,581**	**2,435,000**	**2,252,600**	**2,580,376**	**1,888,330**	**1,906,463**
Family Museum	25,868	138,850	25,000	123,750	80,000	38,250
Vehicle Fund	150,000	300,000	254,000	205,000	300,000	300,000
Electronic Equipment Fund	50,000	150,000	100,000	100,000	100,000	100,000
Palmer Hills	50,000	50,000	96,000	145,000	50,000	50,000
Life Fitness Center	185,792	105,000	25,000	5,000	5,000	5,000
Transit	64,460	32,720	8,000	-	-	-
CIP projects	1,987,741	3,099,677	2,080,000	1,500,000	1,680,000	1,200,000
Total Capital funding	**2,513,861**	**3,876,247**	**2,588,000**	**2,078,750**	**2,215,000**	**1,693,250**



CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
GEORGE THUENEN OVERPASS
FY 2004/05 - FY 2008/09

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	Inc (Dec) over FY 2007/08 Amount	Inc (Dec) over FY 2007/08 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	4,051	7,504	19,691	30,000	30,000	-	0.00%
Fines & forfeitures							
Other	50,000	50,000	50,000	50,000	50,000	-	0.00%
Total revenue	**54,051**	**57,504**	**69,691**	**80,000**	**80,000**	-	0.00%
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects		3,514	35	-	-	-	
Total expenditures	**-**	**3,514**	**35**	**-**	**-**	-	
Revenue over(under) expenditures	54,051	53,990	69,656	80,000	80,000	-	0.00%
Financing sources(uses):							
Discounts							
Operating transfers in							
Operating transfers out							
Proceeds from bonds	-	-	-				
Financing sources(uses), net	-	-	-	-	-		
Revenue and other financing sources over (under) expenditures and other financing uses	**54,051**	**53,990**	**69,656**	**80,000**	**80,000**	-	0.00%
Fund balances, beginning	185,340	239,391	293,381	363,037	443,037	80,000	22.04%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	239,391	293,381	363,037	443,037	523,037	80,000	18.06%

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
FUTURE PROJECTS
FY 2004/05 - FY 2008/09

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	Inc (Dec) over FY 2007/08 Amount	Inc (Dec) over FY 2007/08 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	1,830	3,787	8,921	20,000	20,000	-	0.00%
Fines & forfeitures							
Other		51,250					
Total revenue	**1,830**	**55,037**	**8,921**	**20,000**	**20,000**	-	0.00%
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects							
Total expenditures	**-**	**-**	**-**	**-**	**-**		
Revenue over(under) expenditures	1,830	55,037	8,921	20,000	20,000	-	0.00%
Financing sources(uses):							
Discounts							
Operating transfers in							
Operating transfers out	(26,900)						
Proceeds from bonds							
Financing sources(uses), net	(26,900)	-	-	-	-		
Revenue and other financing sources over (under) expenditures and other financing uses	**(25,070)**	**55,037**	**8,921**	**20,000**	**20,000**	-	0.00%
Fund balances, beginning	114,266	89,196	144,233	153,154	173,154	20,000	13.06%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	89,196	144,233	153,154	173,154	193,154	20,000	11.55%


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Description of Business Type Funds 293

Enterprise Funds:
Statement of Revenue, Expenditures & Changes in Fund Balance FY 2004/05-2008/09 294
Statement of Revenue, Expenditures & Changes in Fund Balance, Budget 2008/09 295-296

Sewer Enterprise Fund
Description of Sewer Enterprise Fund 297-298
Expenditures by Function & Category, FY 2008/09 299
Statement of Revenue, Expenditures & Changes in Fund Balance FY 2004/05-2008/09 300
5-year Statement of Cash Flows 301
Program Performance Indicators 302-305

Solid Waste / Recycling
Description of Solid Waste / Recycling Fund 306
Expenditures by Function & Category, FY 2008/09 307
Statement of Revenue, Expenditures & Changes in Fund Balance FY 2004/05-2008/09 308
5-year Statement of Cash Flows 309
Program Performance Indicators 310-317

Family Museum of Arts & Sciences
Description of Family Museum of Arts & Sciences Fund 319-320
Expenditures by Function & Category, FY 2008/09 321
Statement of Revenue, Expenditures & Changes in Fund Balance FY 2004/05-2008/09 322
5-year Statement of Cash Flows 323
Program Performance Indicators 324-341

Palmer Hills Golf Course
Description of Palmer Hills Golf Course Fund 342
Expenditures by Function & Category, FY 2008/09 343
Statement of Revenue, Expenditures & Changes in Fund Balance FY 2004/05-2008/09 344
5-year Statement of Cash Flows 345
Program Performance Indicators 346-349

Life Fitness Center
Description of Life Fitness Center Fund 350
Expenditures by Function & Category, FY 2008/09 351
Statement of Revenue, Expenditures & Changes in Fund Balance FY 2004/05-2008/09 352
5-year Statement of Cash Flows 353
Program Performance Indicators 354-355

Splash Landing Aquatic Center
Description of Splash Landing Fund 356
Expenditures by Function & Category, FY 2008/09 357
Statement of Revenue, Expenditures & Changes in Fund Balance FY 2004/05-2008/09 358
5-year Statement of Cash Flows 359
Program Performance Indicators 360-361

Storm Water Utility Fund
Description of Storm Water Utility Fund 362
Expenditures by Function & Category, FY 2008/09 363
Statement of Revenue, Expenditures & Changes in Fund Balance FY 2004/05-2008/09 364
5-year Statement of Cash Flows 365
Program Performance Indicators 366-367

Public Transit Fund
Description of Public Transit Fund 368
Expenditures by Function & Category, FY 2008/09 369
Statement of Revenue, Expenditures & Changes in Fund Balance FY 2004/05-2008/09 370
5-year Statement of Cash Flows 371
Program Performance Indicators 372-373

Events Center Fund
Description of Events Center Fund 374
Expenditures by Function & Category, FY 2008/09 375
Statement of Revenue, Expenditures & Changes in Fund Balance FY 2004/05-2008/09 376
5-year Statement of Cash Flows 377

Internal Service Funds:
Description of Internal Service Funds 379
Statement of Revenue, Expenditures & Changes in Fund Balance FY 2004/05-2008/09 380
Statement of Revenue, Expenditures & Changes in Fund Balance, Budget 2008/09 381

Employee Health Insurance Fund
Description of Employee Health Insurance Fund 382
Statement of Revenue, Expenditures & Changes in Fund Balance FY 2004/05-2008/09 383
Employee Health Insurance Budget Review 384
5-year Statement of Cash Flows 385
Program Performance Indicators 386-387

Risk Management Fund
Description of Risk Management Fund 388
Statement of Revenue, Expenditures & Changes in Fund Balance FY 2004/05-2008/09 389
5-Year Property, Casualty, Liability and Workers Compensation Premium History 390
5-year Statement of Cash Flows 391
Program Performance Indicators 392-393

Municipal Garage Fund
Description of Municipal Garage Fund 394
Expenditures by Function & Category, FY 2008/09 395
Statement of Revenue, Expenditures & Changes in Fund Balance FY 2004/05-2008/09 396
5-year Statement of Cash Flows 397
Program Performance Indicators 398-399

Information Services / GIS
Description of Information Services / GIS Fund 400
Expenditures by Function & Category, FY 2008/09 401
Statement of Revenue, Expenditures & Changes in Fund Balance FY 2004/05-2008/09 402
5-year Statement of Cash Flows 403
Program Performance Indicators 404-405

Enterprise Funds

The Enterprise Funds are utilized to account for operations and activities that are financed and operated in a manner similar to a private business, and where the costs of providing the service are expected to be financed through user charges.

Bettendorf has ten enterprise funds. They are:

Sewer Enterprise Fund

This fund accounts for the construction, operation and maintenance of the City's sanitary sewer system.

Solid Waste / Recycling

This fund accounts for the operation and maintenance of the City's solid waste collection system.

Family Museum of Arts and Sciences

This fund accounts for the operations and maintenance of the Bettendorf Family Museum.

Palmer Hills Golf Course

This fund accounts for the operations and maintenance of the City's municipal golf course.

Life Fitness Center

This fund is used to account for the operations and maintenance of Bettendorf's fitness and recreation center.

Splash Landing

This fund accounts for the operations and maintenance of the City's public aquatic center.

Storm Water Utility

This fund is used to account for the operations and maintenance of the City's storm water system.

Public Transit

This fund accounts for the operations and maintenance of the mass transit system.

Event Center

This fund accounts for the construction, operations and maintenance of the Event Center.

Internal Service Funds

The Internal Service funds account for the financing of goods or services provided by one department to other City departments on a cost reimbursement basis.

Employee Health Insurance Fund

The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees.

Risk Management Fund

The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures.

Municipal Garage Fund

The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City.

Information Services / GIS

This fund was established to account for services provide by the Information Services department to the rest of the City.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2004/05 THROUGH FY 2008/09
ENTERPRISE FUNDS

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	Inc (Dec) over FY 2007/08 Amount	Inc (Dec) over FY 2007/08 Percent
Operating revenue:							
Intergovernmental	304,743	266,886	553,712	539,500	702,068	162,568	30.13%
Special assessments	-	-	-	4,630	-	(4,630)	
Permits and licenses	82,713	124,322	80,245	90,850	98,850	8,000	8.81%
Charges for services	6,109,901	6,148,754	6,429,001	6,731,364	7,259,114	527,750	7.84%
Other	336,651	336,453	578,940	494,362	1,418,300	923,938	186.90%
Total operating revenue	**6,834,008**	**6,876,415**	**7,641,898**	**7,860,706**	**9,478,332**	**1,617,626**	**20.58%**
Operating expenses:						-	
Salaries and benefits	3,856,313	3,954,189	4,018,889	4,371,510	4,721,832	350,322	8.01%
Supplies and services	3,908,277	4,035,617	4,900,753	4,516,943	4,355,371	(161,572)	-3.58%
Depreciation	1,943,075	1,916,289	2,011,121	1,990,239	1,991,063	824	0.04%
Total operating expenses	**9,707,665**	**9,906,095**	**10,930,763**	**10,878,692**	**11,068,266**	**189,574**	**1.74%**
Operating income(loss)	(2,873,657)	(3,029,680)	(3,288,865)	(3,017,986)	(1,589,934)	1,428,052	-47.32%
Nonoperating income(expenses):						-	
Interest income	180,534	216,631	423,184	242,700	253,700	11,000	4.53%
Interest expense	(423,400)	(285,054)	(335,752)	(910,203)	(2,117,404)	(1,207,201)	132.63%
(Loss) on disposal of assets	(39,345)	(118,843)	(94,268)	-	-	-	
Other financing sources	938,920	1,326,612	638,040	4,858,431	630,880	(4,227,551)	
Net Income(loss)	(2,216,948)	(1,890,334)	(2,657,661)	1,172,942	(2,822,758)	(3,995,700)	-340.66%
Transfers in	2,990,547	3,495,963	2,312,427	3,587,503	4,690,454	1,102,951	30.74%
Transfers out	(300,000)		(163,750)	(289,684)	-	289,684	
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital	-	-	-			-	
Net income	**473,599**	**1,605,629**	**(508,984)**	**4,470,761**	**1,867,696**	**(2,603,065)**	**-58.22%**
Retained earnings, beginning	30,508,668	30,982,267	32,587,896	32,078,912	36,549,673	4,470,761	13.94%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**30,982,267**	**32,587,896**	**32,078,912**	**36,549,673**	**38,417,369**	**1,867,696**	**5.11%**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2008/09 Budget

	Sewer Utility	Solid Waste Mgmt.	Family Museum	Palmer Hills Golf Course	LFC Enterprise
Revenues & Other Financing Sources:					
Property Taxes					
TIF Revenues					
Other City Taxes					
Licenses & Permits	90,850				
Use of Money & Property	124,000	50,000	15,000	12,000	
Intergovernmental					
Charges for Services	2,650,000	1,645,000	587,000	740,161	601,753
Special Assessments					
Miscellaneous	500		31,000	354,000	
Bond Proceeds	.				
Other financing sources	500,000				
Transfers In		750,000	1,522,581	50,000	210,000
Total Revenues & Other Sources	**3,365,350**	**2,445,000**	**2,155,581**	**1,156,161**	**811,753**
Expenditures & Other Financing Uses:					
Public Safety					
Public Works					
Culture & Recreation					
Community & Economic Development					
General Government					
Debt Service					
Capital Projects					
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**0**
Business Type/Enterprises	3,223,211	1,802,915	1,819,047	1,336,412	823,857
Total Gov Activities & Business Exp.	**3,223,211**	**1,802,915**	**1,819,047**	**1,336,412**	**823,857**
Transfers Out					
Total ALL Expenditures/Transfers Out	**3,223,211**	**1,802,915**	**1,819,047**	**1,336,412**	**823,857**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	142,139	642,085	336,534	(180,251)	(12,104)
Estimated Beginning Fund Balance	**16,815,850**	**2,102,459**	**2,862,894**	**2,139,703**	**2,968,447**
Ending Fund Balance June 30	**16,957,989**	**2,744,544**	**3,199,428**	**1,959,452**	**2,956,343**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2008/09 Budget

	Aquatic Enterprise	Stormwater Utility	Transit	Event Center	Total Enterprise
Revenues & Other Financing Sources:					
Property Taxes					0
TIF Revenues					0
Other City Taxes					0
Licenses & Permits		8,000			98,850
Use of Money & Property	200	50,000	2,500		253,700
Intergovernmental			452,068	250,000	702,068
Charges for Services	191,500	785,000	58,700		7,259,114
Special Assessments					0
Miscellaneous	6,000		1,800	1,025,000	1,418,300
Bond Proceeds					0
Other financing sources			130,880		630,880
Transfers In	65,000	223,251	742,632	1,126,990	4,690,454
Total Revenues & Other Sources	**262,700**	**1,066,251**	**1,388,580**	**2,401,990**	**15,053,366**
Expenditures & Other Financing Uses:					
Public Safety					0
Public Works					0
Culture & Recreation					0
Community & Economic Development					0
General Government					0
Debt Service					0
Capital Projects					0
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**0**
Business Type/Enterprises	444,877	791,974	1,306,202	1,637,175	13,185,670
Total Gov Activities & Business Exp.	**444,877**	**791,974**	**1,306,202**	**1,637,175**	**13,185,670**
Transfers Out					0
Total ALL Expenditures/Transfers Out	**444,877**	**791,974**	**1,306,202**	**1,637,175**	**13,185,670**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(182,177)	274,277	82,378	764,815	1,867,696
Estimated Beginning Fund Balance	**3,077,807**	**988,434**	**527,301**	**5,066,778**	**36,549,673**
Ending Fund Balance June 30	**2,895,630**	**1,262,711**	**609,679**	**5,831,593**	**38,417,369**

Sewer Enterprise Fund

This fund accounts for the operation and maintenance of the City's Sewer Utility including the revenue from usage fees, all operating costs (including depreciation), all capital projects and equipment and all bond issues. Effective in April 2008 the sewer usage rate was increased from $1.48 to $1.68 per 100 cubic yards to provide a revenue stream sufficient to cover debt retirement, anticipated capital expenditures and to maintain an adequate coverage ratio. In June 2006 the Council bonded for $2.545 million for the East Pigeon Creek Interceptor.

Financial Summary

The Sanitary Sewer Utility Fund has budgeted for $3,183,350 in revenues and expenditures of $3,025,050 for FY 2007/08. The ending retained earnings is expected to be $17,358,076 by fiscal year end.

Debt Service

As of July 1, 2008 the City has $6,555,000 of general obligation bonds and $180,000 of revenue bonds net of unamortized discount, outstanding in the Sewer Enterprise Fund. The general obligation bonds are backed by the full faith and credit of the City of Bettendorf. The obligation of the City to pay debt service on the revenue bonds is a limited obligation of the City. The full faith and credit and taxing power of the City are not pledged to pay debt service on revenue bonds, and the City does not have the authority to levy ad valorem property taxes without limit in order to pay debt service on the bonds. Debt service on the revenue bonds is payable solely from net revenues derived by the Sewer Utility from the operation of the Sewer Utility. A coverage ratio of "Net Revenue Available for Debt Service" to "Total Annual Debt Service" on all the bonds must be maintained at a minimum of 1.20.

The City currently has three general obligation bond issues outstanding as of July 1, 2008 and one revenue issue. The bonds have interest rates ranging from 1.50% to 5.00% and mature in varying annual amounts ranging from $95,000 to $215,000 per issue, with the final maturities due in the year ending June 30, 2026. A brief description of these issues are listed below:

- **JUNE 1, 2003 $1,515,000 SERIES 2003C SEWER REVENUE REFUNDING BONDS**

  Proceeds from these bonds were used to refund the June 1, 2004 through June 1, 2008 maturities of the City's Sewer Revenue Bonds, Series 1992A, dated April 1, 192; the June 1, 2004 through June 1, 2008 maturities of the City's Sewer Revenue Bonds, Series 1993B, dated May 1, 1993; and the June 1, 2004 through the June 1, 1009 maturities of the the City's Sewer Revenue Refunding Bonds, Series 1993C Bonds, dated May 1, 1993, together the Sewer Refunded Maturities of the Refunded Bonds. These refundings were conducted to achieve interest cost savings.

  These bonds were rated A from Moody's Investors Service.

- **JUNE 1, 2004, $2,040,000 SERIES 2004A SEWER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various sewer improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2006, $2,545,000 SERIES 2004A SEWER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various sewer improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2008, $2,545,000 SERIES 2008A SEWER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various sewer improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

SUMMARY OF BOND ISSUES:

General Obligation and Revenue bonds outstanding as of July 1, 2008 consist of the following individual issues:

	Date Of	Amount	Interest	Outstanding July 1, 2008
Sewer Refunding	June 2003	1,515,000	1.50% -	180,000
Total Sewer Revenue Bonds				**$180,000**
Sewer Improvements	June 2004	2,040,000	2.25 - 5.00%	1,675,000
Sewer Improvements	June 2006	2,545,000	4.125- 4.50%	2,335,000
Sewer Improvements	June 2008	2,545,000	2.95 - 4.10%	2,545,000
Total General Obligation Bonds				**$6,555,000**

COVERAGE RATIO: The City's revenue bonds are special obligations payable solely from "Net Revenues" of the Sewer Utility. Net Revenues of the Sewer Utility are defined as all gross revenues and earnings derived from the operation of the Sewer Utility less current expenses. Current expenses are defined as the reasonable and necessary cost of operating, maintaining, repairing and insuring the Sewer Utility, including purchases at wholesale, if any, salaries, wages, and costs of materials and supplies, but excluding depreciation and principal of and interest on General Obligation Bonds and any Parity Bonds or payments to the various funds established in the Resolution; capital costs, depreciation and interest or principal payments are not system expenses.

The City pledges that it will maintain rates and charges for service so the Net Revenues of the Sewer Utility are maintained at a level not less than 120% of the principal and interest falling due in any fiscal year on total Parity Bonds and General Obligation bonds outstanding. Sewer rates were raised as of April 2008 from $1.48 to $1.68 per cubic yard. The billing charge per quarterly statement was raised from $5.00 to $5.75 effective April 1, 2008. The coverage ratio calculated on General Obligation and Parity Debt to FY 2008/09 Net Revenues is shown on the last page of this section.

SUMMARY OF PRINCIPAL AND INTEREST MATURITIES:

Annual debt service requirements to service all outstanding indebtedness accounted for as of July 1, 2008 are as follows:

	General Obligation Bonds		Revenue Bonds	
Year ending June 30:	**Principal**	**Interest**	**Principal**	**Interest**
2009	305,000.00	278,620.27	180,000.00	4,410.00
2010	315,000.00	271,099.42	-	-
2011	320,000.00	258,283.72	-	-
2012	335,000.00	245,099.67	-	-
2013-2017	1,875,000.00	1,007,255.50	-	-
2018-2022	2,285,000.00	567,596.42	-	-
2023-2026	1,120,000.00	110,406.06	-	-
Total	**6,555,000.00**	**2,738,361.06**	**180,000.00**	**4,410.00**

CURRENT TRENDS AND ISSUES:

Budgeted revenues from user fees are $2,650,000 for FY 2008/09 compared to $2,415,000 for FY 2007/08. The City issued $2.545 million in bonds on June 1, 2006 to finance the East Pigeon Creek and Hopewell to Forest Grove interceptor sewer projects during FY 06/07 and FY 07/08. Another $2.545 million on bonds will be issued as of June 1, 2008. Several smaller sewer interceptors funded by existing cash balances are also scheduled for construction during FY 2008 – 2012. A complete listing of all Sewer Utility capital projects for the next five years, FY 2008 - 2012, can be found under the Capital Projects section of this budget document.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2004/05 through FY 2008/09
- Cash Flow, FY 2004/05 through FY 2008/09
- Program Performance Indicators for the following programs:
  Sewer Administration
  Sanitary Sewer Operations

Expenditures by Function	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	$ Inc (Dec) from 08	% Inc (Dec) from 08
Finance:							
Sewer Administration	1,103,576	1,085,872	1,109,990	1,127,967	1,125,152	(2,815)	-0.25%
Public Works:							
Engineering	106,029	104,309	48,777	79,721	106,137	26,416	33.14%
Sanitary Sewers	1,354,672	1,463,413	1,536,479	1,609,867	1,708,216	98,349	6.11%
Total Sewer Utility	**2,564,277**	**2,653,594**	**2,695,246**	**2,817,555**	**2,939,505**	**121,950**	**4.33%**
Debt Service		**116,695**	**200,374**	**192,499**	**283,706**	**91,207**	**47.38%**
Total Expenditures by Function	**2,564,277**	**2,770,289**	**2,895,620**	**3,010,054**	**3,223,211**	**213,157**	**7.08%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	307,815	347,428	310,945	327,300	432,756	105,456	32.22%
Part-time/Temporary Employees	-	-	-	-	-	-	
Contract help	-	-	-	-	-	-	
Overtime	9,665	8,689	8,669	9,500	11,500	2,000	21.05%
Retirement contributions	46,657	51,510	49,929	60,362	70,541	10,179	16.86%
Health, Dental, Life Insurance	67,938	72,884	62,230	74,898	89,937	15,039	20.08%
Other pay	8,090	7,800	8,450	8,350	8,650	300	3.59%
Total Salaries & Benefits	**440,165**	**488,311**	**440,223**	**480,410**	**613,384**	**132,974**	**27.68%**
Operating expenditures							
Staff development (Conferences, travel & training)	2,693	2,053	3,189	6,267	8,079	1,812	28.91%
Repair, maintenance & utilities	1,060,917	1,075,327	1,112,739	1,119,089	1,120,005	916	0.08%
Risk Management	51,853	38,411	38,411	44,900	39,517	(5,383)	-11.99%
Contractual services	964,880	978,205	1,025,088	1,091,483	1,081,556	(9,927)	-0.91%
Operating expenditures	40,661	69,660	72,817	70,730	70,593	(137)	-0.19%
Minor equipment	3,108	1,627	2,779	4,676	6,371	1,695	36.25%
Total Operating expenditures	**2,124,112**	**2,165,283**	**2,255,023**	**2,337,145**	**2,326,121**	**(11,024)**	**-0.47%**
Debt Service		**116,695**	**200,374**	**192,499**	**283,706**	**91,207**	**47.38%**
Total Expenditures by Category	**2,564,277**	**2,770,289**	**2,895,620**	**3,010,054**	**3,223,211**	**213,157**	**7.08%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2004/05 THROUGH FY 2008/09
SEWER UTILITY FUND

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	Inc (Dec) over FY 2007/08 Amount	Inc (Dec) over FY 2007/08 Percent
Operating revenue:							
Intergovernmental							
Special assessments				4,630			
Permits and licenses	82,713	112,710	74,445	82,850	90,850	8,000	9.66%
Charges for services	2,331,809	2,379,021	2,335,584	2,415,000	2,650,000	235,000	9.73%
Other	6,464	893	364	500	500	-	0.00%
Total operating revenue	**2,420,986**	**2,492,624**	**2,410,393**	**2,502,980**	**2,741,350**	**238,370**	**9.52%**
Operating expenses:							
Salaries and benefits	459,153	488,311	440,223	480,410	613,384	132,974	27.68%
Supplies and services	1,151,262	1,201,576	1,274,107	1,344,452	1,334,176	(10,276)	-0.76%
Depreciation & Amortization	953,862	963,707	980,916	992,693	991,945	(748)	-0.08%
Total operating expenses	**2,564,277**	**2,653,594**	**2,695,246**	**2,817,555**	**2,939,505**	**121,950**	**4.33%**
Operating income(loss)	(143,291)	(160,970)	(284,853)	(314,575)	(198,155)	116,420	-37.01%
Nonoperating income(expenses):							
Interest income	60,275	101,187	224,508	110,000	124,000	14,000	12.73%
Interest expense	(169,450)	(116,695)	(200,374)	(192,499)	(283,706)	(91,207)	47.38%
(Loss) on disposal of assets							
Other financing sources		465,967	-	500,000	500,000		
Net Income(loss)	(252,466)	289,489	(260,719)	102,926	142,139	39,213	38.10%
Transfers in	888,281					-	
Transfers out							
Net income	**635,815**	**289,489**	**(260,719)**	**102,926**	**142,139**	**39,213**	**38.10%**
Retained earnings, beginning	16,048,339	16,684,154	16,973,643	16,712,924	16,815,850	102,926	0.62%
Retained earnings, ending	**16,684,154**	**16,973,643**	**16,712,924**	**16,815,850**	**16,957,989**	**142,139**	**0.85%**

CITY OF BETTENDORF, IOWA

FY 2008/09 Budget

Combining Statement of Cash Flows, Sewer Enterprise

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Projected	FY 2008/09 Projected
Cash Flows from Operating Activities:					
Receipts from customers and users	2,232,467	2,515,650	2,303,546	2,502,480	2,740,850
Receipts from other operating revenue	6,464	893	364	500	500
Payments to suppliers	(781,466)	(1,490,857)	(1,072,933)	(1,344,452)	(1,334,176)
Payments to employees	(454,930)	(486,852)	(440,699)	(480,410)	(613,384)
Net cash provided by (used in) operating activities	1,002,535	538,834	790,278	678,118	793,790
Cash Flows from Noncapital Financing Activities:					
Proceeds of interfund accounts	(24,593)	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Transfers in	-	-	-	-	-
Transfers out	-	-	-	-	-
Net cash provided by (used in) noncapital financing activities	(24,593)	-	-	-	-
Cash Flows from Capital and Related Financing Activities:					
Purchase of capital assets	(844,661)	(336,984)	(2,109,823)	(1,601,335)	(1,469,172)
Proceeds from sale of capital assets					
Proceeds from bonds	-	2,522,084	-	2,500,000	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on debt	(715,000)	(576,750)	(475,000)	(480,000)	(485,000)
Interest paid on debt	(182,791)	(108,677)	(201,731)	(192,499)	(283,706)
Payment for bond issuance costs	-	-	(3,336)	-	-
Increase(decrease) in contracts payable	(181,500)	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(1,923,952)	1,499,673	(2,789,890)	226,166	(2,237,878)
Cash Flows from Investing Activities, interest received	56,576	96,355	230,577	110,000	124,000
Net increase in cash and cash equivalents	(889,434)	2,134,862	(1,769,035)	1,014,284	(1,320,088)
Cash and cash equivalents:					
Beginning	**3,183,371**	**2,293,937**	**4,428,799**	**2,659,764**	**3,674,048**
Ending	**2,293,937**	**4,428,799**	**2,659,764**	**3,674,048**	**2,353,960**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(143,291)	(160,970)	(284,853)	(314,575)	(198,155)
Adjustments to reconcile operating (loss) to net cash provided by (used in) operating activities:					
Depreciation	940,623	956,762	972,512	984,289	985,000
Amortization	13,239	6,945	8,404	8,404	6,945
Change in assets and liabilities:					
Receivables	(182,055)	23,919	(106,483)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	369,796	(289,281)	201,174		
Increase (decrease) in accrued liabilities	4,223	1,459	(476)		
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**1,002,535**	**538,834**	**790,278**	**678,118**	**793,790**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	428,268	(441,377)	-	-
Capital assets contributed	-	465,967	-	-	-

PROGRAM NAME: SEWER ADMINISTRATION **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FINANCE **FUND: SEWER ENTERPRISE**

PROGRAM DESCRIPTION:

To provide financial management for the Sewer Enterprise Fund including capital project planning, debt management, rate development, customer billing and collection, customer service and public information.

ANALYSIS:

The major initiative continues to focus on billing and collection services, debt management and capital projects planning.

The City bonded for $2.505 million in June 2008 to pay for various sewer projects throughout FY 08/09.

During FY 08/09, the City will transfer to the new financial software and implement on line bill payment through its website.

Effective in April 2008 the sewer usage rate was increased from $1.48 to $1.68 per 100 cubic yards to provide a revenue stream sufficient to cover debt retirement, anticipated capital expenditures and to maintain an adequate coverage ratio. The last time the City increased the sewer usage rate was March of 2002.

The workload of issuing quarterly bills and refund checks (W3 and W4) for outside sewer refund meters continues to grow as the City expands with new residential homes each year. Approximately 70% of all bills issued are collected through the City's lockbox system or through ACH. The remaining 30% are collected through the mail and at City Hall.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 AMENDED	2008/09 BUDGET
REVENUE SUMMARY:				
Charges for Services	2,379,021	2,335,582	2,415,000	2,650,000
Interest	101,185	224,508	110,000	124,000
Miscellaneous Revenue	466,860	364	500,500	500,500
Licenses and Permits	112,710	74,445	82,850	90,850
Special Assessments			4,630	
TOTAL REVENUES	**3,059,776**	**2,634,899**	**3,112,980**	**3,365,350**
APPROPRIATION SUMMARY:				
Salaries & Wages	41,917	44,429	44,800	45,373
Employee Benefits & Costs	12,268	12,654	12,693	13,442
Staff Development	0	0	0	2,000
Services & Commodities	67,979	71,992	77,781	72,392
Depreciation and Interest Expense	1,080,402	1,181,290	1,185,192	1,275,651
TOTAL APPROPRIATIONS	**1,202,566**	**1,310,365**	**1,320,466**	**1,408,858**
Acquisition of Capital Assets/Equipment				
Principal Paid on Bonds				
AUTHORIZED POSITIONS:				
Finance Director	0.10	0.10	0.10	0.10
Manager of Accounting	0.10	0.10	0.10	0.10
Accountant	0.10	0.10	0.10	0.10
Account Clerks	0.33	0.33	0.28	0.28
Admin.	0.000	0.000	0.025	0.025
TOTAL POSITIONS	**0.630**	**0.630**	**0.605**	**0.605**

PROGRAM NAME: SEWER ADMINISTRATION | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FINANCE | **FUND: SEWER ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. To maintain sewer enterprise bond coverage ratio at no less than 1.25%.
2. To maintain usage rate charge of $1.68 per 100 cubic feet through 6/30/09.
3. To construct sewer capital projects out of existing cash balances first and then bond proceeds.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. # of residential customer accounts	11,016	11,340	12,295	12,300
2. # of commercial and industrial customer accounts	699	718	774	775
3. # of active outside sewer refund meters	725	801	850	875
4. Bond size of new issues/# of new issues	$2,545,000/1	0/0	$2,505,000/1	0/0
WORKLOAD:				
1. # of annual billings - all accounts	56,398	56,212	56,308	56,300
2. Annual usage - all accounts	1,577,827	1,442,753	1,442,000	1,442,000
3. # of credits issued for outside sewer refund meters	698	737	835	850
4. $ value of credits issued for outside water meters	$161,030	$116,823	$123,627	$123,000
5. Total revenue and G.O. debt outstanding	$5,145,000	$4,670,000	$6,695,000	$6,210,000
6. Annual debt service payments (P & I)	$676,518	$672,499	$767,001	$576,397
7. # of bills paid through lock box	39,118	38,186	39,621	39,700
8. # of bills paid through ACH	3,594	3,756	3,881	3,900
9. # of final billed accounts	1,972	1,753	1,625	1,625
10. # of annual billing adjustments	2,658	2,273	1,655	1,650
11. # of sewer assessments certified to County for collection	1,491	1,423	1,623	1,625
PRODUCTIVITY:				
1. Program cost as a % of departmental cost (excluding depreciation, principal and interest payments)	17.18%	16.80%	15.74%	14.88%
EFFECTIVENESS:				
1. Rate charge per 100 cubic feet	$1.48	$1.48	$1.68	$1.68
2. Handling charge per billing	$5.00	$5.00	$5.75	$5.75
3. Annual increase (loss) in Retained Earnings	$289,489	($260,719)	$102,926	$142,139
4. $ value of sewer assessments certified to County Treasurer	$140,348	$129,948	$147,756	$147,000
5. % of performance objectives achieved	100%	100%	100%	100%

PROGRAM NAME: SANITARY SEWER OPERATIONS | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SEWER UTILITY**

PROGRAM DESCRIPTION:

Responsible for the cleaning and maintenance of 178 miles of sanitary sewer lines. Maintain three sanitary lift stations.

ANALYSIS:

The Public Works Department will continue to aggressively pursue sewer repair services provided by sanitary sewer staff.

The increase in operating expenditures is for the City's share of expenses for the Davenport Wastewater Treatment Plant and other shared facilities.

The Sanitary Sewer Operations program is funded by the Sewer Enterprise Fund. Revenues are generated from quarterly residential and commercial fees for usage using water consumption fees.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Sewer Enterprise Fund (See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	274,443	265,334	272,800	355,661
Employee Benefits & Costs	94,100	94,406	107,826	131,378
Staff Development	1,249	1,485	2,708	3,120
Services & Commodities	1,093,623	1,175,253	1,226,533	1,218,057
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**1,463,415**	**1,536,478**	**1,609,867**	**1,708,216**
AUTHORIZED POSITIONS:				
Public Works Director	0.10	0.10	0.25	0.25
Administrative Secretary	0.15	0.15	0.15	0.15
Public Works Coordinator	0.05	0.05	0.05	0.05
Deputy Public Works Director, Operations	0.60	0.20	0.20	0.20
Lead Equipment Operator	0.50	0.50	0.50	0.50
Heavy Equipment Operator	2.00	2.00	2.00	2.00
Light Equipment Operator	3.00	3.00	3.00	4.00
TOTAL POSITIONS	**6.40**	**6.00**	**6.15**	**7.15**

PROGRAM NAME: SANITARY SEWER OPERATIONS **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS **FUND: SEWER UTILITY**

PERFORMANCE OBJECTIVES:

1. There are 178 miles of sanitary sewer to maintain of which approximately 128 miles are local sewers (50 miles of interceptor). Goal is to clean a minimum of 40% of local sewer per year.
2. Televise sanitary sewer lines prior to street repairs.
3. Excavate and repair when necessary.
4. Inspect and record maintenance on Lift Station Pumps monthly.
5. Repair Equipment in Lift Stations when needed.
6. Maintain sanitary sewer manholes.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Miles of sanitary sewer lines	174	178	178	178
2. Total Wastewater customers	12,029	12,125	12,125	12,125
WORKLOAD:				
1. Miles of sanitary sewer lines cleaned to meet goal	75	75	75	75
2. Problem calls responded to	25	25	31	31
3. Problem calls - City responsibility	10	10	14	14
PRODUCTIVITY:				
1. Program cost per mile maintained without WWTP	$8,410	$8,632	$9,044	$9,597
2. Program cost per customer	$121.66	$126.72	$132.77	$140.88
3. Average miles of sewer line maintained per employee	27	30	29	29
EFFECTIVENESS:				
1. % of sanitary sewer lines cleaned annually	40%	40%	31%	31%
2. Annual wastewater treatment plant charges	$878,748	$900,000	$960,000	$975,000
3. Annual contribution to the Wastewater Treatment Plant	$171,130	$184,685	$195,426	$210,000

Recycling/Solid Waste Management Fund

The Solid Waste Management Fund accounts for the operations fo the City's garbage, recycling, yard waste and bulky waste collection services. In the the fall of 2004 the City began an automated garbage collection program that is paid for through user fees. Through this program the City has been able to offer a higher level of service and increase efficiencies in delivering the service. Residents are charged a fee based on the size of trash cart they choose to use, in addition to a monthly base fee. The City is also offering year-round bulky waste collection service that is available to all residents on their scheduled recycling days. The City continues to offer its yard waste program for a fee of $1.60 per bag. The administrative goal of the fund is simply to break-even, to charge the citizens a user fee that will cover no more than annual expenses, capital equipment replacements and depreciation. This fee-based program will demand considerable monitoring in future years to ensure that user fees continue to cover expenses. After careful review of the costs associated with the program, the City Council approved a rate increase of 10% for all cart sizes effective May 1, 2007. Regular increases of 3% per year are a possible consideration to stay within the break even point.

City of Bettendorf
FY 2008/09 Budget Review
Garbage Fees

Size	5/1/2007 Monthly Fee	Annualized	Monthly fee beginning 4/01/2008	Annualized	Annual Increase	Monthly fee beginning 7/01/2009	Monthly fee beginning 7/01/2010	Monthly fee beginning 7/01/2011
Percentage increase			**3.00%**			**3.00%**	**3.00%**	**3.00%**
32 gallon/twice per mo	**5.50**	66.00	5.67	67.98	**1.98**	5.83	6.01	6.19
32 gallon	**8.25**	99.00	8.50	101.97	**2.97**	8.75	9.01	9.29
65 gallon	**11.00**	132.00	11.33	135.96	**3.96**	11.67	12.02	12.38
95 gallon	**13.75**	165.00	14.16	169.95	**4.95**	14.59	15.02	15.48

Financial Summary

The fund is projected to earn $2,445,000 in revenue and $1,802,915 in expenditures. Retained earnings are projected to have increased to $2,744,544 at year's end.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2004/05 through FY 2008/09
- Cash Flow, FY 2004/05 through FY 2008/09
- Program Performance Indicators for the following programs:
  Solid Waste Collection
  Curbside Recycling
  Yard Waste Service

Expenditures by Function	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	$ Inc (Dec) from 08	% Inc (Dec) from 08
Public Works:							
Curbside Recycling	415,068	377,898	401,954	457,206	484,699	27,493	6.01%
Garbage Collection	1,308,268	851,951	896,418	928,104	979,478	51,374	5.54%
Bulky Waste	-	88,242	117,256	121,761	121,505	(256)	-0.21%
Yard Waste	189,843	210,284	195,757	217,080	217,233	153	0.07%
Total Public Works	**1,913,179**	**1,528,375**	**1,611,385**	**1,724,151**	**1,802,915**	**78,764**	**4.57%**
Total Expenditures by Function	**1,913,179**	**1,528,375**	**1,611,385**	**1,724,151**	**1,802,915**	**78,764**	**4.57%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	426,137	402,245	428,636	400,500	447,751	47,251	11.80%
Part-time/Temporary Employees	15,474	-	-	-	-	-	
Contract help	-	61,830	59,233	70,000	75,000	5,000	7.14%
Overtime	33,960	25,928	30,307	37,500	39,500	2,000	5.33%
Retirement contributions	66,175	61,996	69,516	68,738	77,067	8,329	12.12%
Health, Dental, Life Insurance	126,415	98,085	95,370	98,505	104,475	5,970	6.06%
Other pay	70	115	1,086	1,125	1,125	-	0.00%
Total Salaries & Benefits	**668,231**	**650,199**	**684,148**	**676,368**	**744,918**	**68,550**	**10.14%**
Operating expenditures							
Staff development (Conferences, travel & training)	1,595	5,084	3,831	4,697	4,697	-	0.00%
Repair, maintenance & utilities	437,354	495,391	519,416	608,121	610,879	2,758	0.45%
Risk Management	25,739	30,081	30,081	25,610	30,081	4,471	17.46%
Contractual services	314,077	288,345	292,379	323,868	326,853	2,985	0.92%
Operating expenditures	36,241	20,794	31,857	35,487	35,487	-	0.00%
Minor equipment	429,942	38,481	49,672	50,000	50,000	-	0.00%
Total Operating expenditures	**1,244,948**	**878,176**	**927,236**	**1,047,783**	**1,057,997**	**10,214**	**0.97%**
Total Expenditures by Category	**1,913,179**	**1,528,375**	**1,611,384**	**1,724,151**	**1,802,915**	**78,764**	**4.57%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2004/05 THROUGH FY 2008/09
SOLID WASTE / RECYCLING

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	Inc (Dec) over FY 2007/08 Amount	Inc (Dec) over FY 2007/08 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	1,151,110	1,355,684	1,420,297	1,550,000	1,645,000	95,000	6.13%
Other	11,960	-	175				
Total operating revenue	**1,163,070**	**1,355,684**	**1,420,472**	**1,550,000**	**1,645,000**	**95,000**	**6.13%**
Operating expenses:							
Salaries and benefits	668,232	650,199	683,149	676,368	744,918	68,550	10.14%
Supplies and services	1,029,346	666,093	713,237	794,519	804,733	10,214	1.29%
Depreciation	215,600	212,083	215,000	253,264	253,264	-	0.00%
Total operating expenses	**1,913,178**	**1,528,375**	**1,611,386**	**1,724,151**	**1,802,915**	**78,764**	**4.57%**
Operating income(loss)	(750,108)	(172,691)	(190,914)	(174,151)	(157,915)	16,236	-9.32%
Nonoperating income(expenses):							
Interest income	9,789	15,945	52,238	50,000	50,000	-	0.00%
Interest expense	(42,490)						
(Loss) on disposal of assets		(59,601)					
Capital Grants							
Net Income(loss)	(782,809)	(216,347)	(138,676)	(124,151)	(107,915)	16,236	-13.08%
Transfers in	917,746	300,000	220,000	250,000	750,000	500,000	200.00%
Transfers out							
Net income	**134,937**	**83,653**	**81,324**	**125,849**	**642,085**	**516,236**	**410.20%**
Retained earnings, beginning	1,676,696	1,811,633	1,895,286	1,976,610	2,102,459	125,849	6.37%
Retained earnings, ending	**1,811,633**	**1,895,286**	**1,976,610**	**2,102,459**	**2,744,544**	**642,085**	**30.54%**

CITY OF BETTENDORF, IOWA
FY 2008/09 Budget
Combining Statement of Cash Flows,
Recycling/Solid Waste Management

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Projected	FY 2008/09 Projected
Cash Flows from Operating Activities:					
Cash received from services	1,034,168	1,350,163	1,413,747	1,550,000	1,645,000
Other operating revenue	11,960	-	-	-	-
Cash payments to suppliers for goods and services	(1,039,923)	(683,622)	(683,507)	(794,519)	(804,733)
Cash payments to employees for services	(661,516)	(653,359)	(680,282)	(676,368)	(744,918)
Net cash provided by (used in) operating activities	(655,311)	13,182	49,958	79,113	95,349
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	917,746	300,000	220,000	250,000	750,000
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	917,746	300,000	220,000	250,000	750,000
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(517,748)	(197,653)	(250,216)	(275,948)	-
Proceeds from sale of cpital assets					
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	-	-	-	-
Interest paid on bonds	-	-	-	-	-
Capital grants					
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer					
Net cash provided by (used in) capital and related financing activities	(517,748)	(197,653)	(250,216)	(275,948)	-
Cash Flows from Investing Activities, interest received	9,013	12,687	47,547	50,000	50,000
Net increase in cash and cash equivalents	(246,300)	128,216	67,289	103,165	895,349
Cash and cash equivalents:					
Beginning	**757,726**	**511,426**	**639,642**	**706,931**	**810,096**
Ending	**511,426**	**639,642**	**706,931**	**810,096**	**1,705,445**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(750,108)	(172,691)	(190,914)	(174,151)	(157,915)
Depreciation	215,600	212,083	215,000	253,264	253,264
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets		-			
(Increase) in accounts and unbilled usage receivable	(137,594)	(31,385)	(5,331)	-	-
Decrease in special assessments receivable	-	-	-	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	10,075	8,335	28,336	-	-
Increase (decrease) in accrued liabilities	6,716	(3,160)	2,867	-	-
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(655,311)**	**13,182**	**49,958**	**79,113**	**95,349**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-
Payment on contracts payable for acquisition of capital assets	-	-	-	-	-

PROGRAM NAME: SOLID WASTE COLLECTION | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE & RECYCLING ENTERPRISE**

PROGRAM DESCRIPTION:

Provide weekly and twice weekly garbage collection for 11,750 units in the most cost-effective and customer friendly manner.
Provide education, in the form of notices, the Garbage Guide, Channel 9, the City's web page, other forms of media, on garbage collection services and proper disposal of trash items.
Assist with litter collection and beautification programs.

ANALYSIS:

The automated garbage collection program has had 3 ½ years of operating history. The program has been successful in terms of meeting residents' expectations for efficient, safe and effective collection.
The residents have become well educated about the program through the various media approaches, and educational efforts continue. The route size and truck requirements have met expectations, as have the carts.
Continued growth in the north east part of the city means that an additional route day will be added in the near future. The landfill is now charging by the ton, instead of by cubic yard. The per ton fee is $24.00.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
(See Curbside Recycling)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	252,140	260,481	254,625	286,178
Employee Benefits & Costs	96,143	97,445	97,477	115,903
Staff Development	3,290	2,570	2,866	2,866
Services & Commodities	379,697	413,538	432,948	434,343
Depreciation	120,682	122,384	140,188	140,188
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**851,952**	**896,418**	**928,104**	**979,478**
AUTHORIZED POSITIONS:				
Deputy Director Public Works, Operations	0.00	0.05	0.07	0.07
Lead Sanitation Worker	1.00	0.25	0.25	1.00
Sanitation Worker	7.25	4.00	5.25	5.25
Laborer	0.00	0.00	0.00	0.00
Solid Waste Manager	0.34	0.00	0.00	0.00
Operations Coordinator	0.10	0.20	0.25	0.25
Public Works Coordinator	0.05	0.05	0.05	0.05
Finance Account Clerk	0.30	0.30	0.00	0.00
TOTAL POSITIONS	**9.04**	**4.80**	**5.87**	**6.62**

PROGRAM NAME: SOLID WASTE COLLECTION | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE & RECYCLING ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Solid Waste fee adjustment (full cost recovery for Recycling)
2. Provide reliable, customer friendly collection in the most efficient manner.
3. Maintain or reduce level of garbage going to the landfill through waste reduction/recycling and re-use messages and programs.
4. Investigate cost control methods such as ARC Info/GIS Routing Program.
5. Provide safety, route and customer service training to all drivers.
6. These numbers are based on the assumption the Bottle Bill stays the same. If the Bottle Bill is defeated or changed, garbage collection costs may increase.
7. Collect and analyze data on programs.
8. Continue public education efforts to familiarize residents with the garbage collection program.
9. Make safety the number one priority in solid waste collection.
10. All new drivers receive evaluation and coaching by Eastern Iowa Community College professional truck driving staff.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. # of households served*	11,430	11,670	11,700	11,850
2. Year round bulky waste service offered to public	yearly	yearly	yearly	yearly
3. Average number of service calls per month	80	80	100	100
4. Average number of new customers added per year	150	240	200	200
5. Average number of missed collections, late set-outs, cart deliveries and exchanges each month	85	125	125	125
WORKLOAD:				
1. Total number of routes in City per week	16	16	16	16
2. Average number of potential garbage stops per route	733	733	733	733
3. Average number of hours spent in actual collection, per person, per route	6	6	6	6
6. Total tons of residential solid waste collected per year	8,334	8,500	8,500	8,500
PRODUCTIVITY:				
1. Program cost per household per year*	$74.54	$76.81	$79.33	$82.66
2. Program cost per household per month	$6.21	$6.40	$6.61	$6.89
EFFECTIVENESS:				
1. % of missed collections, late set-outs, etc. resolved within 24 hours	99%	99%	99%	99%
2. All collection drivers receive safety, route and customer service training	Yes	Yes	Yes	Yes
3. Average number of pounds collected per household per week	31.38	32.00	32.00	33.00

PROGRAM NAME: CURBSIDE RECYCLING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE & RECYCLING ENTERPRISE**

PROGRAM DESCRIPTION:

Provide once every four weeks recycling collection for 11,750 units in the most cost-effective and customer friendly manner.
Provide education, in the form of notices, the Garbage Guide, Channel 9, the City's web page, other forms of media, the Recycling Fair/Public Works Day, on the recycling program, what items can be recycled, "buying recycled" and how to reuse items instead of throwing them away.
Offer, in conjunction with the Scott Area Solid Waste Management Commission, littler reduction efforts and recycling events that promote recycling.
These numbers are based on the assumption the Bottle Bill stays the same. If the Bottle Bill is defeated or changed, recycling collection costs may increase.

ANALYSIS:

The city's curbside recycling program is now 13 years old. The goal for this year is to increase the tons of recycling collected by the residents. This will be done by increased publicity and promotion of the recycling program. Single stream recycling will continue to be researched as a viable method of recycling collection.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY (ALL PROGRAMS):				
Charges for Services	1,355,684	1,420,298	1,550,000	1,645,000
Interest	15,944	52,237	50,000	50,000
Miscellaneous	0	175	0	0
Operating Transfers In	300,000	220,000	250,000	750,000
Federal Grant	0	0	0	0
TOTAL REVENUES	**1,671,628**	**1,692,710**	**1,850,000**	**2,445,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	80,814	93,558	89,500	107,503
Employee Benefits & Costs	31,766	33,723	41,028	43,423
Staff Development	1,794	1,261	1,831	1,831
Services & Commodities	231,724	180,795	211,771	218,866
Depreciation	91,400	92,616	113,076	113,076
TOTAL APPROPRIATIONS	**437,498**	**401,953**	**457,206**	**484,699**
Acquisition of Capital Assets	0	0	0	0
AUTHORIZED POSITIONS:				
Deputy Director Public Works, Operations	0.00	0.05	0.07	0.07
Solid Waste Manager	0.33	0.00	0.00	0.00
Public Works Director	0.05	0.05	0.00	0.00
Lead Sanitation Worker	0.00	0.25	0.25	0.25
Sanitation Worker	0.00	2.00	2.00	2.00
Public Works Coordinator	0.05	0.05	0.05	0.05
Admin./Finance	0.14	0.14	0.14	0.14
TOTAL POSITIONS	**0.57**	**2.54**	**2.51**	**2.51**

PROGRAM NAME: CURBSIDE RECYCLING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE & RECYCLING ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Provide reliable, customer friendly collection in the most efficient and effective manner.
2. Continue the high level of customer satisfaction associated with the recycling program.
3. Provide on-going safety, route and customer service training to all drivers.
4. Continue to improve data collection and record keeping.
5. Educate the public about recycling, promote benefits of recycling.
6. Continue to examine single stream recycling collection.
7. Make safety the number one priority in recycling collection.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. # of households served	11,430	11,670	11,700	11,850
2. Average number of missed collections, late set-outs, cart deliveries and exchanges each month	85	100	120	120
3. Average number of new customers added each year	150	240	200	200
4. Total tons of recyclables collected per year	2,770	2,880	2,880	2,880
WORKLOAD:				
1. Total number of routes in the city every four weeks	16	16	16	16
2. Average number of potential stops per route	733	733	733	733
3. Average number of actual stops per route	623	623	623	623
4. Average number of hours collection, per person, per route	7	7	7	7
PRODUCTIVITY:				
1. Program cost per household per year*	$38.28	$34.44	$39.08	$40.90
2. Program cost per household per month	$3.19	$2.87	$3.26	$3.41
EFFECTIVENESS:				
1. % of return service calls resolved within 24 hours	99%	99%	99%	99%
2. % all households participating in program	90%	90%	90%	90%
3. Average number of pounds collected per household per month	42.00	42.00	42.00	40.51
4. All collection drivers received safety, route and customer service training	Yes	Yes	Yes	Yes

PROGRAM NAME: YARD WASTE SERVICE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE/RECYCLING ENTERPRISE**

PROGRAM DESCRIPTION:

Provide weekly yard waste collection service to 11,700 households.
Provide two weeks in the spring and seven weeks in the fall for collection services at no additional charge to resident.
Provide two weeks in the spring and seven weeks in the fall for drop-off services under the I-74 Bridge at no additional charge to resident.
Provide two weeks of Christmas tree pickup.
Offer discounted compost bin sale to residents in conjunction with National Public Works Week.

ANALYSIS:

The 11 weeks that residents are not charged for yard waste stickers are heavily utilized. During these periods staff will add additional workers to assist with collection. Newer areas of the city have maturing trees, resulting in heavier collection requirements. Since 1998, the tipping fees at the Compost Facility have been taken from the Sanitary Sewer program fund, 520-0510-403.33-05.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
(See Curbside Recycling)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	126,739	112,739	103,000	101,526
Employee Benefits & Costs	21,274	23,893	16,477	17,380
Staff Development	0	0	0	0
Services & Commodities	62,271	59,124	97,603	98,327
Capital Expenditures	0	0	0	0
Depreciation	0	0	0	0
TOTAL APPROPRIATIONS	**210,284**	**195,756**	**217,080**	**217,233**
AUTHORIZED POSITIONS:				
Deputy Director Public Works, Operations	0.00	0.00	0.07	0.07
Sanitation Worker	1.28	0.75	0.75	0.75
Sanitation Laborer	0.00	0.00	0.00	0.00
Solid Waste Manager	0.33	0.33	0.00	0.00
Temporary	0.75	1.42	2.00	2.00
TOTAL POSITIONS	**2.36**	**2.50**	**2.82**	**2.82**

PROGRAM NAME: YARD WASTE SERVICE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE/RECYCLING ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Provide reliable, customer friendly collection in the most efficient and cost effective manner.
2. Continue efforts to have residents reduce yard waste generation through composting and grass cycling.
3. Provide safety, route and customer service training to all drivers.
4. Make safety the number one priority in yard waste collection.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. # of households served	11,430	11,670	11,700	11,850
2. # of "no charge" weeks for residents	11	11	11	11
3. Average number of missed collections, late set-outs collected each month	30	35	35	35
4. Average number of new customers added per year	150	240	200	150
WORKLOAD:				
1. Total number of routes in city per week	16	16	16	16
2. Average number of potential year waste stops per route	733	733	733	733
3. Average number of actual stops per route during collection sea	100	175	175	175
4. Average number of hours spent in actual collection, per person per route	7	7	7	7
5. Number of temporary workers used during "no charge" weeks	4	4	4	4
6. Total tons of yard waste collected per year	2,000	2,000	2,000	2,000
PRODUCTIVITY:				
1. Average program cost per household per year*	$18.40	$16.77	$18.55	$18.33
2. Average program cost per household per month	$1.53	$1.40	$1.55	$1.53
EFFECTIVENESS:				
1. % of return service calls resolved within 24 hours	99%	99%	99%	99%
2. All collection drivers receive safety, route and customer service training	Yes	Yes	Yes	Yes
3. Average number of pounds collected per participating household per week	85.00	85.00	85.00	86.00

*2007/08 includes all expenses, except compost tip fees.

PROGRAM NAME: BULKY WASTE SERVICE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE/RECYCLING ENTERPRISE**

PROGRAM DESCRIPTION:

Provide year-round bulky item collection service to all Bettendorf customers on the same day as their recycling day.
Provide collection and disposal of all electronic waste generated by residents.
Provide collection and disposal of all appliances, including washers, dryers, refrigerators, freezers, microwave ovens.

ANALYSIS:

The bulky waste now has 3 ½ years of operating history. The ability to set out bulky items 13 times on recycling day is much more convenient than the previous two cleanup weeks per year the City previously offered. Residents currently have no restrictions on the volume of materials they set out fro collection on bulky waste day. This results in a large amount of material for taff to collect on a daily basis.
Bettendorf is one of two cities in the state collecting electronic waste on residents' bulky waste day. This dedicated collection is very convenient and popular with residents.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	30,427	51,484	61,000	67,169
Employee Benefits & Costs	10,898	10,824	13,261	5,836
Staff Development	0	0	0	0
Services & Commodities	46,917	54,949	47,500	48,500
Capital Expenditures	0	0	0	0
Depreciation	0	0	0	0
TOTAL APPROPRIATIONS	**88,242**	**117,257**	**121,761**	**121,505**
AUTHORIZED POSITIONS:				
Deputy Director Public Works, Operations	0.00	0.00	0.00	0.00
Lead Sanitation Worker	0.00	0.00	0.00	0.00
Sanitation Worker	1.00	1.00	0.75	0.75
Temporary	2.00	2.00	2.00	2.00
Operations Coordinator	0.10	0.10	0.00	0.00
TOTAL POSITIONS	**2.10**	**2.10**	**2.75**	**2.75**

PROGRAM NAME: BULKY WASTE SERVICE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE/RECYCLING ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Provide reliable, customer friendly collection in the most efficient manner.
2. Maintain or reduce level of garbage going to the landfill through waste reduction/recycling and re-use messages and programs.
3. Investigate cost control methods such as ARC Info/GIS Routing Program.
4. Provide safety, route and customer service training to all drivers.
5. Collect and analyze data on programs.
6. Continue public education efforts to familiarize residents with the bulky waste collection program.
7. Make safety the number one priority in solid waste collection.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Total tons collected from bulky waste service	1,110	1,300	1,000	1,300
2.Annual # of appliances collected	1,731	1,800	1,400	1,400
3. Annual # pounds of electronic waste items collected	78,638	83,000	74,556	82,000
WORKLOAD:				
1. Total number of routes in City per week	15.50	16.00	16.00	16.00
2. Average number of potential bulky waste stops per route	733.00	733.00	733.00	733.00
3. Average number of bulky waste stops per route	78.00	81.00	90.00	125.00
3. Average number of hours spent in actual collection	5.50	6.00	6.00	6.00
6. Total tons of bulky waste collected per year	994.00	1,122.00	1,000.00	1,300.00
PRODUCTIVITY:				
1. Program cost per household per year*	$7.72	$10.05	$10.41	$10.25
2. Program cost per household per month	$0.64	$0.84	$0.87	$0.85
EFFECTIVENESS:				
1. % of missed collections, late set-outs, etc. resolved within 24 hours	99%	99%	99%	99%
2. All collection drivers receive safety, route and customer service training	Yes	Yes	Yes	Yes

*2006/07 includes all expenses, including vehicle replacement fees.

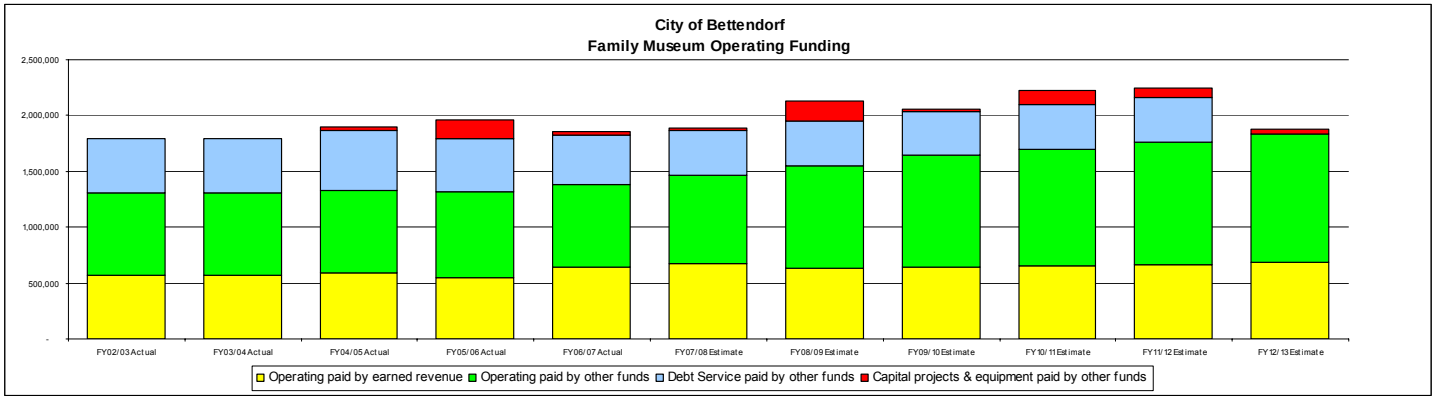

Bettendorf
IOWA
a premier city

Family Museum of Arts and Sciences

This fund accounts for the complete operations of a facility that provides for the cultural enrichment for the City and Quad Cities Community through operations of a family museum and teaching of the performing arts, visual arts and sciences. The facility opened its doors April 1, 1997, and at that time, the Enterprise Fund began to account for the total operations of the new facility. On an on-going basis, revenue generated from user fees is projected to fund a minimum of 40% of the facility's total operating expenses (excluding depreciation and principal and interest on bonds) the remaining 60% will be subsidized through property taxes and hotel/motel taxes. Because operations are currently subsidized, no significant change in retained earnings will occur, since operations will normally just break-even for reporting purposes annually.

Financial Summary

The Family Museum has budgeted $1,819,047 in expenditures for FY 2008/09. Revenues and other financing sources, including interest earnings and transfers-in are projected to be $2,155,581. Budgeted revenues from user fees (earned revenue) generated from this facility are expected at a rate of at least 42% of general operating expenses. The remaining 58% to cover operating expenses will come from revenues transferred from the General Fund and Gaming Fund.



Debt Service

As of July 1, 2008 the City has $1,451,300 of general obligation bonds outstanding in the Family Museum of Arts & Science Enterprise Fund. The general obligation bonds are backed by the full faith and credit of the City of Bettendorf.

The City currently has one general obligation bond issues outstanding as of July 1, 2008. The bonds have interest rates ranging from 3.00% to 4.00% and mature in varying annual amounts ranging from $325,000 to $384,100 per issue, with the final maturities due in the year ending June 30, 2012. A brief description of these issues are listed below:

- **June 1, 2004, $2,409,200 Series 2004B Museum General Obligation Refunding Bonds**

  Proceeds from these bonds will be used to refund the June 1, 2006 through June 1, 2012 maturities of the City's $4,220,967 General Obligation Bonds, Series 1995A, dated July 1, 1995. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa3 from Moody's Investors Service.

General Obligation Bonds outstanding as of July 1, 2008 consist of the following individual issues:

	Date Of	Amount	Interest	Outstanding July 1, 2008
Family Museum Refunding	June 2004	2,409,200	3.00 – 4.00%	1,451,300
Total General Obligation Bonds				**$1,451,300**

Annual debt service requirements to service all outstanding indebtedness accounted for as of July 1, 2008 are as follows:

	General Obligation Bonds	
Year ending June 30:	**Principal**	**Interest**
2009	349,600.00	53,670.50
2010	351,900.00	42,308.50
2011	365,700.00	29,992.00
2012	384,100.00	15,364.00
Total	**1,451,300.00**	**141,335.00**

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2004/05 through FY 2008/09
- Cash Flow, FY 2004/05 through FY 2008/09
- Program Performance Indicators for the following programs:
  Administrative Services
  Education Services
  Exhibit Services
  Visitor Services
  Marketing/Public Relations
  Dance
  Community Service
  School Services
  Special Funded Exhibits

Expenditures by Function	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	$ Inc (Dec) from 08	% Inc (Dec) from 08
Public Works:							
Building Maintenance	65,416	85,631	80,889	79,355	87,355	8,000	10.08%
Custodial Services	52,853	51,440	55,967	68,052	67,144	(908)	-1.33%
Family Museum:							
Administration	641,979	515,054	523,658	467,070	550,679	83,609	17.90%
Education Services	275,852	165,903	161,637	174,278	256,065	81,787	46.93%
Exhibits	142,782	140,362	136,579	154,249	159,505	5,256	3.41%
Visitor Services	166,948	175,878	200,831	199,042	212,203	13,161	6.61%
Public Relations	142,375	143,826	137,864	157,310	155,551	(1,759)	-1.12%
Dance	119,303	139,679	144,335	158,804	158,321	(483)	-0.30%
Special Funded Exhibits	200,236	93,763	114,978	99,039	30,000	(69,039)	-69.71%
Community Service	75,127	111,645	116,930	125,135	-	(125,135)	-100.00%
School Services	70,727	104,089	111,060	110,444	142,224	31,780	28.77%
Total Family Museum	**1,953,598**	**1,727,270**	**1,784,728**	**1,792,778**	**1,819,047**	**26,269**	**1.47%**
Total Expenditures by Function	**1,953,598**	**1,727,270**	**1,784,728**	**1,792,778**	**1,819,047**	**26,269**	**1.47%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	509,342	518,392	538,745	574,831	600,826	25,995	4.52%
Part-time/Temporary Employees	144,318	127,103	134,649	137,612	185,735	48,123	34.97%
Contract help	45,568	5,368	4,978	45,000	28,000	(17,000)	-37.78%
Overtime	4,781	924	1,323	1,000	1,000	-	0.00%
Retirement contributions	93,715	92,054	99,037	111,814	120,858	9,044	8.09%
Health, Dental, Life Insurance	154,479	136,126	129,106	142,461	149,940	7,479	5.25%
Other pay	-	-	-	-	-	-	
Total Salaries & Benefits	**952,203**	**879,967**	**907,838**	**1,012,718**	**1,086,359**	**73,641**	**7.27%**
Operating expenditures							
Staff development (Conferences, travel & training)	12,567	9,892	10,410	13,215	13,215	-	0.00%
Repair, maintenance & utilities	156,579	325,312	329,743	254,445	273,282	18,837	7.40%
Risk Management	56,968	55,253	55,253	58,352	69,504	11,152	19.11%
Contractual services	260,884	138,443	188,182	148,109	142,571	(5,538)	-3.74%
Operating expenditures	134,055	99,474	120,667	127,404	144,055	16,651	13.07%
Minor equipment	6,534	6,042	3,217	6,390	6,390	-	0.00%
Total Operating expenditures	**627,587**	**634,416**	**707,472**	**607,915**	**649,017**	**41,102**	**6.76%**
Special Funded Exhibits	**200,236**	**93,763**	**114,978**	**99,039**	**30,000**	**(69,039)**	**-69.71%**
Debt Service	**173,572**	**84,715**	**54,440**	**73,106**	**53,671**	**(19,435)**	**-26.58%**
Total Expenditures by Category	**1,953,598**	**1,692,861**	**1,784,728**	**1,792,778**	**1,819,047**	**26,269**	**1.47%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2004/05 THROUGH FY 2008/09
FAMILY MUSEUM

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	Inc (Dec) over FY 2007/08 Amount	Inc (Dec) over FY 2007/08 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	560,972	516,211	572,603	583,781	587,000	3,219	0.55%
Other	138,205	155,481	225,733	76,617	31,000	(45,617)	-59.54%
Total operating revenue	**699,177**	**671,692**	**798,336**	**660,398**	**618,000**	**(42,398)**	**-6.42%**
Operating expenses:							
Salaries and benefits	1,032,948	879,970	908,447	1,012,718	1,086,359	73,641	7.27%
Supplies and services	500,320	541,354	595,384	555,038	527,101	(27,937)	-5.03%
Depreciation & Amortization	246,758	221,231	226,459	151,916	151,916	-	0.00%
Total operating expenses	**1,780,026**	**1,642,555**	**1,730,290**	**1,719,672**	**1,765,376**	**45,704**	**2.66%**
Operating income(loss)	(1,080,849)	(970,863)	(931,954)	(1,059,274)	(1,147,376)	(88,102)	8.32%
Nonoperating income(expenses):							
Interest income	45,662	1,511	12,153	15,000	15,000	-	0.00%
Interest expense	(173,572)	(84,715)	(54,440)	(73,106)	(53,671)	19,435	-26.58%
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(1,208,759)	(1,054,067)	(974,241)	(1,117,380)	(1,186,047)	(68,667)	6.15%
Transfers in	1,281,467	1,481,713	1,281,694	1,293,910	1,522,581	228,671	17.67%
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**72,708**	**427,646**	**307,453**	**176,530**	**336,534**	**160,004**	**90.64%**
Retained earnings, beginning	1,878,557	1,951,265	2,378,911	2,686,364	2,862,894	176,530	6.57%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**1,951,265**	**2,378,911**	**2,686,364**	**2,862,894**	**3,199,428**	**336,534**	**11.76%**

CITY OF BETTENDORF, IOWA
FY 2008/09 Budget
Combining Statement of Cash Flows, Family Museum of Arts & Science

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Projected	FY 2008/09 Projected
Cash Flows from Operating Activities:					
Cash received from services	545,556	502,806	562,416	583,781	587,000
Other operating revenue	138,205	155,481	225,733	76,617	31,000
Cash payments to suppliers for goods and services	(479,150)	(527,277)	(627,916)	(555,038)	(527,101)
Cash payments to employees for services	(1,030,574)	(878,729)	(895,217)	(1,012,718)	(1,086,359)
Net cash provided by (used in) operating activities	(825,963)	(747,719)	(734,984)	(907,358)	(995,460)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	1,281,467	1,481,713	1,281,694	1,293,910	1,522,581
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	1,281,467	1,481,713	1,281,694	1,293,910	1,522,581
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(51,499)	(177,962)	(39,412)	(25,868)	(138,850)
Proceeds from sale of cpital assets					
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	(2,732,835)	(389,091)	(390,785)	(325,000)	(349,600)
Interest paid on bonds	(184,472)	(87,622)	(52,743)	(73,106)	(53,671)
Capital grants	-	-	-	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(2,968,806)	(654,675)	(482,940)	(423,974)	(542,121)
Cash Flows from Investing Activities, interest received	45,559	1,614	12,153	15,000	15,000
Net increase in cash and cash equivalents	(2,467,743)	80,933	75,923	(22,422)	-
Cash and cash equivalents:					
Beginning	**2,522,324**	**54,581**	**135,514**	**211,437**	**189,015**
Ending	**54,581**	**135,514**	**211,437**	**189,015**	**189,015**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(1,080,849)	(970,863)	(931,954)	(1,059,274)	(1,147,376)
Depreciation	213,537	217,800	223,031	148,834	148,834
Amortization	33,221	3,431	3,428	3,082	3,082
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(15,416)	(13,405)	(10,187)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	21,170	14,077	(32,532)		
Increase (decrease) in accrued liabilities	2,374	1,241	13,230		
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(825,963)**	**(747,719)**	**(734,984)**	**(907,358)**	**(995,460)**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-
Payment on contracts payable for acquisition of capital assets	-	-	-	-	-

PROGRAM NAME: ADMINISTRATIVE SERVICES **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

Administrative Services oversees the daily administration of the Family Museum of Arts and Science as a department of the City of Bettendorf. Duties include the management of museum personnel, regular interaction with the museum's appointed board of trustees, overseeing the efforts of private sector fund raising, exhibit and educational program presentation, public relations and marketing, and long-range strategic planning.

ANALYSIS:

Administrative services is responsible for the over-all direction and management of the Family Museum as a city department. As an enterprise fund, the museum is expected to generate a significant amount of its own operating needs. This is accomplished through a variety of earned revenue and private sources including enrollment fees, admissions, memberships and other fees for service, grants sponsorships, fund raising events, proceeds from the Corner Store, and annual giving opportunities.

In FY09 it is expected the museum will generate approximately $617,000 in non-city revenues to support operations. Grant revenue is used primarily to fund traveling exhibitions and fluctuates greatly from year to year depending on the exhibition schedule and costs.

Additional major areas of responsibility in administrative services involves establishing the museum's bi-annual strategic plan, managing the museum's foundation, monitoring accreditation standards, and upholding the museum's mission, vision and core beliefs.

During FY09, it is anticipated the strategic plan will have a significant review and update, given the change in the funding scenario for the Family Museum, with the city appropriation being derived from gaming revenue. Strategies and appropriate tactics to secure an increasing percentage of operating needs from earned revenue and other non-city sources will be paramount to the plan.

Management Agenda items include: Family Museum strategic initiative and a public relations and

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY (ALL PROGRAMS):				
Operating Transfers In	1,481,713	1,281,694	1,293,910	1,522,581
Charges for Services	516,213	572,603	583,781	587,000
Interest Revenue	1,511	12,153	15,000	15,000
Federal Grant	0	0	0	0
Misc. Revenue/ Grants	155,480	225,733	76,617	31,000
TOTAL REVENUES	**2,154,917**	**2,092,183**	**1,969,308**	**2,155,581**
APPROPRIATION SUMMARY:				
(Administration, Building, and Custodial)				
Salaries & Wages	145,053	166,411	167,690	171,527
Employee Benefits & Costs	52,954	54,687	59,690	61,673
Staff Development	5,450	3,309	5,500	5,500
Services & Commodities	142,725	158,639	159,657	263,973
Capital Expenditures	0	0	0	0
Interest & Depreciation	305,944	277,468	221,940	202,505
Transfers & Other	0	0	0	1
TOTAL APPROPRIATIONS	**652,126**	**660,514**	**614,477**	**705,179**
Acquisition of Capital Assets				
Principal on Bonds				
AUTHORIZED POSITIONS:				
Museum Director	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Admin/Finance	0.00	0.00	0.10	0.08
TOTAL POSITIONS	**2.00**	**2.00**	**2.10**	**2.08**

PROGRAM NAME: ADMINISTRATIVE SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

With the board and management staff, update the museum's bi-annual strategic plan in summer, 2008
Maintain a strong community-based board utilizing representation form the Iowa/Illinois Quad-City area.
Maintain the 40-45% non-city revenue requirement to support annual museum operations and minimize city appropriation from gaming revenue.
Reflect museum and city mission, vision and core beliefs in all programs and services provided to the public
Uphold accreditation practices

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Authorized FTE's for department (City only)	16.72	16.98	16.98	16.33
2. Total departmental budget to be cash flowed	$1,886,064	$1,784,729	$1,792,778	$1,819,047
3. Dollars to be raised privately to support museum operation	$155,480	$225,733	$76,617	$31,000
4. Dollars to be generated though earned revenue programs	$516,213	$572,603	$583,781	$587,000
5. General fund portion of budget (excluding depreciation)	$810,538	$800,000	$866,536	$0
6. Interest, bond amortization less depreciation	$84,715	$54,440	$73,106	$53,671
7. Gaming allocated to operating budget	0	0	0	873556
WORKLOAD:				
1. Percentage of time spent on				
a. Strategic and organizational planning	20%	25%	25%	30%
b. Budget and financial preparation	10%	10%	10%	10%
c. Board and council communications	10%	10%	10%	10%
d. Private sector fund raising activities	5%	5%	5%	5%
e. Museum personnel	30%	25%	25%	20%
f. Program Management	25%	25%	25%	25%
g. Total	100%	100%	100%	100%
PRODUCTIVITY:				
1. Administration costs as % of total departmental budget	34.6%	37.0%	34.3%	30.2%
2. Depreciation/interest as % of total departmental budget	16.2%	15.5%	12.4%	11.1%
3. Department cost per capita less depreciation/interest	$49.48	$46.53	$48.01	$50.51
4. Gamaing allocation per capita	25.32	25	27.07	27.29
EFFECTIVENESS:				
1. % of total budget financed by property taxes	43.0%	44.8%	48.3%	3.8%
2. % of operating budget financed by gaming revenue	na	na	na	46.0%
2. % of budget financed through earned revenues	27.4%	32.8%	33.4%	32.2%
3. % of budget financed through private funds	8.2%	12.6%	4.3%	9.6%
4. % of budget financed through other City Funds	53.3%	47.0%	50.0%	22.1%
5. % of budget financed from Debt Service fund	25%	25%	22%	22%

PROGRAM NAME: EDUCATION SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

Education services provides all of the in-house enrolled programming for the museum in the areas of general science and visual arts for children, with the primary audience children age 8 and younger and their adult caregivers. Services include on-site classes and workshops, summer camps and special events, festivals and performances relating to the exhibits.

ANALYSIS:

Education Services includes a staff of three persons including .50 FTE of the full-time Manager of Public Programming; 1 FTE and .75 FTE museum educators responsible for the majority of in-house classes in early childhood and elementary programming. Programming is designed to support the museum's mission, vision and core beliefs as well as community demand, and addresses the five strategic directives as outlines in the bi-annual strategic plan for the museum.

During FY07, 2.750 children participated in pre-enrolled classes, with similar levels anticipated for FY08 and FY09.

Fees charged for in-house classes are anticipated to generate $135,000, comparable to the level achieved in FY07..

The advent of all-day kindergarten and the move toward public schools offering preschool are affecting these levels and strategic discussions are taking place to plan for museum program realignment.

Educational classes, programs and special events are marketed through three catalogs direct mailed to approximately 10,200 households with children age 8 and younger. During the spring of 2008, additional geographic markets were added to this mailing to include Moline and Rock Island as well as key areas in the Iowa Quad Cities.

Although monitored separately in order to better track expenses and outcomes, the Manager of Public Programming also oversees three other areas of informal education including dance and school service programming. In FY07, the former Community Services program was dissolved and its remnants consolidated into school services. School Services was renamed as Group Services to better reflect the type of audience served. A complete description of these three program areas is included later in this document.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
(See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	68,198	68,118	98,547	161,130
Employee Benefits & Costs	21,130	21,810	23,608	48,511
Staff Development	1,179	780	1,215	1,215
Services & Commodities	75,397	70,929	50,908	45,209
Capital Expenditures	0			
TOTAL APPROPRIATIONS	**165,904**	**161,637**	**174,278**	**256,065**
AUTHORIZED POSITIONS:				
Program Manager	0.25	0.25	0.25	0.50
Education Coordinators	0.00	0.00	0.00	1.00
Museum Educators	1.75	1.75	1.75	1.75
Seasonal/Temporary	0.00	1.00	0.00	0.00
TOTAL POSITIONS	**2.00**	**3.00**	**2.00**	**3.25**

PROGRAM NAME: EDUCATION SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Enhance current or add new programs in that support the museum mission and meet its strategic directives
2. Maintain program offerings that fit the needs of all families, including a special emphasis on weekend and evening program hours.
4. Generate $130,000 to $135,000 in earned revenue fees from in-house education programs

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
# of early childhood comprehensive class spaces offered	61	70	70	70
# of early childhood elementary session class spaces offered	2,263	2,200	2,200	2,200
# of weekends available for special event/festival programming	na	na	na	50
# of on-site weekend visitation projection	na	na	na	27350
WORKLOAD:				
# of class participants in early childhood comprehensive classes	51	60	60	60
# of class participants in EC/elementary session classes	1692	1750	1882	1900
# of weekends utilized for special event/festival programming	na	na	na	50
PRODUCTIVITY:				
Education Services as a % of department budget	8%	8%	9%	14%
$ generated through all in-house education programs	$97,984	$100,000	$120,000	$135,000
Increase in weekend visitation from special event/festival programn	na	na	na	25%
EFFECTIVENESS:				
Class occupancy for EC comprehensive	83%	83%	83%	83%
Class occupancy for all other in-house classes	75%	75%	80%	80%
$ increase in door revenue from special event/festival programming	na	na	na	$18,000

PROGRAM NAME: EXHIBIT SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

Exhibit Services develops, installs and maintains the integrity of the components within the exhibit galleries for an audience comprised of children, age 8 and under and their adult caregivers. The program provides for the planning of exhibits, both rental from other museums and organizations as well as those designed and fabricated in-house, that meet the criteria and mission, vision and core beliefs of the museum.

ANALYSIS:

Exhibit Services division is once again involve with a multi-year schedule of traveling as well as in-house exhibit renovation projects.

The second round of TEAMS collaborative exhibits will complete its run at the Family Museum in the fall of 2008. Though there is no rental fee associated with these exhibits which minimized expenditures tremendously, transportation is the responsibility of the museum. These costs are covered through aggressive fund raising of private sector funds, and not covered by regular operating budgets.

In FY09 the exhibits services program will be responsible for the completion of another permanent gallery renovation (April, 2009) as well as managing the presentation of the traveling exhibits Bob the Builder (January – May, 2009) and Blue Man Group (June – August, 2009.

As a component within the strategic plan update spoken of in an earlier section, future rentals and exhibit gallery improvements and/or internal expansions will be addressed with an eye toward recapturing floor space and using it in a more efficient manner to spur additional attendance and door revenue.

Staff for Exhibit Services includes 1 FTE Exhibits Manager and 1 FTE Exhibits Technician. In addition, two part-time contracted service providers are used on internal projects as needed, during install/strike for traveling exhibits.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
(See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	68,269	61,690	72,559	82,579
Employee Benefits & Costs	28,316	22,660	30,721	33,253
Staff Development	766	1,905	3,500	3,500
Services & Commodities	43,012	50,323	47,469	40,173
Capital Expenditures				
Transfers & Other				
TOTAL APPROPRIATIONS	**140,363**	**136,578**	**154,249**	**159,505**
AUTHORIZED POSITIONS:				
Exhibits Manager	1.00	1.00	1.00	1.00
Exhibits Technician	1.00	1.00	1.00	1.00
Gallery Assistant	0.50	0.50	0.00	0.00
TOTAL POSITIONS	**2.50**	**2.50**	**2.00**	**2.00**

PROGRAM NAME: EXHIBIT SERVICES **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Enhance current or add new programs that support the museum vision, mission, core beliefs and meet its strategic directives
2. Oversee the maintenance of four resident galleries, the outdoor courtyard and the installation of up to 3 temporary exhibitions annually
3. Develop and recommend a traveling exhibit and gallery rennovation schedule that supports the attendance and revenue goals of the museum.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. # of preschools in Scott/Rock Island counties	185	185	185	185
2. # of schools in museum's 65-mile radius target market	161	161	161	161
3. On-site walk-in attendance projections	na	na	na	72,000
4. On-Site walk-in weekend projected	na	na	na	27,350
WORKLOAD:				
3. Total square footage available for exhibit presentations	9,600	9,600	9,600	9,600
4. # of new resident exhibits presented	1	0	3	1
5. # of traveling exhibitions presented	4	4	5	4
6. # of resident exhibits galleries maintained	4	5	5	5
PRODUCTIVITY:				
1. Cost/square foot to present major traveling exhibits	$9.43	$15.91	na	$25.00
2. Square foot of traveling exhibits presented	7,000	7,000	7,000	7,000
3. Exhibit Services as % of departmental budget	7%	8%	9%	9%
EFFECTIVENESS:				
1. % of exhibit space utilized	100%	100%	100%	100%
2. $ returned to program through admission and group fees	$68,400	$100,000	$108,000	$177,000
3. Program cost of exhibits program per museum on-site visitor pe	$2.58	$2.21	$2.57	$2.21
4. Actual on-site walk-in attendance experienced	54300	61857	60000	72000

PROGRAM NAME: VISITOR SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

Visitor Services provides supportive services to the guests and patrons of the museum. Comfort and safety as well as communication of information in person and via the phone are the key areas of this program. Staff members of the visitor services are involved in the operation of the museum's Corner Store gift shop, recruiting and providing volunteer staffing for this service, and design and present a wide array of birthday party options for children.

ANALYSIS:

The role of the Visitor Services division is to provide a welcoming environment for all museum guests, customers and clients. In this role, visitor services staff is generally the initial point of contact for the visiting public, either via phone or in person at the museum's Welcome Center. Museum staff manages the Corner Store museum shop. Additionally, visitor services works closely with the group services staff to provide orientations for school outings, and with exhibit services staff to ensure the exhibit galleries are in working order and maintain an informative content and enjoyable educational experience.

The museum continues to operate 7 days each week, unusual for the museum field and unique to the Quad Cities as most are closed to the public on Mondays. During the summer months, hours of operation are Monday through Saturday 9 a.m. - 5 p.m. and Sunday, noon to 5 p.m. During the school year, the museum extends its hours of operation to 7 p.m. Monday through Thursday evenings to accommodate the large number of dance classes and to provide additional time for working families to visit the facility. Approximately 70% of families in Iowa have dual working parents, so non-traditional visitation time is important to provide to the community.

In addition to providing general comfort to the museum guest, visitor services staff also supervises the museum's birthday party program which is utilized by approximately 1,500 children and adults annually.

Finally, the museum's volunteer corps comprised of 160 adults and youth, provide support of visitor services, the Corner Store and education services. In FY07, 4,098 hours were donated to the museum, a 12% increase from the previous year due to the interest in the museum by high school students and recruiting by the volunteer coordinator. Based on a numerical factor supplied by the National Points of Light Foundation of $18.05/hour, volunteers donated more than $73,968 worth of time in FY07. Similar levels are expected in FY08 and projected for FY09.

The visitor services staff includes 1 FTE Visitor Services Manager, .635 FTE volunteer coordinator, and five visitor services assistants ranging from .25 to .475 FTE.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
(See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	120,505	137,827	132,094	148,368
Employee Benefits & Costs	36,203	38,517	40,539	44,738
Staff Development	833	295	1,000	1,000
Services & Commodities	18,337	24,193	25,409	18,097
Capital Expenditures	0	0	0	0
Transfers & Other	0	0	0	0
TOTAL APPROPRIATIONS	**175,878**	**200,832**	**199,042**	**212,203**
AUTHORIZED POSITIONS:				
Public Relations Coordinator	0.00	0.00	0.00	0.00
Marketing Coordinator	0.00	0.00	0.00	0.00
Visitor Services Manager	1.00	1.00	1.00	1.00
Volunteer Services Coordinator	0.63	0.63	0.63	0.63
Visitor Services Assistants (5 part-time)	2.59	2.00	2.34	2.72
TOTAL POSITIONS	**4.22**	**3.63**	**3.97**	**4.35**

PROGRAM NAME: VISITOR SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

Support Museum operations with 3,000 to 3,200 volunteer hours annually based on staff needs.
Ensure each visitor has a safe, informative and memorable experience.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
# of projected on-site museum visitors annually	54,300	61,857	60,000	72,000
# of projected group admissions at the museum	11,142	11,337	11,337	12,000
# of hours museum serves the public each week	60	60	60	60
# of hours Corner Store is open to the public each week	40	60	60	60
WORKLOAD:				
# of volunteers in the museum volunteer corps	135	135	135	135
# of volunteer hours scheduled in the Corner Store per year	1,875	2,100	2,100	21,000
# of visitors assisted by VSA	54,300	61,857	60,000	72,000
PRODUCTIVITY:				
Hours of volunteer assistance scheduled	3,800	4,016	4,000	4,000
# of birthday parties booked	67	70	70	70
Visitor Services budget as a % of departmental budget	9%	11%	11%	12%
EFFECTIVENESS:				
$ value of volunteer hours secured	$68,400	$72,288	$72,000	$72,000
% change in on-site visitors to the museum	-25%	14%	even	20%

PROGRAM NAME: MARKETING/ PUBLIC RELATIONS | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

The role of Marketing/Public Relations is to build awareness of the museum and its services within the Quad-City community, resulting in increased attendance at and utilization of museum programs and services.

ANALYSIS:

The Business Development division of the Family Museum consists of 1 FTE Business Development Manager and .75 FTE Public Relations Coordinator. The responsibility of this division is two-fold… telling the museum story to the community to encourage visitation and use of its services, and secure non-city funding to support that provided by the general fund of the city.

Non-city revenue is secured through a variety of avenues including but not limited to sponsorships or programs and exhibits, private corporate and foundation grants, annual gifts, and fund raising events. These responsibilities along with setting the overall marketing and branding of the museum lie with the business development manager. In FY07, support revenues in these categories amounted to approximately $149,009. In FY08, a similar level will be targeted, with fluctuations coming largely in the area of traveling exhibitions and the costs of rentals for these programs. The museum's membership program consisting of 1,300 families is also facilitated by the business development manager.

In FY07, a major marketing change in the manner in which the class catalogs were produced and distributed resulted in a significant increase in earned revenue generated through class enrollments. This tool is being revised in FY08 to increase market penetration, adding the communities of Moline and Rock Island to the targeted audience

The public relations coordinator is responsible for the development and placement of print and electronic advertisements, media relations, in-house preparation of publicity and marketing materials, Website maintenance and museum publications. Free editorial coverage and publicity is essential to the as a means to expand the museum's established advertising budget of $14,000. According to the Public Relations Society of America, whey trying to place a monetary value on publicity, the value is at last three times the fair market value for local advertising. In FY08 and FY09, the value of the museum's free publicity is anticipated to be approximately $80,000 in each yea./

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
(See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	63,996	57,816	71,993	75,632
Employee Benefits & Costs	18,685	17,910	21,204	22,602
Staff Development	1,663	4,121	2,000	2,000
Services & Commodities	59,482	58,016	62,113	55,317
Capital Expenditures				
Transfers & Other				
TOTAL APPROPRIATIONS	**143,826**	**137,863**	**157,310**	**155,551**
AUTHORIZED POSITIONS:				
Public Relations Coordinator	0.75	0.75	0.75	0.75
Business Development Manager	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**1.75**	**1.75**	**1.75**	**1.75**

PROGRAM NAME: MUSEUM MARKETING / PUBLIC RELATIONS | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Enhance current or add new programs in that support the museum vision, mission and core beliefs and meet its strategic directives
2. Generate $65,000 to $80,000 in free media/ad placement in area and regional media venues
3. Provide effective communications about the museum to the consumer
4. Develop and provide comprehensive package of member benefits to the community
5. Secure private funds through sponsorship and other underwriting opportunities for museum programs and services

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
projected number of annual visitors served through all museum pro	64,526	95,453	94,000	104,000
Projected number of on-site walk-in visitors	54,000	61,857	60,000	72,000
Projected number of museum member families	1,203	1,250	1,300	1,400
WORKLOAD:				
# of primary publications developed and distributed	8	8	8	8
# of museum member events planned and held	4	5	4	4
# of fund raising activities planned and held	1	1	1	1
# of media releases prepared and distributed	45	39	45	45
PRODUCTIVITY:				
Marketing/PR as a percentage of departmental budget	8%	8%	9%	9%
# of museum events covered by area media	45	45	40	40
EFFECTIVENESS:				
% change in on-site visitation at the museum	-25%	14%	even	20%
$ value of free publicity generated through media releases	$69,000	$80,000	$80,000	$80,000
Funds secured through sponsorships	$98,415	$68,800	$800,000	$100,000
Funds secured through fund raisers	$22,751	$30,000	$35,000	$35,000
% walk-in of total served	64%	65%	64%	69%

PROGRAM NAME: DANCE **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

The dance program at the Family Museum provides instruction in basic technique and movement for children preschool through high school, culminating in an annual recital performance in the spring.

ANALYSIS:

The Family Museum dance program is a non-competitive, recreational program serving approximately 310 students in FY08 with a projected enrollment of similar size in FY09.

The division consists of 1 FTE Dance Coordinator, one seasonal full-time dance coordinator and several seasonal dance instructors. The work of this division is also supplemented by .25 FTE of the museum's Manager of Public Programming.

Two public performances are held annually; a short one during the museum's annual Winterfest celebration and the formal spring recital in early June at Pleasant Valley High School. In FY08, this event will be moved to Galvin Auditorium at St. Ambrose University in order to accommodate the size of the audience and enable the museum to sell more tickets. Two dress rehearsals as well as pictures and videos of the performance are included in the spring recital activities. Approximately 2,000 family members and friends attend the day's four recitals and this is expected to increase due to the new venue.

The program supports a special performance group called the Limelight, consisting of more experienced dancers who perform throughout the community as well as producing and presenting two to three performances at the museum each year. The Limelight is supported in part by the Family Museum Foundation.

Outside of personnel, this program has very little additional expense. Due to realignment of the staff and program content and more targeted marketing, this program will generate approximately $90,000 to $115,000 in FY09.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
(See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	49,458	46,781	64,770	83,263
Employee Benefits & Costs	18,518	18,783	20,189	21,507
Staff Development	0	0	0	0
Services & Commodities	71,703	78,771	73,845	53,551
Capital Expenditures	0	0	0	0
Transfers & Other	0	0	0	0
TOTAL APPROPRIATIONS	**139,679**	**144,335**	**158,804**	**158,321**
AUTHORIZED POSITIONS:				
Program Manager	0.25	0.25	0.25	0.25
Education Coordinator - Dance	1.00	1.00	1.00	1.00
Education Specialists - Dance (season 4-5 positions)	0.00	1.00	0.00	0.00
TOTAL POSITIONS	**1.25**	**2.25**	**1.25**	**1.25**

PROGRAM NAME: DANCE **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Enhance current or add new programs in that support the museum vision, mission and core beliefs and meet its strategic directives
2. Present two public recitals annually,
3. Maintain participation level in range of 300 to 320 students annually
4. Supervise the Limelight performance groups and manage its performances
5. Generate $90,000 to $115,000 in associated revenue annually

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
# of class spaces offered	460	460	460	460
# of public performances organized and presented	2	2	2	2
WORKLOAD:				
# of class dance participants	373	389	390	390
PRODUCTIVITY:				
Dance as a % of departmental budget	7%	8%	9%	9%
$ generated through all dance functions	$139,987	$169,819	$110,000	$110,000
EFFECTIVENESS:				
% of dance class spaces filled	85%	83%	83%	83%
Revenue generated per capita enrolled	$375.30	$436.55	$282.05	$282.05
Program cost per capita enrolled	$374.47	$371.04	$407.19	$405.95

PROGRAM NAME: COMMUNITY SERVICE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

Program dropped at the end of FY08

ANALYSIS:

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
(See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	73,870	76,433	81,417	0
Employee Benefits & Costs	26,996	27,664	30,108	0
Staff Development	0	0	0	0
Services & Commodities	10,778	12,832	13,610	0
Capital Expenditures	0	0	0	0
Transfers & Other	0	0	0	0
TOTAL APPROPRIATIONS	**111,644**	**116,929**	**125,135**	**0**
AUTHORIZED POSITIONS:				
Program Manager	0.25	0.25	0.25	0.00
Education Coordinator - Community Service	1.00	1.00	1.00	0.00
Museum Educator	0.50	0.50	0.50	0.00
TOTAL POSITIONS	**1.75**	**1.75**	**1.75**	**0.00**

PROGRAM NAME: COMMUNITY SERVICE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
# of agency collaborations/Neighborhood Nights	5	5	na	na
# of Street Heat projects	1	1	na	na
WORKLOAD:				
# of Street Heat projects conducted	1	1	na	na
PRODUCTIVITY:				
# of children served through community service programs	3,033	1,700	na	na
# of children served through Street Heat program	15	15	na	na
Community Service as a % of departmental budget	6%	7%	na	na
Revenue generated	$5,407	$7,543	na	na
EFFECTIVENESS:				
Program cost per capita served	$36.63	$68.18	na	na

PROGRAM NAME: SCHOOL SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

School Services provides arts and science education in the form of off-site workshops at schools year-round during the regular school year (8a-3p) as well as the programs and workshops for school and other gorups making on-site visits to the museum.

ANALYSIS:

School Services provides art and science education in the form of off-site presentations at schools and on-site workshops as part of school field trips to the museum during the regular school day.

Staffing for this program includes 1 FTE program coordinator who provides approximately 10-20 hours per week of classroom teaching, along with .50 FTE of the Manager of Public Programming time and 1.0 FTE museum educator.

School Services also coordinates a number of special education-oriented events throughout the year at the museum including hosting the annual regional competition of Invent Iowa and local Block Kids competitions in February. Special demonstrations and hands-on activities at museum sponsored concerts, performances and exhibit openings are also part of the role played by School Services.

School Services staff works closely with the public relations functions at the museum to publish two school services catalogs annually, distributed to teachers, and administrators in a 17-county regional market.

Finally, School Services coordinates an annual teacher training workshop, GEMS, and a series of classes entitled Boys and Girls Get Set that introduce young people to the worlds of science, math and engineering.

In FY08, this program will assimilate those services previously handled by community services. Due to a lack of funding at the school level, program such as the museum's community services (after-school) have diminished to the point where it is no longer effective to maintain this area as a separate entity.

In FY07, 12,431 students from 266 schools in 17 counties in eastern Iowa/western Illinois and Wisconsin visited the Family Museum through an organized group visit. Scott County, Iowa and Rock Island County, Illinois each sent approximately 4,200 students. In total, 44% of students come from Iowa; 56% come from Illinois. Elementary age students account for 59% of attendance while preschool and daycares make up 22% of total group visitation in FY07.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
(See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	62,439	64,619	69,373	93,062
Employee Benefits & Costs	25,380	26,110	28,216	38,514
Staff Development	0	0	0	0
Services & Commodities	16,270	20,331	12,855	10,648
Capital Expenditures	0		0	0
Transfers & Other	0		0	0
TOTAL APPROPRIATIONS	**104,089**	**111,060**	**110,444**	**142,224**
AUTHORIZED POSITIONS:				
Program Manager	0.25	0.25	0.25	0.25
Education Coordinator - School Services	1.00	1.00	1.00	1.00
Museum Educator	0.50	0.50	0.50	1.00
TOTAL POSITIONS	**1.75**	**1.75**	**1.75**	**2.25**

PROGRAM NAME: SCHOOL SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

Enhance current or add new programs in that support the museum mission and meet its strategic directives
Generate $ 30,000 to $35,000 in earned revenue through school services and group admissions

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
# of schools in museum's 65-mile radius target market	161	161	161	161
# of preschools in Scott/Rock Island Counties	185	185	185	185
WORKLOAD:				
# of schools served by school services programs	153	155		
# of preschools served by school services programs	120	125		
# of children served at off-site programs @ school locations	10,927	11,145	13,000	13,000
# of children served by group programs @ the museum	11,115	11,300	11,300	11,300
# of total children served	22,042	22,445	24,300	24,300
PRODUCTIVITY:				
School Services as a % of departmental budget	6%	6%	6%	8%
Revenue generated through School Services program	$30,341	$33,328	na	na
Revenue generated through new Group Services program (FY08)	na	na	$29,600	$32,000
EFFECTIVENESS:				
% of schools served	95%	93%		
% of preschools served	65%	65%		
Program cost per capita served	$4.72	$4.95	$4.55	$5.85
Revenue generated per capita served	$1.38	$1.48	$1.22	$1.32

PROGRAM NAME: SPECIAL FUNDED EXHIBITS | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

Major renovations or traveling exhibitions that have expenditures and fund raising that cross multiple fiscal years are included in this program.

ANALYSIS:

This is a supplemental revenue and expense line that tracks major private gifts used for the presentation of traveling exhibitions or renovations to permanent galleries.

This mechanism has been established in order to monitor projects that cross multiple fiscal years both in expenditures and in fund raising.

Significant projects schedule for FY08 include the management of the four traveling TEAMS exhibitions.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
(See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	0	528	0	0
Employee Benefits & Costs	0	81	0	0
Staff Development	2,178	603	0	0
Services & Commodities	91,586	113,765	99,039	30,000
Capital Expenditures	0	0	0	0
Transfers & Other	0	0	0	0
TOTAL APPROPRIATIONS	**93,764**	**114,977**	**99,039**	**30,000**
AUTHORIZED POSITIONS:				
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**	**0.00**

PROGRAM NAME: SPECIAL FUNDED EXHIBITS | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

Enhance current or add new programs in that support the museum vision, mission and core beliefs meet its strategic directives

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET

DEMAND:

See demand under Exhibit Services

WORKLOAD:

See workload under Exhibit Services

PRODUCTIVITY:

See productivity under Exhibit Services

EFFECTIVENESS:

See effectiveness under Exhibit Services

Palmer Hills Golf Course

This fund currently accounts for the total operations of the City's Municipal Golf Course including the revenue from user fees, all operating costs, including depreciation, and all capital projects and equipment. The fund was established as an Enterprise Fund effective 7/1/95 with the intent to manage the operations of the facility similar to that of a private business. From a reporting stand point, the Enterprise Fund has provided management and the Park Board with improved financial reporting and control.

Financial Summary

Budgets for Palmer Hills have projected revenues and other financing sources at $1,156,161 and expenditures at $1,336,412. Retained earnings at the end of FY 2008/09 are expected to be $1,959,452.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2004/05 through FY 2008/09
- Cash Flow, FY 2004/05 through FY 2008/09
- Program Performance Indicators

Expenditures by Function	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	$ Inc (Dec) from 08	% Inc (Dec) from 08
Public Works:							
Building Maintenance	18,107	19,203	30,220	32,800	32,800	-	0.00%
Custodial Services	5,374	4,447	9,587	10,000	10,000	-	0.00%
Parks:							
Park Administration	53,128	55,130	57,653	59,569	54,621	(4,948)	-8.31%
Clubhouse Operations	383,395	489,376	384,187	372,086	387,483	15,397	4.14%
Resaurant Operations		51,718	286,514	298,637	312,725	14,088	4.72%
Palmer Hills Maintenance	443,733	467,900	499,039	521,558	538,783	17,225	3.30%
Total Palmer Hills Golf Course:	**903,737**	**1,087,774**	**1,267,200**	**1,294,650**	**1,336,412**	**41,762**	**3.23%**
Total Expenditures by Function	**903,737**	**1,087,774**	**1,267,200**	**1,294,650**	**1,336,412**	**41,762**	**3.23%**

Expenditures by Category							
Salaries & Benefits							
Full-time Employees	201,811	202,222	239,015	258,510	264,926	6,416	2.48%
Part-time/Temporary Employees	28	2	573	-		-	
Contract help	196,671	263,278	349,078	338,000	354,000	16,000	4.73%
Overtime	4,969	7,346	2,905	6,100	6,000	(100)	-1.64%
Retirement contributions	39,619	29,769	35,754	41,419	43,160	1,741	4.20%
Health, Dental, Life Insurance	44,077	40,650	42,401	52,322	55,230	2,908	5.56%
Other pay	973	323	450	300	300	-	0.00%
Total Salaries & Benefits	**488,148**	**543,590**	**670,176**	**696,651**	**723,616**	**26,965**	**3.87%**
Operating expenditures							
Staff development (Conferences, travel & training)	3,041	3,088	1,121	2,350	2,350	-	0.00%
Repair, maintenance & utilities	151,844	141,129	200,380	206,394	209,676	3,282	1.59%
Risk Management	27,683	31,519	31,519	31,519	28,200	(3,319)	-10.53%
Contractual services	70,344	42,954	61,484	65,506	67,873	2,367	3.61%
Operating expenditures	151,479	220,428	286,948	279,223	295,197	15,974	5.72%
Minor equipment	11,198	105,066	15,572	13,007	9,500	(3,507)	-26.96%
Total Operating expenditures	**415,589**	**544,184**	**597,024**	**597,999**	**612,796**	**14,797**	**2.47%**
Total Expenditures by Category	**903,737**	**1,087,774**	**1,267,200**	**1,294,650**	**1,336,412**	**41,762**	**3.23%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2004/05 THROUGH FY 2008/09
PALMER HILLS G.C.

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	Inc (Dec) over FY 2007/08 Amount	Inc (Dec) over FY 2007/08 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	718,869	738,340	740,103	711,562	740,161	28,599	4.02%
Other	169,560	169,824	343,057	349,000	354,000	5,000	1.43%
Total operating revenue	**888,429**	**908,164**	**1,083,160**	**1,060,562**	**1,094,161**	**33,599**	**3.17%**
Operating expenses:							
Salaries and benefits	489,740	543,591	669,975	696,651	723,616	26,965	3.87%
Supplies and services	310,928	450,589	454,416	463,142	476,367	13,225	2.86%
Depreciation	103,878	93,594	142,808	134,857	136,429	1,572	1.17%
Total operating expenses	**904,546**	**1,087,774**	**1,267,199**	**1,294,650**	**1,336,412**	**41,762**	**3.23%**
Operating income(loss)	(16,117)	(179,610)	(184,039)	(234,088)	(242,251)	(8,163)	3.49%
Nonoperating income(expenses):							
Interest income	13,167	19,159	9,800	12,000	12,000	-	0.00%
Interest expense							
Gain (Loss) on disposal of assets	(855)	(59,242)	-				
Capital Grants		300,000					
Net Income(loss)	(3,805)	80,307	(174,239)	(222,088)	(230,251)	(8,163)	3.68%
Transfers in	294,000	402,819	50,000	50,000	50,000	-	0.00%
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**290,195**	**483,126**	**(124,239)**	**(172,088)**	**(180,251)**	**(8,163)**	**4.74%**
Retained earnings, beginning	1,662,709	1,952,904	2,436,030	2,311,791	2,139,703	(172,088)	-7.44%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**1,952,904**	**2,436,030**	**2,311,791**	**2,139,703**	**1,959,452**	**(180,251)**	**-8.42%**

CITY OF BETTENDORF, IOWA
FY 2008/09 Budget
Combining Statement of Cash Flows,
Palmer Hills Golf Course

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Projected	FY 2008/09 Projected
Cash Flows from Operating Activities:					
Cash received from services	729,158	731,074	738,702	711,562	740,161
Other operating revenue	169,560	169,824	343,057	349,000	354,000
Cash payments to suppliers for goods and services	(262,554)	(394,276)	(462,142)	(463,142)	(476,367)
Cash payments to employees for services	(500,067)	(549,306)	(660,126)	(696,651)	(723,616)
Net cash provided by (used in) operating activities	136,097	(42,684)	(40,509)	(99,231)	(105,822)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	400,000	-	-	-
Payments of interfund accounts	-	(50,000)	(50,000)	(50,000)	(50,000)
Operating transfers in	294,000	402,819	50,000	50,000	50,000
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	294,000	752,819	-	-	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(44,024)	(1,487,579)	(90,534)	(6,000)	-
Proceeds from sale of capital assets			-		
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay	-	.	.	.	.
Principal paid on bonds	-	-	-	-	-
Interest paid on bonds	-	-	-	-	-
Capital grants	-	300,000	-	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(44,024)	(1,187,579)	(90,534)	(6,000)	-
Cash Flows from Investing Activities, interest received	11,517	17,702	10,322	12,000	12,000
Net increase in cash and cash equivalents	397,590	(459,742)	(120,721)	(93,231)	(93,822)
Cash and cash equivalents:					
Beginning	**399,208**	**796,798**	**337,056**	**216,335**	**123,104**
Ending	**796,798**	**337,056**	**216,335**	**123,104**	**29,282**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(16,117)	(179,610)	(184,039)	(234,088)	(242,251)
Depreciation	103,878	93,594	142,808	134,857	136,429
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets	-	-	-	-	-
(Increase) in accounts and unbilled usage receivable	10,289	(7,266)	(1,401)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	48,374	56,313	(7,726)	-	-
Increase (decrease) in accrued liabilities	(10,327)	(5,715)	9,849	-	-
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**136,097**	**(42,684)**	**(40,509)**	**(99,231)**	**(105,822)**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	73,589	-	-	-
Payment on contracts payable for acquisition of capital assets	-	-	(73,589)	-	-

PROGRAM NAME: PALMER HILLS GOLF COURSE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: PALMER HILLS GOLF COURSE ENTERPRISE**

PROGRAM DESCRIPTION:

To provide a well maintained and managed 18-hole golf facility that will provide a lasting and pleasurable experience to those who play it. To operate the facility in a manner which maximizes revenue and controls expenditures as effectively as possible.

ANALYSIS:

Palmer Hills is hoping to rebound from a year of decreased rounds that affected the industry nationwide. Expenditures are continuing to outpace revenues as costs of maintaining the golf course continue to rise. To bolster rounds in the coming year, the sundown rates have been reconfigured to include a super sundown rate and management has implemented a loyalty card program. Aggressive marketing efforts will continue as well as the addition of new signage at the entrance on Middle Road.
The golf maintenance division continues to maintain the course to a very high standard. Expenditures for maintenance are always on the rise but we are examining ways to reduce costs and increase efficiency.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Charges for Services	738,339	740,104	711,562	740,161
Interest	19,159	9,801	12,000	12,000
Miscellaneous Revenues/Concession/Pro Shop	3,805	6,095	3,000	3,000
Grants and Donations	300,000	11,257	0	0
Transfer In	402,819	50,000	50,000	50,000
TOTAL REVENUES	**1,464,122**	**817,257**	**776,562**	**805,161**
APPROPRIATION SUMMARY:				
Salaries & Wages	472,847	469,891	473,123	490,439
Employee Benefits & Costs	70,744	73,727	79,511	83,472
Staff Development	3,088	1,121	2,350	2,350
Services & Commodities	475,222	261,629	274,653	282,797
Depreciation	93,595	142,808	134,857	136,429
Risk Management	31,519	31,519	31,519	28,200
Transfers Out	0	0	0	0
TOTAL APPROPRIATIONS	**1,147,015**	**980,695**	**996,013**	**1,023,687**
Acquisition of Capital Assets/Equipment	1,504,526			
AUTHORIZED POSITIONS:				
Golf Professional	1.00	1.00	1.00	1.00
Seasonal/Part-Time - Club House	6.55	5.25	5.25	5.25
Golf Course Manager	1.00	1.00	1.00	1.00
Foreman	1.00	1.00	1.00	1.00
Seasonal/Part-Time - Maintenance	4.31	6.99	6.99	6.99
Equipment Operator	1.00	1.00	1.00	1.00
Admin/Finance	0.29	0.29	0.29	0.26
TOTAL POSITIONS	**15.15**	**16.53**	**16.53**	**16.50**

PROGRAM NAME: PALMER HILLS GOLF COURSE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: PALMER HILLS GOLF COURSE ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. To increase total net revenue by 2%.
2. To increase rounds by 3% from previous year through marketing and the quality of the experience.
3. To continue to maintain all 145 acres at a championship quality.
4. To landscape two tee boxes.
5. To make improvements at the 10th green/11th tee complexes
6. Renovate at least two sand traps.
7. To assist with the supervision of the construction of a new clubhouse, if approved, or renovating to the existing clubhouse, if not.
8. To replace approximately 735 linear feet of cart path.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Rounds of golf projected	34,812	35,000	29,500	31,000
2. Total acres of Palmer Hills Golf Course	145	145	145	145
3. Total square footage of Clubhouse	4,800	4,800	4,800	4,800
4. # of days in season	230	230	230	230
WORKLOAD:				
1. Rounds of golf played	34,812	32,209	29,500	31,000
2. Acres maintained: greens, fairway, tees, rough	126	126	126	126
3. # of carts rented	23,816	23,893	20,650	21,700
4. # of golf lessons given	200	200	200	200
5. Building maintenance and custodial cost	$23,650	$39,807	$42,800	$42,800
6. Insurance cost	$31,519	$31,519	$31,519	$28,200
PRODUCTIVITY:				
1. Operating cost per acre maintained	$9,103.29	$7,783.29	$7,904.87	$8,124.50
2. Operating cost per square foot of Club House	$238.96	$204.31	$207.50	$213.27
EFFECTIVENESS:				
1. Green fees collected	$503,707	$502,270	$493,000	$506,000
2. Net cart rental revenue	$173,035	$173,947	$158,200	$173,700
3. Revenue from concessions/beer sales	$162,880	NA	NA	NA
4. Revenue from driving range	$55,339	$50,893	$48,500	$48,500
5. Total operating revenue from golf course	$761,303	$756,000	$726,562	$755,161
6. Operating exp., bldg. maint., insurance, depreciation	$1,147,015	$980,695	$996,013	$1,023,687
7. Average # of rounds played per "playable" day	151	140	128	135
8. Total operating cost per participant	$32.95	$30.45	$33.76	$33.02
9. Total capital projects for permanent improvement	$1,500,000	$0	$0	$0

PROGRAM NAME: PALMER GRILLE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: PALMER HILLS GOLF COURSE ENTERPRISE**

PROGRAM DESCRIPTION:

To provide a top notch dining experience in an effort to enhance the experience of golfers and attract new, non-golf business to Palmer Hills.

ANALYSIS:

The operation was scaled back during the long winter of 07/08. This allowed us to reduce expenditures, especially for personnel. The Grille continues to be a good revenue producer for the enterprise fund. We hope to increase catering for golf outings and special events and continue to adjust staffing and hours to maximize revenue while minimizing expenditures.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
REVENUE SUMMARY:				
Charges for Services		325,705	346,000	351,000
TOTAL REVENUES		**325,705**	**346,000**	**351,000**
APPROPRIATION SUMMARY:				
Salaries & Wages		121,679	129,487	134,487
Employee Benefits & Costs		4,887	14,530	15,218
Staff Development		0	0	0
Services & Commodities		159,948	154,620	163,020
TOTAL APPROPRIATIONS		**286,514**	**298,637**	**312,725**
Acquisition of Capital Assets/Equipment				
AUTHORIZED POSITIONS:				
Restaurant Manager		1.00	1.00	1.00
Seasonal/Part-Time - Club House		5.87	4.87	4.40
TOTAL POSITIONS		**6.87**	**5.87**	**5.40**

PROGRAM NAME: PALMER GRILLE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**
DEPARTMENT: PARKS & RECREATION | **FUND: PALMER HILLS GOLF COURSE ENTERPRISE**

PERFORMANCE OBJECTIVES:

Increase revenue 3%
Hold expenditures to budget
Add sign at Middle Road entrance
Hold all costs to 33% of revenue
Expand catering
Maintain a revenue stream during winter months

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
Rounds of golf		32,209	29,500	31,000
Seating capacity		100	100	100
Food Orders		73,389	70,000	70,000
Beer and wine orders		47,784	40,000	40,000
WORKLOAD:				
Hours of operation per year		4,000	3,200	3,200
PRODUCTIVITY:				
Operating costs per seat		$2,865.14	$2,986.37	$3,127.25
Revenue per seat		$3,257.05	$3,460.00	$3,510.00
EFFECTIVENESS:				
Operating Revenue		$325,705	$346,000	$351,000
Operating Expenditures		$286,514	$298,637	$312,725
Dining room food orders per round		2.03	2.10	2.00
Turn menu orders per round		0.24	0.27	0.26

Life Fitness Center

This fund was established on 7/1/1996 with the intent to manage the operations of the Life Fitness Center similar to that of a private business. Effective June 2000, the Fitness Center and Pool were split into two funds. This fund accounts for the total operating expenses, including depreciation and all capital projects and equipment for the Life Fitness Center facility only. Revenues are generated from user fees. The Fitness Center completed construction of an indoor lap pool during FY 2000/01 and the cardio room was expanded in FY 2003/04. The Life Fitness Center has had some losses over the last several years. With the help of operating and capital subsidies the Life Fitness Center has been revamped and rebranded. Results have been positive but expenditures are expected to continue exceeding revenue going forward.

Financial Summary

The Life Fitness Center is expecting operating revenues of $601,753 in FY 2008/09. Expenditures are budgeted at $823,857. There is approximately $300,000 available for capital improvements left over from the previous Council approved capital subsidy. The Council has also approved operating subsidies from gaming revenue of $40,000 in FY 2007/08 and $105,000 in FY 2008/09.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2004/05 through FY 2008/09
- Cash Flow, FY 2004/05 through FY 2008/09
- Program Performance Indicators

Expenditures by Function	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	$ Inc (Dec) from 08	% Inc (Dec) from 08
Public Works:							
Building Maintenance	93,982	92,451	94,921	100,510	100,510	-	0.00%
Custodial Services	79,449	69,695	73,600	77,009	80,015	3,006	3.90%
Parks:							
Park Administration	58,917	45,385	43,280	108,735	61,712	(47,023)	-43.25%
Life Fitness Center	538,906	574,526	569,212	564,312	581,620	17,308	3.07%
Total Life Fitness Center:	**771,254**	**782,057**	**781,013**	**850,566**	**823,857**	**(26,709)**	**-3.14%**
Total Expenditures by Function	**771,254**	**782,057**	**781,013**	**850,566**	**823,857**	**(26,709)**	**-3.14%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	166,815	174,281	182,134	191,943	167,337	(24,606)	-12.82%
Part-time/Temporary Employees	33,100	35,413	35,360	36,770	32,528	(4,242)	-11.54%
Contract help	113,366	110,136	108,366	120,000	124,000	4,000	3.33%
Overtime	1,464	2,175	3,520	4,300	2,300	(2,000)	-46.51%
Retirement contributions	33,826	29,650	31,699	35,894	33,117	(2,777)	-7.74%
Health, Dental, Life Insurance	45,680	44,786	38,477	42,326	40,740	(1,586)	-3.75%
Other pay	-	-	-	-	-	-	
Total Salaries & Benefits	**394,251**	**396,441**	**399,556**	**431,233**	**400,022**	**(31,211)**	**-7.24%**
Operating expenditures							
Staff development (Conferences, travel & training)	3,904	1,027	1,303	2,815	2,815	-	0.00%
Repair, maintenance & utilities	203,475	215,304	220,831	226,410	226,410	-	0.00%
Risk Management	34,734	34,332	34,332	35,273	36,318	1,045	2.96%
Contractual services	76,119	85,704	70,477	79,193	81,650	2,457	3.10%
Operating expenditures	29,760	25,165	34,024	34,386	35,386	1,000	2.91%
Minor equipment	29,011	24,084	20,490	41,256	41,256	-	0.00%
Total Operating expenditures	**377,003**	**385,616**	**381,457**	**419,333**	**423,835**	**4,502**	**1.07%**
Total Expenditures by Category	**771,254**	**782,057**	**781,013**	**850,566**	**823,857**	**(26,709)**	**-3.14%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2004/05 THROUGH FY 2008/09
LIFE FITNESS CENTER

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	Inc (Dec) over FY 2007/08 Amount	Inc (Dec) over FY 2007/08 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	570,620	368,153	524,665	580,821	601,753	20,932	3.60%
Other		150	1,250				
Total operating revenue	**570,620**	**368,303**	**525,915**	**580,821**	**601,753**	**20,932**	**3.60%**
Operating expenses:							
Salaries and benefits	394,252	396,440	399,556	431,233	400,022	(31,211)	-7.24%
Supplies and services	259,370	266,910	261,458	299,333	303,835	4,502	1.50%
Depreciation	117,632	118,707	119,998	120,000	120,000	-	0.00%
Total operating expenses	**771,254**	**782,057**	**781,012**	**850,566**	**823,857**	**(26,709)**	**-3.14%**
Operating income(loss)	(200,634)	(413,754)	(255,097)	(269,745)	(222,104)	47,641	-17.66%
Nonoperating income(expenses):							
Interest income	3,302	5,398	-	-	-		
Interest expense							
Gain (Loss) on disposal of assets				591			
Capital Grants							
Net Income(loss)	(197,332)	(408,356)	(255,097)	(269,154)	(222,104)	47,050	-17.48%
Transfers in		296,886	259,712	225,792	210,000	(15,792)	-6.99%
Transfers out			(146,365)				
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**(197,332)**	**(111,470)**	**(141,750)**	**(43,362)**	**(12,104)**	**31,258**	**-72.09%**
Retained earnings, beginning	3,462,361	3,265,029	3,153,559	3,011,809	2,968,447	(43,362)	-1.44%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**3,265,029**	**3,153,559**	**3,011,809**	**2,968,447**	**2,956,343**	**(12,104)**	**-0.41%**

CITY OF BETTENDORF, IOWA

FY 2008/09 Budget

Combining Statement of Cash Flows, Life Fitness Center

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Projected	FY 2008/09 Projected
Cash Flows from Operating Activities:					
Cash received from services	571,273	509,182	512,697	580,821	601,753
Other operating revenue	-	150	1,250	-	-
Cash payments to suppliers for goods and services	(253,296)	(250,693)	(273,682)	(299,333)	(303,835)
Cash payments to employees for services	(395,578)	(395,541)	(396,961)	(431,233)	(400,022)
Net cash provided by (used in) operating activities	(77,601)	(136,902)	(156,696)	(149,745)	(102,104)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Net Deferred revenue receipts		-	-	-	-
Operating transfers in	-	296,886	259,712	225,792	210,000
Operating transfers (out)	-	-	(146,365)	-	-
Net cash provided by noncapital financing activities	-	296,886	113,347	225,792	210,000
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	(24,887)	-	(185,792)	(105,000)
Proceeds from sale of cpital assets					
Proceeds from bonds	-	-	-	591	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	-	-	-	-
Interest paid on bonds	-	-	-	-	-
Capital grants	-	-	-	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	-	(24,887)	-	(185,201)	(105,000)
Cash Flows from Investing Activities, interest received	3,088	3,065	2,677	-	-
Net increase in cash and cash equivalents	(74,513)	138,162	(40,672)	(109,154)	2,896
Cash and cash equivalents:					
Beginning	**216,711**	**142,198**	**280,360**	**239,688**	**130,534**
Ending	**142,198**	**280,360**	**239,688**	**130,534**	**133,430**
Restricted cash - Unearned revenue			**129,073**	**130,000**	**130,000**
Unrestricted cash			**110,615**	**534**	**3,430**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(200,634)	(413,754)	(255,097)	(269,745)	(222,104)
Depreciation	117,632	118,707	119,998	120,000	120,000
Amortization					
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	-	-	-	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	653	(1,489)	1,477		
Increase (decrease) in accrued liabilities	6,074	16,217	(12,224)		
Increase (decrease) in due to other governments	(1,326)	899	2,595	-	-
Unearned revenue	-	142,518	(13,445)		
Net cash provided by (used in) operating activities	**(77,601)**	**(136,902)**	**(156,696)**	**(149,745)**	**(102,104)**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-

PROGRAM NAME: LIFE FITNESS CENTER | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: RECREATION ENTERPRISE**

PROGRAM DESCRIPTION:

The Life Fitness Center provides the community with affordable opportunities to maintain and improve health and physical fitness levels. These opportunities include weight training, basketball, running/walking, cardio equipment, tennis, youth programs, fitness classes, personal training and health related workshops and aquatics programs.

ANALYSIS:

As a result of increased local competition, both from public and private facilities, the Life Fitness Center has experienced a significant loss of memberships over the past years. In the past five years, numerous new fitness facilities have opened in Bettendorf. Both Bettendorf and Pleasant Valley High Schools have opened large cardio / weight room facilities. However, our internal programs such as fitness, tennis and youth programs have all generated revenues that have helped to buffer some of the losses.

The staff, Park Board and City Council have been working together aggressively to provide a funding strategy. Marketing will continue to be emphasized.

Adult and Senior members make up the bulk of our membership. We hope to build on this membership base. Staff will be focusing on senior markets. We also hope that the distribution of guest passes will invite new people to LFC. An Open House will be offered in the Fall in cooperation with a city-wide marketing effort.

An average 8% fee increase across the board went into affect in September of 2007. Membership numbers declined, but the increase stabilized revenue.

A one year lease was approved for use of the third gym space to Quad Cities Acceleration that should generate ~$40,000 in revenue. We are partnering with area schools to try and offer youth programming & fitness/spring break days. We provide fitness testing facilities for local public safety departments and a rain site for day camps.

The Park Board and City Council have authorized funds to subsidize the Life Fitness Center on a year to year basis. Plans and efforts to reduce or eliminate that subsidy will be ongoing and updates provided to the Park Board and City Council.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY (LIFE FITNESS)				
Charges for Services	368,153	524,665	580,821	601,753
Miscellaneous Revenue	0	1,250	591	0
Interest	5,398	0	0	0
Transfer In/CIP & Miscellaneous	297,036	259,712	225,792	210,000
TOTAL REVENUES	**670,587**	**785,627**	**807,204**	**811,753**
APPROPRIATION SUMMARY:				
Salaries & Wages	322,006	329,380	353,013	326,165
Employee Benefits & Costs	74,435	70,177	78,220	73,857
Staff Development	1,027	1,303	2,815	2,815
Services & Commodities	231,551	225,824	261,245	264,702
Depreciation/Other	118,707	119,997	120,000	120,000
Risk Management	34,332	34,332	35,273	36,318
Transfers Out	0	146,365	0	0
TOTAL APPROPRIATIONS	**782,058**	**927,378**	**850,566**	**823,857**
Capital Projects/Equipment				
AUTHORIZED POSITIONS:				
Parks & Recreation Director	0.56	0.50	0.50	0.08
Assisstant Parks & Recreation Director	0.00	0.00	0.00	0.47
Recreation Supervisor	0.60	0.60	0.30	0.15
Administrative Assistant	1.00	1.00	1.00	1.00
Clerks	1.80	1.89	1.39	1.52
Part-Time/Seasonal	4.47	4.47	4.47	4.47
FT Administrative Staff/Finance Staff	0.22	0.15	0.18	0.18
Program Coordinator	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**9.65**	**9.61**	**8.84**	**8.87**

PROGRAM NAME: LIFE FITNESS CENTER | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: RECREATION ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Increase current membership levels by 8%.
2. Continue to explore opportunities to expand programming and to collaborate on programs with other public and private agencies.
3. Maintain current standards for cleanliness, safety, and security.
4. Generate revenues from activities, exclusive of membership fees, at 20-25% of the total operating costs.
5. Provide staff training opportunities on an annual basis.
6. Continue to work to investigate opportunities to reduce operating expenses.
7. Continue to seek opportunities to maximize usage of the pool through rentals and special events.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Population of Bettendorf	31,935	32,394	32,718	33,045
2. Memberships sold in 1-month units	14,105	13,884	13,762	14,234
4. Total general admission	1,352	1,761	1,700	1,700
5. Registrations for tennis programs	875	875	875	875
6. Scheduled hours of operation	4,690	5,072	5,072	5,072
7. Court time reserved	2,100	2,100	2,100	2,100
8. Swim lesson registrations	200	200	200	200
9. Fitness class registrations/personal training	2,700	2,700	2,700	2,700
10. Total square footage	71,150	71,150	71,150	71,150
WORKLOAD:				
1. Total attendance for facility	154,406	136,527	150,000	150,000
2. Total attendance for tennis	12,314	12,043	12,000	12,000
3. Total attendance for nursery	1,054	830	1,000	1,000
4. Total attendance for fitness classes	10,756	10,555	10,500	10,500
5. Total attendance for special events/activities/rentals	12,960	11,649	12,000	12,000
PRODUCTIVITY:				
1. Operation cost per square foot	$10.99	$13.03	$11.95	$11.58
2. Average operating cost per user	$5.06	$6.79	$5.67	$5.49
3. Operating cost per hour open	$166.75	$182.84	$167.70	$162.43
4. Insurance Cost	$34,332	$34,332	$35,273	$36,318
5. Building maintenance cost	$92,451	$91,580	$100,510	$100,510
6. Custodial services cost	$69,695	$73,600	$77,009	$80,015
EFFECTIVENESS:				
1. % of total memberships sold, resident/non-resident	N/A	N/A	N/A	N/A
2. Total revenue generated	$373,551	$525,915	$581,412	$601,753
3. Total revenue from tennis program	$104,060	$109,650	$108,943	$110,000
4. Total revenue from fitness classes/programs	$35,981	$30,430	$30,000	$35,000
5. Total revenue from rentals, B-day parties, special events	$14,609	$10,730	$8,500	$8,500
6. Total revenue from lap pool	$4,738	$4,992	$5,580	$5,580
7. Total operating expense	$782,058	$927,378	$850,566	$823,857
8. Cash balance at June 30	$280,360	$239,688	$130,534	$133,430
9. Capital Equipment	$0	$0	$0	$0
10. Capital Project	$24,887	$0	$185,792	$105,000

Splash Landing Aquatic Center

Splash Landing, the City's public swimming pool, opened in the spring of 2003. This fund accounts for the total operating expenses, including depreciation, and all capital projects and equipment for the Splash Landing Aquatic Center. The Park Board will focus on establishing cash reserves in future years.

Financial Summary

Management is projecting revenues of $262,700 and expenditures of $444,877 for Splash Landing in FY 2008/09. These projections lead to a reduction of fund equity to $2,895,630 by year's end.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2004/05 through FY 2008/09
- Cash Flow, FY 2004/05 through FY 2008/09
- Program Performance Indicators

Expenditures by Function	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	$ Inc (Dec) from 08	% Inc (Dec) from 08
Public Works:							
Building Maintenance	57,406	44,775	51,650	57,600	57,700	100	0.17%
Custodial Services	2,256	2,928	5,837	6,403	7,403	1,000	15.62%
Parks:						-	
Park Administration	43,666	41,548	39,017	53,298	48,106	(5,192)	-9.74%
Splash Landing	315,634	322,658	326,341	329,565	331,668	2,103	0.64%
Total Splash Landing:	**418,962**	**411,909**	**422,845**	**446,866**	**444,877**	**(1,989)**	**-0.45%**
Capital Outlay						**-**	
Total Expenditures by Function	**418,962**	**411,909**	**422,845**	**446,866**	**444,877**	**(1,989)**	**-0.45%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	28,921	29,130	26,363	30,630	28,475	(2,155)	-7.04%
Part-time/Temporary Employees	830	1,059	64	-		-	
Contract help	90,086	97,428	107,609	120,000	120,000	-	0.00%
Overtime	54	170	1,330	-	-	-	
Retirement contributions	8,509	4,306	4,253	4,262	4,735	473	11.10%
Health, Dental, Life Insurance	6,835	6,245	4,889	5,148	5,649	501	9.73%
Other pay	47	49	138	50	50	-	0.00%
Total Salaries & Benefits	**135,282**	**138,387**	**144,646**	**160,090**	**158,909**	**(1,181)**	**-0.74%**
Operating expenditures							
Staff development (Conferences, travel & training)	620	138	595	1,220	1,220	-	0.00%
Repair, maintenance & utilities	222,841	204,183	208,119	218,788	218,788	-	0.00%
Risk Management	30,643	29,349	29,349	34,808	32,904	(1,904)	-5.47%
Contractual services	15,270	15,389	12,530	11,155	12,251	1,096	9.83%
Operating expenditures	12,548	23,344	24,082	17,805	17,805	-	0.00%
Minor equipment	1,758	1,119	3,525	3,000	3,000	-	0.00%
Total Operating expenditures	**283,680**	**273,522**	**278,200**	**286,776**	**285,968**	**(808)**	**-0.28%**
Total Expenditures by Category	**418,962**	**411,909**	**422,846**	**446,866**	**444,877**	**(1,989)**	**-0.45%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2004/05 THROUGH FY 2008/09
SPLASH LANDING

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	Inc (Dec) over FY 2007/08 Amount	Inc (Dec) over FY 2007/08 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	174,104	167,157	187,471	191,500	191,500	-	0.00%
Other	5,707	6,464	6,008	6,000	6,000	-	0.00%
Total operating revenue	**179,811**	**173,621**	**193,479**	**197,500**	**197,500**	**-**	**0.00%**
Operating expenses:							
Salaries and benefits	135,901	138,389	144,644	160,090	158,909	(1,181)	-0.74%
Supplies and services	118,573	113,701	118,780	127,276	126,468	(808)	-0.63%
Depreciation	164,488	159,819	159,419	159,500	159,500	-	0.00%
Total operating expenses	**418,962**	**411,909**	**422,843**	**446,866**	**444,877**	**(1,989)**	**-0.45%**
Operating income(loss)	(239,151)	(238,288)	(229,364)	(249,366)	(247,377)	1,989	-0.80%
Nonoperating income(expenses):							
Interest income	3,213	3,357	2,271	200	200	-	0.00%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(235,938)	(234,931)	(227,093)	(249,166)	(247,177)	1,989	-0.80%
Transfers in		1,830		40,000	65,000	25,000	62.50%
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**(235,938)**	**(233,101)**	**(227,093)**	**(209,166)**	**(182,177)**	**26,989**	**-12.90%**
Retained earnings, beginning	3,983,105	3,747,167	3,514,066	3,286,973	3,077,807	(209,166)	-6.36%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**3,747,167**	**3,514,066**	**3,286,973**	**3,077,807**	**2,895,630**	**(182,177)**	**-5.92%**

CITY OF BETTENDORF, IOWA
FY 2008/09 Budget
Combining Statement of Cash Flows, Splash Landing

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Projected	FY 2008/09 Projected
Cash Flows from Operating Activities:					
Receipts from customers and users	172,204	169,782	189,162	191,500	191,500
Receipts from other operating revenue	5,707	6,464	6,008	6,000	6,000
Payments to suppliers	(90,613)	(103,980)	(110,219)	(127,276)	(126,468)
Payments to employees	(147,775)	(138,544)	(144,677)	(160,090)	(158,909)
Net cash provided by (used in) operating activities	(60,477)	(66,278)	(59,726)	(89,866)	(87,877)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Transfers in	-	1,830	-	40,000	65,000
Transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	-	1,830	-	40,000	65,000
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	-	-	-	-
Proceeds from sale of capital assets					
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	-	-	-	-
Interest paid on bonds	-	-	-	-	-
Capital grants	-	-	-	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	-	-	-	-	-
Cash Flows from Investing Activities, interest received	2,899	2,568	2,543	200	200
Net increase in cash and cash equivalents	(57,578)	(61,880)	(57,183)	(49,666)	(22,677)
Cash and cash equivalents:					
Beginning	**251,883**	**194,305**	**132,425**	**75,242**	**25,576**
Ending	**194,305**	**132,425**	**75,242**	**25,576**	**2,899**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(239,151)	(238,288)	(229,364)	(249,366)	(247,377)
Depreciation	164,488	159,819	159,419	159,500	159,500
Amortization					
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(1,900)	2,625	1,691	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	27,960	9,721	8,561		
Increase (decrease) in accrued liabilities	(11,874)	(155)	(33)		
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(60,477)**	**(66,278)**	**(59,726)**	**(89,866)**	**(87,877)**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-
Payment on contracts payable for acquisition of capital assets	-	-	-	-	-

PROGRAM NAME: SPLASH LANDING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: RECREATION ENTERPRISE**

PROGRAM DESCRIPTION:

Splash Landing Outdoor Family Aquatics Center provides the community with a variety of water recreation opportunities. These include public swimming hours, family specific times, Learn-to-Swim, competition practice, lap swim, school usage, rentals and birthday party package.

ANALYSIS:

The revenues generated at Splash Landing in large part dependent on weather.

The sale of pool coupons has gone well. They are cost effective to print and distribute and provide the consumer with options for use. We also returned to a season pass system at the beginning of the 2007 swim season. Though the sales were not huge, simply offering the pass to the community has been much appreciated.

Registration for the Learn to Swim program was high with most classes filled. In an effort to expand LTS, the hours for general swim are being adjusted. We offer night and Saturday morning lessons, allowing us to offer more classes. The facility opens at 11:30 am during the week and will be open on the weekends from 11:30-6 pm. The expanded LTS will increase revenues. Night time swims are from 6:30-8:30 pm Monday – Friday. We hope to encourage more families to come as a group and enjoy the facility. By adjusting weekend hours, we hope to offer more birthday parties and rentals from 6:30-8:30 pm on the weekends.

A free evening swim will be offered to Bettendorf residents in cooperation with a city-wide marketing effort.

The increases in minimum wage and the part time/seasonal pay scales will increase operating budgets but will also help to attract qualified staff in the future.

The operational costs for such a limited season (less than 3 months) and revenue dependence on weather will make it difficult for this type of enterprise to operate in the black. Offering a Pool Manager & a Learn-to Swim Program Manager on site should assist in the daily responsibilities that the current Recreation-Aquatics Program Coordinator.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Charges for services	167,158	187,472	191,500	191,500
Concessions	6,464	4,758	6,000	6,000
Grants	0	0	0	0
Interest	3,357	2,271	200	200
Donations/Refunds/Reimb	0	1,250	0	0
Transfers	1,830	0	40,000	65,000
TOTAL REVENUES	**178,809**	**195,751**	**237,700**	**262,700**
APPROPRIATION SUMMARY:				
Salaries & Wages	127,787	135,366	150,630	148,475
Employee Benefits & Costs	10,602	9,280	9,460	10,434
Staff Development	138	595	1,220	1,220
Services & Commodities	84,214	88,837	91,248	92,344
Depreciation	159,819	159,419	159,500	159,500
Risk Management	29,349	29,349	34,808	32,904
TOTAL APPROPRIATIONS	**411,909**	**422,846**	**446,866**	**444,877**
Acquisition of Capital Assets/Equipment	0	0	0	0
AUTHORIZED POSITIONS:				
Parks & Recreation Director (previously included in Admin Staff)	0.00	0.00	0.00	0.01
Assisstant Parks & Recreation Director	0.00	0.00	0.00	0.08
Seasonal/Part-Time	4.24	4.24	4.24	4.24
Recreation Supervisor	0.35	0.35	0.35	0.35
Admin Staff	0.16	0.16	0.15	0.07
Finance Staff	0.050	0.015	0.020	0.033
TOTAL POSITIONS	**4.800**	**4.765**	**4.755**	**4.779**

PROGRAM NAME: SPLASH LANDING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To operate the facility as efficiently as possible to eliminate any down time or repairs.
2. Provide a schedule that will maximize usage but be reasonable enough to cover hours with staff.
3. Continue to seek ways to increase revenues and reduce expenses.
4. Meet all requirements of the Iowa Department of Health, OSHA, American Red Cross and established standards for a safe aquatic facility.
5. To investigate and make recommendations regarding the reimplementation of a season pass system.
6. Offer special events throughout the summer to encourage more of the community to try out Splash Landing. (Father's Day, Teen Night, Family Night, Back to School Bash, etc.)
7. Offering a night in August to just Bettendorf residents to come to Splash Landing and swim for free.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Population of Bettendorf	31,935	32,394	32,718	33,045
2. # of days in season	73	79	78	78
3. Total scheduled hours of open swim	475	546	546	546
4. Total hours of lessons	100	100	100	100
5. Total hours of all other programs	150	150	150	150
6. Total registrants for Learn-to-Swim	475	550	550	550
WORKLOAD:				
1. Total attendance for season	42,544	42,082	43,000	43,000
2. Total attendance for Learn-to-Swim	4,622	4,600	4,600	4,600
3. Total # of passes sold	N/A	159	160	160
4. Total attendance at special events	1,037	1,000	1,000	1,000
PRODUCTIVITY:				
1. Average cost per person using the pool	$9.68	$10.05	$10.39	$10.35
2. Cost for personnel for Learn-to-Swim	$8,500	$8,500	$8,500	$8,501
3. Average cost per person in Learn-to-Swim (per attendance)	$1.84	$1.85	$1.85	$1.85
4. Building maintenance cost	$44,775	$51,650	$57,600	$57,700
5. Custodial services cost	$2,928	$5,837	$6,403	$7,403
6. Average cost per registrant in Learn-to-Swim	$17.89	$15.45	$15.45	$15.46
EFFECTIVENESS:				
1. Total revenues generated from pool operation	$173,622	$192,230	$197,500	$197,500
2. Total revenues generated from Learn-to-Swim	$16,948	$22,102	$22,000	$22,000
3. Total revenue generated from special events, services*, and General Admission	$146,002	$146,921	$146,000	$146,000
4. Revenue from coupons and passes	$10,672	$23,207	$29,500	$29,500
5. Total operating expenses	$411,909	$422,846	$446,866	$444,877
6. Capital Project/Equipment	0	0		
7. Total attendance for season	42,544	42,082	43,000	43,000

*rentals, concession, lockers

Storm Water Utility

The Mayor and Council established a Storm Water Utility fund in August of 2003 to create a program for the oversight of storm water issues throughout the community. The primary emphasis of the program is the improvement of storm water quality through the execution of actions outlined in the six minimum control measures of the storm water discharge permit issued by the Iowa Department of Natural Resources, under the auspices of the National Pollutant Discharge Elimination System, Phase II. A user fee was implemented to pay for the program based on the property owner's Equivalent Runoff Unit (ERU). ERU is the area of the property that does not allow moisture to soak into the ground, such as roofs, driveways parking lots and patios. The fee has been increased to $2.00 from $1.50 per ERU as of April 2008. The Council issued approximately $2 million in bonds to jump start the program and fund several large projects.

Financial Summary

The Storm Water Utility Fund is projected to receive $1,066,251 in revenues and has budgeted $791,974 in expenditures. The ending fund equity is expected to be $1,262,711 at the end of FY 2008/09.

As of July 1, 2008 the City has $1,770,000 of general obligation bonds outstanding. The general obligation bonds are backed by the full faith and credit of the City of Bettendorf.

The City currently has two general obligation bond issues outstanding as of July 1, 2008. The bonds have interest rates ranging from 2.25% to 5.00% and mature in varying annual amounts ranging from $95,000 to $215,000, with the final maturity due in the year ending June 30, 2023. A brief description of the issue is listed below:

- **JUNE 1, 2004, $2,040,000 SERIES 2004A STORM WATER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various storm water improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2008, $2,545,000 SERIES 2008A STORM WATER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various storm water improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

General Obligation bonds outstanding as of July 1, 2008 consist of the following individual issues:

	Date Of	Amount	Interest	Outstanding July 1, 2008
Storm Water Improvements	June 2004	2,040,000	2.25 – 5.00%	1,675,000
Storm Water Improvements	June 2008	2,545,000	2.95 – 4.10%	2,545,000
Total General Obligation Bonds				**$4,220,000**

Annual debt service requirements to service all outstanding indebtedness accounted for as of July 1, 2008 are as follows:

	General Obligation Bonds	
Year ending June 30:	**Principal**	**Interest**
2009	230,000.00	163,852.19
2010	237,500.00	156,769.69
2011	242,500.00	148,738.69
2012-2016	1,340,000.00	609,817.32
2017-2021	1,600,000.00	328,198.00
2022-2023	570,000.00	32,467.25
Total	**4,220,000.00**	**1,439,843.14**

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2004/05 through FY 2008/09
- Cash Flow, FY 2004/05 through FY 2008/09
- Program Performance Indicators

Expenditures by Function	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	$ Inc (Dec) from 08	% Inc (Dec) from 08
Finance:							
Storm Water Utility Administration	115,829	142,402	163,253	124,782	209,165	84,383	67.62%
Public Works:							
Street Cleaning	-	61,526	-	-	-	-	
Street Drainage	18,965	-	-	-	-	-	
Storm Water Utility	281,734	501,912	506,242	705,946	582,809	(123,137)	-17.44%
Total Storm Water Utility:	**416,528**	**705,840**	**669,495**	**830,728**	**791,974**	**(38,754)**	**-4.67%**
Total Expenditures by Function	**416,528**	**705,840**	**669,495**	**830,728**	**791,974**	**(38,754)**	**-4.67%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	97,144	210,081	171,226	229,000	269,404	40,404	17.64%
Part-time/Temporary Employees	-	-	-	-	-	-	
Contract help	-	480	-	-	-	-	
Overtime	1,222	664	3,246	1,500	2,500	1,000	66.67%
Retirement contributions	13,347	28,779	26,361	41,393	43,032	1,639	3.96%
Health, Dental, Life Insurance	24,198	30,081	34,244	47,817	50,610	2,793	5.84%
Other pay	-	-	200	300	200	(100)	
Total Salaries & Benefits	**135,911**	**270,085**	**235,277**	**320,010**	**365,746**	**45,736**	**14.29%**
Operating expenditures							
Staff development (Conferences, travel & training)	4,397	11,214	10,411	14,600	15,600	1,000	6.85%
Repair, maintenance & utilities	45,931	55,808	89,902	133,673	134,084	411	0.31%
Risk Management	7,451	6,723	6,724	6,222	8,892	2,670	42.91%
Contractual services	102,021	211,967	198,132	224,400	45,400	(179,000)	-79.77%
Operating expenditures	40,439	66,399	43,899	53,400	58,400	5,000	9.36%
Minor equipment	-	-	4,662	-	-	-	
Total Operating expenditures	**200,239**	**352,111**	**353,730**	**432,295**	**262,376**	**(169,919)**	**-39.31%**
Debt Service	**80,378**	**83,644**	**80,938**	**78,423**	**163,852**	**85,429**	**108.93%**
Total Expenditures by Category	**416,528**	**705,840**	**669,945**	**830,728**	**791,974**	**(38,754)**	**-4.67%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2004/05 THROUGH FY 2008/09
STORM WATER UTILITY

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	Inc (Dec) over FY 2007/08 Amount	Inc (Dec) over FY 2007/08 Percent
Operating revenue:							
Intergovernmental							
Special assessments	5,000						
Permits and licenses	950	11,612	5,800	8,000	8,000		
Charges for services	562,248	567,532	587,241	640,000	785,000	145,000	22.66%
Other		1,893	553				
Total operating revenue	**568,198**	**581,037**	**593,594**	**648,000**	**793,000**	**145,000**	**22.38%**
Operating expenses:							
Salaries and benefits	135,912	283,500	235,078	320,010	365,746	45,736	14.29%
Supplies and services	180,482	372,920	288,180	355,508	185,589	(169,919)	-47.80%
Depreciation & Amortization	25,706	45,926	65,299	76,787	76,787	-	0.00%
Total operating expenses	**342,100**	**702,346**	**588,557**	**752,305**	**628,122**	**(124,183)**	**-16.51%**
Operating income(loss)	226,098	(121,309)	5,037	(104,305)	164,878	269,183	-258.07%
Nonoperating income(expenses):							
Interest income	42,261	59,751	85,074	50,000	50,000	-	0.00%
Interest expense	(80,378)	(83,644)	(80,938)	(78,423)	(163,852)	(85,429)	108.93%
(Loss) on disposal of assets							
Capital Grants		310,645					
Net Income(loss)	187,981	165,443	9,173	(132,728)	51,026	183,754	-138.44%
Transfers in			17,385		223,251		
Transfers out	(300,000)		(17,385)				
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**(112,019)**	**165,443**	**9,173**	**(132,728)**	**274,277**	**407,005**	**-306.65%**
Retained earnings, beginning	1,058,565	946,546	1,111,989	1,121,162	988,434	(132,728)	-11.84%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**946,546**	**1,111,989**	**1,121,162**	**988,434**	**1,262,711**	**274,277**	**27.75%**

CITY OF BETTENDORF, IOWA
FY 2008/09 Budget
Combining Statement of Cash Flows, Stormwater Utility

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Projected	FY 2008/09 Projected
Cash Flows from Operating Activities:					
Cash received from services	601,264	585,678	591,782	648,000	793,000
Other operating revenue	-	1,893	553	-	-
Cash payments to suppliers for goods and services	(149,794)	(355,477)	(252,509)	(355,508)	(185,589)
Cash payments to employees for services	(130,926)	(269,958)	(236,701)	(320,010)	(365,746)
Net cash provided by (used in) operating activities	320,544	(37,864)	103,125	(27,518)	241,665
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	(26,290)	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	-	-	17,385	-	223,251
Operating transfers (out)	(300,000)	-	-	-	-
Net cash provided by noncapital financing activities	(326,290)	-	17,385	-	223,251
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(485,958)	(109,538)	(193,841)	(1,441,638)	(2,080,000)
Proceeds from sale of cpital assets					
Proceeds from bonds	-	-	-	2,545,000	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	(90,000)	(90,000)	(90,000)	(95,000)	(230,000)
Interest paid on bonds	(85,837)	(83,869)	(81,167)	(78,423)	(163,852)
Capital grants	-	-	-	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(661,795)	(283,407)	(365,008)	929,939	(2,473,852)
Cash Flows from Investing Activities, interest received	37,693	62,545	86,618	50,000	50,000
Net increase in cash and cash equivalents	(629,848)	(258,726)	(157,880)	952,421	(1,958,936)
Cash and cash equivalents:					
Beginning	**2,532,907**	**1,903,059**	**1,644,333**	**1,486,453**	**2,438,874**
Ending	**1,903,059**	**1,644,333**	**1,486,453**	**2,438,874**	**479,938**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	226,098	(121,309)	5,037	(104,305)	164,878
Depreciation	24,145	44,365	63,738	75,226	75,226
Amortization	1,561	1,561	1,561	1,561	1,561
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	39,016	6,534	(1,259)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	24,738	17,443	35,671	-	-
Increase (decrease) in accrued liabilities	4,986	13,542	(1,623)	-	-
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**320,544**	**(37,864)**	**103,125**	**(27,518)**	**241,665**
Noncash Capital and Related Financing Activities:	-	-	-	-	-
Capital assets contributed	-	310,645	(17,385)	-	-
Acquisition of capital assets through contracts payable	-	-	5,054	-	-
Payment on contracts payable for acquisition of capital assets	-	-	-	-	-

PROGRAM NAME: STORM WATER UTILITY | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: STORM WATER UTILITY**

PROGRAM DESCRIPTION:

With the advent of NPDES, Phase II, an unfunded mandate from the EPA requires the City to establish a pro-active program of actions related to the management of storm water and collection systems throughout the city.

ANALYSIS:

The Storm Water Utility was established in August, 2003 to create a program for the oversight of storm water issues throughout the community. The primary emphasis of the program is improvement of storm water quality through the execution of actions outlines in the six minimum control measures of the storm water discharge permit issued by the Iowa Department of Natural Resources, under the auspices of the National Pollutant Discharge described in detail within the permit located on the City's website. In addition, the storm water utility is responsible for providing revenues to pay for the personnel assigned to the program as well as actions required by the permit. The revenue source (fund) covers requirements of both daily operations and capital projects. The permit for storm water discharge was issued on March 1, 2004, therefore, the actions required for the first, second and third years have been documented and sent to IDNR. A full time contract engineer is on staff to perform reviews of storm water pollution prevention plans and conduct erosion and sediment control inspections.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Storm Water Utility Fund (See Administration)				
Charges for Services	567,532	587,240	640,000	785,000
Use of Money	59,751	85,074	50,000	50,000
Miscellaneous	324,149	23,738	8,000	231,251
Transfer in from Gaming Fund	0	0	0	0
TOTAL REVENUES	**951,432**	**696,052**	**698,000**	**1,066,251**
APPROPRIATION SUMMARY:				
Salaries & Wages	157,499	174,472	230,500	271,904
Employee Benefits & Costs	51,058	60,806	89,510	93,842
Staff Development	11,214	10,411	14,600	15,600
Services & Commodities	307,329	300,573	342,469	171,550
Interest on bonds	83,644	80,938	78,423	163,852
Depreciation	33,571	42,296	75,226	75,226
TOTAL APPROPRIATIONS	**644,315**	**669,496**	**830,728**	**791,974**
Acquisition of Capital Assets/Equipment				
Principal paid on bonds				
AUTHORIZED POSITIONS:				
Erosion and Sediment Control Contract Engineer	0.00	0.00	0.00	0.00
Light Equipment Operator	2.00	1.00	2.00	2.00
Heavy Equipment Operator	1.00	1.00	1.00	1.00
Civil Engineer			0.80	0.80
Draftsperson			0.07	0.07
Public Works Director	0.20	0.25	0.20	0.20
Public Works Coordinator	0.30	0.30	0.25	0.25
Deputy Director Public Works, Operations	0.00	0.10	0.20	0.20
TOTAL POSITIONS	**3.50**	**2.65**	**4.52**	**4.52**

PROGRAM NAME: STORM WATER UTILITY | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: STORM WATER UTILITY**

PERFORMANCE OBJECTIVES:

1. Generate revenue to fund operational aspects of the storm water discharge permit and provide limited capability to perform capital improvement projects.
2. Act as the clearing house for future storm water requirements. Establish an oversight committee to review expenditures.
3. Participate in regional storm water quality endeavors generated by the Partners of Scott County Watersheds to include semi-annual stream monitoring.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Authorized personnel (FTE's - estimated)	3.50	2.65	4.52	4.52
2. Total department budget for storm water	644,315	669,496	830,728	791,974
3. Department budget for capital projects	0	0	0	0
WORKLOAD:				
1. % of time spent on storm water system maintenance	25%	25%	25%	25%
2. % of time spent of administration and fiscal management	10%	10%	10%	10%
3. % of time spent on CIP activities	20%	20%	20%	20%
4. % of time spent on training	5%	5%	5%	5%
5. % of time spent on public education	10%	10%	10%	10%
6. % of time spent on plan reviews/enforcement	30%	30%	30%	30%
PRODUCTIVITY:				
1. Administrative cost as a % of the Public Works departmental budget	3.71%	3.68%	3.14%	3.51%
2. Personnel cost as a % of the Public Works departmental budge	2.33%	2.63%	3.21%	3.69%
EFFECTIVENESS:				
1. % of annual storm water program objectives accomplished	100%	100%	100%	200%

Public Transit

This fund accounts for the operations and maintenance of the mass transit system. The transit system is funded by Federal Transit Assisstance, State of Iowa operating assisstance and transfers from the General Fund.

Financial Summary

The Transit Fund is targeting revenues of $1,388,580 and expenditures of $1,306,202. With a transfer-in of $742,632 the fund will end the FY 2008/09 with a fund equity of $609,679.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2004/05 through FY 2008/09
- Cash Flow, FY 2004/05 through FY 2008/09
- Program Performance Indicators

Expenditures by Function	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	$ Inc (Dec) from 08	% Inc (Dec) from 08
Transit:							
Administration & Support	412,118	378,944	509,530	513,185	539,685	26,500	5.16%
Operations	502,792	585,994	519,600	594,270	614,686	20,416	3.44%
Vehicle Maintenance	104,362	132,346	140,889	150,710	151,831	1,121	0.74%
Equipment Maintenance	-	201	-	-	-	-	
Total Transit	**1,019,272**	**1,097,485**	**1,170,019**	**1,258,165**	**1,306,202**	**48,037**	**3.82%**
Total Expenditures by Function	**1,019,272**	**1,097,485**	**1,170,019**	**1,258,165**	**1,306,202**	**48,037**	**3.82%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	99,379	107,248	106,983	114,925	128,514	13,589	11.82%
Part-time/Temporary Employees	269,994	297,498	280,753	287,396	296,886	9,490	3.30%
Contract help	-	-	-	-	-	-	
Overtime	17,306	15,306	10,115	5,500	5,500	-	0.00%
Retirement contributions	54,666	58,148	59,028	64,781	69,686	4,905	7.57%
Health, Dental, Life Insurance	89,094	84,917	70,406	109,791	116,655	6,864	6.25%
Other pay	9,734	10,672	10,533	11,637	11,637	-	0.00%
Total Salaries & Benefits	**540,173**	**573,789**	**537,818**	**594,030**	**628,878**	**34,848**	**5.87%**
Operating expenditures							
Staff development (Conferences, travel & training)	2,632	2,106	3,494	4,200	4,200	-	0.00%
Repair, maintenance & utilities	219,515	233,770	242,218	252,482	253,603	1,121	0.44%
Risk Management	17,085	21,842	21,842	16,134	23,307	7,173	44.46%
Contractual services	164,603	146,592	264,023	250,271	254,073	3,802	1.52%
Operating expenditures	75,264	114,314	100,270	139,048	140,141	1,093	0.79%
Minor equipment	-	5,072	354	2,000	2,000	-	0.00%
Total Operating expenditures	**479,099**	**523,696**	**632,201**	**664,135**	**677,324**	**13,189**	**1.99%**
Total Expenditures by Category	**1,019,272**	**1,097,485**	**1,170,019**	**1,258,165**	**1,306,202**	**48,037**	**3.82%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2004/05 THROUGH FY 2008/09
TRANSIT

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	Inc (Dec) over FY 2007/08 Amount	Inc (Dec) over FY 2007/08 Percent
Operating revenue:							
Intergovernmental	304,744	266,886	553,712	539,500	452,068	(87,432)	-16.21%
Special assessments							
Permits and licenses							
Charges for services	40,169	56,656	61,037	58,700	58,700	-	0.00%
Other	4,755	1,748	1,800	19,135	1,800	(17,335)	-90.59%
Total operating revenue	**349,668**	**325,290**	**616,549**	**617,335**	**512,568**	**(104,767)**	**-16.97%**
Operating expenses:							
Salaries and benefits	540,175	573,789	537,817	594,030	628,878	34,848	5.87%
Supplies and services	363,946	422,474	530,981	562,913	576,102	13,189	2.34%
Depreciation	115,151	101,222	101,222	101,222	101,222	-	0.00%
Total operating expenses	**1,019,272**	**1,097,485**	**1,170,020**	**1,258,165**	**1,306,202**	**48,037**	**3.82%**
Operating income(loss)	(669,604)	(772,195)	(553,471)	(640,830)	(793,634)	(152,804)	23.84%
Nonoperating income(expenses):							
Interest income	2,865	138	133	5,500	2,500	(3,000)	-54.55%
Interest expense							
Gain / (Loss) on disposal of assets	4,000						
Capital Grants	50,639	-	-	257,840	130,880	(126,960)	
Net Income(loss)	(612,100)	(772,057)	(553,338)	(377,490)	(660,254)	(282,764)	74.91%
Transfers in	497,334	549,247	459,289	598,081	742,632	144,551	24.17%
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**(114,766)**	**(222,810)**	**(94,049)**	**220,591**	**82,378**	(138,213)	-62.66%
Retained earnings, beginning	738,335	623,569	400,759	306,710	527,301	220,591	71.92%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**623,569**	**400,759**	**306,710**	**527,301**	**609,679**	**82,378**	**15.62%**

CITY OF BETTENDORF, IOWA
FY 2008/09 Budget

Combining Statement of Cash Flows, Transit

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Projected	FY 2008/09 Projected
Cash Flows from Operating Activities:					
Cash received from services	41,471	180,561	46,323	58,700	58,700
Other operating revenue	842,427	235,674	445,589	546,135	453,868
Cash payments to suppliers for goods and services	(369,164)	(415,961)	(520,501)	(562,913)	(576,102)
Cash payments to employees for services	(534,414)	(565,064)	(539,846)	(594,030)	(628,878)
Net cash provided by (used in) operating activities	(19,680)	(564,790)	(568,435)	(552,108)	(692,412)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	15,405	109,500	-	-
Payments of interfund accounts	(535,158)	-	-	-	-
Operating transfers in	497,334	549,247	459,289	598,081	742,632
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	(37,824)	564,652	568,789	598,081	742,632
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	-	-	(322,300)	(163,600)
Proceeds from sale of cpital assets	4,000	-	-	12,500	-
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	-	-	-	-
Interest paid on bonds	-	-	-	-	-
Capital grants	50,639	-	-	257,840	130,880
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	54,639	-	-	(51,960)	(32,720)
Cash Flows from Investing Activities, interest received	2,865	138	133	5,500	2,500
Net increase in cash and cash equivalents	-	-	487	(487)	20,000
Cash and cash equivalents:					
Beginning	**-**	**-**	**-**	**487**	**-**
Ending	**-**	**-**	**487**	**-**	**20,000**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(669,604)	(772,195)	(553,471)	(653,330)	(793,634)
Depreciation	115,151	101,222	101,222	101,222	101,222
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	534,230	(32,792)	(900)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	(5,218)	6,513	10,480	-	-
Increase (decrease) in accrued liabilities	5,761	8,725	(2,029)	-	-
Increase (decrease) in due to other governments	-	-	-	-	-
Unearned revenue	-	123,737	(123,737)	-	-
Net cash provided by (used in) operating activities	**(19,680)**	**(564,790)**	**(568,435)**	**(552,108)**	**(692,412)**
Noncash Capital and Related Financing Activities:	-	-	-	-	-
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-

PROGRAM NAME: TRANSIT | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: TRANSIT**

PROGRAM DESCRIPTION:

Provide prompt, on-time, properly operated transit services to the elderly, disabled and general public citizens of the City of Bettendorf area.

ANALYSIS:

The City will continue to utilize federal and state funds to offset the operations and capital costs of the transit system.
The Transit system continues to enjoy an increase in ridership and the upward trend is expected to continue.

Bettendorf Transit will purchase and construct several new "high end" bus shelters, and start the first phase of the new security camera and vehicle location system. We are expecting to go through major route re-configurations with the transfer point being located on State Street at the former Lindquist lot.

Management issues facing the Transit department include the direction of the bus transfer site.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 AMENDED	2007/08 ESTIMATE	2007/09 BUDGET
REVENUE SUMMARY:				
State Transit Assistance Grant	148,897	183,134	160,000	164,568
Federal Transit Administration Grant (Operating)/Capital/Planning	117,989	370,578	379,500	287,500
CASI Grant to Transit	1,800	1,800	1,800	1,800
Bus Sign Advertising & Miscellaneous	-74	0	17,306	0
Transit Fares	56,656	61,037	58,700	58,700
General Fund - Transfer In	526,297	436,339	533,621	559,912
Vehicle Replacement Fund / CIP LOT & Interest	22,950	22,950	64,460	182,720
Sale of Assets	0	0	0	0
Interest	138	133	5,500	2,500
Refunds & Reimbursements	22	0	29	0
Capital Grants (FTA)			257,840	130,880
TOTAL REVENUES	**874,675**	**1,075,971**	**1,478,756**	**1,388,580**
APPROPRIATION SUMMARY:				
Salaries & Wages	429,445	407,022	417,221	440,300
Employee Benefits & Costs	144,343	130,796	176,809	188,578
Staff Development	2,106	3,495	4,200	4,200
Services & Commodities	420,369	527,485	558,713	571,902
Depreciation	101,222	101,222	101,222	101,222
Transfers Out	0	0	0	0
TOTAL APPROPRIATIONS	**1,097,485**	**1,170,020**	**1,258,165**	**1,306,202**
Acquisition of Capital Assets/Equipment				
AUTHORIZED POSITIONS:				
Transit Manager	0.50	0.50	0.50	0.50
Operations Coordinator	1.25	1.25	1.25	1.25
Transit Driver	8.02	8.02	9.30	9.30
Public Works Coordinator	0.05	0.05	0.10	0.10
Admin./Finance	0.05	0.05	0.08	0.10
Deputy Director Public Works, Operations		0.10	0.06	0.06
Public Works Director			0.10	0.10
TOTAL POSITIONS	**9.87**	**9.97**	**11.39**	**11.41**

PROGRAM NAME: TRANSIT **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS **FUND: TRANSIT**

PERFORMANCE OBJECTIVES:

1. Maintain bus service on five routes from 6:00 a.m. - 6:00 p.m., Monday through Friday, averaging twelve passengers per hour.
2. Maintain Dial-A-Bus service by contract from 6:00 a.m. - 6:00 p.m. Monday through Friday and from 8:30 a.m. - 5:30 p.m. on Saturday, averaging two passengers per hour.
3. Maintain Saturday route service from 8:30 a.m. - 5:30 p.m. with two buses providing hourly service on each route and averaging eleven passengers per hour.

For reporting to the Federal Transit Administration the total transit budget is sub allocated to the following programs:

1. Administration and Support
2. Transit Operations and planning
3. Transit Vehicle Maintenance
4. Transit Equipment Maintenance

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET	2007/09 TARGET
DEMAND:				
1. Scott Community College enrollment	3,908	3,908	3,908	3,908
2. Bettendorf High School enrollment	1,500	1,500	1,500	1,500
3. Estimated demand within two blocks of each route	245,000	245,000	245,000	245,000
WORKLOAD:				
1. Passenger miles/route	654,000	654,000	654,000	642,000
2. Revenue miles/route	336,000	336,000	336,000	296,000
3. Total elderly rides/route	14,400	15,840	9,000	9,000
4. Total elderly rides/dial	3,410	3,478	3,750	3,750
5. Total disabled rides/route	24,000	26,400	10,000	10,000
6. Total disabled rides/dial	2,750	2,805	2,450	2,450
7. General public rides/route	132,000	155,760	150,000	150,000
8. General public rides/dial	275	330	350	350
9. Total ridership/dial	6,435	6,563	6,550	6,550
10. Total passengers /route	170,400	198,000	179,000	179,000
11. Total ridership	176,435	204,563	185,550	185,550
PRODUCTIVITY:				
1. Cost per ride/route (City)	$2.97	$2.74	$2.74	$2.74
2. Cost per ride/dial	$9.99	$8.61	$8.61	$8.61
3. Cost per mile/route (City)	$1.75	$1.64	$1.64	$1.64
4. Cost per hour/dial	$20.92	$23.25	$23.25	$23.25
5. City cost per passenger (after STA & FTA participation)	$1.60	$1.50	$1.50	$1.50
6. Cost per hour/route (City)	$27.50	$25.90	$25.90	$25.90
EFFECTIVENESS:				
1. Passengers per hour/route	13.8	16.2	16.2	16.2
2. Passengers per hour/dial	2.2	2.4	2.4	2.4
3. % change in ridership/route	8%	18%	18%	18%
4. % change in ridership/dial	9%	2%	2%	2%
5. % federal participation (operating only)	12%	6%	6%	6%
6. % state participation (operating only)	25%	30%	30%	30%

Event Center

This fund accounts for the construction, operations and maintenance of the Events Center which will be located downtown City of Bettendorf on State Street. The City of Bettendorf has entered into an agreement with the Isle of Capri, a local riverboat casino and hotel operator to manage the facility. Construction is expected to be funded partially by TIF Bonds issued by the City. Construction is expected to be completed in the fall of 2008. The Events Center is a part of the RiversEdge project with the Isle of Capri, see the Capital Projects section for more detail.

Financial Summary

The fund is targeting revenues of $2,401,990 and expenditures of $1,637,175 in FY 2008/09.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2005/06 through FY 2008/09.
- Cash Flow, FY 2005/06 through FY 2008/09

Expenditures by Function	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	$ Inc (Dec) from 08	% Inc (Dec) from 08
Events Center:							
Finance/Accounting/Payroll			64,030	580,937	1,637,175	1,056,238	181.82%
Total Events Center	**-**	**-**	**64,030**	**580,937**	**1,637,175**	**1,056,238**	**181.82%**
Total Expenditures by Function	**-**	**-**	**64,030**	**580,937**	**1,637,175**	**1,056,238**	**181.82%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees							
Part-time/Temporary Employees							
Contract help							
Overtime							
Retirement contributions							
Health, Dental, Life Insurance							
Other pay							
Total Salaries & Benefits	**-**	**-**	**-**	**-**	**-**	**-**	
Operating expenditures							
Staff development (Conferences, travel & training)							
Repair, maintenance & utilities				2,300		(2,300)	-100.00%
Risk Management					21,000	21,000	
Contractual services			63,300	12,462		(12,462)	-100.00%
Operating expenditures			86				
Minor equipment			644				
Total Operating expenditures	**-**	**-**	**64,030**	**14,762**	**21,000**	**6,238**	**42.26%**
Debt Service				**566,175**	**1,616,175**	**1,050,000**	**185.46%**
Total Expenditures by Category	**-**	**-**	**64,030**	**580,937**	**1,637,175**	**1,056,238**	**181.82%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2004/05 THROUGH FY 2008/09
EVENTS CENTER

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Budget	FY 2007/08 Budget	FY 2008/09 Budget	Inc (Dec) over FY 2007/08 Amount	Inc (Dec) over FY 2007/08 Percent
Operating revenue:							
Intergovernmental					250,000	250,000	
Special assessments							
Permits and licenses							
Charges for services							
Other		-		43,110	1,025,000	981,890	2277.64%
Total operating revenue		**-**	**-**	**43,110**	**1,275,000**	**1,231,890**	2857.55%
Operating expenses:							
Salaries and benefits							
Supplies and services			64,030	14,762	21,000	6,238	42.26%
Depreciation							
Total operating expenses		**-**	**64,030**	**14,762**	**21,000**	**6,238**	42.26%
Operating income(loss)		-	(64,030)	28,348	1,254,000	1,225,652	4323.59%
Nonoperating income(expenses):							
Interest income		99	875				
Interest expense				(566,175)	(1,616,175)		
Gain / (Loss) on disposal of assets							
Capital Grants				4,100,000	-	(4,100,000)	-100.00%
Net Income(loss)		99	(63,155)	3,562,173	(362,175)	(3,924,348)	-110.17%
Transfers in		289,585	438,040	1,129,720	1,126,990	(2,730)	-0.24%
Transfers out				(289,684)	-	289,684	-100.00%
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income		**289,684**	**374,885**	**4,402,209**	**764,815**	(3,637,394)	-82.63%
Retained earnings, beginning		-	289,684	664,569	5,066,778	4,402,209	662.42%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending		**289,684**	**664,569**	**5,066,778**	**5,831,593**	**764,815**	**15.09%**

CITY OF BETTENDORF, IOWA
FY 2008/09 Budget
Combining Statement of Cash Flows, Event Center

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Projected	FY 2008/09 Projected
Cash Flows from Operating Activities:				
Cash received from services	-	-	-	-
Other operating revenue	-	-	43,110	1,025,000
Cash payments to suppliers for goods and services	-	(64,030)	(14,762)	(21,000)
Cash payments to employees for services	-	-	-	-
Net cash provided by (used in) operating activities	-	(64,030)	28,348	1,004,000
Cash Flows from Noncapital Financing Activities:				
Proceeds from interfund accounts	-	902,292	-	-
Payments of interfund accounts	-	-	(902,292)	-
Operating transfers in	289,585	-	1,129,720	1,126,990
Operating transfers (out)	-	-	(289,684)	-
Net cash provided by noncapital financing activities	289,585	902,292	(62,256)	1,126,990
Cash Flows from Capital and Related Financing Activities:				
Acquisition of property and equipment	(289,684)	(839,137)	(8,000,000)	(16,783,585)
Proceeds from sale of cpital assets				
Proceeds from bonds	-	-	23,273,853	-
Advances to other governments for future capital outlay	-	-	-	-
Principal paid on bonds	-	-	(915,000)	(1,840,000)
Interest paid on bonds	-	-	(566,175)	(1,616,175)
Capital grants	-	-	4,100,000	250,000
Increase(decrease) in contracts payable	-	-	-	-
Equity transfer	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(289,684)	(839,137)	17,892,678	(19,989,760)
Cash Flows from Investing Activities, interest received	99	875	-	-
Net increase in cash and cash equivalents	-	-	17,858,770	(17,858,770)
Cash and cash equivalents:				
Beginning	**-**	**-**	**-**	**17,858,770**
Ending	**-**	**-**	**17,858,770**	**-**
Reconciliation of Operating Income (Loss) to Net Cash				
Provided by (Used in) Operating Activities:				
Operating income (loss)	-	(64,030)	28,348	1,004,000
Depreciation	-	-	-	-
Amortization				
(Gain) loss on disposal of assets				
(Increase) in accounts and unbilled usage receivable	-	-	-	-
(Increase) in inventories	-	-	-	-
(Increase) in due from other governments	-	-	-	-
Increase (decrease) in accounts payable	-	-	-	-
Increase (decrease) in accrued liabilities	-	-	-	-
Increase (decrease) in due to other governments	-	-	-	-
Net cash provided by (used in) operating activities	**-**	**(64,030)**	**28,348**	**1,004,000**
Noncash Capital and Related Financing Activities:				
Transfer of capital assets from govt activities	-	300,000	-	-
Acquisition of capital assets through contracts payable	-	341,657	-	-
Capital contributions included in accounts receivable	-	138,040	-	-



Ribbon cutting for Palmer Hills Clubhouse.



Clubhouse with Palmer Grill and Pro Shop.



Palmer Grill



Pro Shop

Internal Service Funds

The Internal Service funds account for the financing of goods or services provided by one department to other City departments on a cost reimbursement basis.

Employee Health Insurance Fund

The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees.

Risk Management Fund

The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures.

Municipal Garage Fund

The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City.

Information Services / GIS

This fund was established to account for services provide by the Information Services department to the rest of the City.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2004/05 THROUGH FY 2008/09
INTERNAL SERVICE FUNDS

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	Inc (Dec) over FY 2007/08 Amount	Inc (Dec) over FY 2007/08 Percent
Operating revenue:							
Intergovernmental							
Permits and licenses							
Charges for services	4,607,773	4,753,814	4,626,264	5,010,785	5,207,119	196,334	3.92%
Other	7,774	52,935	60,985	43,269	32,500	(10,769)	-24.89%
Total operating revenue	**4,615,547**	**4,806,749**	**4,687,249**	**5,054,054**	**5,239,619**	**185,565**	**3.67%**
Operating expenses:							
Salaries and benefits	2,589,194	2,556,159	2,573,917	765,114	792,157	27,043	3.53%
Supplies and services	2,094,494	2,210,453	2,315,087	4,517,236	4,778,100	260,864	5.77%
Depreciation	31,155	32,768	35,983	31,200	31,200	-	0.00%
Total operating expenses	**4,714,843**	**4,799,380**	**4,924,987**	**5,313,550**	**5,601,457**	**287,907**	**5.42%**
Operating income(loss)	(99,296)	7,369	(237,738)	(259,496)	(361,838)	(102,342)	39.44%
Nonoperating income(expenses):							
Interest income	38,539	70,538	135,830	185,000	185,000	-	0.00%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(60,757)	77,907	(101,908)	(74,496)	(176,838)	(102,342)	137.38%
Transfers in	206,811	53,204	74,545	45,000	45,000	-	0.00%
Transfers out							
Net income	**146,054**	**131,111**	**(27,363)**	**(29,496)**	**(131,838)**	**(102,342)**	**346.97%**
Retained earnings, beginning	2,377,113	2,523,167	2,654,278	2,626,915	2,597,419	(29,496)	-1.12%
Adjustment for restatement & contributed capital			-	-	-		
Retained earnings, ending	**2,523,167**	**2,654,278**	**2,626,915**	**2,597,419**	**2,465,581**	**(131,838)**	**-5.08%**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2008/09 Budget

	Employee Health Ins.	Risk Managemt.	Information Services	Municipal Garage	Total Internal Serv.
Revenues & Other Financing Sources:					
Property Taxes					
TIF Revenues					
Other City Taxes					
Licenses & Permits					
Use of Money & Property	100,000	35,000	25,000	25,000	185,000
Intergovernmental					0
Charges for Services	2,544,600	799,187	644,292	1,219,040	5,207,119
Special Assessments					0
Miscellaneous		30,000	2,500		32,500
Bond Proceeds					0
Other financing sources					
Transfers In			45,000		45,000
Total Revenues & Other Sources	**2,644,600**	**864,187**	**716,792**	**1,244,040**	**5,469,619**
Expenditures & Other Financing Uses:					
Public Safety					0
Public Works					0
Culture & Recreation					0
Community & Economic Development					0
General Government					0
Debt Service					0
Capital Projects					0
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**0**
Business Type/Enterprises	2,848,074	864,187	642,589	1,246,607	5,601,457
Total Gov Activities & Business Exp.	**2,848,074**	**864,187**	**642,589**	**1,246,607**	**5,601,457**
Transfers Out					0
Total ALL Expenditures/Transfers Out	**2,848,074**	**864,187**	**642,589**	**1,246,607**	**5,601,457**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(203,474)	0	74,203	(2,567)	(131,838)
Estimated Beginning Fund Balance	**855,613**	**654,494**	**380,546**	**706,766**	**2,597,419**
Ending Fund Balance June 30	**652,139**	**654,494**	**454,749**	**704,199**	**2,465,581**

Employee Health Insurance Fund

The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees. Annually the fund undergoes an actuarial certification. The last review stated that, "the reserves held at the end of the plan year, February 2007, and the accrual rates established for use in the plan year beginning March 1, 2007 are in accordance with accepted actuarial standards consistently applied, are based on actuarial requirements of the State of Iowa, make good and sufficient provisions for all unpaid claims and other actuarial liabilities under the the terms of the plan and include appropriate provision for all actuarial items which ought to be established." The City plans to work with the City's independent claims administrator and to re-establish the Health Committee in hopes to find additional ways to save costs on future health insurance claims.

Financial Summary

The Employee Health Insurance Fund is projected to receive $2,644,600 in revenue and has expenditures budgeted for $2,848,074 in FY 2008/09. The budget will decrease the fund's equity to $652,139.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2004/05 through FY 2008/09
- Health Insurance expenditures by Plan Year, 2003-2008.
- Program Performance Indicators

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2004/05 THROUGH FY 2008/09
EMPLOYEE INSURANCE FUND

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	Inc (Dec) over FY 2007/08	
						Amount	Percent
Operating revenue:							
Intergovernmental							
Permits and licenses							
Charges for services	2,414,630	2,247,636	2,175,619	2,403,539	2,544,600	141,061	5.87%
Other				6,461			
Total operating revenue	**2,414,630**	**2,247,636**	**2,175,619**	**2,410,000**	**2,544,600**	**134,600**	**5.59%**
Operating expenses:							
Salaries and benefits	1,833,079	1,783,146	1,826,440				
Supplies and services	419,841	441,967	430,554	2,655,983	2,848,074	192,091	7.23%
Depreciation							
Total operating expenses	**2,252,920**	**2,225,113**	**2,256,994**	**2,655,983**	**2,848,074**	**192,091**	**7.23%**
Operating income(loss)	161,710	22,523	(81,375)	(245,983)	(303,474)	(57,491)	23.37%
Nonoperating income(expenses):							
Interest income	19,615	42,046	71,010	100,000	100,000	-	0.00%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	181,325	64,569	(10,365)	(145,983)	(203,474)	(57,491)	39.38%
Transfers in							
Transfers out	-	-					
Net income	**181,325**	**64,569**	**(10,365)**	**(145,983)**	**(203,474)**	(57,491)	39.38%
Retained earnings, beginning	766,067	947,392	1,011,961	1,001,596	855,613	(145,983)	-14.58%
Adjustment for restatement & contributed capital							
Retained earnings, ending	**947,392**	**1,011,961**	**1,001,596**	**855,613**	**652,139**	(203,474)	-23.78%

City of Bettendorf
FY 2008/09
Funding sources, Health Insurance

Sources:	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09
Employee Benefits Property tax levy	1,255,619	1,264,227	1,256,611	1,295,024	1,395,228
Utility Replacement Tax		57,075	57,119	55,795	59,042
Additional charges for services, General Fund		-	-	-	-
Charges for services, all other funds	1,082,567	848,992	748,605	857,089	945,729
Interest earnings	19,615	42,046	71,010	100,000	100,000
Payments from part-time employees, retirees & COBRA	76,444	77,341	76,321	73,000	73,000
Employee Premium Share			56,470	59,000	59,000
Fund balance (increase) or decrease	(181,325)	(64,569)	5,000	216,075	216,075
Total sources of funding for expenditures	**2,252,920**	**2,225,112**	**2,271,136**	**2,655,983**	**2,848,074**

CITY OF BETTENDORF, IOWA
FY 2008/09 Budget
Combining Statement of Cash Flows, Employee Health Insurance

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Projected	FY 2008/09 Projected
Cash Flows from Operating Activities:					
Receipts from customers and users	2,414,509	2,248,112	2,174,873	2,410,000	2,544,600
Receipts from other operating revenue	-	-	-	-	-
Payments to suppliers	(428,528)	(441,967)	(430,554)	(452,526)	(458,888)
Payments to claimants	(1,843,879)	(1,797,807)	(1,856,439)	(2,203,457)	(2,389,186)
Payments to employees	-	-	-	-	-
Net cash provided by (used in) operating activities	142,102	8,338	(112,120)	(245,983)	(303,474)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	-	-	-	-	-
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	-	-	-	-	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	-			
Net cash provided by (used in) capital and related financing activities	-	-	-	-	-
Cash Flows from Investing Activities, interest received	17,636	32,726	68,436	100,000	100,000
Net increase in cash and cash equivalents	159,738	41,064	(43,684)	(145,983)	(203,474)
Cash and cash equivalents:					
Beginning	**959,438**	**1,119,176**	**1,160,240**	**1,116,556**	**970,573**
Ending	**1,119,176**	**1,160,240**	**1,116,556**	**970,573**	**767,099**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	161,710	22,523	(81,375)	(245,983)	(303,474)
Depreciation	-	-	-	-	-
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(121)	476	(746)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable					
Increase (decrease) in claims payable	(10,800)	(14,661)	(29,999)		
Increase (decrease) in accrued liabilities					
Increase (decrease) in due to other governments	(8,687)	-	-	-	-
Net cash provided by (used in) operating activities	**142,102**	**8,338**	**(112,120)**	**(245,983)**	**(303,474)**

PROGRAM NAME: EMPLOYEE INSURANCE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: CITY ADMINISTRATION | **FUND: EMPLOYEE INSURANCE**

PROGRAM DESCRIPTION:

Maintain self insurance program and insure that cost containment is a priority. Establish a wellness committee to help our employees make healthy lifestyle choices creating a healthier workplace.

ANALYSIS:

The Employee Health Insurance fund was established to meet potential losses from medical and dental claims. Self insurance is in effect for all claims up to an aggregate stop loss of approximately $1,900,000 with a $50,000 per claim stop loss amount. All claim handling procedures are performed by a third party administrator and overseen by the Human Resources Director. Each year we bid the TPA and stop loss insurance services to guarantee competitive pricing. The level of health care benefits the city offers its employees is outstanding.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Charges for Services	2,247,636	2,175,619	2,403,539	2,544,600
Interest	42,046	71,010	100,000	100,000
Reimbursements	0	0	6,461	0
Transfers In	0	0	0	0
TOTAL REVENUES	**2,289,682**	**2,246,629**	**2,510,000**	**2,644,600**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	2,225,113	2,256,994	2,655,983	2,848,074
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**2,225,113**	**2,256,994**	**2,655,983**	**2,848,074**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: EMPLOYEE INSURANCE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: CITY ADMINISTRATION | **FUND: EMPLOYEE INSURANCE**

PERFORMANCE OBJECTIVES:

1. Administer Employee Benefit Programs which include health, dental, life and long-term disability insurance.
2. To provide wellness programs and education to decrease costs and ensure appropriate coverages to eligible employees.
3. Provide education and communication to employees to ensure thorough understanding of benefits available to them.
4. Continue labor health committee in surveying employee health care needed.
5. Continue wellness committee and programs.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Medical/dental enrollment - employee	61	69	69	69
2. Medical/dental enrollment - family	164	164	164	159
3. Medical/dental enrollment - retirees	4	6	6	6
4. Medical/dental enrollment - COBRA	4	2	2	0
5. Life enrollment	226	233	233	228
6. Long-term disability enrollment	226	233	233	228
7. Flex enrollment	80	80	80	110
WORKLOAD:				
1. # of labor management health committee meetings	5	5	5	5
2. Total charges submitted - all benefits	$2,300,000	$2,300,000	$2,300,000	$2,300,000
3. Total specific reimbursements	$230,000	$230,000	$230,000	$230,000
4. Ineligible charges denied	$18,000	$20,000	$20,000	$20,000
PRODUCTIVITY:				
1. % of time spent as insurance liaison	25%	25%	25%	25%
2. Total claims paid - all benefits	$1,800,000	$2,000,000	$2,000,000	$2,000,000
3. % of total claims paid - employee	40%	50%	50%	50%
4. % of total claims paid - spouse	30%	20%	20%	20%
5. % of total claims paid - children	30%	30%	30%	30%
EFFECTIVENESS:				
1. Ratio - payments/charges - all benefits	82%	82%	82%	82%
2. Avg. claim frequency per month per employee (med & dental)	4	4	4	4
3. Average age of employee	46	47	47	47
4. Average family size	3.6	3.6	3.6	3.6
5. Claims in excess of specific	2	3	3	3

Risk Management Fund

The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures. Effective with the 2004/05 budget the City has contracted the Iowa Communities Assurance Pool (ICAP) to provide property and liability insurance coverage for the City and Iowa Municipalities Workers' Compensation Association (IMWCA) to provide workers' compensation insurance.

Financial Summary

For FY 2008/09 the Risk Management Fund has budgeted for $864,187 in revenue and $864,187 in expenditures. Including interest income the fund is expected break even leaving the fund equity unchanged at $654,494 by fiscal year end.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2004/05 through FY 2008/09
- Property, Casualty and Workers Compensation Premiums Five Year Premium Comparison
- Program Performance Indicators

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2004/05 THROUGH FY 2008/09
RISK MANAGEMENT

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	Inc (Dec) over FY 2007/08	
						Amount	Percent
Operating revenue:							
Intergovernmental							
Permits and licenses							
Charges for services	721,005	853,736	819,568	753,482	799,187	45,705	6.07%
Other	7,724	46,804	60,112	32,700	30,000	(2,700)	-8.26%
Total operating revenue	**728,729**	**900,540**	**879,680**	**786,182**	**829,187**	**43,005**	**5.47%**
Operating expenses:							
Salaries and benefits							
Supplies and services	905,392	876,022	915,806	778,419	864,187	85,768	11.02%
Depreciation							
Total operating expenses	**905,392**	**876,022**	**915,806**	**778,419**	**864,187**	**85,768**	**11.02%**
Operating income(loss)	(176,663)	24,518	(36,126)	7,763	(35,000)	(42,763)	-550.86%
Nonoperating income(expenses):							
Interest income	5,762	7,677	14,985	35,000	35,000	-	0.00%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(170,901)	32,195	(21,141)	42,763	-		
Transfers in	170,000	15,000	25,000	-	-		
Transfers out	-	-					
Net income	**(901)**	**47,195**	**3,859**	**42,763**	**-**		
Retained earnings, beginning	561,578	560,677	607,872	611,731	654,494	42,763	6.99%
Adjustment for restatement & contributed capital							
Retained earnings, ending	**560,677**	**607,872**	**611,731**	**654,494**	**654,494**	**-**	**0.00%**

City of Bettendorf
Property, Casualty and Workers Compensation Premiums
Five Year Premium Comparison

Property	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Estimated	FY 2008/09 Renewal	% Change form FY 07/08 Actual to FY 2008/09 Renewal	$ Change from FY 07/08 Actual to FY 2008/09 Renewal
Property including Contents	122,859	107,641	110,163	88,275	91,505	85,562	-3.07%	(2,713.00)
General & Law Enforcement	82,657	91,836	93,187	101,498	101,498	97,776	-3.67%	(3,722.00)
Auto(including physical damage)	96,926	96,145	107,853	114,480	115,000	98,176	-14.24%	(16,304.00)
Public Official	13,888	13,959	11,960	11,960	12,000	16,363	36.81%	4,403.00
Excess	32,805	33,861	36,407	38,181	39,708	36,600	-4.14%	(1,581.00)
Total Property	349,135	343,442	359,570	354,394	359,711	334,477	-5.62%	(19,917.00)
Employee Dishonesty	1,299	1,432	1,365	1,363	1,432	1,432	5.06%	69.00
Liquor Liability/Dram	5,134	3,594	3,892	4,066	4,100	3,924	-3.49%	(142.00)
Workers Compensation	438,572	392,773	357,066	313,787	354,000	362,899	15.65%	49,112.00
Audit Premium(Workers Compensation)	3,740	15,936	6,982	(367)	2,000	500	236.24%	867.00
Sub-total Premium Renewal	797,880	757,177	728,875	673,243	721,243	703,232	4.45%	29,989.00
Underground Storage Tanks	-	783	1,500	1,154	1,500	1,250	8.32%	96.00
Total All Insurance	797,880	757,960	730,375	674,397	**722,743**	**704,482**	4.46%	30,085.00
Mod factor	**1.49**	**1.46**	**1.25**	**0.94**	**0.97**	**0.92**		

CITY OF BETTENDORF, IOWA
FY 2008/09 Budget
Combining Statement of Cash Flows, Risk Management

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Projected	FY 2008/09 Projected
Cash Flows from Operating Activities:					
Receipts from customers and users	720,370	834,321	835,730	753,482	799,187
Receipts from other operating revenue	7,724	46,804	60,112	32,700	30,000
Payments to suppliers	(896,973)	(899,714)	(979,168)	(778,419)	(864,187)
Payments to claimants	-	-	-	-	-
Payments to employees	-	-	-	-	-
Net cash provided by (used in) operating activities	(168,879)	(18,589)	(83,326)	7,763	(35,000)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	(1,168)	(921)	327	-	-
Operating transfers in	170,000	15,000	25,000	-	-
Operating transfers (out)	-	-	-	50,000	50,000
Net cash provided by noncapital financing activities	168,832	14,079	25,327	-	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	-	-	-	-	-
Cash Flows from Investing Activities, interest received	5,119	4,628	14,096	35,000	35,000
Net increase in cash and cash equivalents	5,072	118	(43,903)	42,763	-
Cash and cash equivalents:					
Beginning	**592,291**	**597,363**	**597,481**	**553,578**	**596,341**
Ending	**597,363**	**597,481**	**553,578**	**596,341**	**596,341**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(176,663)	24,518	(36,126)	7,763	(35,000)
Depreciation	-	-	-	-	-
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(635)	(19,415)	16,162	-	-
(Increase) in inventories	-	-	(78,447)	-	-
(Increase) in due from other governments	-	-	15,085	-	-
Increase (decrease) in accounts payable		(23,692)			
Increase (decrease) in claims payable					
Increase (decrease) in accrued liabilities					
Increase (decrease) in due to other governments	8,419	-	-	-	-
Net cash provided by (used in) operating activities	**(168,879)**	**(18,589)**	**(83,326)**	**7,763**	**(35,000)**

PROGRAM NAME: RISK MANAGEMENT | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: CITY ADMINISTRATION | **FUND: RISK MANAGEMENT**

PROGRAM DESCRIPTION:

To minimize the loss of City resources and assets by properly administering the risk management and insurance functions of the City.

ANALYSIS:

The Risk Management fund reports premiums and deductibles for general liability and property claims. The City purchases commercial insurance for general liability and property claims. Law enforcement liability and public official liability include a deductible up $50,000. The primary limits for each line of coverage are protected by an excess liability policy. Claims for these lines of coverage are adjusted by the carrier's representative.

Premiums for property, liability and workers compensation have decreased almost 6% from FY 06/07. This is largely due to the work comp claims experience and audit of property.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Charges for services	853,736	819,571	753,482	799,187
Interest	7,675	14,984	35,000	35,000
Miscellaneous	46,804	60,112	32,700	30,000
Transfers In	15,000	25,000	0	0
TOTAL REVENUES	**923,215**	**919,667**	**821,182**	**864,187**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	6,239	4,922	6,500	6,500
Services & Commodities	869,782	910,883	771,919	857,687
Capital Expenditures	0	0	0	0
Transfers Out	0	0	0	0
TOTAL APPROPRIATIONS	**876,021**	**915,805**	**778,419**	**864,187**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: RISK MANAGEMENT | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: CITY ADMINISTRATION | **FUND: RISK MANAGEMENT**

PERFORMANCE OBJECTIVES:

1. Coordinate quarterly labor/management safety committee meetings.
2. Maintain an employee safety recognition program.
3. Through safety committee, provide information to departments on safety related matters.
4. Facilitate and/or coordinate safety orientation to new employees and ongoing mandatory training.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. Value of property insured	$60,000,000	$61,000,000	$61,000,000	$61,000,000
2. Incidents reported: property, auto, general liability	25	25	25	25
3. Work related injuries	30	25	25	22
WORKLOAD:				
1. # of property claims processed	3	7	7	7
2. # of liability claims processed	22	22	22	22
3. # of worker's comp claims processed	30	25	25	22
4. # of lost work days	200	60	60	60
5. # of claims under deductibles	25	25	25	20
PRODUCTIVITY:				
1. $ of liability claims paid	$25,000	$25,000	$25,000	$25,000
2. Liability claims closed without payments	20	20	20	20
3. Worker's comp claims closed	30	25	25	25
EFFECTIVENESS:				
1. % of increase in insurance coverage cost from previous FY	15%	13%	13%	7%
2. % of general liability claims closed without payment/auto claim	15%	15%	15%	15%
3. Total loss $ not covered, including deductibles (P1-E3)	$25,000	$25,000	$25,000	$25,000
4. $ of reimbursements for damages under deductibles	$25,000	$25,000	$25,000	$25,000

Municipal Garage Fund

The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City. This fund is basically budgeted to break even. The goal of the fund is to charge back to the other City departments only the amount needed to cover operating expenses, including depreciaton and any capital equipment.

Financial Summary

Operating budgets for the Municipal Garage Fund are set at revenues of $1,244,040 and expenditures of $1,246,607 for FY 2008/09. The ending fund equity balance is expected to be $704,199.

Expenditures by Function	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2007/09 Budget	$ Inc (Dec) from 08	% Inc (Dec) from 08
Public Works:							
Building Maintenance	1,802	2,890	3,116	4,200	4,000	(200)	-4.76%
Maintenance Garage	954,329	1,090,918	1,158,235	1,230,938	1,242,607	11,669	0.95%
Total Municipal Garage	**956,131**	**1,093,808**	**1,161,351**	**1,235,138**	**1,246,607**	**11,469**	**0.93%**
Total Expenditures by Function	**956,131**	**1,093,808**	**1,161,351**	**1,235,138**	**1,246,607**	**11,469**	**0.93%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	252,417	264,651	267,980	275,000	288,222	13,222	4.81%
Part-time/Temporary Employees	17,393	19,071	14,141	13,000	12,444	(556)	-4.28%
Contract help	-	-	-	-	-	-	
Overtime	1,786	2,290	1,566	3,000	2,200	(800)	-26.67%
Retirement contributions	39,251	41,177	43,474	49,111	48,364	(747)	-1.52%
Health, Dental, Life Insurance	56,899	57,027	50,462	56,183	59,588	3,405	6.06%
Other pay	1,000	1,000	1,750	1,650	1,650	-	0.00%
Total Salaries & Benefits	**368,746**	**385,216**	**379,373**	**397,944**	**412,468**	**14,524**	**3.65%**
Operating expenditures							
Staff development (Conferences, travel & training)	90	183	390	1,375	1,375	-	0.00%
Repair, maintenance & utilities	122,000	123,541	133,304	133,675	127,200	(6,475)	-4.84%
Risk Management	13,884	14,958	14,958	11,834	15,361	3,527	29.80%
Contractual services	10,967	10,774	9,904	11,271	11,253	(18)	-0.16%
Operating expenditures	437,405	551,243	612,162	669,039	668,950	(89)	-0.01%
Minor equipment	3,039	7,893	11,260	10,000	10,000	-	0.00%
Total Operating expenditures	**587,385**	**708,592**	**781,978**	**837,194**	**834,139**	**(3,055)**	**-0.36%**
Total Expenditures by Category	**956,131**	**1,093,808**	**1,161,351**	**1,235,138**	**1,246,607**	**11,469**	**0.93%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2004/05 THROUGH FY 2008/09
MUNICIPAL GARAGE

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	Inc (Dec) over FY 2007/08 Amount	Inc (Dec) over FY 2007/08 Percent
Operating revenue:							
Intergovernmental							
Permits and licenses	-	-					
Charges for services	920,055	1,105,349	1,106,107	1,209,472	1,219,040	9,568	0.79%
Other	-	5,806	873	1,608			
Total operating revenue	**920,055**	**1,111,155**	**1,106,980**	**1,211,080**	**1,219,040**	**7,960**	**0.66%**
Operating expenses:							
Salaries and benefits	383,114	385,216	378,723	397,944	412,468	14,524	3.65%
Supplies and services	541,862	675,824	746,644	805,994	802,939	(3,055)	-0.38%
Depreciation	31,155	32,768	35,983	31,200	31,200	-	0.00%
Total operating expenses	**956,131**	**1,093,808**	**1,161,350**	**1,235,138**	**1,246,607**	**11,469**	**0.93%**
Operating income(loss)	(36,076)	17,347	(54,370)	(24,058)	(27,567)	(3,509)	14.59%
Nonoperating income(expenses):							
Interest income	6,815	11,774	30,852	25,000	25,000	-	0.00%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(29,261)	29,121	(23,518)	942	(2,567)	(3,509)	-372.51%
Transfers in							
Transfers out	-	-					
Net income	**(29,261)**	**29,121**	**(23,518)**	**942**	**(2,567)**	**(3,509)**	**-372.51%**
Retained earnings, beginning	729,482	700,221	729,342	705,824	706,766	942	0.13%
Adjustment for restatement & contributed capital							
Retained earnings, ending	**700,221**	**729,342**	**705,824**	**706,766**	**704,199**	**(2,567)**	**-0.36%**

CITY OF BETTENDORF, IOWA
FY 2008/09 Budget
Combining Statement of Cash Flows, Municipal Garage

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Projected	FY 2008/09 Projected
Cash Flows from Operating Activities:					
Receipts from customers and users	920,055	1,105,349	1,106,005	1,209,472	1,219,040
Receipts from other operating revenue	-	5,806	873	1,608	-
Payments to suppliers	(535,619)	(630,350)	(718,278)	(805,994)	(802,939)
Payments to claimants	-	-	-	-	-
Payments to employees	(381,242)	(382,268)	(380,072)	(397,944)	(412,468)
Net cash provided by (used in) operating activities	3,194	98,537	8,528	7,142	3,633
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	-	-	-	-	-
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	-	-	-	-	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	(6,440)	-	(350,000)	-
Net cash provided by (used in) capital and related financing activities	-	(6,440)	-	(350,000)	-
Cash Flows from Investing Activities, interest received	6,240	7,717	28,556	25,000	25,000
Net increase in cash and cash equivalents	9,434	99,814	37,084	(317,858)	28,633
Cash and cash equivalents:					
Beginning	**395,536**	**404,970**	**504,784**	**541,868**	**224,010**
Ending	**404,970**	**504,784**	**541,868**	**224,010**	**252,643**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(36,076)	17,347	(54,370)	(24,058)	(27,567)
Depreciation	31,155	32,768	35,983	31,200	31,200
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	-	-	(102)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable		45,474	28,366		
Increase (decrease) in claims payable					
Increase (decrease) in accrued liabilities	1,872	2,948	(1,349)		
Increase (decrease) in due to other governments	6,243	-	-	-	-
Net cash provided by (used in) operating activities	**3,194**	**98,537**	**8,528**	**7,142**	**3,633**

PROGRAM NAME: MUNICIPAL GARAGE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: MUNICIPAL GARAGE**

PROGRAM DESCRIPTION:

Maintain vehicles and equipment in a safe and useful condition at all times. Make use of the trend analysis capabilities of the computerized fleet system, monitor the work efficiencies of the garage, and continue to provide a preventive maintenance program for all departments.

ANALYSIS:

Staff continues to provide timely preventive maintenance and repairs to city vehicles from all departments. Our proven preventive maintenance program continues to hold down the number of breakdowns compared to routine maintenance to below 50%.
The hourly rate has increased to $80.00 offset the increased overhead costs.

The cost of fuel has continued to increase and is projected to fluctuate throughout the coming year. The budget includes the projected increases. The Staff has explored several fuel alternatives and or additives in an attempt to increase fuel efficiency. Most have proven to be cost prohibitive.

Staff will continue to upgrade the Garage diagnostic equipment needed to keep pace with the changing technology that is incorporated in the newer vehicles and equipment.

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 AMENDED	2007/08 ESTIMATE	2007/09 BUDGET
REVENUE SUMMARY:				
Charges For Services	1,105,352	1,106,209	1,209,472	1,219,040
Interest	11,774	30,852	25,000	25,000
Federal Grant	0	0	0	0
Refunds & Reimbursements	5,806	771	1,608	0
Transfer In from General	0	0	0	0
TOTAL REVENUES	**1,122,932**	**1,137,832**	**1,236,080**	**1,244,040**
APPROPRIATION SUMMARY:				
Salaries & Wages	286,011	283,688	291,000	302,866
Employee Benefits & Costs	99,204	95,685	106,944	109,602
Staff Development	183	390	1,375	1,375
Services & Commodities	675,644	745,605	804,619	801,564
Capital Expenditures	0	0	0	0
Depreciation	32,768	35,983	31,200	31,200
TOTAL APPROPRIATIONS	**1,093,810**	**1,161,351**	**1,235,138**	**1,246,607**
Acquisition of Capital Assets	0	0		
AUTHORIZED POSITIONS:				
Public Works Director	0.05	0.05	0.05	0.05
Deputy Public Works Director			0.06	0.06
Lead Mechanic	0.00	0.00	0.00	0.00
Mechanic	4.00	4.00	4.00	4.00
Parts Inventory Control Clerk	1.00	1.00	1.00	1.00
Public Works Coordinator	0.05	0.05	0.05	0.05
Laborer/Part-Time	0.75	0.75	0.75	0.50
Garage Supervisor	0.50	0.50	0.50	0.50
Admin./Finance	0.025	0.025	0.015	0.015
TOTAL POSITIONS	**6.375**	**6.375**	**6.425**	**6.175**

PROGRAM NAME: MUNICIPAL GARAGE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: MUNICIPAL GARAGE**

PERFORMANCE OBJECTIVES:

1. To keep percentage of call backs to total repairs at no more than 1%.
2. To increase PM checklist items completed by - 10%.
3. Continually adjust inventory to eliminate obsolete or unused parts.
4. Increase the ratio of scheduled maintenance vs. unscheduled maintenance to 50% or greater.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 TARGET	2007/08 TARGET	2007/09 TARGET
DEMAND:				
1. Fleet size (vehicles and equipment)	405	415	418	418
2. Repair and maintenance requests	500	520	525	525
3. Gallons of fuel required	160,000	170,000	170,000	190,000
WORKLOAD:				
1. # of vehicles for unscheduled maintenance	3,000	300	300	300
2. # of fuel gallons dispensed	160,000	170,000	170,000	190,000
3. # of vehicle specs prepared	2	5	8	8
4. # of vehicles for scheduled maintenance	1,800	1,800	1,800	1,800
PRODUCTIVITY:				
1. Labor costs per hour	$60	$60	$80	$80
2. Cost per work order	$124.00	$130.00	$150.00	$150.00
EFFECTIVENESS:				
1. % of call back to total vehicle repairs	1%	1%	1%	1%

Information Services / GIS

This fund was established to account for services provide by the Information Services department to the rest of the City.

Financial Summary

Operating budgets for the IS / GIS Fund are set at revenues of $716,792 and expenditures of $642,589 for FY 2008/09. The ending fund equity balance is expected to be $454,749.

Expenditures by Function	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2007/09 Budget	$ Inc (Dec) from 08	% Inc (Dec) from 08
Finance:							
Information Services	550,527	553,004	525,545	644,010	642,589	(1,421)	-0.22%
GIS	49,873	51,433	65,294	-	-	-	
Total Information Services	**600,400**	**604,437**	**590,839**	**644,010**	**642,589**	**(1,421)**	**-0.22%**
Total Expenditures by Function	**600,400**	**604,437**	**590,839**	**644,010**	**642,589**	**(1,421)**	**-0.22%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	276,652	292,370	269,605	261,500	278,139	16,639	6.36%
Part-time/Temporary Employees	-	-	-	-	-	-	
Contract help	-	-	-	-	-	-	
Overtime	187	487	10,849	10,000	10,000	-	0.00%
Retirement contributions	40,412	42,706	43,324	42,770	46,350	3,580	8.37%
Health, Dental, Life Insurance	52,180	48,334	41,075	49,500	42,000	(7,500)	-15.15%
Other pay	3,570	3,900	3,900	3,400	3,200	(200)	-5.88%
Total Salaries & Benefits	**373,001**	**387,797**	**368,753**	**367,170**	**379,689**	**12,519**	**3.41%**
Operating expenditures							
Staff development (Conferences, travel & training)	2,659	6,506	1,450	33,500	33,500	-	0.00%
Repair, maintenance & utilities	168,271	148,160	162,549	182,640	168,700	(13,940)	-7.63%
Risk Management	-	-	-	-	-	-	
Contractual services	-	-	-	-	-	-	
Operating expenditures	49,299	56,025	55,206	55,700	55,700	-	0.00%
Minor equipment	7,170	5,949	2,881	5,000	5,000	-	0.00%
Total Operating expenditures	**227,399**	**216,640**	**222,086**	**276,840**	**262,900**	**(13,940)**	**-5.04%**
Total Expenditures by Category	**600,400**	**604,437**	**590,839**	**644,010**	**642,589**	**(1,421)**	**-0.22%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2004/05 THROUGH FY 2008/09
INFORMATION SERVICES / GIS

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Budget	FY 2008/09 Budget	Inc (Dec) over FY 2007/08 Amount	Inc (Dec) over FY 2007/08 Percent
Operating revenue:							
Intergovernmental							
Permits and licenses	-	-	-				
Charges for services	552,083	547,093	524,970	644,292	644,292	-	0.00%
Other	50	325	-	2,500	2,500		
Total operating revenue	**552,133**	**547,418**	**524,970**	**646,792**	**646,792**	**-**	**0.00%**
Operating expenses:							
Salaries and benefits	373,001	387,797	368,754	367,170	379,689	12,519	3.41%
Supplies and services	227,399	216,640	222,083	276,840	262,900	(13,940)	-5.04%
Depreciation							
Total operating expenses	**600,400**	**604,437**	**590,837**	**644,010**	**642,589**	**(1,421)**	**-0.22%**
Operating income(loss)	(48,267)	(57,019)	(65,867)	2,782	4,203	1,421	51.08%
Nonoperating income(expenses):							
Interest income	6,347	9,041	18,983	25,000	25,000	-	0.00%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(41,920)	(47,978)	(46,884)	27,782	29,203	1,421	5.11%
Transfers in	36,811	38,204	49,545	45,000	45,000	-	0.00%
Transfers out	-	-	-				
Net income	**(5,109)**	**(9,774)**	**2,661**	**72,782**	**74,203**	**1,421**	**1.95%**
Retained earnings, beginning	319,986	314,877	305,103	307,764	380,546	72,782	23.65%
Adjustment for restatement & contributed capital							
Retained earnings, ending	**314,877**	**305,103**	**307,764**	**380,546**	**454,749**	**74,203**	**19.50%**

CITY OF BETTENDORF, IOWA
FY 2008/09 Budget
Combining Statement of Cash Flows, Information Services

	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Projected	FY 2008/09 Projected
Cash Flows from Operating Activities:					
Receipts from customers and users	552,083	547,093	524,970	644,292	644,292
Receipts from other operating revenue	50	325	-	2,500	2,500
Payments to suppliers	(226,608)	(222,586)	(217,243)	(276,840)	(262,900)
Payments to claimants	-	-	-	-	-
Payments to employees	(363,219)	(398,492)	(365,453)	(367,170)	(379,689)
Net cash provided by (used in) operating activities	(37,694)	(73,660)	(57,726)	2,782	4,203
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	36,811	38,204	49,545	45,000	45,000
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	36,811	38,204	49,545	45,000	45,000
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	-	-	-	-	-
Cash Flows from Investing Activities, interest received	5,719	6,668	18,095	25,000	25,000
Net increase in cash and cash equivalents	4,836	(28,788)	9,914	72,782	74,203
Cash and cash equivalents:					
Beginning	**355,246**	**360,082**	**331,294**	**341,208**	**413,990**
Ending	**360,082**	**331,294**	**341,208**	**413,990**	**488,193**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(48,267)	(57,019)	(65,867)	2,782	4,203
Depreciation	-	-	-	-	-
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	6,489	-	6,350	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable		(18,646)	4,840		
Increase (decrease) in claims payable					
Increase (decrease) in accrued liabilities	3,293	2,005	(3,049)		
Increase (decrease) in due to other governments	791	-	-	-	-
Net cash provided by (used in) operating activities	**(37,694)**	**(73,660)**	**(57,726)**	**2,782**	**4,203**

PROGRAM NAME: INFORMATION PROCESSING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FINANCE | **FUND: INFORMATION SERVICES/GIS**

PROGRAM DESCRIPTION:

The Information Technology department is responsible for providing information technology and communication to all departments. The major activities of this division include coordinating the use of computers and other information systems throughout the City, developing security measures to protect the City's information systems, providing ongoing user training and keeping abreast of current technology.

ANALYSIS:

The Information Technology department will continue to support, operate and manage information technology applications, databases and communication networks in a reliable and efficient manner.

Current challenges facing the department are:
- Enhance user productivity through in-house training and education
- Achieve 99.99 percent up-time within supported operations
- Provided after hours assistance to the City's 24 hour departments with limited use of overtime
- Utilization of the HELP line
- Maintain continuous updates to the GIS system
- Integrate new technologies and replace equipment with limited budget dollars

Two significant projects: The replacement of our telephone system and the AS/400 financial system will carry over from the FY 2007/08 due to a decrease in personnel.

Significant projects for the FY 2008/09 include:
- City wide fiber management
- Replacement of approximately 50 computers
- Developing a long range technology plan
- Expand wireless network
- Implementing E-commerce
- Expand City wide document imaging
- Work closely with Scott County to implement a County wide GIS system

PROGRAM FINANCIAL INFORMATION	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 ESTIMATE	2008/09 BUDGET
REVENUE SUMMARY:				
Charges for Services	547,093	524,970	644,292	644,292
Interest	9,042	18,984	25,000	25,000
Miscellaneous	325	0	0	0
Transfers In	38,204	49,545	47,500	47,500
TOTAL REVENUES	**594,664**	**593,499**	**716,792**	**716,792**
APPROPRIATION SUMMARY:				
Salaries & Wages	296,758	284,353	274,900	291,339
Employee Benefits & Costs	91,041	84,400	92,270	88,350
Staff Development	6,506	1,450	33,500	33,500
Services & Commodities	210,133	220,635	243,340	229,400
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**604,438**	**590,838**	**644,010**	**642,589**
AUTHORIZED POSITIONS:				
IT Manager	0.00	0.00	1.00	1.00
Information Systems Coordinator	5.00	5.00	3.00	3.00
Network Systems Technician	0.00	0.00	0.00	0.00
TOTAL POSITIONS	**5.00**	**5.00**	**4.00**	**4.00**

PROGRAM NAME: INFORMATION PROCESSING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FINANCE | **FUND: INFORMATION SERVICES**

PERFORMANCE OBJECTIVES:

1. Reduce user support calls by offering (in-house) basic computer training sessions.
2. Standardize all city computer equipment and application software.
3. Provide a stable software, hardware, and voice environment to assist city staff in their daily jobs.
4. Help reduce paper storage through efficient usage of computerization and document imaging.
5. Assist city staff in providing more efficient service to the citizens of Bettendorf at a reasonable cost.
6. To manage the turnaround time for work orders to no more than five days.

PERFORMANCE INDICATORS	2005/06 ACTUAL	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET
DEMAND:				
1. # of users (city/home access)	300	300	300	300
2. # of PC's	255	255	324	337
3. # of printers	135	135	90	90
4. # of hours of AS/400 uptime	8,640	8,640	8,640	8,640
5. # of hours of LAN uptime	8,760	8,760	8,760	8,760
6. # of telephone ports (phones, modems, cards, etc.)	790	790	790	790
WORKLOAD:				
1. # of help desk requests per year	5,200	5,200	5,200	5,200
2. # of hours spent on system maintenance and upgrades	5,200	5,200	5,200	5,200
3. # of hours spent on user training	500	500	500	500
4. # of hours spent on customer service/custom programming	4,400	4,400	4,400	4,400
PRODUCTIVITY:				
1. % of time spent on server management	15%	15%	15%	15%
2. % of time spent on network management	10%	10%	10%	10%
3. % of time spent on customer service	50%	50%	50%	50%
4. % of time spent on GIS management	10%	10%	10%	10%
5. % of time spent on dispatch center	15%	15%	15%	15%
EFFECTIVENESS:				
1. % of resolved support/problem calls	100.00%	100.00%	100.00%	100.00%
2. % of "on-line" hours - LAN	100.00%	100.00%	100.00%	100.00%
3. % of "on-line" hours - AS/400	98.60%	98.60%	98.60%	98.60%
4. % of disk utilization's LAN/AS/400	75%/50%	75%/50%	75%/50%	75%/50%
5. Average # of days for work order turnaround, request to completion	<1	<1	<1	<1


Bettendorf
IOWA
a premier city

Bettendorf Community Profile 408-422

Financial Management Policies 423-428

Investment Policy 429-433

Program Performance Budgeting System 434-436

Basis of Accounting 437-438

Statement of Revenue, Expenditures and Changes in Fund Balance FY 2007/08 Budget 440-449

Budget Summaries by Department & Category 450-451

Salaries & Benefits, 5-year History 452

Operating Expenditures, 5-year History 453

Capital Expenditures, 5-year History 454

Debt Service Expenditures, 5-year History 455

Department Budgets, 5-year History 456

Glossary 457-462

Iowa State Budget Forms 463-470

Community Profile 2008-2009

HISTORY

Bettendorf, Iowa lies in the area of the original Wisconsin Territory and was purchased from the Sac and Fox Indians in the Black Hawk Purchase in 1832. The area was opened to homesteaders in 1840. The original town on the site was named Lillienthal, after an early tavern and dance hall owner. The city was renamed Gilbert in 1858, honoring Elias Gilbert, who plotted the original town. At that time, the predominately German residents were employed as farmers, skilled laborers, and small business operators.

At the turn of the century, William and Joseph Bettendorf proposed to the townspeople that they would move their iron wagon business from Davenport to Gilbert if the city would purchase the old Gilbert farm for them as a location for their factory. Donations were solicited from area residents and businesses to raise the $15,000 to purchase the property and the factory was moved to Gilbert. In January of 1903, the town of 440 citizens petitioned for incorporation, requesting a name change to Bettendorf in honor of the brothers whose factory was so important to the early development of the city.

GEOGRAPHY

Encompassing an area of 21.4 square miles, Bettendorf is located at latitude 41 degrees 32 minutes north, longitude 90 degrees 30 minutes west, at an elevation of 565 feet on the southeast border of Iowa on the Mississippi River. It is within 175 miles of Chicago and Des Moines, within 360 miles of Kansas City and Minneapolis, 300 miles from Omaha, and 250 miles from St. Louis.

Bettendorf has a temperate continental climate, with a wide temperature range throughout the year. The average winter temperature is 26.7 degrees and the average summer temperature is 70.9 degrees. The mean annual temperature is 50.1 degrees. Precipitation usually is well distributed throughout the year, with an average annual rainfall of 32.79 inches and an average annual snowfall of 30.6 inches. According to the National Climatic Data Center, substantial weather changes frequently occur at three- or four-day intervals, as a result of the area being in proximity to some of the most important storm tracks.

POPULATION CHARACTERISTICS

When the City of Bettendorf was incorporated in 1903, a year after the Bettendorf brothers moved their factory to the City, the population was 440. Growth was slow in the early years. At the time of World War II, there were still fewer than 4,000 residents. Rapid growth in manufacturing and general business activities caused an acceleration of population growth in the 1950s and 1960s. The opening of the Alcoa plant at the edge of the City in Riverdale in 1948 was particularly important to the City's growth. Bettendorf more than doubled its population between 1960 and 1980. Population growth has continued through the following decades. Bettendorf's population increased 2.8% from 1980 - 1990 and 11.1% from 1990 - 2000.

POPULATION TRENDS, BETTENDORF, IOWA

1950	5,132	
1960	10,534	
1970	22,126	
1980	27,381	
1990	28,132	
1996	30,976	(Special Census)
2000	31,275	

Source: U.S. Census

SEX & AGE

Bettendorf's population is 48.5% male and 51.5% female - similar to the averages for the State of Iowa as a whole. The median age in the City is 38.7 years - slightly higher than the state average of 34.0.

The chart below shows age breakdowns for the City and compares the percentage of the population in different age categories with Scott County and the State of Iowa. Bettendorf's figures don't vary much from the county and state norms except in the 35 - 54 category and the over-75 group. Residents 35 - 54 years old account for 31% of Bettendorf's population compared to 26% for Scott County and 24% for the state as a whole. Bettendorf's over-75 population is 3.9% of the total compared to 4.8% in the county and 7.2% in the state. Bettendorf also has a slightly larger elementary school age population with 16.5% in the 5 - 14 year old age group compared to 16.0% in Scott County and 14.9% in Iowa. Bettendorf's population, along with the rest of the state and nation, aged considerably between 1980 and 1990. The following chart compares age breakdowns for the City in the last two censuses for which figures are available.

IOWA POPULATIONS AND PERCENTAGE CHANGES BY YEAR

Date:	1950	1960	1970	1980	1990	2000
City of Bettendorf, Scott County, Iowa						
Population:	5,132	10,534	22,126	27,381	28,139	31,275
Absolute change:		5,402	11,592	5,255	758	3,136
Percent change:		105.26%	110.04%	23.75%	2.77%	11.14%
City of Davenport, Scott County, Iowa						
Population:	74,549	88,981	98,469	103,264	95,333	98,359
Absolute change:		14,432	9,488	4,795	-7,931	3,026
Percent change:		19.36%	10.66%	4.87%	-7.68%	3.17%
City of Eldridge, Scott County, Iowa						
Population:	376	583	1,535	3,279	3,378	4,159
Absolute change:		207	952	1,744	99	781
Percent change		55.05%	163.29%	113.62%	3.02%	23.12%
City of LeClaire, Scott County, Iowa						
Population:	1,124	1,546	2,520	2,899	2,734	2,847
Absolute change:		422	974	379	-165	113
Percent change:		37.54%	63.00%	15.04%	-5.69%	4.13%

Source: U.S. Census Bureau

POPULATION BY AGE: BETTENDORF, SCOTT COUNTY AND IOWA

BETTENDORF			SCOTT COUNTY		IOWA	
Age	**Total Number**	**Percent of Total**	**Total Number**	**Percent of total**	**Total Number**	**Percent of Total**
- 5	1,924	6.2%	10,989	6.9%	188,413	6.4%
5 - 14	4,717	15.1%	23,685	14.9%	413,150	14.1%
15 - 19	2,299	7.4%	11,698	7.4%	226,420	7.7%
20 - 34	4,947	15.8%	32,148	20.3%	566,723	19.4%
35 - 54	10,475	33.5%	47,684	30.0%	837,993	28.6%
55 - 64	3,035	9.7%	13,787	8.7%	257,412	8.8%
65 - 74	2,040	6.5%	9,611	6.1%	211,935	7.2%
75 -	1,838	5.9%	9,066	5.7%	224,278	7.7%
	31,275		**158,668**		**2,926,324**	

Source: U. S. Census

BETTENDORF POPULATION BY AGE

	1990		2000	
AGE	NUMBER	PERCENT	NUMBER	PERCENT
-5	1,910	6.8%	1,924	6.2%
5-14	4,631	16.5%	4,717	15.1%
15-19	1,985	7.1%	2,299	7.4%
20-34	5,644	20.1%	4,947	15.8%
35-54	8,719	31.0%	10,475	33.5%
55-64	2,417	8.6%	3,035	9.7%
65-74	1,738	6.2%	2,040	6.5%
75-	1,088	3.9%	1,838	5.8%

RACE & LANGUAGE

Minorities comprise 5.0% of Bettendorf's population. This is slightly lower than the statewide figure of 6.1% but considerably lower than the 11.5% minority population in Scott County. Bettendorf's population is 2.5% Hispanic compared to 4.1% in Scott County and 2.8% in the state as a whole. The percentage of persons five years and older speaking a language at home other than English was 5.3% according to the 2000 U.S. Census.

* Hispanic is an ethnicity, with its count being associated with any of the races.

EDUCATIONAL LEVEL

Bettendorf residents have a high level of educational attainment according to the 2000 U.S. Census. High school graduates comprise 92.6% of residents 25 years of age or older in Bettendorf. The comparable figure for Iowa as a whole is 86.1%. Bettendorf has a particularly high proportion of residents who are college graduates. Residents with four or more years of college represent 38.8% of the population in Bettendorf, compared to 24.9% in Scott County and 21.2% in the state of Iowa.

OCCUPATION

In the 2000 U.S. Census there were 16,721 people 16 years and over in Bettendorf who were listed as being in the labor force. Of these, 55% were male and 45% were female. The chart below shows occupation categories for the City. A substantially larger proportion of Bettendorf residents were employed in managerial, professional, administrative, technical, sales, and administrative support occupations than in the state as a whole in the 2000 U.S. Census.

EMPLOYED PERSONS BY OCCUPATION

(16 years of age and older)

Occupation	Bettendorf	Iowa
Managerial, Professional, Administrative	42.2%	31.3%
Technical, Sales, Administrative Support	27.9%	25.9%
Service	12.2%	14.8%
Farming, Forestry, Fishing	.1%	1.1%
Precision Production, Craft & Repair	11.5%	18.1%
Operators, Fabricators, Laborers	6.1%	8.9%

Source: 2000 U. S. Census

TOP EMPLOYERS IN SCOTT COUNTY 2005

Employer	Business	# of employees
Aluminum Company of America	Aluminum processing	1,000+
MidAmerican	Utilities	1,000+
Kraft Foods, Inc.	Processed foods	1,000+
Genesis Medical Center	Health Care	1,000+
Genesis Medical Center	Medical	1,000+
APAC Customer Service	Telemarketing	1,000+
Deere & Co.	Farm equipment	500 to 999
Isle of Capri	Riverboat casino	500 to 999
Rhythm City Casino	Riverboat casino	500 to 999
United Parcel Service	Parcel delivery	500 to 999
Lujack Auto Plaza	Vehicle Sales	500 to 999
Nestle Purina Petcare Co	Pet Products	500 to 999
Target	Retail Sales	500 to 999
Burns International Sec Svcs	Security Services	250 to 499
FBG Service Corp	Service	250 to 499
Palmer College of Chiropractic	Education	250 to 499
QC Advertiser	Publication	250 to 499
Von Hoffman Graphics Inc.	Printer	250 to 499
St Ambrose University	Education	250 to 499
Scott Community College	Education	250 to 499

INCOME LEVEL

Bettendorf has consistently had household incomes above state and national averages. Listed below are estimates for household and per capita income from Editor & Publisher Market Guide, 2004.

PROJECTED 2004 HOUSEHOLD INCOME

Bettendorf	$73,576
Davenport	$50,731
Scott County	$61,606
Iowa	$58,988
U.S.A.	$66,126

PROJECTED 2004 PER CAPITA INCOME

Bettendorf	$29,491
Davenport	$20,285
Scott County	$24,329
Iowa	$23,279
U.S.A.	$24,853

BETTENDORF HOUSEHOLD INCOME DISTRIBUTION

	1990 Census		1996 Estimate		2000 Census	
$ 0-9,999	757	6.9%	567	4.5%	614	4.9%
$10k-14,999	713	6.5%	509	4.1%	565	4.5%
$15k-24,999	1,576	14.4%	1,371	10.9%	1,190	9.6%
$25k-34,999	1,612	14.7%	1,188	9.5%	1,211	9.7%
$35k-49,999	2,353	21.5%	1,947	15.5%	2,014	16.2%
$50k-74,999	2,502	22.8%	2,896	23.1%	2,908	23.3%
$75k-99,999	850	7.8%	2,026	16.1%	1,821	14.6%
$100k-149,999	376	3.4%	1,484	11.8%	1,377	11.1%
$150,000+	217	2.0%	561	4.5%	759	6.1%

NATIVITY & MOBILITY

Bettendorf has a mobile population. Census data from 2000 shows that only 57.6% of Bettendorf residents five years and over were born in Iowa. The comparable figure for the state as a whole is 77.2%.

HOUSING

Census data shows a substantial increase in the number of housing units in the City from 1990 to 2000. In 2000 there were 13,051 housing units in the City - a 17.9% jump from the 1990 figure of 11,063. While not as dramatic as the 50% growth in the number of units from the 1970 to the 1980 census, the figures show that residential growth continues to be steady in Bettendorf.

Of the total occupied housing units in the Census, 22% are renter-occupied. Renters pay a median gross rent in Bettendorf of $572 compared to $496 in Scott County.

NUMBER AND VALUATION OF PERMITS ISSUED FOR NEW SINGLE FAMILY DWELLINGS

Bettendorf 1993-2007

Year	Permits Issued	Valuation
1993	191	$21,246,110
1994	165	$14,877,404
1995	97	$10,381,710
1996	136	$21,807,404
1997	121	$52,308,493
1998	143	$53,243,529
1999	158	$44,998,573
2000	143	$45,339,525
2001	144	$40,678,917
2002	85	$71,998,617
2003	120	$57,729,471
2004	146	$68,651,169
2005	194	$66,134,674
2006	289	$89,421,985
2007	121	$46,196,476

Source: City of Bettendorf Building Department (FY July 1 – June 30)

COMMUNITY GOVERNMENT

Bettendorf has a Mayor-Council form of government. The Mayor and Council members serve four-year terms. It is the responsibility of the Mayor and Council to choose a City Administrator. The City Administrator is a full-time, salaried employee who manages the administrative functions of the City government, while the Council acts as the law-making, policy-forming body. There are seven Council members: one for each of the five wards in the City and two at-large members. Other municipal officials, such as the Director of Public Works, City Attorney, and the heads of the various

boards and commissions are appointed by the Mayor with the approval of the City Council. The Police Chief is appointed by and serves at the discretion of the Mayor as seen by the City organization chart below. The Library Board of Trustees hires the Library Director. (Source: City Code of Bettendorf Iowa)

For a directory of City Officials and Council Members as of April 2008, see the City's website at **http://www.bettendorf.org/**. See also the brochure "How to Contact Your Elected Officials," available at the Bettendorf Public Library. It includes addresses, phone numbers, e-mail, and websites for the people representing Bettendorf in Washington and Des Moines, at the Scott County Court House and Bettendorf City Hall, and on the Bettendorf and Pleasant Valley School Boards.

BUSINESS & ECONOMY

There are signs of steady economic growth in Bettendorf, including a strong housing market and good retail sales. Bettendorf saw a significant increase in commercial and residential construction beginning in 2003. There are active residential growth areas in the northern and northeastern portions of the City. The average price of a new home in Bettendorf is now above $300,000. In Bettendorf, 75% of the tax base is residential. In order to diversify, the City has been focusing on increasing its commercial, retail and industrial base.

RESIDENTIAL REAL ESTATE ACTIVITY
Average Sale Price
September 2007, 2006 and 2005

	JUNE 2007	JUNE 2006	JUNE 2005
Iowa Quad Cities	**$164,800**	**$160,100**	**$154,300**
Davenport	$129,300	$124,500	$130,800
Bettendorf & Riverdale	$238,000	$233,800	$216,100
Blue Grass, Buffalo & Walcott	$159,700	$178,600	$165,800
Pleasant Valley, LeClaire & Princeton	$264,900	$257,700	$207,000
North Scott	$189,500	$186,700	$174,600
Muscatine area:	**$121,100**	**$123,700**	**$107,406**
Muscatine	$122,000	$123,900	$108,598
Illinois Quad Cities:	**$113,100**	**$114,800**	**$110,000**
Rock Island	$88,900	$94,200	$87,900
Milan & rural Rock Island	$126,700	$125,400	$124,500
Moline	$105,900	$101,700	$103,700
Coal Valley, Rural Moline, Misc.	$151,400	$177,700	$179,700
East Moline & Silvis	$101,400	$99,900	$102,000
Colona, Port Byron, Upper Rock Island	$153,500	$133,300	$127,400
Henry County South	$91,600	$112,400	$88,300
Henry County North	$151,300	$140,800	$136,500
Mercer County	$83,700	$96,600	$82,300

Source: Ruhl & Ruhl Realtors, Inc. & Realtor Associations.

The Quad-City area is a major retail center in western Illinois and eastern Iowa. According to 2001 Editor & Publisher Market Guide estimates, retail sales in the Quad-Cities were $4.5 billion in 2001 compared to $4.1 billion in 1997. The 2001 estimated retail sales for the City of Bettendorf were $446,409,000, up from $357,936,000 in 1997. Three major retailers, ShopKo, Von Maur, and Younkers closed stores in Bettendorf between 1999 and 2001. However, the Duck Creek Plaza shopping center has been completely revamped including the addition of a Home Depot store and a wide variety of retail businesses.

There are 1,012 businesses operating in Bettendorf and 15,100 persons employed by firms in the City, according to the 2000 Sourcebook of Zip Code Demographics. See Appendix 5C for a list of top Quad-City area employers by county and Appendix 5D for the average metropolitan statistical area sector employment.

Tourism is one of the area's fastest-growing industries. According to the Quad Cities Convention & Visitors Bureau, the number of visitors to the Quad-Cities in fiscal year 2003 was over one million. In 1989 the passage of a bill allowing gambling on riverboats in Iowa enhanced interest in the Quad-Cities as a tourist destination. The Isle of Capri riverboat on the Bettendorf riverfront employs approximately 900 people and is one of the county's largest employers. The property includes a hotel and convention center. Since its opening, the Isle of Capri and its forerunner, the Lady Luck, have contributed more than $30 million to the Scott County Regional Authority, which holds the gaming license for the boat. The Authority allocates grants to local nonprofit groups.

In Bettendorf, 75% of the tax base is residential. In order to diversify, the City has been focusing on increasing its commercial, retail, and industrial base. For a detailed comparison of tax structures in local communities, see http://www.quadcities.org/.

The City's economic development goals include a plan for development of the downtown/riverfront area. A lengthy planning process resulted in a conceptual plan unveiled in the summer of 2000. The plan contains commercial, residential, and retail development along with a marina. Construction is anticipated to begin within five years. Both the City of Bettendorf Comprehensive Plan 2000 to 2020 and the Quad City Regional Arts and Education Center Feasibility Study are available for viewing at the Bettendorf Public Library. Phase I of **RIVERSedge** is estimated to cost $56.8 million. Phase I has as the central goal creating a sense of place with the construction of a 40,000 square foot conference/event center unlike anything currently located in the Quad City Area, the expansion of the existing 250 room Isle of Capri Hotel by another 250 rooms, the construction of a 500 space parking ramp along with additional surface parking and a skywalk to connect the downtown to the riverfront as well as bringing together the future and existing multi-use facility. When constructed this project will bring an estimated 200 construction jobs, 170 secondary jobs and 125 new permanent jobs to the existing 900 jobs already located on site. Currently 70% of all visitors come from outside a 50 mile radius while a similar 70% of all visitors come from outside the State of Iowa.

Cost-of-living figures for the Quad-Cities are available from the ACCRA Cost-of-Living Index produced by the American Chamber of Commerce Researchers Association. The Index measures relative price levels for consumer goods and services in 400 cities on a quarterly basis. It is based on prices reported by volunteers from the Chambers of Commerce of the participating cities. The cost of living for the Quad-Cities was below the national average (95.2% of the average of all 400 cities that participated in the Index) in the fourth quarter of 2003. The complete ACCRA Cost-of-Living Index is available at the Bettendorf Public Library.

COMMUNICATIONS

Bettendorf is part of a single telephone dialing area that includes the communities on both sides of the Mississippi River that make up the Quad-Cities.

Newspapers serving Bettendorf residents are: the Bettendorf News, a weekly founded in 1927 with a circulation of 10,000, and the Quad-City Times, a daily with a circulation of 61,000 (Sundays 78,000). Other daily newspapers in the area are the Rock Island Argus (13,000, Sundays 14,000) and the Daily Dispatch (29,000, Sundays 34,000). A free weekly community newspaper called The Leader has a distribution of 50,000. Another free weekly newspaper is the River

Cities Reader, which features investigative articles on current events and a comprehensive arts and entertainment calendar, with a distribution of 15,000.

The Bettendorf area is served by the three major television networks WHBF-TV 4 (CBS), KWQC-TV 6 (NBC), WQAD NewsChannel 8 (ABC), as well as independent station KLJB Channel 18 (Fox). Public television programming is available from stations WQPT Channel 24 in Moline and KIIN Channel 12 in Iowa City.

The City's anticipated contract with Mediacom, a cable television provider, opens many other options to Bettendorf subscribers. Bettendorf residents who subscribe to Mediacom have access to two locally produced information channels. Channel 9 is the Bettendorf Municipal Channel. It broadcasts City Council meetings, as well as general information about City services. The Bettendorf Educational Channel is broadcast on Channel 13. This channel provides character-generated information about the services, programs, and activities available at Bettendorf Community Schools, Pleasant Valley Community Schools, Scott Community College, the Mississippi Bend Area Education Agency, and the Bettendorf Public Library. Educational videos and original programming from member agencies are also broadcast on Channel 13.

LOCAL RADIO STATIONS

Call letters	#	Programming
KALA-FM	88.5	jazz, urban contemporary
KBEA-FM	99.7	top 40
KBOB-FM	104.9	hard music
KCQQ-FM	106.5	classic rock
KJOC-AM	1170	sports
KMXG-FM	96.1	hits of the 80s and 90s
KORB-FM	93.5	hits of the 80s, 90s and today
KRNA-FM	94.1	modern rock
KUNI-FM	94.5	jazz, blues, folk, reggae, news, information
KUUL-FM	101.3	oldies
KWPC-AM	860	adult contemporary
WBBM-AM	780	talk
WDLM-AM	960	religious music, talk
WDLM-FM	89.3	religious music, talk
WGEN-AM	1500	simulcasting WHHK-FM, daytime only
WGN-AM	720	news, talk
WHHK-FM	102.5	adult contemporary
WHTS-FM	98.9	top-40
WJRE-FM	93.9	light rock
WKBF-AM	1270	adult standards, big band
WKEI-AM	1450	news, talk
WLLR-AM	1230	country, area sports
WLLR-FM	103.7	country
WMOI-FM	97.7	adult contemporary
WOC-AM	1420	news, talk
WRMJ-FM	102.3	country
WVIK-FM	90.3	classical, jazz, news, public affairs
WXLP-FM	96.9	classic rock

TRANSPORTATION

Since 1980 the City has operated the Bettendorf Transit System which consists of seven buses on five fixed routes which radiate from a central major transfer point at the Duck Creek Plaza shopping center every thirty minutes. Two Davenport bus routes have connections at Duck Creek Plaza as well. One Bettendorf route provides a cross-river connection to the MetroLINK system in Moline, Illinois. Activity centers along the Bettendorf routes include the City Hall, the Public Library, one junior and two senior high schools, the Senior Citizen Congregate Meal site, three high-rises for the elderly, most local shopping areas, the Family Museum, the Life Fitness Center, the Middle Park Splash Landing, the Palmer Hills Golf Course, ALCOA Industrial Plant, Isle of Capri Riverboat Casino, Scott Community College, three medical centers, and a nursing home. Service is provided from 5:45 a.m. to 6:10 p.m. Monday through Friday. Saturday service is contracted and reduced to four routes every sixty minutes running between 8:30 a.m. and 5:30 p.m. Service is not provided on Sunday or on major holidays. Bettendorf Transit is in compliance with the Americans with Disabilities Act. The general public cash fare is $0.60. Reduced fares are available for the elderly, disabled, and small children. Bettendorf buses transported 204,563 people during the July 2006 - June 2007 fiscal year. Burlington Trailways Bus System and Greyhound Bus Lines also serve the area.

The City of Bettendorf and the Quad-City area are served by three interstate highways, three United States primary highways, and an excellent secondary highway system which combine into a 1400-mile transportation web providing efficient movement of goods, services, and people within the area and on to other markets.

The greater Quad-City area is defined as a single commercial trucking zone by the Interstate Commerce Commission, making shipments in the area exempt from Interstate rate regulation. There are approximately 66 motor carriers which maintain offices and/or terminals in the Quad-Cities, providing overnight access to other major distributors, suppliers, and consumers.

The Mississippi River is also an important feature of transportation in the area as it provides the Quad-Cities with a link to Mississippi tributaries, the Gulf of Mexico, the Great Lakes, and connections to foreign ports. The Mississippi has a nine-foot channel depth in this area and is usually navigable at least ten months of the year. It runs approximately 41 miles along the eastern border of Scott County and provides a navigation channel for the transporting of bulk commodities. Grain accounts for 65 percent of the commodities shipped on the Upper Mississippi in the Rock Island District from Dubuque, Iowa, to New London, Missouri. According to the Army Corps of Engineers, in 1999 there was a 22 percent increase in grain shipments in that same District. While barge transportation requires more shipping time than other forms of transport and the navigation season is limited, the lower shipping rates and energy efficiency of this mode of transportation provide a significant cost savings to bulk material shippers. According to the Army Corps Of Engineers, in 2003 at Lock and Dam 15 (Davenport), there were 2,936 commercial boat lockages, 4,804 recreational boat lockages, and 566 other types of boat lockages.

Related to Mississippi River transportation is the recreational Channel Cat Water Taxi which operates from May to September, 11 a.m. - 8 p.m. Monday through Friday, 9 a.m. - 10 p.m. Saturday, 9 a.m. - 8 p.m. Sunday. There is a water taxi docking facility in Leach Park in Bettendorf. Other stops in the Quad-Cities include the Ben Butterworth Parkway and the John Deere Commons in Moline, Illinois, and the East Village in Davenport, Iowa.

The Bettendorf Park Board maintains two public boat access sites at Leach Park and 62nd Street that may be used by both motorized and non-motorized vehicles. The City of Bettendorf is also interested in creating a marina as part of the downtown riverfront redevelopment plans.

One of the most important transportation issues facing the Quad-Cities is Mississippi River bridges. In a 1998 Mississippi River Crossing Study, top recommendations for expediting traffic back and forth across the river were: removal of tolls on Centennial Bridge between Davenport and Rock Island; widening of the I-74 Bridge between Bettendorf and Moline; and construction of a new bridge between Bettendorf and East Moline.

The Iowa Department of Transportation estimates that more than 70,000 vehicles cross the I-74 Bridge daily making it the busiest in the Quad-Cities. It is more than a mile long and has two identical spans, the east span having been built in 1935 and the west span in 1960. Once known as the Iowa-Illinois Memorial Bridge, it was upgraded and made part of the Interstate Highway System in the early 1970s

A study examining the I-74 corridor from 23rd Avenue in Moline to 53rd Street in Davenport can be accessed on an Internet website at http://www.i74corridorstudy.org/. This study is a joint collaboration of the Iowa and Ilinois Departments of Transportation along with consultants CH2M Hill, Sverdrup Civil, and Beling Professional Group. The site provides an overview of the study, updates on design concepts, and opportunities to comment on any aspect of the work.

The Quad City International Airport in Moline, Illinois is the Federal Aviation Administration "certified air carrier" for Bettendorf and the Quad-Cities. It is a small hub air carrier serving 913,522 passengers in 2006 and is served by the following air carriers: AirTran, Northwest AirLink, Delta Connection, United Express, American Eagle, and ATA Connection. There are over 30 departures daily to seven major national hubs, with connecting service to all national and international destinations. It is a U.S. Customs Port of Entry and is located in Foreign Trade Zone 133. Construction of a $17 million terminal/concourse expansion that includes 12 new gates, lounge, newly remodeled restaurant, gift shop, baggage carousels and claim area, and a regional art gallery is expected to be completed during the summer of 2001.

The Davenport Municipal Airport, located north of the Iowa Quad-Cities in Mount Joy, is a 750-acre general aviation airport opened in 1948. It has two runways and is used by smaller single-engine general aviation, corporate aircraft, and as a reliever airport for the Quad City International Airport.

Three rail companies service the Quad-City area. The I&M Rail Link (formerly the Canadian Pacific Railway), the Burlington Northern Santa Fe Railroad, and the Iowa Interstate Railroad all provide connections with other markets. The I&M Rail Link specifically travels through the City of Bettendorf along the Mississippi River and serves the freight needs of commercial and industrial businesses. Approximately 20 - 24 trains per day use this rail line. The nearest Amtrak station is 45 miles away in Galesburg, Illinois. There are current efforts to establish passenger rail service between Chicago and Des Moines via the Quad-Cities.

Excellent sources for further information are the 2025 Quad-City Area Long Range Transportation Plan and the City of Bettendorf Iowa Comprehensive Plan 2000 to 2020 which can be viewed at the Bettendorf Public Library.

EDUCATION

There are two public school systems serving the City of Bettendorf, both of which are highly regarded for the quality of their programs, staff, and facilities. The Bettendorf Community School District has six elementary schools, one middle school, and a four-year senior high school. The high school is a five-building complex located on a 60-acre site. The eastern part of the City is served by the Pleasant Valley Community School District that includes a four-year senior high, a junior high, and four elementary schools. Appendix 8A shows enrollment figures for 2006 for the two public school systems. There are also two private schools in Bettendorf. Lourdes Catholic elementary school has a pre-kindergarten through grade eight enrollment of 391. Rivermont Collegiate, a college preparatory day school, has a preschool through grade 12 enrollment of 260.

SCHOOL ENROLLMENT FIGURES 1992 - 2005

Bettendorf		Pleasant Valley	
Sept. 2006	4,335	Sept. 2006	3,414
Sept. 2005	4,304	Sept. 2005	3,188
Sept. 2004	4,366	Sept. 2004	3,119
Sept. 2003	4,370	Sept. 2003	3,164
Sept. 2002	4,368	Sept. 2002	3,131
Sept. 2001	4,188	Sept. 2001	3,119
Sept. 2000	4,436	Sept. 2000	3,112
Sept. 1999	4,504	Sept. 1999	3,117
Sept. 1998	4,516	Sept. 1998	3,135
Sept. 1997	4,550	Sept. 1997	3,139
Sept. 1996	4,530	Sept. 1996	3,093
Sept. 1995	4,519	Sept. 1995	3,061
Sept. 1994	4,607	Sept. 1994	2,967
Sept. 1993	4,605	Sept. 1993	2,985
Sept. 1992	4,515	Sept. 1992	2,964

Scott Community College's main campus on Belmont Road is physically located in Riverdale but with a Bettendorf mailing address. Scott's Career Assistance Center and Urban Center are both located in downtown Davenport. Scott offers courses in both the arts and sciences and vocational/technical programs. Enrollment as of spring, 2004 was 4,217 full- and part-time students.

The Eastern Iowa Community College District also provides a comprehensive adult educational program throughout the district. In cooperation with local school districts and other organizations and businesses, the three colleges in the EICCD (Clinton Community College, Muscatine Community College, and Scott Community College) enroll approximately 55,000 citizens each year in community education programming. Adult basic education, high school completion programs, and career assessment and counseling programs are offered at all three EICCD campuses. The Eastern Iowa Business and Industry Center promotes business and industry in the area with over 200 programs, seminars, and services offered through the three community colleges in the district.

Other organizations in the community offering courses of interest to adults are the Bettendorf Public Library and the Family Museum of Arts & Science.

Institutions of higher education in the immediate area include Black Hawk College in Moline, Augustana College in Rock Island, and Marycrest International University, Kaplan College, and St. Ambrose University in Davenport. Western Illinois University offers junior and senior level courses leading to ten undergraduate degrees at its Quad Cities Center in Moline, Illinois. In addition, 15 graduate programs and the post-master's education specialist degree in educational administration are available through WIU in the Quad-Cities. Also available to Quad-Cities residents are Palmer College of Chiropractic in
Davenport and the Quad Cities Graduate Studies Center, which is located on the Augustana College campus in Rock Island, Illinois. The Quad Cities Graduate Studies Center offers course work toward advanced degrees in over seventy program areas, including education, business, and engineering. Bettendorf is just 60 miles away from the University of Iowa in Iowa City, making it easily accessible to area residents who wish to commute.

Another agency serving the educational needs of the community is the Mississippi Bend Area Education Agency. The agency, which is located in Bettendorf, provides special and general education services to local school districts and approved non-public schools in Cedar, Clinton, Jackson, Louisa, Muscatine, and Scott counties. Administrative services include assistance with the strategic planning process, administrator searches, personnel and business matters as well as communication workshops. The General Education Division includes departments of instruction, media, printing and data processing. The division provides special education support services to all disabled children from birth to age 21.

RECREATION

Recreational facilities available in the City of Bettendorf include a municipal golf course and a bicycle trail. Splash Landing Family Aquatic Center, an update of the municipal swimming pool, opened in June 2000. It features a zero-depth-entry pool, playground, and four slides. The Life Fitness Center is part of the Parks and Recreation Department. It includes tennis courts, a jogging track, weight and exercise equipment, indoor batting cage, and basketball courts. Renovations completed in 1997 added 14,000 square feet and included a 1/8-mile indoor track, additional gym, new cardiovascular workout room, weight room, nursery, restrooms, and parking lot. In December 2000, a lap pool and 4,800 square foot addition opened. The Parks and Recreation Department sponsors a variety of sports leagues and fitness programs. Disc golf courses are open at Devil's Glen Park and Middle Park. A skate park, located at the north entrance to Crow Creek Park, opened in late 2001.

In the fall of 2004 the Northeast Branch of the Scott County YMCA opened a new facility on the corner of Devils Glen Road and Tanglefoot Lane. Built in cooperation with Genesis Health System, the new facility includes an indoor pool, weight room, gymnasium and cardiac rehab center. The YMCA will continue to provide administration of activities such as soccer, floor hockey, basketball, softball, Indian Guides and Indian Princesses and summer child care programs.

There are several private recreational and fitness clubs in Bettendorf. Bettendorf has two public nine-hole golf courses in addition to the municipal golf course.

Recreational facilities that can be used by the general public during certain hours are also available at the local schools. There are tennis courts on the grounds of Middle School, Bettendorf High School, and Pleasant Valley High School that are free to the public when not being used by physical education classes. There is a pool at Pleasant Valley High School that the public may use through classes offered by Scott Community College.

Since about 80% of Bettendorf was developed after World War II and the City has been diligent about obtaining park lands during development, the community is well served with public recreational facilities.

The Quad-City area as a whole offers many opportunities for the sports lover as both participant and spectator. The Mississippi River provides recreational opportunities for boaters, hunters and anglers. Bicyclists, walkers, and joggers have a number of local paths to choose from, including the Duck Creek Parkway in Iowa and the Great River Trail in Illinois. The Quad City Sports Center, which opened in 1995, has two ice surfaces for hockey, public skating and figure skating. The Quad-Cities has a minor league baseball franchise, a minor league hockey franchise, an arena football franchise, a ski area, and a professional golf tournament.

In July 2000, the Professional Golfers Association (PGA) Tour played its John Deere Classic Tournament for the first time at the new $10 million "Tournament Players Club at Deere Run" golf course near John Deere's headquarters in Moline, Illinois. The course was completed in the summer of 2000.

CULTURAL FACILITIES & ACTIVITIES

As part of an urban community of over 400,000, Bettendorf residents have a wide range of cultural facilities and activities from which to choose. One of mid-America's finest metropolitan orchestras, the Quad City Symphony, presents an annual series of concerts with guest artists from around the world. Quad City Arts, an umbrella organization formed by the merger of four local arts groups, promotes cultural life in the Quad-Cities through dozens of programs designed to introduce residents of the area to the arts. Its Visiting Artist Series brings artists of international stature into the area. Each season, Visiting Artists go into schools, colleges, work places, and hospitals to make the arts more immediate and accessible to

the general public throughout eastern Iowa and western Illinois. Quad City Arts also sponsors the annual Festival of Trees in November.

The I-Wireless Center, a 10,500-seat civic center in Moline, is one of the nation's top concert venues. Opened as the MARK of the Quad Cities in 1993, the I-Wireless Center has brought big name entertainment to the Quad-City area.

The Adler Theatre series, Genesius Guild, Ghostlight Theatre, Playcrafters Barn Theatre, Davenport Junior Theatre, Circa '21 Dinner Playhouse, Countryside Community Theatre, and Quad City Music Guild assure those with a taste for the performing arts plenty of opportunity to enjoy themselves. A wide variety of lectures, films, musicals, dramas, and exhibits are also available through Augustana College, Marycrest International University, Black Hawk College, and St. Ambrose University.

There are many museums in the Quad-Cities. The Putnam Museum in Davenport features large collections on American Indians and ancient cultures, a regional history exhibit, and a natural history gallery. The Putnam offers Sunday afternoon lectures, films, and performances. As part of the Putnam complex, a 270-seat "stadium" deck IMAX Theater opened in 2003. It features a five-story-high screen, a multi-speaker digital sound system, and presents educational and entertaining large-format films appealing to all audiences.

The Figge Arts Center, on the corner of 2nd and Harrison Streets in downtown Davenport, contains works by local, regional, national and international artists, with special emphasis on the artist Grant Wood, Mexican Colonial art and Haitian contemporary art.

For a community its size, Bettendorf offers many cultural activities within its borders. In November 1994 a $10.5 million bond referendum was passed to create a "Learning Campus" in Bettendorf. This project included a new Museum to be built adjacent to a renovated and expanded Library. Dedicated on May 17, 1997, The Learning Campus is an innovative partnership between the Bettendorf Public Library Information Center and the Family Museum of Arts & Science. Through cooperative programming and shared staff expertise, the Museum and Library work together to enhance the educational and cultural life of the community. The Family Museum earned the highest recognition for a museum, accreditation from the American Association of Museums (AAM). AAM Accreditation signifies excellence within the museum community. It is a seal of approval and strengthens individual museums and the entire field by promoting ethical and professional practices. There are approximately 16,000 museums nationwide and 750 of those have earned this accreditation.

The Family Museum of Arts & Science includes a 9,600-square-foot exhibit hall, three multipurpose rooms for dance instruction and performances, two preschool classrooms, two art studios, a science studio, a party room, a great hall, a

museum store, a welcome theater for school groups, and an outdoor science discovery park "Kingdom for Kids" playground. Permanent and traveling exhibits are designed for all ages and are usually "hands-on."

The Bettendorf Public Library Information Center serves the informational, educational, and recreational needs of the community. Services encompass all types of communication from traditional printed books and magazines to the electronic frontier of the Internet, interactive video teleconferencing, cable television broadcasting, and personal computer access. Children's storytimes, summer and winter reading programs, contemporary and mystery book discussion groups, and monthly senior citizen day activities are particularly popular among the variety of programs offered.

The Bettendorf Park Band, which is an all-volunteer adult community band, offers eight to ten concerts a year. Summer concerts are held on Friday evenings in the bandshell in Middle Park.

COMMUNITY GROUPS

The Bettendorf Chamber of Commerce maintains a file of Bettendorf organizations.

The Information Desk staff at the Bettendorf Public Library keeps a file of contact persons for local groups based on listings appearing in the Quad-City Times and the Bettendorf News, as well as for groups using the Library's public meeting rooms. Currently there are over 350 entries in the file for Quad-Cities groups, ranging from the Alzheimer's Disease Association to the Valley Weavers and Spinners Guild.

Quad-Citians are proud of and interested in their cultural heritage. There are many ethnic organizations in the area such as the League of United Latin American Citizens and the Muslim Community of the Quad-Cities. Some organizations maintain public facilities like the Center for Belgian Culture in Moline, the Swenson Swedish Immigration Research Center in Rock Island, and the German American Heritage Center under restoration in Davenport.

A check of the telephone directory shows that religious diversity is a fact of life in Bettendorf. There are 25 churches representing 23 denominations in the City. According to the executive director of Churches United of Scott and Rock Island Counties, at least 60% of area residents claim a religious affiliation.

HEALTH & SOCIAL SERVICE AGENCIES

Trinity at Terrace Park, Bettendorf's first hospital, opened in February, 2004. Trinity Regional Health System announced in April 2001 that it would build a $58.5 million hospital at Utica Ridge and Crow Creek Roads. The new Terrace Park Professional Center, a state-of-the-art outpatient medical office building, will open adjacent to the hospital. There currently are six hospital serving the Quad-Cities metropolitan area, with a total of 1,046 beds.

There are 201 dentists, 751 medical and osteopathic doctors, and 321 doctors of chiropractic in the Quad-City area. The 2000 - 2001 Iowa Business Directory lists 24 dentists and 72 physicians and surgeons in Bettendorf.

In December 1997, River Valley Healthcare opened a Bettendorf facility that provides primary care services in the specialties of family practice, internal medicine, obstetrics and gynecology, and pediatrics. Genesis Health System operates an urgent care center in Bettendorf, and Genesis Bettendorf Plaza has physicians' offices, a mammography suite, a pain management center, and outpatient diagnostic and rehabilitation services. A ground breaking ceremony was held in June, 2003, for a building to be shared by Gastroenterology Associates and an outpatient endoscopy facility, the first building of Genesis at Crow Valley Campus, located at 18th Street and 43rd Avenue in Bettendorf. The campus will house variety of health care services.

A Veteran's Administration outpatient clinic serving veterans in eastern Iowa and western Illinois is also located in Bettendorf. The clinic provides pharmacy, radiology, laboratory, and administrative services to the almost 100,000 veterans who live in the 15 counties surrounding the Quad-Cities.

There are two nursing homes in Bettendorf: Bettendorf Health Care, and Iowa Masonic Nursing Home. Subsidized housing for seniors includes Spruce Hills Village, Luther Manor/Luther Heights, Luther Knoll, and Cumberland House. There are two retirement communities: Masonic Village and Palmer Hills Retirement Center.

United Way's InfoLINK is an information and referral service for the Quad-Cities and publishes an extensive Guide to Community Resources. This Guide lists nearly 300 nonprofit, health, educational, recreational, cultural, and welfare services available to residents of the Quad-City area. Several of these (e.g., The Work Fitness Center, a vocational rehabilitation and evaluation program) are located in Bettendorf and all are accessible to City residents.

Three major agencies are headquartered in Bettendorf. Family Resources provides direct casework services to individuals and families. Services include marriage counseling, unwed parent services, adoption services, and foster care. The Maternal Health Center is a nonprofit agency providing public maternal health care, patient education, and family life education for the community. Planned Parenthood of Greater Iowa Education and Resource Center opened in October 1996. It provides responsible sex education and reproductive health information.

The Life & Family Coalition opened a Women's Choice Center in July, 2002, in Bettendorf. They offer comprehensive care and assistance, including free pregnancy tests, ultrasounds, counseling, guidance and referrals.

COMMUNITY INFORMATION SOURCES

The Bettendorf Public Library is a full-service public library housing approximately 150,242 items. In fiscal year 2005/2006 the Library had 24,221 registered borrowers and a circulation of 563,732 items. Services provided include children's programs, young adult services, information services, outreach to the elderly and homebound, and services to the deaf community. The Library is open 64 hours a week.

In November of 1994 Bettendorf voters approved a bond referendum that included a 25,000-square-foot expansion of the Library. The addition doubled the seating for library users, provided more meeting room space for community groups, and enlarged the children's area.

Other public libraries in the area include the Davenport Public Library and the Scott County Library System, which serves the smaller communities and unincorporated areas of the county. Bettendorf is also "joined by a river" to libraries in the Illinois Quad-Cities. The largest libraries are in Moline and Rock Island and they, along with libraries in East Moline, Silvis, and many other small towns, are part of the River Bend Library System. Bettendorf Public Library is one of 70 public, academic, school, and special libraries who have contracted with River Bend Library System to become part of a shared automated library system called Quad-LINC. Computer terminals at each of the member libraries are connected to a central computer at the River Bend headquarters in Coal Valley, Illinois. The Quad-LINC system keeps track of the nearly one million items owned by the member libraries. Cardholders of a Quad-LINC library are free to use their library cards to borrow materials from other Quad-LINC libraries (except for restrictions on borrowing from some special and academic libraries). Items owned by other libraries can also be delivered to the patron's library of choice via interlibrary loan.

The academic library located nearest to Bettendorf is at Scott Community College in Riverdale. There are four academic libraries in Davenport: at St. Ambrose University, Marycrest International University, Kaplan College, and Palmer College of Chiropractic. Across the river in Illinois are libraries at Augustana College in Rock Island (a four-year liberal arts college) and Black Hawk College in Moline (a two-year community college).

Several industrial, governmental, professional, and cultural organizations maintain libraries for the use of their staffs and members. Examples of these special libraries include: the technical and agricultural library at Deere and Company in Moline; the Grant Law Library housed in the Scott County Court House; libraries maintained in the hospitals, such as Trinity Medical Center and Illini on the Illinois side of the river, and Genesis Medical Center in Davenport; holdings of the Scott County Genealogical Society housed in the Special Collections area of the Davenport Public Library; and the libraries in the Davenport Museum of Art and the Putnam Museum.

The Bi-State Regional Commission in Rock Island, Illinois, is the regional assembler and disseminator of detailed data and information on the Quad-Cities and the Bi-State Region. The Commission's Data and Information Services Center is an official repository for U.S. Census Bureau data, and it is affiliated with both the Iowa and Illinois State Data Centers.

The Scott County Extension Service can answer questions having to do with gardening, household management, farming, and consumer finance. A large collection of federal and Iowa State University (ISU)-prepared pamphlets is available from the Extension Service, usually free in limited quantities. The Extension Service also conducts training sessions, workshops and seminars on topics such as babysitting, sewing, money management, gardening and many other topics.

PUBLIC SCHOOL SYSTEMS SERVING BETTENDORF

2006/2007 ENROLLMENT FIGURES

BETTENDORF		PLEASANT VALLEY*	
High school	1,478	High school	1,126
Middle school (grades 6 - 8)	1,002	Junior high (grades 7 – 8)	500
Elementary	1,875	Elementary	1,788

*The Pleasant Valley School System serves students in LeClaire and rural Scott County as well as the City of Bettendorf. The two elementary schools that serve chiefly Bettendorf residents are Pleasant View and Riverdale.

POST-HIGH SCHOOL GRADUATION ACTIVITIES

Based on surveys of the classes of 2000.

	BETTENDORF		PLEASANT VALLEY
Four-Year Colleges	59%	Four-Year Colleges	52%
Two-Year Colleges	26%	Two-Year Colleges	3%
Technical & Trade Schools	2%	Technical & Trade Schools	3%

DISTRICT COST PER PUPIL

2006/2007

BETTENDORF	PLEASANT VALLEY
$8,002	$7,745

SCHOOL TAX RATE

2006/2007

BETTENDORF	PLEASANT VALLEY
$15.00 per $1,000 of assessed value	$13.86 per $1,000 of assessed value

Financial Management Policies

General Policy:

The following financial policies have been developed to provide guidance to the City's financial management system, in addition to, Chapter 384 of the Code of Iowa.

Scope:

This policy is applicable to all offices and departments within the City of Bettendorf government.

Purpose:

The City's intent is to support a sound and efficient financial management system which best utilizes available resources and provides an acceptable service level to the citizens of Bettendorf. The following statements are not intended to restrict the City Council's authority in determining service needs and/or activities of the City. These financial policies do not limit the City Council's ability and responsibility to respond to service delivery needs above or beyond these policies. The City Council as a policy making group is still accountable for the efficient and responsive operation of the City.

Specific Policy Provisions:

Revenue Policy

1. The City will initiate efforts to maintain a diversified and stable revenue stream to minimize short run fluctuations in any one revenue source.

2. Annual revenues will be estimated by an objective and whenever possible, analytical process.

3. Existing revenue sources will be re-examined annually and new revenue sources investigated during the annual budget preparation process.

4. Revenues will be estimated at a level to fund estimated expenditures on an annual basis, whenever prudently possible. However, revenues may exceed expenditures if the fund balance of any fund needs to be increased to meet minimum balance requirements, or if bond proceeds were received for projects to be constructed in more than one fiscal year. Additionally, surplus fund balances may supplement revenues in order to fund estimated expenditure levels, one time planned draw downs, or capital project expenditures that were bonded for in previous fiscal years.

5. Property tax levy rates will not exceed the limits as established by the State of Iowa. Property tax revenue collections will be established through a tax levy rate for general operations which will not generally exceed the cost of living of the previous year. This increase will not include increased levy collections resulting from the natural growth of the City requiring basic city services or the need to collect additional tax dollars to fund new city services or programs adopted by the City Council.

6. All City Enterprise Funds shall attempt to pay for the full cost of providing its service to the public, out of user fees and other charges. Costs of providing service will include all operating, capital outlay, principal and interest payments on bonds and depreciation expense.

   Balancing the mission of the Family Museum of Arts and Science with this policy will be difficult. Nonetheless, the FMAS shall likewise use fees and charges to offset its costs, to the extent practicable, in an effort to minimize its reliance on property tax revenue.

7. User fees in other governmental areas such as recreational services will be established at a level which will not inhibit participation by all.

Adopted 11/18/2003

8. All user fees and charges will be re-evaluated on an annual basis during the budget preparation process.

9. One-time or special purpose revenues, such as grant funds, will be utilized to fund capital expenditures or expenditures required by that revenue source. Such revenues will generally not be used to subsidize reoccurring personnel, operating, and maintenance costs. If receipt of special purpose revenues are approved, they will be qualified by stating that the program may be ended once grant funds or other revenue sources cease to exist.

10. The City will on a continuous basis seek methods to reduce the City's reliance on the property tax through seeking legislative support for local option taxes, investigating additional non-property tax revenue sources, and encouraging the expansion and diversification of the City's tax base with commercial and industrial development.

Operating Budget/Expenditure Policy

1. The City Administrator and Finance Director will compile and submit to the City Council a balanced budget by the first of February of each year. Five-year trending/forecasts of all revenues and expenditures will be presented with annual operating budgets beginning with FY 2002/03. Future forecasting will help facilitate annual budget decisions based on a five-year planning perspective.

2. The balanced budget will pay for all current expenditures with current revenues whenever possible and existing fund balance as needed and approved by the City Council. Routine expenditures will generally not be greater than the previous year's expenditure level by more than the estimated annual percentage increase in the cost of living.

3. The City will encourage citizen involvement in the annual budget decision-making process through public hearings, informal meeting, budget briefs and related informational efforts.

4. The operating budget for the City will be developed and established to deliver service levels which are consistent with the citizens' willingness to pay and the City's available resources. Budget decisions to reduce service levels or eliminate programs will be based on citywide priorities established by the Mayor and City Council.

5. The operating budget will emphasize productivity of human resources in providing services, efficient use of available revenue sources, and quality of services to be provided. Employees are one of the City's most valuable resources and are essential to the delivery of high quality, efficient services.

6. New service levels will be considered when additional revenues or offsetting reductions of expenditures are identified, the new services fall within the broad framework of the City operation, or when such services are mandated by the State of Iowa or the federal government. Budget decisions to add new service levels will be based on citywide priorities established by the Mayor and City Council.

7. Current City expenditures will be funded by current revenues unless specifically approved by the City Council.

8. The City will avoid the postponement of current expenditures to future years, accruing future year's revenues, or utilization of short-term debt to fund operating expenditures.

9. The operating budget will provide funding for the ongoing maintenance and replacement of fixed assets and equipment. These expenditures will be funded from current revenues transferred to the Vehicle Replacement Fund or Electronic Equipment Fund, or from user fees generated in the Enterprise Funds. New capital equipment requests under $25,000 will also be funded out of current revenues for all funds. Capital leases will be kept to a minimum, especially if subject to referendum.

10. Gaming Revenue will generally be appropriated towards the funding of "one-time" capital projects or the funding of capital equipment verses "on-going" operating expenses of the City. The City does not want to become reliant on gaming revenue to support the general operations of the City in case the revenue stream is reduced at some future date.

11. Each year the City will revise current year expenditure projections during the succeeding year's budget preparation process. All operating costs associated with capital improvement projects will be included with the annual operating budget submissions.

12. The City will maintain a risk management program to minimize losses and reduce costs. This program will also protect the City against catastrophic losses through the combination of insurance and various federal and state programs.

13. The City will maintain a budgetary control system to monitor its adherence to the approved operating budget.

14. All departments will have access to on-line monthly expense and revenue reports comparing actual revenues and expenditures to budgeted amounts.

15. The capitalization threshold for all fixed assets will be established at a minimum of $5,000 in accordance with federal requirements for governments that are recipients of federal awards.

16. The city will compile an annual Budget Plan document that will be made available to the general public, bonding and financial consultants, and any other interested citizens and organizations. The Budget document will be submitted to GFOA for their consideration in their "Distinguished Budget Presentation Award" program.

Reserve Policies

1. Operating Fund Balances, Retained Earnings and Cash Reserves at fiscal year-end will be maintained at a level to ensure sufficient cash flow throughout the upcoming fiscal year for all fund types within the City. Minimum year end balances for selected governmental and proprietary funds are as follows:

Fund Type	Minimum Year End Balances
General Fund	Fund Balance 20-25% of annual operating expenses
Road Use Fund	Fund Balance 20-25% of annual operating expenses
Employee Health Insurance Fund	Cash Reserves 20-25% of annual operating expenses
Risk Management Fund	$500,000 minimum Retained Earnings balance
Municipal Garage	Cash Reserves 20-25% of annual operating expenses
All Enterprise Funds	As a minimum (*): Cash Reserves 30% of annual operating expenses. As a goal: Cash Reserves 30% of annual operating expenses plus "up to" 100% of accumulated depreciation if practical.
Debt Service Fund	$500,000 maximum balance, unless additional cash reserves are needed to subsidize the levy rate for future "peak" years of principal and interest payments.

(*) Accumulating Cash Reserves of 30% of annual operating expenses is expected to take several years to achieve when establishing a new enterprise fund, and the FMAS which is subsidized with property tax dollars should expect an even longer time frame to achieve that goal. Additionally, planned management decisions to draw down cash reserves below the 30% level for one-time occurrences is acceptable, if the intent is made to return to the minimum 30% cash reserve level as quickly as possible.

2. Restricted Cash Reserves will be maintained in accordance with all Bond Provisions.

3. Reserves will be maintained for all scheduled and unexpected vehicle and electronic equipment replacements based on average replacement/life cycles. These reserves will be properly maintained in the Vehicle Replacement Fund and Electronic Equipment Fund. (Please refer to the Vehicle Replacement and Electronic Equipment Policies for more information).

Capital Improvement Budget Policy

Adopted 11/18/2003

1. The City will construct/purchase all capital improvements in accordance with the adopted 5-Year Capital Improvement Program except for emergency capital improvements which are deemed necessary by the City staff and approved individually by the City Council.

2. Capital improvements will be identified on the basis of long-range projected needs rather than on immediate needs in order to minimize future maintenance, replacement and capital costs.

3. A capital improvement program will be developed for a five-year period and updated annually.

4. Estimated costs of each capital improvement project for each of the five years will be included in the plan.

5. Revenue sources for each capital improvement will be identified in the plan whenever possible.

6. Alternative revenue sources will actively be sought and used as available to assist in financing capital improvement projects and reduce reliance on issuing general obligation bonds. Alternative revenue sources include, but are not limited to: local option sales tax, intergovernmental revenue, state and federal grants, riverboat gaming revenue, investment earnings and other miscellaneous revenue sources.

7. Annual operating costs associated with the capital improvement will be projected and included as a part of the budget submission in the capital Improvement budget.

8. A "Capital Improvement Project Worksheet" will be completed and attached to the final resolution adopted by Council for every CIP project to be completed within the City. The worksheet will identify estimated total project costs including, but are not limited to: the contract bid amount, % of retainage, outside engineering costs, in-house engineering fees, and any contingency amounts. Total budgeted dollars allocated for the project will then be amended to properly reflect this new projected project cost. Purchase Orders must be issued for all Capital Improvement Projects. (See Attachment 1 at the end of this policy).

Debt Administration Policy

1. The City will limit its long-term borrowing to capital improvements or projects which cannot be financed from current revenues or for which current revenues are not adequate.

2. Long-term borrowing will only be utilized to fund capital improvements and not operating expenditures.

3. The payback period of the bonds issued to fund a particular capital project will not exceed the expected useful life of the project.

4. The City recognizes that statutory authority allows debt to be issued with up to 20 years maturity. Nonetheless, the City shall attempt to minimize the maturities of general obligation and revenue debt, while balancing Capital Improvement Project requirements with current cash flow needs. The City shall attempt to keep the average term of T.I.F. general obligation and revenue debt at or below twelve years, with a maximum of ten years of principal and interest payments. The City Council reserves the right to vary from this policy and extend maturities up to the statutory limit, upon Administrative recommendation that is in the best interest of the City.

5. The City will maintain its debt limitation at five percent of actual property valuation as mandated by the State of Iowa.

6. Whenever possible, special assessment, revenue bonds and/or general obligation bonds abated by enterprise fund revenues will be issued instead of general obligation bonds funded by property tax.

7. For those general obligation bonds issued and funded by property taxes, debt service and interest payment schedules shall be established whenever possible in such a manner to provide equalization of debt and interest payments each year for the life of the total outstanding general obligation bonds.

8. The City shall encourage and maintain good relations with the financial and bond rating agencies and prepare any reports so requested by these agencies. Full and open disclosure on every financial report and bond prospectus will be maintained. The City shall apply for a bond rating review with every bond issuance.

Financial Reporting Policy

1. The City will establish and maintain a high standard of accounting practices and procedures which adhere to the concept of full and open public disclosure of all financial activity.

2. The accounting system will be maintained on a basis consistent with Generally Accepted Accounting Principles (GAAP) and GASB Statement No. 34 starting with fiscal year 2002/03.

3. Monthly financial statements reported on a modified accrual basis of accounting will be presented to the City Council on a regular basis. Quarterly financial updates will be presented to the Mayor and City Council.

4. The City's independent public accounting firm will issue an audit opinion regarding the financial statements of the City. This annual audit will be made available to the general public, bonding and financial consultants, and any other interested citizens and organizations.

5. The Comprehensive Annual Financial Report and accompanying audit opinion will be completed and submitted to the City Council by December 31st following the close of the preceding fiscal year. The City's Comprehensive Annual Financial Report will be submitted annually to GFOA for their consideration in the "Certificate of Achievement for Excellence in Financial Reporting" program.

Purchasing Policy:

1. The City's Account Clerk acting in the capacity of Public Buyer, will assist in coordinating the purchasing function of the City throughout all departments. The Public Buyer will promote competitive purchasing and participation in cooperative and bulk purchasing with other organizations or governmental entities. The Public Buyer will assist departments with planning, preparation of specifications, requests for information, invitations to bid, requests for proposals, and bid openings. The Public Buyer will make bid recommendations and award bids, if requested.

2. The Public Buyer will assist in negotiating and administering purchase agreements, lease contracts and maintenance contracts in conjunction with the City's Legal Department.

3. Purchase Orders are required for all budgeted purchases and contracts in excess of $5,000. Purchase orders are strongly encouraged for all budgeted purchases and contracts in excess of $400. Purchase Orders are required for all unbudgeted purchases and contracts, regardless of the amount. Purchase orders must be approved, with authorized signatures, prior to placing the order for purchases. The authority levels for approving purchase orders are designated in Resolution #136-95.

4. Competitive sealed bidding shall be used for Public Improvement Contracts of $25,000 or greater as stated in the Code of Iowa, Chapter 384.95, 384.96 and 384.102. This process shall consist of: Invitation for bids, public notice, bid opening, bid acceptance and bid evaluation, and bid award by Council resolution. Purchase orders are required for all contract purchases of $25,000 or greater. A copy of the final resolution must be filed with the Public Buyer prior to approving and issuing a purchase order.

5. Contracted Professional Services. Departments are authorized to select vendors of professional services based upon expertise, as well as, price. While Request for Proposals are encouraged, a

Department Head may recommend a particular professional service vendor to the Council without seeking multiple proposals, when the Department Head believes it is in the best interest of the City.

6. A minimum of two requests for proposal or quotes are required for all purchases in excess of $5,000, unless otherwise required by law. Copies of the request for proposals or quotes must be filed with the Public Buyer prior to approving and issuing a purchase order. In the case of a sole source vendor for the Quad-City region, a brief statement justifying and describing the sole source must be filed with the Public Buyer prior to approving and issuing a purchase order.

7. In the event of a natural emergency; supplies, services or construction may be purchased without regard to normal purchasing procedures to protect the health and welfare of the public. The City Administrator shall keep the City Council informed of the extent of the emergency.

8. State of Iowa Contracts. City departments *may* make budgeted purchases directly from the State of Iowa Contracts. To utilize State contracts: (1) Departments must reference the State of Iowa contract number on the purchase order; (2) No further bids are required. A state contract should be used in conjunction with any terms, conditions and insurance language to meet standard City requirements.

9. A City officer or employee shall conduct themselves in accordance with the Code of Iowa: Chapters 68B.22 Gifts, 68B.2A Conflict of Interest and 362.5 Interest in Public Contract.

Contracted Financial Services:

The Finance Department periodically enters into contractual agreements/arrangements for financial services, as adopted by City Council. The Finance Department should bid or seek requests for proposals for the various financial services in accordance with the policies outlined below:

1. Financial Advisors: Currently Springsted, Public Financial Advisors. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended annually by the City Administrator. The City Administrator will provide a formal review/update of the services received to the City Council at least every five years.

2. Bond Counsel: Currently Ahlers, Cooney, Dorweiler, Haynie, Smith & Allbee, P.C. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended annually by the City Administrator. The City Administrator will provide a formal review/update of the services received to the City Council at least every five years.

3. Bond Rating Agencies: Currently Moody's Investor Services. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended annually by the City Administrator. The City Administrator will provide a formal review/update of the services received to the City Council at least every five years.

4. Public Auditors: Currently McGladrey & Pullen, LLP, Certified Pubic Accountants. Services are typically contracted for five-year periods. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended without bidding for services, if an acceptable request for proposal for an extended contract is received/negotiated. All contracts must be adopted by Council resolution.

5. Banking Services: Currently U.S. Bank, N.A. Services should be bid at least once every five years, or sooner, if services provided, and corresponding fees charged, do not meet the expectations of the Mayor, City Council, Finance Director and staff.

6. Lock Box Services: Currently U.S. Bank, N.A. Services should be bid at least once every five years, or sooner, if services provided, and corresponding fees charged, do not meet the expectations of the Mayor, City Council, Finance Director and staff.

Investment Policy

Scope

The Investment Policy of the City of Bettendorf shall apply to all operating funds, bond proceeds and other funds; and all investment transactions involving operating funds, bond proceeds and other funds accounted for in the financial statements of the City. Each investment made pursuant to this Investment Policy must be authorized by applicable law and this written Investment Policy.

The investment of bond funds or sinking funds shall comply not only with this Investment Policy, but also be consistent with any applicable bond resolution.

This Investment Policy is intended to comply with Iowa Code Chapter 452.

Upon passage and upon future amendment, if any, copies of this Investment Policy shall be delivered to all of the following:

1. The Mayor, Council Members and all City Officials to which the Investment Policy applies.
2. All depository institutions or fiduciaries for public funds of the City.
3. The auditor engaged to audit any fund of the City.

In addition, a copy of this Investment Policy shall be delivered to every fiduciary or third party assisting with or facilitating investment of the funds of the City.

Delegation of Authority

The Finance Director shall be deemed Treasurer of the City for the purpose of this document. Only the Finance Director may invest public funds for the City of Bettendorf. The Finance Director may authorize the Manager of Accounting to conduct daily investment transactions under his/her direction and control.

All contracts or agreements with outside persons investing public funds, advising on the investment of public funds, directing the deposit or investment of public funds or acting in a fiduciary capacity for the City shall require the outside person to notify the City in writing within thirty days of receipt of all communications from the Auditor of the outside person or any regulatory authority of the existence of a material weakness in internal control structure of the outside person or regulatory orders or sanctions regarding the type of services being provided to the City by the outside person.

The records of investment transactions made by or on behalf of the City are public records and are the property of the City whether in the custody of the City or in the custody of a fiduciary or other third party.

The Finance Director shall establish a written system of internal controls and investment practices. The controls shall be designed to prevent losses of public funds, to document those officers and employees of the City responsible for elements of the investment process and to address the capability of investment management. The controls shall provide for receipt and review of the audited financial statement and related report on internal control structure of all outside persons performing any of the following for the City of Bettendorf:

1. Investing public funds.
2. Advising on the investment of public funds.
3. Directing the deposit or investment of public funds.
4. Acting in a fiduciary capacity for this public body.

A Bank, Savings and Loan Association or Credit Union providing only depository services shall not be required to provide an audited financial statement and related report on internal control structure.

Adopted 11/18/2003

The Finance Director is covered under the Public Employee Dishonesty Bond of the City.

Objectives

The primary objectives, in order of priority, of all investment activities involving the financial assets of the City shall be the following:

1. **Safety:** Safety and preservation of principal in the overall portfolio is the foremost investment objective.

2. **Liquidity:** Maintaining the necessary liquidity to match expected liabilities is the second investment objective.

3. **Return:** Obtaining a reasonable return is the third investment objective.

Prudence

The Finance Director of the City, when investing or depositing public funds, shall exercise the care, skill, prudence and diligence under the circumstances then prevailing that a person acting in a like capacity and familiar with such matters would use to attain the above investment objectives. This standard requires that when making investment decisions, the Finance Director shall consider the role that the investment or deposit plays within the portfolio of assets of the City and the investment objectives stated above. Short-term trading gains and losses may be realized to restructure the City's portfolio of assets if it is in the best interest of the City to do so.

The Finance Director shall request competitive investment proposals for comparable credit and term investments from investment providers.

Instruments Eligible for Investment

Assets of the City may be invested in the following:

- Interest bearing savings accounts, interest bearing money market accounts, and interest bearing checking accounts at any bank, savings and loan association or credit union in Scott County or an adjoining Iowa county. Each bank must be on the most recent Approved Bank List as distributed by the Treasurer of the State of Iowa or as amended as necessary by notice inserted in the monthly mailing by the Rate Setting Committee. Each financial institution shall be properly declared as a depository by resolution of the Council of the City of Bettendorf. Deposits in any financial institution shall not exceed the limit approved by the City Council.

- Obligations of the United States government, its agencies and instrumentality's.

- Certificates of deposit and other evidences of deposit at federally insured Iowa depository institutions approved and secured pursuant to Chapter 453.

- Iowa Public Agency Investment Trust (IPAIT).

- Prime bankers' acceptances that mature within 270 days of purchase and that are eligible for purchase by a Federal Reserve Bank.

- Commercial paper or other short-term corporate debt that matures within 270 days of purchase and is rated within the two highest classifications as established by at least one of the standard rating services approved by the superintendent of banking.

- Repurchase agreements, provided that the underlying collateral consists of obligations of the United States government, its agencies and instrumentality's and the City takes delivery of the collateral either directly or through an authorized custodian.

- An open-end management investment company registered with the Securities & Exchange Commission under the Federal Investment Company Act of 1940, 15 U.S.C. Section 80 (a) and operated in accordance with 17 C.F.R. Section 270.2a-7, *whose portfolio investments are limited to those instruments individually authorized in this Investment Policy.*

All instruments eligible for investment are further qualified by all other provisions of this Investment Policy, including investment maturity limitations and diversification requirements.

Prohibited Investments and Investment Practices

Assets of the City shall not be invested in the following:

1. Reverse repurchase agreements.

2. Futures and options contracts.

3. Zero-Coupon Bonds.

Assets of the City shall not be invested pursuant to the following investment practices:

1. Trading of securities for speculation.

2. Pursuant to a contract providing for the compensation of an agent or fiduciary based upon the performance of the invested assets.

3. If a fiduciary or other third party with custody of public investment transaction records of the City fails to produce requested records when requested by this public body within a reasonable time, the City shall make no new investment with or through the fiduciary or third party and shall not renew maturing investments with or through the fiduciary or third party.

Investment Maturity Limitations

Operating Funds must be identified and distinguished from all other funds available for investment. Operating Funds are defined as those funds which are reasonably expected to be expended during a current budget year or within fifteen months of receipt.
All Investments authorized in this policy are further subject to the following investment maturity limitations:

1. Operating Funds may only be invested in instruments authorized in this Investment Policy that mature within three hundred ninety-seven (397) days.

2. The Finance Director may invest funds of the City that are not identified as Operating Funds in investments with maturities longer than three hundred ninety-seven (397) days. However, all investments of the City shall have maturities that are consistent with the needs and use of the City.

Diversification

Investments of the City are subject to the following diversification requirements:

Prime bankers' acceptances:

1. At the time of purchase, no more than ten percent (10%) of the investment portfolio of the City shall be invested in prime bankers' acceptances, and

2. At the time of purchase, no more than five percent (5%) of the investment portfolio of the City shall be invested in the securities of a single issuer.

Commercial paper or other short-term corporate debt:

1. At the time of purchase, no more than ten percent (10%) of the investment portfolio of the City shall be in commercial paper or other short-term corporate debt;

2. At the time of purchase, no more than five percent (5%) of the investment portfolio of the City shall be invested in the securities of a single issuer, and

3. At the time of purchase, no more than five percent (5%) of all amounts invested in commercial paper and other short-term debt shall be invested in paper and debt rated in the second highest classification.

Where possible, it is the policy of the City to diversify its investment portfolio. Assets shall be diversified to eliminate the risk of loss resulting from over concentration of assets in a specific maturity, a specific issuer, or a specific class of securities. In establishing specific diversification strategies, the following general policies and constraints shall apply:

1. Portfolio maturities shall be staggered in a way that avoids undue concentration of assets in a specific maturity sector. Maturities shall be selected which provide stability of income and reasonable liquidity.

2. Liquidity practices to ensure that the next disbursement date and payroll date are covered through maturing investments, marketable U.S. Treasury bills or cash on hand shall be used at all times.

3. Risks of market price volatility shall be controlled through maturity diversification so that aggregate price losses on Instruments with maturities approaching one year shall not be greater than coupon interest and investment income received from the balance of the portfolio.

Safekeeping and Custody

All invested assets of the City involving the use of a public funds custodial agreement, as defined in Section 452.10, shall comply with all rules adopted pursuant to Section 452.10C. All custodial agreements shall be in writing and shall contain a provision that all custodial services be provided in accordance with the laws of the State of Iowa.
All invested assets of the City eligible for physical delivery shall be secured by having them held at a third party custodian. All purchased investments shall be held pursuant to a written third party custodial agreement requiring delivery versus payment and compliance with all rules set out elsewhere in this section of this Investment Policy.

Ethics and Conflict of Interest

The Finance Director and all officers and employees of the City involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions.

Adopted 11/18/2003

Reporting

The Finance Director will submit periodic investment reports to the City Council that reflect the current portfolio in terms of maturity, rates of return and summarizes all investment revenue that was earned during the reporting period and compare the investment results with the budgetary expectations. Market value adjustments on the portfolio will be recorded quarterly in compliance with GASB #31.

Investment Policy Review and Amendment

This Investment Policy shall be reviewed periodically. Notice of amendments to the Investment Policy shall be promptly given to all parties noted in The Scope Section of this policy.

Adopted 11/18/2003

Progam Performance Budgeting System

The City of Bettendorf has been accustomed to budgeting for departments for many years. Effective with fiscal year 1993/94, the City continues to budget for departments, but each department will also divide its budget into cost centers or services, known as "programs". These programs will be the basis for implementing a new budget structure called *Program Performance Budgeting*, which has been a target issue of the City Council and Mayor for the last several years.

What Are Programs?

Programs are cost centers and service centers which highlight the past performance and future plans of a function of City Government. Programs summarize the key statistics involving the revenue, expenditures, and personnel needed to perform a given task. A program is a single service or function that is provided by an operating department. A program can also be a group of closely related services or functions, as long as they are provided by the same organizational unit within a department.

The Purpose of Program Budgeting

The Program Performance Budget enables its users to isolate the purpose and specific outputs of a governmental unit. The format is designed to facilitate comparison between programs, thus enhancing rational decision making. The framework is helpful when difficult choices must be made due to fiscal restraint or reduction. Rather than focusing on organizational structure or on how individual services are provided, program budgeting is designed to focus on the results of organizational decisions. The questions being asked are "Why are we doing this?" and "Should we be doing more or less of this?". Decisions are based on the effectiveness of the programs by determining whether they meet the priorities and objectives established by the City Council and the community.

There are several reasons for dividing organizational budgets into program budgets:

- First and foremost, program budgets emphasize the services the City provides, instead of the expenses the City incurs. Budget justifications are based upon citizen needs, the City's response to those needs, and the resources required to support the response that is proposed. The program performance budget provides a positive focus on the services that are provided, instead of only on the money that is spent.

- Second, program budgets will improve management capabilities. With the City's current budgeting system, the emphasis has been on reviewing line item expenditures. If funds were expended within the limits of the budgeted line items, the department head was a good manager. With this new system, the emphasis will be on managing services, and department heads will need some flexibility to control their expenditures in order to produce the results expected of their programs.

- Third, program budgets will improve leadership, delegation of authority, and follow-up responsibility for assuring that services are provided at the programmed level. The "results oriented" budget will contain specific plans for output, efficiency, and effectiveness. The plans, which are called "performance objectives", will be the guidelines used to monitor an individual program's performance on a regular basis.

- Finally, program budgeting will enable large departments to divide their operations into more manageable sub-departmental cost centers. This allows directors of large departments to place more responsibility on division heads, foremen and first-line

supervisors, and to train them in management skills required for budgeting, planning, and leadership.

What are Performance Indicators?

Performance indicators are statistical measurements that permit program evaluation to be conducted in a budgetary context. Four categories of program evaluation inputs are required to support a truly comprehensive evaluation of programs and municipal services.

- Demand
- Workload
- Productivity
- Effectiveness

Key decision makers usually ask a variety of questions in the evaluation of a program. These questions usually fit into one of the four categories listed previously as the following examples illustrate:

Demand:

Is this program necessary? How much service is required, or requested? Demand is the external factor that demonstrates the "need" for the program. Demand data enables decision-makers to adjust services and costs to respond to changes in direction and/or magnitude of the demand for the service.

Workload:

How much service is being provided? How do service outputs (workload) compare to service needs (demands)? Facts about workload enable decision-makers to relate budget expenditures to personnel outputs, and to relate outputs to demand. Workload data is also the basis, along with total expenditures, for unit cost or productivity indicators.

Productivity:

Is the program being run efficiently? What is the average cost of one unit of service? Unit cost (productivity) data enables decision-makers to measure efficiency, as opposed to total expenditures. Productivity unit costs also can be used to quickly estimate the cost of adding more service or the savings to be realized from reductions in service.

Effectiveness:

How well is the program doing? What is its impact and/or quality? Effectiveness data enables decision-makers to see that quality does not suffer as productivity increases, and that constituents are satisfies with services.

Program Performance Budgeting also allows decision-makers to focus on the output of programs, but the question always being asked is "How efficiently are we doing the programs?" Instead of looking at the inputs, decision-makers are provided with performance indicators which measure the unit cost of providing the program. By quantifying levels of service and their associated cost it is possible to analyze how a specific activity can be done with fewer resources. It also becomes possible to weigh the trade-offs between programs which may be necessary in times of fiscal restraint or when revenue sources are lost. By reducing the funding levels for one program, it may allow several others to be funded.

Conclusion

The integration of Program Budgeting and Performance Budgeting allows the City Council to more accurately compare programs, examine the efficiency and effectiveness of those programs, and to decide which programs should receive priority funding. If the technique is properly developed and understood it can serve the budget making process and, perhaps more importantly, it can serve the needs of management. The success of Program Performance Budgeting depends on the commitment, skill and perseverance of the Mayor, City Council, City Treasurer, the City's professional staff, and the residents of the community in which it is implemented.

Basis of Accounting

The City of Bettendorf's accounting system generally records revenues when earned and expenses when incurred. Budget appropriations for the City of Bettendorf are, accordingly, also projected on this basis of accounting.

The City also recognizes encumbrances for budgetary purposes. For the City, encumbrances include supplies ordered but not yet received, and services contracted but not yet expended by the City. Encumbrances are charges against a budget or appropriation for accounting purposes. Accordingly, expenditures/expenses in this document include encumbered expenditures/expenses. Encumbrances do not lapse at year-end and provide authorization for expenditures/expenses for the following year.

The accounting system and the budget appropriation process are also structured in accordance with generally accepted accounting principals (GAAP). The accounts of the City of Bettendorf are organized and operated on the basis of funds and account groups. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance related legal and contractual provisions. The minimum number of funds are maintained consistent with legal and managerial requirements. Account groups are a reporting device to account for certain assets and liabilities of the governmental funds not recorded directly in those funds. The format includes basic fund types as follows:

Government Funds are used to account for the City's general government activities. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual, i.e., when they are "measurable and available." "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The City considers all revenues available if they are collected within 60 days after year-end. Expenditures are recognized when the related fund liability is incurred, except for unmatured interest on general long-term debt which is recognized when due, and certain compensated absences and claims and judgements which are recognized when the obligations are expected to be liquidated with expendable available financial resources.

Property taxes, interest and special assessments are susceptible to accrual. Sales taxes collected and held by the state at year-end on behalf of the City are also recognized as revenue. Licenses and permits, fines and forfeitures, fees and refunds and other receipts become measurable and available when cash is received by the City and are recognized as revenue at that time.

Entitlements and shared revenues are recognized at the time of receipt or earlier if the susceptible to accrual criteria are met. Expenditure driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been met.

Governmental Funds include the following fund types:

General Fund: This is the City's primary operating fund. It accounts for all financial resources of the City, except for those required to be accounted for in another fund.

Special Revenue Funds: These funds account for the proceeds of specific revenue sources (other than certain capital projects that are legally restricted to expenditures for specific projects).

Debt Service Fund: To account for the servicing of general long-term debt not being financed by a specific source.

Capital Projects Funds: are used to account for all resources used in the acquisition and construction of capital facilities and other capital assets, with the exception of those that are financed through proprietary funds.

Proprietary Funds are used to account for a government's ongoing organizations and activities which are similar to those often found in the private sector (business-type activities). The measurement focus is upon income determination, financial position and cash flows. In accordance with Governmental Accounting Standards Board (GASB), the City has elected to apply all applicable Financial Accounting Standards Board (FASB) pronouncements.

Enterprise Funds are used to account for those operations that are financed and operated in a manner similar to private business or where the board has decided that the determination of revenues earned, costs incurred and/or net income is necessary for management accountability.

Internal Service Funds are used to Finance and account for services an commodities provided by designated departments or agencies to other departments and agencies of the City.

Fiduciary Funds account for assets held by the City in a trustee capacity or as and agent on behalf of others. Trust funds account for assets held by the City under the terms of a formal trust agreement.

Expenditures are classified by function. The term function refers to the major program areas by the Iowa Administrative Code. Classification provides information on the purposes or objectives of expenditures. Follows are the areas of classification and samples of expenditures to include:

Public Safety: This program's objective is to reduce the amount and effects of external harm to individuals and damage to property, and in general to promote an atmosphere of personal security from external events. Police, fire, and traffic signals are included in this program.

Public Works: This program provides satisfactory opportunities for a productive and enjoyable living for the citizens of Bettendorf both as individuals and as a community. Activities included in this program are Roads, Bridges, sidewalks, street lighting, traffic control, snow removal, highway engineering, street cleaning and other public works.

Culture & Recreation: This program promotes the general well being of the City and encourages the fullest development of cultural and educational potentials of the citizens in the community. This program includes the activities of the Bettendorf Library, Community Center and the Parks and Recreation operations.

Community & Economic Development: This program provides for community and economic development and also includes city beautification, planning and zoning and housing & urban renewal.

General Government: This program provides for the functioning of the government and assures the general administration of the municipality. Activities included in this program are Mayor and Council, general administration of the City, finance, risk management, health insurance, and building and grounds.

Business Type Activities: This program includes all enterprise funds and internal service funds. These programs include Sewer Enterprise, Family Museum, Garbage Collection & Recycling, Palmer Hills Golf Course, Life Fitness Center, Aquatic Center, Storm Water Enterprise, Transit, Employee Health Insurance, Risk Management and City Garage.

The City is required by the State of Iowa to appropriate funds for capital projects on a fiscal year basis. The Capital Projects section of this document includes descriptive information on each project with estimated costs and financing sources.


Bettendorf
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City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2008/09 Budget

	General	TIF Nepco	TIF Lady Luck	TIF Olympic	TIF GRAFCO	TIF Trinity	TIF Greystone
Revenues & Other Financing Sources:							
Property Taxes	9,608,697						
TIF Revenues		35,663	1,145,622	172,473	35,314	130,880	12,508
Other City Taxes	6,061,262						
Licenses & Permits	607,615						
Use of Money & Property	292,200		60,961				
Intergovernmental	275,965						
Charges for Services	358,100						
Special Assessments	8,100						
Miscellaneous	152,800						
Bond Proceeds							
Other financing sources							
Transfers In	2,345,116						
Total Revenues & Other Sources	**19,709,855**	**35,663**	**1,206,583**	**172,473**	**35,314**	**130,880**	**12,508**
Expenditures & Other Financing Uses:							
Public Safety	9,224,489						
Public Works	56,638						
Culture & Recreation	3,590,414						
Community & Economic Development	441,038				35,314		12,508
General Government	3,353,559						
Debt Service	65,000	2,951	1,612,050	153,180		132,358	
Capital Projects	230,315						
Total Government Activities Exp.	**16,961,453**	**2,951**	**1,612,050**	**153,180**	**35,314**	**132,358**	**12,508**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**16,961,453**	**2,951**	**1,612,050**	**153,180**	**35,314**	**132,358**	**12,508**
Transfers Out	2,750,916						
Total ALL Expenditures/Transfers Out	**19,712,369**	**2,951**	**1,612,050**	**153,180**	**35,314**	**132,358**	**12,508**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(2,514)	32,712	(405,467)	19,293	0	(1,478)	0
Estimated Beginning Fund Balance	**4,981,165**	**(94,691)**	**956,140**	**(487,689)**	**0**	**20,393**	**44,514**
Ending Fund Balance June 30	**4,978,651**	**(61,979)**	**550,673**	**(468,396)**	**0**	**18,915**	**44,514**
Fund Balance as a % of expenditures & transfers out	25.26%						

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2008/09 Budget

	TIF Home Depot	TIF Rivers Edge	TIF Eyesurgeons	TIF Daly Group	TIF/State St. Windmiller	TIF/QC Realtor Assoc	TIF/Autotech Technologies
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues	151,358	1,126,990	89,433	286,942	168,977	42,346	15,148
Other City Taxes							
Licenses & Permits							
Use of Money & Property							
Intergovernmental							
Charges for Services							
Special Assessments							
Miscellaneous							
Bond Proceeds							
Other financing sources							
Transfers In							
Total Revenues & Other Sources	**151,358**	**1,126,990**	**89,433**	**286,942**	**168,977**	**42,346**	**15,148**
Expenditures & Other Financing Uses:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development	151,358			286,942	168,977	42,346	15,148
General Government							
Debt Service							
Capital Projects							
Total Government Activities Exp.	**151,358**	**0**	**0**	**286,942**	**168,977**	**42,346**	**15,148**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**151,358**	**0**	**0**	**286,942**	**168,977**	**42,346**	**15,148**
Transfers Out		1,126,990	89,433				
Total ALL Expenditures/Transfers Out	**151,358**	**1,126,990**	**89,433**	**286,942**	**168,977**	**42,346**	**15,148**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	0	0	0	0	0	0	0
Estimated Beginning Fund Balance	**0**	**0**	**0**	**(158,677)**	**0**	**0**	**0**
Ending Fund Balance June 30	**0**	**0**	**0**	**(158,677)**	**0**	**0**	**0**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2008/09 Budget

	TIF L3 Properties	TIF Fields Dev	TIF Funds	Road Use Tax	HUD Section 8	Economic Developmt.	Bettendorf Fund/Bechtel
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues	24,945	4,709	3,443,308				
Other City Taxes			0				
Licenses & Permits			0				
Use of Money & Property			60,961	50,000	12,000	22,500	2,500
Intergovernmental			0	2,678,893	468,600		
Charges for Services			0				
Special Assessments			0				
Miscellaneous			0	5,000	3,000	5,700	200,000
Bond Proceeds			0				
Other financing sources			0				
Transfers In			0	17,200		161,500	
Total Revenues & Other Sources	**24,945**	**4,709**	**3,504,269**	**2,751,093**	**483,600**	**189,700**	**202,500**
Expenditures & Other Financing Uses:							
Public Safety			0				
Public Works			0	2,660,489			
Culture & Recreation			0				
Community & Economic Development	24,945	4,709	742,247		489,853	189,668	200,000
General Government			0				
Debt Service			1,900,539				
Capital Projects			0	75,000			
Total Government Activities Exp.	**24,945**	**4,709**	**2,642,786**	**2,735,489**	**489,853**	**189,668**	**200,000**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**24,945**	**4,709**	**2,642,786**	**2,735,489**	**489,853**	**189,668**	**200,000**
Transfers Out			1,216,423	8,000			
Total ALL Expenditures/Transfers Out	**24,945**	**4,709**	**3,859,209**	**2,743,489**	**489,853**	**189,668**	**200,000**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	0	0	(354,940)	7,604	(6,253)	32	2,500
Estimated Beginning Fund Balance	**0**	**0**	**279,990**	**550,047**	**246,271**	**23,535**	**68,707**
Ending Fund Balance June 30	**0**	**0**	**(74,950)**	**557,651**	**240,018**	**23,567**	**71,207**
Fund Balance as a % of expenditures & transfers out				20.96%			

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2008/09 Budget

	Economic Dev. Funds	Chaplain's Petty Cash	Drug/ Seizure	Federal Drug/Seizure	Police Funds	Library Open Access	Interlibrary Loan
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues							
Other City Taxes							
Licenses & Permits							
Use of Money & Property	25,000	900	750	4,000	5,650	20,000	1,750
Intergovernmental						50,000	5,000
Charges for Services							
Special Assessments							
Miscellaneous	205,700	8,000	3,500	2,000	13,500		
Bond Proceeds							
Other financing sources							
Transfers In	161,500						
Total Revenues & Other Sources	**392,200**	**8,900**	**4,250**	**6,000**	**19,150**	**70,000**	**6,750**
Expenditures & Other Financing Uses:							
Public Safety		7,500	3,500		11,000		
Public Works							
Culture & Recreation						10,945	
Community & Economic Development	389,668						
General Government							
Debt Service							
Capital Projects	0			2,000	2,000	18,000	3,000
Total Government Activities Exp.	**389,668**	**7,500**	**3,500**	**2,000**	**13,000**	**28,945**	**3,000**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**389,668**	**7,500**	**3,500**	**2,000**	**13,000**	**28,945**	**3,000**
Transfers Out	0						
Total ALL Expenditures/Transfers Out	**389,668**	**7,500**	**3,500**	**2,000**	**13,000**	**28,945**	**3,000**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	2,532	1,400	750	4,000	6,150	41,055	3,750
Estimated Beginning Fund Balance	**92,242**	**16,111**	**9,228**	**61,953**	**87,292**	**340,193**	**25,060**
Ending Fund Balance June 30	**94,774**	**17,511**	**9,978**	**65,953**	**93,442**	**381,248**	**28,810**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2008/09 Budget

	Enrich Iowa	Kakert Estate	Library Gift	Library Funds	City Tree Planting	Park Donations	City Beautification
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues							
Other City Taxes							
Licenses & Permits							
Use of Money & Property	5,000	10,000	12,000	48,750	1,200	2,000	8,000
Intergovernmental	23,100			78,100			
Charges for Services							
Special Assessments							
Miscellaneous			50,000	50,000	2,100		
Bond Proceeds							
Other financing sources							
Transfers In					8,000		85,000
Total Revenues & Other Sources	**28,100**	**10,000**	**62,000**	**176,850**	**11,300**	**2,000**	**93,000**
Expenditures & Other Financing Uses:							
Public Safety							
Public Works							
Culture & Recreation	5,172	3,000	17,000	36,117			
Community & Economic Development					11,000		91,068
General Government							
Debt Service							
Capital Projects	15,846		30,000	66,846			
Total Government Activities Exp.	**21,018**	**3,000**	**47,000**	**102,963**	**11,000**	**0**	**91,068**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**21,018**	**3,000**	**47,000**	**102,963**	**11,000**	**0**	**91,068**
Transfers Out						2,600	
Total ALL Expenditures/Transfers Out	**21,018**	**3,000**	**47,000**	**102,963**	**11,000**	**2,600**	**91,068**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	7,082	7,000	15,000	73,887	300	(600)	1,932
Estimated Beginning Fund Balance	**55,481**	**141,594**	**172,975**	**735,303**	**13,861**	**28,125**	**101,021**
Ending Fund Balance June 30	**62,563**	**148,594**	**187,975**	**809,190**	**14,161**	**27,525**	**102,953**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2008/09 Budget

	Hendricks Gift	Parks Funds	Pension Excess	Old Fashioned 4th of July	Employee Benefits	Subdivision Deposits	Total Spec. Rev.
Revenues & Other Financing Sources:							
Property Taxes					2,103,558		2,103,558
TIF Revenues							3,443,308
Other City Taxes					89,891		89,891
Licenses & Permits							0
Use of Money & Property	5,000	16,200		1,600			220,161
Intergovernmental					1,117		3,226,710
Charges for Services							0
Special Assessments							0
Miscellaneous	1,000	3,100		19,100		15,000	314,400
Bond Proceeds							0
Other financing sources							0
Transfers In		93,000		40,000			311,700
Total Revenues & Other Sources	**6,000**	**112,300**	**0**	**60,700**	**2,194,566**	**15,000**	**9,709,728**
Expenditures & Other Financing Uses:							0
Public Safety							11,000
Public Works							2,660,489
Culture & Recreation				63,000			99,117
Community & Economic Development		102,068				8,200	1,732,036
General Government							0
Debt Service							1,900,539
Capital Projects							143,846
Total Government Activities Exp.	**0**	**102,068**	**0**	**63,000**	**0**	**8,200**	**6,547,027**
Business Type/Enterprises							0
Total Gov Activities & Business Exp.	**0**	**102,068**	**0**	**63,000**	**0**	**8,200**	**6,547,027**
Transfers Out		2,600			2,194,566		3,421,589
Total ALL Expenditures/Transfers Out	**0**	**104,668**	**0**	**63,000**	**2,194,566**	**8,200**	**9,968,616**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	6,000	7,632	0	(2,300)	0	6,800	(258,888)
Estimated Beginning Fund Balance	**61,840**	**204,847**	**400,000**	**24,360**	**0**	**72,071**	**2,692,423**
Ending Fund Balance June 30	**67,840**	**212,479**	**400,000**	**22,060**	**0**	**78,871**	**2,433,535**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2008/09 Budget

	Debt Service	Capital Projects	Vehicle Replacemt	Electronic Equipment	Riverboat Gaming	CIP/LOT & Interest	Geo Thuenen Overpass
Revenues & Other Financing Sources:							
Property Taxes	6,858,694						
TIF Revenues							
Other City Taxes	269,579				1,935,000		
Licenses & Permits							
Use of Money & Property	100,000	150,256	36,226	23,728	30,000	75,000	30,000
Intergovernmental	4,000	2,381,000				600,000	
Charges for Services							
Special Assessments							
Miscellaneous		1,822,500					50,000
Bond Proceeds		11,000,000					
Other financing sources			20,000				
Transfers In		3,314,110	590,000	250,000		1,760,000	
Total Revenues & Other Sources	**7,232,273**	**18,667,866**	**646,226**	**273,728**	**1,965,000**	**2,435,000**	**80,000**
Expenditures & Other Financing Uses:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development							
General Government							
Debt Service	6,531,016						
Capital Projects		19,570,677	1,045,000	85,748			
Total Government Activities Exp.	**6,531,016**	**19,570,677**	**1,045,000**	**85,748**	**0**	**0**	**0**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**6,531,016**	**19,570,677**	**1,045,000**	**85,748**	**0**	**0**	**0**
Transfers Out	626,522	825,000		172,550	1,758,556	3,751,247	0
Total ALL Expenditures/Transfers Out	**7,157,538**	**20,395,677**	**1,045,000**	**258,298**	**1,758,556**	**3,751,247**	**0**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	74,735	(1,727,811)	(398,774)	15,430	206,444	(1,316,247)	80,000
Estimated Beginning Fund Balance	**643,531**	**4,057,972**	**1,355,643**	**677,936**	**2,050,911**	**1,678,175**	**443,037**
Ending Fund Balance June 30	**718,266**	**2,330,161**	**956,869**	**693,366**	**2,257,355**	**361,928**	**523,037**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2008/09 Budget

	Future Projects	Total Capital Funds	Total Governmental	Sewer Utility	Solid Waste Mgmt.	Family Museum	Palmer Hills Golf Course
Revenues & Other Financing Sources:							
Property Taxes		0	18,570,949				
TIF Revenues		0	3,443,308				
Other City Taxes		1,935,000	8,355,732				
Licenses & Permits		0	607,615	90,850			
Use of Money & Property	20,000	365,210	977,571	124,000	50,000	15,000	12,000
Intergovernmental		2,981,000	6,487,675				
Charges for Services		0	358,100	2,650,000	1,645,000	587,000	740,161
Special Assessments		0	8,100				
Miscellaneous		1,872,500	2,339,700	500		31,000	354,000
Bond Proceeds		11,000,000	11,000,000	.			
Other financing sources		20,000	20,000	500,000			
Transfers In		5,914,110	8,570,926		750,000	1,522,581	50,000
Total Revenues & Other Sources	**20,000**	**24,087,820**	**60,739,676**	**3,365,350**	**2,445,000**	**2,155,581**	**1,156,161**
Expenditures & Other Financing Uses:							
Public Safety		0	9,235,489				
Public Works		0	2,717,127				
Culture & Recreation		0	3,689,531				
Community & Economic Development		0	2,173,074				
General Government		0	3,353,559				
Debt Service		0	8,496,555				
Capital Projects		20,701,425	21,075,586				
Total Government Activities Exp.	**0**	**20,701,425**	**50,740,921**	**0**	**0**	**0**	**0**
Business Type/Enterprises		0	0	3,223,211	1,802,915	1,819,047	1,336,412
Total Gov Activities & Business Exp.	**0**	**20,701,425**	**50,740,921**	**3,223,211**	**1,802,915**	**1,819,047**	**1,336,412**
Transfers Out	0	6,507,353	13,306,380				
Total ALL Expenditures/Transfers Out	**0**	**27,208,778**	**64,047,301**	**3,223,211**	**1,802,915**	**1,819,047**	**1,336,412**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	20,000	(3,120,958)	(3,307,625)	142,139	642,085	336,534	(180,251)
Estimated Beginning Fund Balance	**173,154**	**10,436,828**	**18,753,947**	**16,815,850**	**2,102,459**	**2,862,894**	**2,139,703**
Ending Fund Balance June 30	**193,154**	**7,315,870**	**15,446,322**	**16,957,989**	**2,744,544**	**3,199,428**	**1,959,452**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2008/09 Budget

	LFC Enterprise	Aquatic Enterprise	Stormwater Utility	Transit	Event Center	Total Enterprise	Employee Health Ins.
Revenues & Other Financing Sources:							
Property Taxes						0	
TIF Revenues						0	
Other City Taxes						0	
Licenses & Permits			8,000			98,850	
Use of Money & Property		200	50,000	2,500		253,700	100,000
Intergovernmental				452,068	250,000	702,068	
Charges for Services	601,753	191,500	785,000	58,700		7,259,114	2,544,600
Special Assessments						0	
Miscellaneous		6,000		1,800	1,025,000	1,418,300	
Bond Proceeds						0	
Other financing sources				130,880		630,880	
Transfers In	210,000	65,000	223,251	742,632	1,126,990	4,690,454	
Total Revenues & Other Sources	**811,753**	**262,700**	**1,066,251**	**1,388,580**	**2,401,990**	**15,053,366**	**2,644,600**
Expenditures & Other Financing Uses:							
Public Safety						0	
Public Works						0	
Culture & Recreation						0	
Community & Economic Development						0	
General Government						0	
Debt Service						0	
Capital Projects						0	
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Business Type/Enterprises	823,857	444,877	791,974	1,306,202	1,637,175	13,185,670	2,848,074
Total Gov Activities & Business Exp.	**823,857**	**444,877**	**791,974**	**1,306,202**	**1,637,175**	**13,185,670**	**2,848,074**
Transfers Out						0	
Total ALL Expenditures/Transfers Out	**823,857**	**444,877**	**791,974**	**1,306,202**	**1,637,175**	**13,185,670**	**2,848,074**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(12,104)	(182,177)	274,277	82,378	764,815	1,867,696	(203,474)
Estimated Beginning Fund Balance	**2,968,447**	**3,077,807**	**988,434**	**527,301**	**5,066,778**	**36,549,673**	**855,613**
Ending Fund Balance June 30	**2,956,343**	**2,895,630**	**1,262,711**	**609,679**	**5,831,593**	**38,417,369**	**652,139**
Fund Balance as a % of expenditures & transfers out							

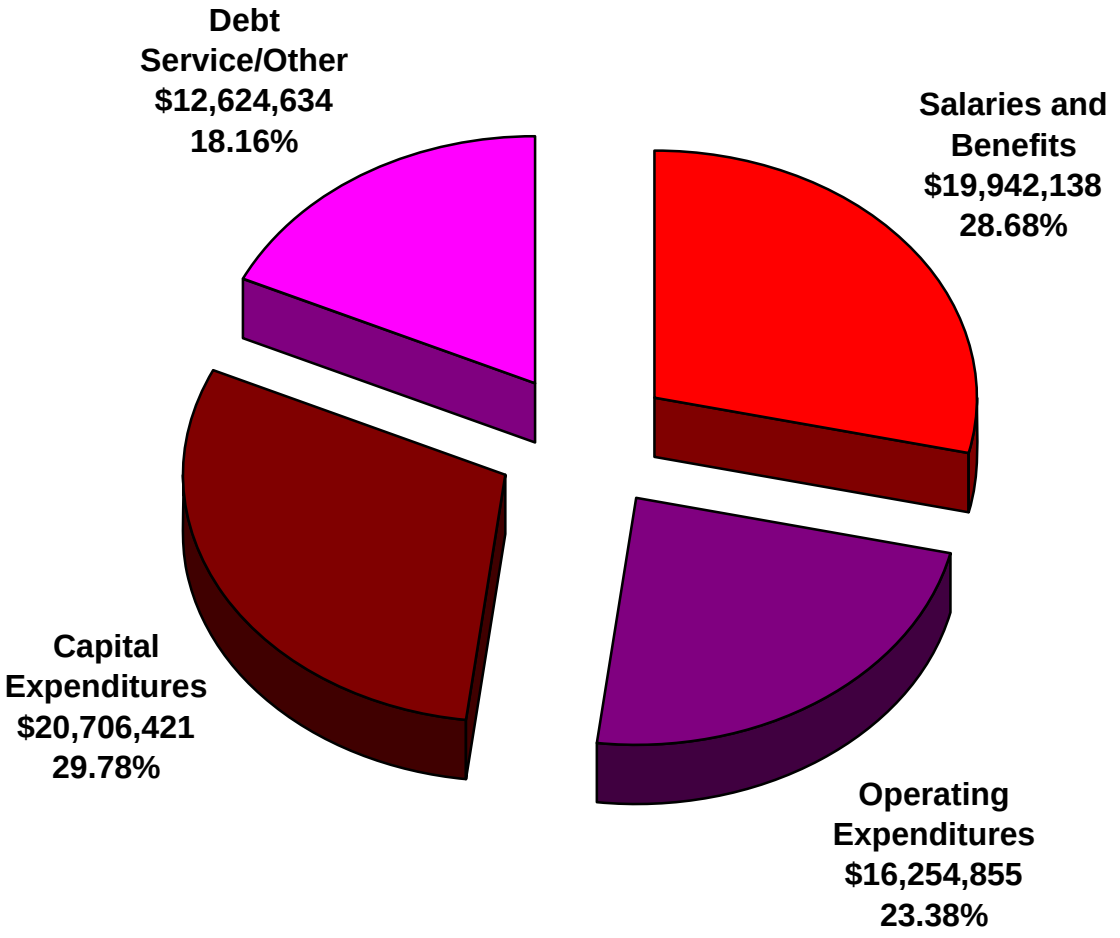
City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2008/09 Budget

	Risk Managemt.	Information Services	Municipal Garage	Total Internal Serv.	Total All Funds
Revenues & Other Financing Sources:					
Property Taxes					18,570,949
TIF Revenues					3,443,308
Other City Taxes					8,355,732
Licenses & Permits					706,465
Use of Money & Property	35,000	25,000	25,000	185,000	1,416,271
Intergovernmental				0	7,189,743
Charges for Services	799,187	644,292	1,219,040	5,207,119	12,824,333
Special Assessments				0	8,100
Miscellaneous	30,000	2,500		32,500	3,790,500
Bond Proceeds				0	11,000,000
Other financing sources					650,880
Transfers In		45,000		45,000	13,306,380
Total Revenues & Other Sources	**864,187**	**716,792**	**1,244,040**	**5,469,619**	**81,262,661**
Expenditures & Other Financing Uses:					
Public Safety				0	9,235,489
Public Works				0	2,717,127
Culture & Recreation				0	3,689,531
Community & Economic Development				0	2,173,074
General Government				0	3,353,559
Debt Service				0	8,496,555
Capital Projects				0	21,075,586
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**50,740,921**
Business Type/Enterprises	864,187	642,589	1,246,607	5,601,457	18,787,127
Total Gov Activities & Business Exp.	**864,187**	**642,589**	**1,246,607**	**5,601,457**	**69,528,048**
Transfers Out				0	13,306,380
Total ALL Expenditures/Transfers Out	**864,187**	**642,589**	**1,246,607**	**5,601,457**	**82,834,428**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	0	74,203	(2,567)	(131,838)	(1,571,767)
Estimated Beginning Fund Balance	**654,494**	**380,546**	**706,766**	**2,597,419**	**57,901,039**
Ending Fund Balance June 30	**654,494**	**454,749**	**704,199**	**2,465,581**	**56,329,272**
Fund Balance as a % of expenditures & transfers out					

City of Bettendorf, Iowa
FY 2008/09 Budget Net of Transfers
Department Summaries by Category

Department	Salaries and Benefits	Operating Expenditures	Capital Expenditures	Debt Service/Other	Total
Mayor & Council	73,935	418,619	0	0	492,554
City Administration	237,098	113,101	0	0	350,199
Capital Projects	354,919	0	19,215,758	0	19,570,677
Downtown Events Center	0	21,000	0	1,616,175	1,637,175
Educational Center	0	0	0	0	0
Family Museum of Arts & Science	1,086,359	530,183	0	202,505	1,819,047
Community Development	712,328	78,890	0	0	791,218
Community Development Special Revenue	64,979	433,074	0	0	498,053
Debt Service	0	0	0	6,596,016	6,596,016
Economic Development	149,094	982,821	0	1,900,539	3,032,454
Electronic Equipment	0	0	85,748	0	85,748
Employee Health Insurance	0	2,848,074	0	0	2,848,074
Finance	486,685	210,487	0	0	697,172
Human Resources	159,589	154,436	0	0	314,025
Information Services	379,689	262,900	0	0	642,589
Fire	2,061,401	462,505	0	0	2,523,906
Legal	183,728	56,009	0	0	239,737
Library	1,729,958	379,601	230,315	0	2,339,874
Library Special Revenues	0	50,363	52,600	0	102,963
Municipal Garage	412,468	802,939	0	31,200	1,246,607
Non-Departmental	0	463,227	0	0	463,227
Parks	2,252,604	1,582,536	0	415,929	4,251,069
Police	5,389,232	911,234	0	0	6,300,466
Police Special Revenue	0	11,000	2,000	0	13,000
Public Works	436,795	466,425	0	0	903,220
Solid Waste/Recycling	744,918	804,733	0	253,264	1,802,915
Risk Management	0	864,187	0	0	864,187
Road Use Operations	1,418,351	1,242,138	75,000	0	2,735,489
Sewer Utility	613,384	1,341,121	0	1,268,706	3,223,211
Stormwater Utility	365,746	187,150	0	239,078	791,974
Transit Enterprise	628,878	576,102	0	101,222	1,306,202
Vehicle Replacement	0	0	1,045,000	0	1,045,000
TOTAL	**19,942,138**	**16,254,855**	**20,706,421**	**12,624,634**	**69,528,048**
Percent of Total	**28.68%**	**23.38%**	**29.78%**	**18.16%**	**100.00%**

City of Bettendorf, Iowa
Expenditures by Category
FY 2008/2009 Budget



This chart, which excludes transfers and non-budgeted funds, shows by category how the city spends its budget.

City of Bettendorf
FY 2008/09 Budget
Salaries & Benefits 5 year history

Department	FY 2005 Actual	FY 2006 Actual	FY 2007 Actual	FY 2008 Budget	FY 2009 Budget	Percent Inc(Dec)
Mayor & Council	69,210	60,340	62,332	66,444	73,935	11.27%
City Administration	197,902	198,641	214,418	219,295	237,098	8.12%
Capital Projects(Engineering)	222,971	254,364	283,418	335,859	354,919	5.68%
Downtown Events Center	0	0	0	0	0	0.00%
Educational Center	0	0	0	0	0	0.00%
Family Museum for Arts & Science	952,203	879,967	908,447	1,012,718	1,086,359	7.27%
Community Development	607,093	559,030	639,725	709,433	712,328	0.41%
Community Development Special Revenue Funds	54,710	58,838	63,433	63,896	64,979	1.69%
Debt Service	0	0	0	0	0	0.00%
Economic Development	38,615	126,202	136,056	143,022	149,094	4.25%
Electronic Equipment	0	0	0	0	0	0.00%
Employee Health Insurance	0	0	0	0	0	0.00%
Finance	373,794	412,444	435,711	444,498	486,685	9.49%
Human Resources	149,073	132,279	149,465	159,917	159,589	(0.21%)
Information Services	373,001	387,797	368,753	367,170	379,689	3.41%
Fire	1,549,337	1,664,369	1,756,971	2,091,926	2,061,401	(1.46%)
Legal	150,719	151,081	162,718	174,589	183,728	5.23%
Library	1,472,641	1,500,499	1,563,459	1,671,584	1,729,958	3.49%
Library Special Revenue Funds	0	0	0	0	0	0.00%
Municipal Garage	368,746	385,216	379,373	397,944	412,468	3.65%
Non-Departmental	0	0	0	0	0	0.00%
Parks & Recreation	1,881,490	1,956,839	2,025,004	2,180,867	2,252,604	3.29%
Police	4,619,245	4,818,345	5,005,127	5,283,738	5,389,232	2.00%
Police Special Revenue Funds	0	0	0	0	0	0.00%
Public Works	322,114	346,999	366,085	399,686	436,795	9.28%
Solid Waste Management/Recycling Enterprise	668,231	650,199	684,148	676,368	744,918	10.14%
Risk Management	0	0	0	0	0	0.00%
Road Use Operations	1,477,347	1,384,465	1,437,894	1,410,614	1,418,351	0.55%
Sewer Utility	440,169	488,311	440,223	480,410	613,384	27.68%
Stormwater Utility	135,911	283,503	235,277	320,010	365,746	14.29%
Transit Enterprise	540,173	573,789	537,818	594,030	628,878	5.87%
Vehicle Replacement	0	0	0	0	0	0.00%
TOTAL	**16,664,695**	**17,273,517**	**17,855,855**	**19,204,018**	**19,942,138**	**3.84%**

City of Bettendorf
FY 2008/09 Budget
Operating Expenditures 5 year history

Department	FY 2005 Actual	FY 2006 Actual	FY 2007 Actual	FY 2008 Budget	FY 2009 Budget	Percent Inc (Dec)
Mayor & Council	409,720	569,850	538,930	418,251	418,619	0.09%
City Administration	63,424	67,076	69,493	82,582	113,101	36.96%
Capital Projects	0	0	0	0	0	0.00%
Downtown Events Center	0	0	64,030	14,762	21,000	42.26%
Educational Center	0	0	694,448	0	0	0.00%
Family Museum for Arts & Science	581,061	544,785	598,813	558,120	530,183	(5.01%)
Community Development	55,833	81,684	44,125	72,859	78,890	8.28%
Community Development Special Revenue Funds	514,254	432,718	399,158	418,854	433,074	3.39%
Debt Service	0	0	0	0	0	0.00%
Economic Development	424,288	229,751	425,694	809,252	982,821	21.45%
Electronic Equipment	0	0	0	0	0	0.00%
Employee Health Insurance	2,252,920	2,225,113	2,256,994	2,655,983	2,848,074	7.23%
Finance	179,656	139,018	138,146	204,865	210,487	2.74%
Human Resources	87,447	110,920	89,859	154,458	154,436	(0.01%)
Information Services	227,399	216,640	222,084	276,840	262,900	(5.04%)
Fire	336,875	362,057	350,250	437,753	462,505	5.65%
Flood 2001	0	0	0	0	0	0.00%
Legal	18,351	24,305	32,956	56,015	56,009	(0.01%)
Library	262,429	290,824	289,014	361,858	379,601	4.90%
Library Special Revenue Funds	86,282	132,802	27,449	46,418	50,363	8.50%
Municipal Garage	556,230	675,824	745,995	805,994	802,939	(0.38%)
Non-Departmental	404,582	534,877	500,711	447,052	463,227	3.62%
Parks & Recreation	1,240,519	1,509,338	1,423,662	1,559,571	1,582,536	1.47%
Police	580,027	659,858	693,468	814,373	911,234	11.89%
Police Special Revenue Funds	20,625	37,104	7,529	11,600	11,000	(5.17%)
Public Works	443,387	470,878	412,281	465,161	466,425	0.27%
Solid Waste Management/Recycling Enterprise	1,071,839	725,696	712,236	794,519	804,733	1.29%
Risk Management	905,392	876,022	915,806	778,419	864,187	11.02%
Road Use Operations	1,139,239	1,262,293	1,147,866	1,565,328	1,242,138	(20.65%)
Sewer Utility	1,170,250	1,208,521	1,282,511	1,352,856	1,341,121	(0.87%)
Stormwater Utility	180,481	374,481	289,541	357,069	187,150	(47.59%)
Transit Enterprise	363,950	422,476	530,979	562,913	576,102	2.34%
Vehicle Replacement	0	0	0	0	0	0.00%
TOTAL	**13,576,460**	**14,184,911**	**14,904,028**	**16,083,725**	**16,254,855**	**1.06%**

City of Bettendorf
FY 2008/09 Budget
Capital Expenditures 5 year history

Department	FY 2005 Actual	FY 2006 Actual	FY 2007 Actual	FY 2008 Budget	FY 2009 Budget	Percent Inc (Dec)
Mayor & Council	3,650	0	0	0	0	0.00%
City Administration	0	0	0	0	0	0.00%
Capital Projects	4,647,801	5,179,443	8,500,280	13,216,688	19,215,758	45.39%
Downtown Events Center	0	0	0	0	0	0.00%
Educational Center	430,000	0	0	0	0	0.00%
Family Museum for Arts & Science	0	0	0	0	0	0.00%
Community Development	0	0	0	0	0	0.00%
Community Development Special Revenue Funds	0	0	0	0	0	0.00%
Debt Service	0	0	0	0	0	0.00%
Economic Development	280,633	1,277,987	0	0	0	0.00%
Electronic Equipment	136,858	214,292	183,119	668,585	85,748	(87.17%)
Employee Health Insurance	0	0	0	0	0	0.00%
Finance	0	0	0	0	0	0.00%
Human Resources	0	0	0	0	0	0.00%
Information Services	0	0	0	0	0	0.00%
Fire	0	34,476	13,433	52,000	0	(100.00%)
Flood 2001	0	0	0	0	0	0.00%
Legal	0	0	0	0	0	0.00%
Library	220,832	193,737	193,810	213,315	230,315	7.97%
Library Special Revenue Funds	35,168	46,820	53,824	57,944	52,600	(9.22%)
Municipal Garage	0	0	0	0	0	0.00%
Non-Departmental	0	0	0	0	0	0.00%
Parks & Recreation	0	7,840	0	0		100.00%
Police	41,366	82,069	5,582	5,600	0	(100.00%)
Police Special Revenue Funds	0	22,796	29,626	20,000	2,000	(90.00%)
Public Works	0	0	0	0	0	0.00%
Solid Waste Management/Recycling Enterprise	0	0	0	0	0	0.00%
Risk Management	0	0	0	0	0	0.00%
Road Use Operations	213,714	0	0	0	75,000	100.00%
Sewer Utility	0	0	0	0	0	0.00%
Stormwater Utility	0	0	0	0	0	0.00%
Transit Enterprise	0	0	0	0	0	0.00%
Vehicle Replacement	590,009	1,004,449	402,490	676,167	1,045,000	54.55%
TOTAL	**6,600,031**	**8,063,909**	**9,382,164**	**14,910,299**	**20,706,421**	**38.87%**

City of Bettendorf
FY 2008/09 Budget
Debt Service/Other 5 year history

Department	FY 2005 Actual	FY 2006 Actual	FY 2007 Actual	FY 2008 Budget	FY 2009 Budget	Percent Inc (Dec)
Debt Service Funds	9,932,644	5,757,441	12,587,706	10,347,333	6,596,016	(36.25%)
Economic Development Special Revenue Funds	1,705,316	1,701,108	1,702,135	1,494,145	1,900,539	27.20%
Capital Projects Fund	0	44,519	76,091	0	0	0.00%
Downtown Event Center	0	0	0	566,175	1,616,175	100.00%
Educational Center	0	0	0	0	0	100.00%
Family Museum for Arts & Science	420,330	302,515	277,468	221,940	202,505	(8.76%)
Municipal Garage	31,155	32,768	35,983	31,200	31,200	0.00%
Parks & Recreation	385,998	372,121	422,224	414,357	415,929	0.38%
Solid Waste Management/Recycling Enterprise	215,600	212,082	215,000	253,264	253,264	0.00%
Stormwater Utility	106,084	128,010	144,676	153,649	239,078	55.60%
Sewer Utility	1,123,311	1,073,457	1,172,886	1,176,788	1,268,706	7.81%
Transit Enterprise	115,150	101,222	101,222	101,222	101,222	0.00%
TOTAL	**14,035,588**	**9,725,243**	**16,735,391**	**14,760,073**	**12,624,634**	**(14.47%)**

City of Bettendorf
Department Budgets 5 Year History

Department	FY 2005 Actual	FY 2006 Actual	FY 2007 Actual	FY 2008 Budget	FY 2009 Budget	Percent Inc (Dec)
Mayor & Council	482,580	630,190	601,262	484,695	492,554	1.62%
City Administration	261,326	265,717	283,911	301,877	350,199	16.01%
Capital Projects	4,870,772	5,478,326	8,859,789	13,552,547	19,570,677	44.41%
Downtown Events Center	0	0	64,030	580,937	1,637,175	181.82%
Educational Center	430,000	0	694,448	0	0	0.00%
Family Museum for Arts & Science	1,953,594	1,727,267	1,784,728	1,792,778	1,819,047	1.47%
Community Development	662,926	640,714	683,850	782,292	791,218	1.14%
Community Development Special Revenue Funds	568,964	491,556	462,591	482,750	498,053	3.17%
Debt Service	9,932,644	5,757,441	12,587,706	10,347,333	6,596,016	(36.25%)
Economic Development	2,448,852	3,335,048	2,263,885	2,446,419	3,032,454	23.95%
Electronic Equipment	136,858	214,292	183,119	668,585	85,748	(87.17%)
Employee Health Insurance	2,252,920	2,225,113	2,256,994	2,655,983	2,848,074	7.23%
Finance	553,450	551,462	573,857	649,363	697,172	7.36%
Human Resources	236,520	243,199	239,324	314,375	314,025	(0.11%)
Information Services	600,400	604,437	590,837	644,010	642,589	(0.22%)
Fire	1,886,212	2,060,902	2,120,654	2,581,679	2,523,906	(2.24%)
Flood 2001	0	0	0	0	0	0.00%
Legal	169,070	175,386	195,674	230,604	239,737	3.96%
Library	1,955,902	1,985,060	2,046,283	2,246,757	2,339,874	4.14%
Library Special Revenue Funds	121,450	179,622	81,273	104,362	102,963	(1.34%)
Municipal Garage	956,131	1,093,808	1,161,351	1,235,138	1,246,607	0.93%
Non-Departmental	404,582	534,877	500,711	447,052	463,227	3.62%
Parks & Recreation	3,508,007	3,846,138	3,870,890	4,154,795	4,251,069	2.32%
Police	5,240,638	5,560,272	5,704,177	6,103,711	6,300,466	3.22%
Police Special Revenue Funds	20,625	59,900	37,155	31,600	13,000	(58.86%)
Public Works	765,501	817,877	778,366	864,847	903,220	4.44%
Solid Waste Management/Recycling Enterprise	1,955,670	1,587,977	1,611,382	1,724,151	1,802,915	4.57%
Risk Management	905,392	876,022	915,806	778,419	864,187	11.02%
Road Use Operations	2,830,300	2,646,758	2,585,760	2,975,942	2,735,489	(8.08%)
Sewer Utility	2,733,730	2,770,289	2,895,620	3,010,054	3,223,211	7.08%
Stormwater Utility	422,476	785,994	669,494	830,728	791,974	(4.67%)
Transit Enterprise	1,019,273	1,097,487	1,170,019	1,258,165	1,306,202	3.82%
Vehicle Replacement	590,009	1,004,449	402,490	676,167	1,045,000	54.55%
TOTAL	**50,876,774**	**49,247,580**	**58,877,436**	**64,958,115**	**69,528,048**	**7.04%**

28 E Agreement---A formal agreement between two or more governmental entities to jointly provide a service or to establish a new governmental entity to accomplish a purpose.

Account Number---The 14-digit number assigned to a budget line item account identifying the fund, department, program, function and expenditure object. For example: The account number 001-0301-410.11-01 identifies the fund 001 (general fund), the department and program 0301 (police administration), the function 410 (public safety), and the object 11-01 (full time salaries and wages).

Accrual Basis---A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

ACH---Automated Clearing House, a network for processing electronic financial transactions.

Activity---Departmental efforts which contribute to the achievement of a specific set of program objectives; the smallest unit of the program budget.

AFSCME---American Federation of State, County and Municipal Employees; the union representing many of the City's employees.

Annualize---Using revenues or expenditures that occurred during the year and calculation their effect for a full year. As an example, a $25 cost that occurs quarterly will have an annual cost of $100.

Appropriation---A legal authorization to incur obligations and to make expenditures for specific purposes.

AS/400---The City's accounting software package.

Assessed Valuation---The valuation set upon real estate, utilities and certain personal property by the Assessor as a basis for levying property taxes.

Assessment Ratio---The ratio at which the tax rate is applied to the tax base.

Asset---Resources owned or held by a government which have monetary value.

Authorized Positions---Employee positions, which are authorized in the adopted budget, to be filled during the year.

Available(Undesignated) Fund Balance---This refers to the funds remaining from the prior year which are available for appropriation and expenditure in the current year.

Bi-State Regional Commission---The local agency offering a forum for intergovernmental cooperation, delivery of regional programs and assistance in planning and project development.

Bond---A long term IOU or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date(the maturity date). Bonds are primarily used to finance capital projects.

> **General Obligation (GO) Bond**---This type of bond is backed by the full faith, credit and taxing power of the government.
>
> **Revenue Bond**---This type of bond is backed only by the revenues from a specific enterprise or project, such as a sewer utility.

Bond Refunding---When new bonds are issued to buy back outstanding bonds in order to save money due to a decrease in interest rates. *Current* refunding is for bonds that are callable or may be bought back by the City. *Advanced* refunding is issuing debt and investing that money into escrow in order to buy back bonds when they do become callable to realize debt savings due to lower interest rates.

Budget---A plan of financial activity for a specified period of time (fiscal year) indicating all planned revenues and expenses for the budget period.

Budget Amendment---A change from the original budget. Also, the forms filed by departments with the Finance Department to request and justify such changes.

Budget Calendar---The schedule of key dates which the City of Bettendorf follows in the preparation and adoption of the budget.

Budget Message---The letter of transmittal from the City Administrator to the Mayor, City Council and Citizens of the City of Bettendorf which summarizes the most important aspects of the budget and any changes from previous fiscal years

Budgetary Basis---This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash or modified accrual.

Budgetary Control---The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

CAFR---Comprehensive Annual Financial Report is the report summarizing the City's financial operations as of the fiscal year end. The report is issued in accordance with GAAP, which prescribes a basis of accounting that differs from the budget basis of accounting (cash basis).

Capital Budget---A plan of revenues and expenditures to improve facilities, equipment and other infrastructure of the City's for a defined period of time.

Capital Improvements---Expenditures related the to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure.

Capital Improvements Program(CIP)---A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the government's long-term needs.

Capital Outlay---Fixed assets which have a value of $1,000 or more and have a useful economic lifetime of more than one year; or assets of any value if the nature of the item is such that is must be controlled for custody purposes as a fixed asset.

Capital Project---Major construction, acquisition or renovation activities which add value to a government's physical assets or significantly increase their useful life. Also called capital improvements.

Cash Basis---A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Channel 9---The public information cable TV channel serving the citizens of Bettendorf.

Charges for Services---A collection of accounts used to capture revenue related to services provided by the City, such as, sewer usage, solid waste pick-up and public transit.

Collective Bargaining Agreement---A legal contract between the employer and a verified representative of a recognized bargaining unit for specific terms and conditions of employment (e.g., hours, working conditions, salary, fringe benefits and matters affecting health and safety of employees).

Community Protection Program---This program's objective is to provide for the safety and welfare of the community through response to calls for service, enforcement of laws and preventive education.

Contingency---A budgetary reserve set-aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contracted Part Time---Part time employees contracted and paid through an employment agency.

Contractual Services---Services rendered to a government by private firms, individuals or other governmental agencies. Examples include professional consulting services and construction contracts.

Core Beliefs---Value based principles which define specific performance standards and guide behavior and actions. Core beliefs tell how the City conducts business.

Cost-of-living-adjustment(COLA)---An Increase in salaries to offset the adverse effect of inflation on compensation.

Credit Rating---A formal evaluation of credit history and capability of repaying obligations. The bond ratings assigned by Moody's Investors Service, Standard & Poor's and Fitch Ratings.

Debt Limitation---By state constitution, requires that no city may become indebted in an amount exceeding 5% of the actual value of taxable property within its jurisdiction. This applies to general obligation debt, which is backed by the full taxing power of the city. The limit does not apply to debt of revenue or special assessment bonds.

Debt Margin---The difference between the debt limit and the applicable outstanding debt.

Debt Service---The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Deferred Compensation---Income deferred until retirement age.

Deficit---The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Department---The basis organizational unit of government which is functionally unique in its delivery of services.

Depreciation---Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Disbursement---The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program---A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

E-governance---A term applied the ability of governments to deliver services and information to the public via technology driven tools such as the Internet and electronic banking.

Employee(or Fringe) Benefits---Contributions made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and the various pension, medical and life insurance plans.

Encumbrance---The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Enterprise Fund---A fund established to finance and account for the acquisition, operation and maintenance of governmental operations, which are predominantly self-supporting by user fees.

Excise---A tax applying to a specific industry or good. An example would be the Hotel/Motel tax.

Expenditure---The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

Expense---Charges incurred(whether paid immediately or unpaid) for operations, maintenance, interest or other charges.

Fiscal Policy---A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year---A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. For the City of Bettendorf the fiscal year begins July 1st and ends June 30th.

Fixed Assets---Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture and other equipment.

FMAS---Family Museum of Arts and Sciences

FTE---Full Time Equivalent

Full Faith and Credit---A pledge of a government's taxing power to repay debt obligations.

Full-Time Equivalent Position(FTE)---A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time typist working for 20 hours per week would be the equivalent to .5 of a full-time position.

Function---A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g., public safety).

Fund---A fiscal entity with revenues and expense, which are segregated for the purpose of carrying out a specific purpose or activity.

Fund Balance---The excess of the assets of a fund over its liabilities, reserves and carryover.

FY---Fiscal Year

GAAP---Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

GASB---Government Accounting Standards Board is the authoritative body that establishes the accounting principles and rules for governmental entities.

GASB 34---The GASB statement establishing new financial reporting requirements. When implemented it created new information and restructured information that governments present. The new requirements make annual reports more comprehensive and to understand and use.

GFOA---Government Finance Officers Association of the United States and Canada.

GIS---Graphical Information System.

Goal---A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

Governmental Fund Types---Are the following:

General Fund---the chief operating fund and is used to account for all tax receipts and other receipts that do not have to be reported by law or contractual agreement in some other fund. The General Fund provides for all the general operating disbursements and the fixed charges and capital improvement costs that are not paid through other funds.

Special Revenue Funds----funds utilized to account for receipts derived from specific sources that are usually required by law or regulation to be accounted for in separate funds, such as the road use fund, tax increment financing fund and drug seizure/forfeiture fund.

Debt Service Fund---used to report accumulations of resources to meet current and future long-term debt service requirements such as capital lease obligations, bond principal, interest and related costs.

Capital Projects Fund----are utilized to record resources for the acquisition and construction of major capital facilities, except those financed through enterprise funds.

Grants---A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Human Development---Program to promote the general well being of the City and to encourage the fullest development of cultural and educational potentials of the citizens and the community.

IDNR---Iowa Department of Natural Resources

Infrastructure---The physical assets of a government such as streets, water, sewer, public buildings and parks.

Interest---Compensation paid or to be paid for the use of money.

Inter-fund Transfers---The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue---Funds received from federal, state and other local government sources in the form of grants, shared revenues and payments in lieu of taxes.

Internal Services Charges---The charges to user departments or funds for internal services provided by another government agency, such as the City garage, or insurance funded from a central pool.

IPERS---Iowa Public Employees Retirement System is the pension system the covers all full-time, part-time, and most temporary employees except for full-time firefighters and police officers.

IS---Information Services

IT---Information Technology

LAN---Local Area Network

Levy---To impose taxes for the support of government activities.

LFC---Life Fitness Center

Licenses and Permits---A collection of accounts used to capture revenue related to liquor licenses, electrical permits, mechanical permits or building permits, etc. issued by the City.

Line Item---See Account Number.

Line item Budget---A budget prepared along departmental lines that focuses on what is to be purchased.

Long-term Debt---Debt with a maturity of more than one year after the date of issuance.

Mill---The property tax rate, which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each $1,000 of assessed property valuation.

Mission Statement---The Mission for the City of Bettendorf defines the purpose of the organization

Moody's Investors Service---One of several national investor services that independently rate the creditworthiness of issuer's bonds. Their rating opinion is an assessment of the ability and willingness of an issuer of debt to make full and timely payments of principal and interest on the debt security over the course of its maturity schedule. The rating influences the interest rates bid for the bonds, thus having an economic impact on a project's ultimate cost.

Net Budget---The legally adopted budget less all inter-fund transfers and interdepartmental charges.

NPDES---National Pollutant Discharge Elimination System

Object of Expenditure---An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt and furniture.

Objective---Something to be accomplished in specific, well-defined and measurable terms and that is achievable within a specific time frame.

Obligations---Amounts which a government may be legally required to need out of its resources. They include no

Operating Expenses---The cost for personnel, materials and equipment required for a department to function.

Operating Revenue---Funds received as income to pay for ongoing operations.

Output Indicators---A unit of work accomplished, without reference to the resources required to do the work, for example, number of permits issued, number of trash collections made or number of burglary arrests made. Output Indicators do not reflect the effectiveness or efficiency of the work performed.

Performance Indicators---Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Personal Services---Expenditures for salaries, wages and fringe benefits of a government's employees.

Policy & Administration---Program to provide for the functioning of the government and to assure the general administration of the City.

PPB---See Program Performance Budget.

Principal---The face amount of a bond, exclusive of interest.

Proceeds from Sale of Assets---A collection of accounts used to capture revenue received from the sale of the City's assets, such as, buildings and/or equipment.

Program---A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the government is responsible.

Program Performance Budget---A method of budgeting whereby the services provided to the residents are broken down in identifiable service programs or performance units. A unit can be a department, a division, or a workgroup. Each program has an identifiable service or output and objectives to effectively provide the service. The effectiveness and efficiency of providing the service by the program is measured by performance indicators.

Proprietary Funds---are the following:

> **Enterprise Funds---**are utilized to finance and account for all resources used in the acquisition, operation and maintenance of governmental facilities and services that are supported by user charges, such as a golf course or wastewater utility.
>
> **Internal Service Funds-**---are used to account for the financing of goods and services provided by one department or agency to other departments or agencies within the government, on a cost reimbursement basis; for example, the Municipal Garage operation, the Employee Health Insurance fund, and the Vehicle Replacement Fund.

Purpose---A broad statement of the goals, in terms of meeting public service needs, that a department is organized to meet.

Referendum---The principal or practice of referring measures passed upon or proposed by, the legislative body to the body of voters, or electorate, for approval or rejection.

Reserve---An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution---A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources---Total amounts available for appropriation including estimated revenues, fund transfers and beginning balances.

Retained Earnings---Earnings retained by the City for reinvestment in operations.

Revaluation---Every odd year the state reviews residential and commercial property values to determine if assessed values should be changed from those submitted from the assessor.

Revenue---Sources of income financing the operations of government.

Revenue Bonds---Issued to finance municipal enterprises such as parking facilities, utility operations, stadiums and solid waste facilities; that is, revenue generating operations with incomes sufficient to retire indebtedness.

RFP---Request For Bid

Rollback---is a mechanism in the state law, which limits the state growth of taxable valuation by class (residential, commercial, industrial and agricultural) to 4% per year. Assessed valuations are "rolled back" to reflect no more than a 4% increase.

RUT---Road Use Tax

SMART21---distinction given to 21 communities world wide by the Intelligent Community Forum, an information technology think tank. Smart21 communities are honored for implementing broadband and information technology based strategies to attract leading-edge businesses, spur job creation and economic growth, and improve the delivery of government services.

Tax Increment---the amount of taxable value in excess of the base or beginning value of the property located within a defined district. The consolidated tax rate applied to the excess is remitted to the City for urban renewal and economic development purposes with the exception of the debt service and property, plant and equipment levies of all the jurisdictions with taxing authority in the district.

Tax Levy---The resultant product when the tax rate per one thousand dollars is multiplied by the tax base. The amount of revenue from taxes required to fund the government.

Tax Rate---The dollar per thousand rate determined by the City, through the budget process, that is applied to the taxable value. The result of the tax levy revenue necessary to run the City.

Taxable Valuation---The percentage of assessed valuation cities my collect taxes on. Determined by the process of property tax equalization and rollback.

Taxes---Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charge made against particular persons or property for current or permanent benefit, such as special assessments.

TIF---Tax Increment Financing.

TIF District---A defined area of development in which property is eligible to be taxed in excess of the base value of the property. The excess taxable value is known as a tax increment as defined previously.

Transfers In/Out---Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

Unencumbered Balance---The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

Unreserved Fund Balance---The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

User Charges (Fees)---The payment of a fee for direct receipt of a public service by the party whom benefits from the service.

Use of Money---A collection of accounts used to capture revenue received from interest/dividends.

Vision Statement---The Vision Statement for the City of Bettendorf outlines what Bettendorf wants in the future. Our preferred future is defined in value based principles that can guide policies, decisions and operations.



Nov-07 Form 635.1 Department of Management

82-770

Adoption of Budget and Certification of City Taxes

FISCAL YEAR BEGINNING JULY 1, 2008 - ENDING JUNE 30, 2009

The City of: Bettendorf **County Name:** SCOTT **Date Budget Adopted:** 03/04/08 *(Date) xx/xx/xx*

At a meeting of the City Council, held after the public hearing as required by law, as specified above, the proposed budget was adopted as summarized and attached hereto, and tax levies, as itemized below, were approved for all taxable property of this City. There is attached a Long Term Debt Schedule Form 703 for the debt service needs, if any.

563-344-4000 *Telephone Number* *Signature*

County Auditor Date Stamp

January 1, 2007 Property Valuations

		With Gas & Electric		Without Gas & Electric	Last Official Census
Regular	2a	1,459,698,944	2b	1,400,436,964	31,275
DEBT SERVICE	3a	1,582,082,842	3b	1,522,820,862	
Ag Land	4a	4,228,430			

TAXES LEVIED

Code Sec.	Dollar Limit	Purpose		(A) Request with Utility Replacement		(B) Property Taxes Levied		(C) Rate
384.1	8.10000	Regular General levy	5	9,463,812		9,079,593	43	6.48340
(384)		Non-Voted Other Permissible Levies						
12(8)	0.67500	Contract for use of Bridge	6			0	44	0
12(10)	0.95000	Opr & Maint publicly owned Transit	7			0	45	0
12(11)	Amt Nec	Rent, Ins. Maint of Civic Center	8			0	46	0
12(12)	0.13500	Opr & Maint of City owned Civic Center	9			0	47	0
12(13)	0.06750	Planning a Sanitary Disposal Project	10			0	48	0
12(14)	0.27000	Aviation Authority (under sec.330A.15)	11			0	49	0
12(15)	Amt Nec	Joint city-county building lease	12			0	50	0
12(16)	0.06750	Levee Impr. fund in special charter city	13			0	51	0
12(18)	Amt Nec	Liability, property & self insurance costs	14	532,731		511,103	52	0.36496
12(22)	Amt Nec	Support of a Local Emerg.Mgmt.Comm.	462			0	465	0
(384)		Voted Other Permissible Levies						
12(1)	0.13500	Instrumental/Vocal Music Groups	15			0	53	0
12(2)	0.81000	Memorial Building	16			0	54	0
12(3)	0.13500	Symphony Orchestra	17			0	55	0
12(4)	0.27000	Cultural & Scientific Facilities	18			0	56	0
12(5)	As Voted	County Bridge	19			0	57	0
12(6)	1.35000	Missi or Missouri River Bridge Const.	20			0	58	0
12(9)	0.03375	Aid to a Transit Company	21			0	59	0
12(17)	0.20500	Maintain Institution received by gift/devise	22			0	60	0
12(19)	1.00000	City Emergency Medical District	463			0	466	0
12(21)	0.27000	Support Public Library	23			0	61	0
28E.22	1.50000	Unified Law Enforcement	24			0	62	0
		Total General Fund Regular Levies (5 thru 24)	25	9,996,543		9,590,696		
384.1	3.00375	Ag Land	26	12,701		12,701	63	3.00375
		Total General Fund Tax Levies (25 + 26)	27	10,009,244		9,603,397		Do Not Add
		Special Revenue Levies						
384.8	0.27000	Emergency (if general fund at levy limit)	28			0	64	0
384.6	Amt Nec	Police & Fire Retirement	29	737,679		707,730		0.50536
	Amt Nec	FICA & IPERS (if general fund at levy limit)	30			0		0
	Amt Nec	Other Employee Benefits	31	1,454,270		1,395,228		0.99628
		Total Employee Benefit Levies (29,30,31)	32	2,191,949		2,102,952	65	1.50164
		Sub Total Special Revenue Levies (28+32)	33	2,191,949		2,102,952		
		Valuation						
386	As Req	*With Gas & Elec* *Without Gas & Elec*						
	SSMID 1 (A)	(B)	34			0	66	0
	SSMID 2 (A)	(B)	35			0	67	0
	SSMID 3 (A)	(B)	36			0	68	0
	SSMID 4 (A)	(B)	35a			0	69	0
	SSMID 5 (A)	(B)	36a			0	565	0
	SSMID 6 (A)	(B)	37			0	566	0
	Total SSMID	***(34 thru 37)***	38	0		0		Do Not Add
		Total Special Revenue Levies (33+38)	39	2,191,949		2,102,952		
384.4	Amt Nec	**Debt Service Levy 76.10(6)**	40	7,119,373	40	6,852,694	70	4.50000
384.7	0.67500	**Capital Projects (Capital Improv. Reserve)**	41		41	0	71	0
		Total Property Taxes (27+39+40+41)	42	19,320,566	42	18,559,043	72	12.85000

COUNTY AUDITOR - I certify the budget is in compliance with ALL the following:

Budgets submitted that DO NOT meet the following criteria are not legal documents and will be returned to the city for correction.

1) The prescribed Notice of Public Hearing Budget Estimate (Form 631.1) was lawfully published, or posted if applicable, and notarized, filed proof was evidenced.
2) Budget hearing notices were published or posted not less than 10 days, nor more than 20 days, prior to the budget hearing.
3) Adopted property taxes do not exceed published or posted amounts.
4) Adopted expenditures do not exceed published or posted amounts in each of the nine program areas, or in total.
5) The budget file uploaded to the SUBMIT Area matched the paper copy certified by the city to this office.

(County Auditor)

Form FBW

Department of Management

Fund Balance Worksheet for City of Bettendorf

(1) *Annual Report FY 2007		General (A)	Special Rev (B)	TIF Special Rev (C)	Debt Serv (D)	Capt Proj (E)	Permanent (G)	Total Government (H)	Proprietary (I)	Grand Total (J)
Beginning Fund Balance July 1, 2006 **(pg 5, line 134) ***	1	4,828,960	3,797,866		1,202,568	9,583,121	0	19,412,515	35,242,172	54,654,687
Actual Revenues Except Beg Bal **(pg 5, line 132) ***	2	19,079,742	7,842,205		16,421,756	13,274,843	0	56,618,546	15,913,176	72,531,722
Actual Expenditures Except End Bal **(pg 12, line 259) ***	3	18,931,172	7,502,397		12,965,852	13,114,816	0	52,514,237	16,449,521	68,963,758
Ending Fund Balance June 30, 2007 **(pg 12, line 261) ***	4	4,977,530	4,137,674		4,658,472	9,743,148	0	23,516,824	34,705,827	58,222,651
(2) ** Re-Estimated FY 2008		**General**	**Spec Rev**	**TIF Special Rev**	**Debt Serv**	**Capt Proj**	**Permanent**	**Tot Govt**	**Proprietary**	**Grand Total**
Beginning Fund Balance	5	4,977,530	4,137,674		4,658,472	9,743,148	0	23,516,824	34,705,827	58,222,651
Re-Est Revenues	6	19,893,689	5,462,787	3,645,879	6,655,498	20,260,640	0	55,918,493	21,833,394	77,751,887
Re-Est Expenditures	7	19,890,054	7,188,028	3,365,889	10,670,439	19,536,959	0	60,651,369	17,392,129	78,043,498
Continuing Appropriation	8					0		0	0	0
Ending Fund Balance	9	4,981,165	2,412,433	279,990	643,531	10,466,829	0	18,783,948	39,147,092	57,931,040
(3) ** Budget FY 2009										
Beginning Fund Balance	10	4,981,165	2,412,433	279,990	643,531	10,466,829	0	18,783,948	39,147,092	57,931,040
Revenues	11	19,709,855	6,205,459	3,504,269	7,232,273	24,087,820	0	60,739,676	20,522,985	81,262,661
Expenditures	12	19,712,369	6,109,407	3,859,209	7,157,538	27,208,778	0	64,047,301	18,787,127	82,834,428
Continuing Appropriation	13					0		0	0	0
Ending Fund Balance	14	4,978,651	2,508,485	-74,950	718,266	7,345,871	0	15,476,323	40,882,950	56,359,273

* The figures in section (1) are taken from FORM F-66(IA-2) STATE OF IOWA FINANCIAL REPORT FOR FISCAL YEAR ENDED JUNE 30, 2007

** The remaining two sections are filled in by the software once ALL worksheets are completed.

Form 631 A P1

CITY OF Bettendorf

Department of Management

EXPENDITURES SCHEDULE PAGE 1

Fiscal Year Ending 2009

Fiscal Years

GOVERNMENT ACTIVITIES (A)	(B)	GENERAL (C)	SPECIAL REVENUES (D)	TIF SPECIAL REVENUES (E)	DEBT SERVICE (F)	CAPITAL PROJECTS (G)	PERMANENT (H)	PROPRIETARY (I)	BUDGET 2009 (J)	RE-ESTIMATED 2008 (K)	ACTUAL 2007 (L)
PUBLIC SAFETY											
Police Department/Crime Prevention	1	6,210,335	11,000						6,221,335	6,080,980	5,705,614
Jail	2								0	0	0
Emergency Management	3								0	0	0
Flood Control	4	49,937							49,937	47,195	27,173
Fire Department	5	2,523,906							2,523,906	2,529,679	2,107,218
Ambulance	6								0	0	0
Building Inspections	7	350,180							350,180	386,090	354,891
Miscellaneous Protective Services	8								0	0	0
Animal Control	9								0	0	0
Other Public Safety	10	90,131							90,131	28,131	0
TOTAL *(lines 1 - 10)*	11	9,224,489	11,000	0			0		9,235,489	9,072,075	8,194,896
PUBLIC WORKS											
Roads, Bridges, & Sidewalks	12		664,762						664,762	575,301	1,540,115
Parking - Meter and Off-Street	13								0	0	0
Street Lighting	14		230,000						230,000	226,000	223,632
Traffic Control and Safety	15		375,017						375,017	388,819	185,238
Snow Removal	16		513,712						513,712	991,074	519,055
Highway Engineering	17		471,069						471,069	396,570	41,574
Street Cleaning	18		44,823						44,823	72,295	117,722
Airport ***(if not Enterprise)***	19								0	0	0
Garbage ***(if not Enterprise)***	20								0	0	0
Other Public Works	21	56,638	361,106						417,744	374,575	0
TOTAL *(lines 12 - 21)*	22	56,638	2,660,489	0			0		2,717,127	3,024,634	2,627,336
HEALTH & SOCIAL SERVICES											
Welfare Assistance	23								0	0	0
City Hospital	24								0	0	0
Payments to Private Hospitals	25								0	0	0
Health Regulation and Inspection	26								0	0	0
Water, Air, and Mosquito Control	27								0	0	0
Community Mental Health	28								0	0	0
Other Health and Social Services	29								0	0	0
TOTAL *(lines 23 - 29)*	30	0	0	0			0		0	0	0
CULTURE & RECREATION											
Library Services	31	2,109,559	36,117						2,145,676	2,065,614	1,877,889
Museum, Band and Theater	32								0	0	0
Parks	33	1,066,305							1,066,305	956,448	922,505
Recreation	34	333,656							333,656	361,337	307,857
Cemetery	35								0	0	0
Community Center, Zoo, & Marina	36	80,894							80,894	79,860	79,204
Other Culture and Recreation	37		63,000						63,000	63,000	0
TOTAL *(lines 31 - 37)*	38	3,590,414	99,117	0			0		3,689,531	3,526,259	3,187,455

Form 631 A P2

CITY OF Bettendorf

Department of Management

EXPENDITURES SCHEDULE PAGE 2

(A)	(B)	GENERAL (C)	SPECIAL REVENUES (D)	TIF SPECIAL REVENUES (E)	DEBT SERVICE (F)	CAPITAL PROJECTS (G)	PERMANENT (H)	PROPRIETARY (I)	BUDGET 2009 (J)	RE-ESTIMATED 2008 (K)	ACTUAL 2007 (L)
		Fiscal Year Ending							Fiscal Years		
COMMUNITY & ECONOMIC DEVELOPMENT											
Community Beautification	39		102,068						102,068	102,068	90,262
Economic Development	40		389,668						389,668	305,585	210,113
Housing and Urban Renewal	41		489,853						489,853	474,550	456,597
Planning & Zoning	42	276,141							276,141	258,345	211,401
Other Com & Econ Development	43	164,897	8,200						173,097	146,057	254,517
REBATES & PYMTS from TIF DEBT page	44			742,247					742,247	646,689	220,671
TOTAL *(lines 39 - 44)*	45	441,038	989,789	742,247			0		2,173,074	1,933,294	1,443,561
GENERAL GOVERNMENT											
Mayor, Council, & City Manager	46	771,667							771,667	705,832	821,502
Clerk, Treasurer, & Finance Adm.	47	763,258							763,258	714,611	638,035
Elections	48	5,000							5,000	16,092	0
Legal Services & City Attorney	49	239,737							239,737	230,604	195,674
City Hall & General Buildings	50	796,645							796,645	768,960	709,619
Tort Liability	51	463,227							463,227	447,052	500,711
Other General Government	52	314,025							314,025	314,375	239,321
TOTAL *(lines 46 - 52)*	53	3,353,559	0	0			0		3,353,559	3,197,526	3,104,862
DEBT SERVICE	54	65,000		1,900,539	6,531,016				8,496,555	11,841,478	14,365,930
Gov Capital Projects	55	230,315	143,846			20,701,425			21,075,586	15,230,403	9,667,615
TIF Capital Projects	56								0	0	0
TOTAL CAPITAL PROJECTS	57	230,315	143,846	0		20,701,425	0		21,075,586	15,230,403	9,667,615
TOTAL Government Activities Expenditures *(lines 11+22+30+38+45+53+54+57)*	58	16,961,453	3,904,241	2,642,786	6,531,016	20,701,425	0		50,740,921	47,825,669	42,591,655
BUSINESS TYPE ACTIVITIES **Proprietary: Enterprise & Budgeted ISF**											
Water Utility	59								0	0	0
Sewer Utility	60							2,939,505	2,939,505	2,817,555	2,695,246
Electric Utility	61								0	0	0
Gas Utility	62								0	0	0
Airport	63								0	0	0
Landfill/Garbage	64							1,802,915	1,802,915	1,724,151	1,611,385
Transit	65							1,306,202	1,306,202	1,258,165	1,170,020
Cable TV, Internet & Telephone	66								0	0	0
Housing Authority	67								0	0	0
Storm Water Utility	68							628,122	628,122	752,305	588,557
Other Business Type (city hosp., ISF, parking, etc.)	69							9,992,979	9,992,979	9,640,066	9,884,812
Enterprise DEBT SERVICE	70							2,117,404	2,117,404	910,203	335,751
Enterprise CAPITAL PROJECTS	71								0	0	0
Enterprise **TIF** CAPITAL PROJECTS	72								0	0	0
TOTAL Business Type Expenditures ***(lines 59 - 73)***	73							18,787,127	18,787,127	17,102,445	16,285,771
TOTAL ALL EXPENDITURES *(lines 58+74)*	74	16,961,453	3,904,241	2,642,786	6,531,016	20,701,425	0	18,787,127	69,528,048	64,928,114	58,877,426
Regular Transfers Out	75	2,750,916	2,205,166		626,522	6,507,353			12,089,957	11,484,626	10,086,332
Internal **TIF** Loan / Repayment Transfers Out	76			1,216,423					1,216,423	1,630,758	0
Total ALL Transfers Out	77	2,750,916	2,205,166	1,216,423	626,522	6,507,353	0	0	13,306,380	13,115,384	10,086,332
Total Expenditures & Fund Transfers Out (lines 75+78)	78	19,712,369	6,109,407	3,859,209	7,157,538	27,208,778	0	18,787,127	82,834,428	78,043,498	68,963,758
Continuing Appropriation	79					0		0	0	0	
Ending Fund Balance June 30	80	4,978,651	2,508,485	-74,950	718,266	7,345,871	0	40,882,950	56,359,273	57,931,040	58,222,651

* A continuing appropriation is the unexpended budgeted amount from a prior year's capital project. The entry is made on the Con Approps page that must accompany the budget forms if used. SEE INSTRUCTIONS FOR USE.

Form 631 B

CITY OF Bettendorf

Department of Management

The last two columns will fill in once the Re-Est forms are completed

REVENUES DETAIL

Fiscal Year Ending | **Fiscal Years**

(A)	(B)	GENERAL (C)	SPECIAL REVENUES (D)	TIF SPECIAL REVENUES (E)	DEBT SERVICE (F)	CAPITAL PROJECTS (G)	PERMANENT (H)	PROPRIETARY (I)	BUDGET 2009 (J)	RE-ESTIMATED 2008 (K)	ACTUAL 2007 (L)
REVENUES & OTHER FINANCING SOURCES											
Taxes Levied on Property	1	9,603,397	2,102,952		6,852,694	0			18,559,043	16,797,824	15,634,845
Less: Uncollected Property Taxes - Levy Year	2								0	0	0
Net Current Property Taxes *(line 1 minus line 2)*	3	9,603,397	2,102,952		6,852,694	0			18,559,043	16,797,824	15,634,845
Delinquent Property Taxes	4	5,300	600		6,000				11,900	12,581	13,519
TIF Revenues	5			3,443,308					3,443,308	3,179,215	1,962,102
Other City Taxes:											
Utility Tax Replacement Excise Taxes	6	405,847	88,997		266,679	0			761,523	679,415	691,118
Utility francise tax ***(Iowa Code Chapter 364.2)***	7	400,000							400,000	400,000	366,272
Parimutuel wager tax	8								0	0	0
Gaming wager tax	9					1,935,000			1,935,000	1,970,000	1,963,498
Mobile Home Taxes	10	5,415	900		2,900				9,215	9,190	7,463
Hotel/Motel Taxes	11	850,000							850,000	832,090	742,038
Other ***Local Option Taxes*** * **2,640,000**	12	4,400,000							4,400,000	4,375,000	4,224,858
Subtotal - Other City Taxes *(lines 6 thru 12)*	13	6,061,262	89,897		269,579	1,935,000			8,355,738	8,265,695	7,995,247
Licenses & Permits	***14***	607,615						98,850	706,465	682,465	622,424
Use of Money & Property	***15***	292,200	159,200	60,961	100,000	365,210		438,700	1,416,271	1,696,073	1,833,722
Intergovernmental:											
Federal Grants & Reimbursements	***16***	106,400	468,600			2,206,000		537,500	3,318,500	3,489,039	2,429,036
Road Use Taxes	***17***		2,678,893						2,678,893	2,650,746	2,615,412
Other State Grants & Reimbursements	***18***	49,465	79,217		4,000	600,000		164,568	897,250	366,396	408,494
Local Grants & Reimbursements	***19***	120,100				175,000			295,100	176,904	120,709
Subtotal - Intergovernmental *(lines 16 thru 19)*	20	275,965	3,226,710	0	4,000	2,981,000		702,068	7,189,743	6,683,085	5,573,651
Charges for Fees & Service:											
Water Utility	21								0	0	0
Sewer Utility	22							2,650,000	2,650,000	2,415,000	2,335,582
Electric Utility	23								0	0	0
Gas Utility	24								0	0	0
Parking	25								0	0	0
Airport	26								0	0	0
Landfill/Garbage	27							1,645,000	1,645,000	1,550,000	1,420,298
Hospital	28								0	0	0
Transit	29							58,700	58,700	58,700	61,037
Cable TV, Internet & Telephone	30								0	0	0
Housing Authority	31								0	0	0
Storm Water Utility	32							785,000	785,000	640,000	587,240
Other Fees & Charges for Service	33	358,100						7,327,533	7,685,633	7,460,197	6,979,013
Subtotal - Charges for Service *(lines 21 thru 33)*	34	358,100	0		0	0	0	12,466,233	12,824,333	12,123,897	11,383,170
Special Assessments	35	8,100							8,100	12,630	6,761
Miscellaneous	***36***	152,800	314,400			1,872,500		1,450,800	3,790,500	1,281,951	1,343,604
Other Financing Sources:											
Regular Operating Transfers In	37	2,345,116	311,700			5,824,677		3,608,464	12,089,957	11,484,626	10,086,332
Internal **TIF** Loan Transfers In	38					89,433		1,126,990	1,216,423	1,630,758	0
Subtotal ALL Operating Transfers In	39	2,345,116	311,700	0	0	5,914,110	0	4,735,454	13,306,380	13,115,384	10,086,332
Proceeds of Debt *(Excluding TIF Internal Borrowing)*	40					11,000,000			11,000,000	9,000,000	15,216,148
Proceeds of Capital Asset Sales	41					20,000		630,880	650,880	4,901,087	860,197
Subtotal-Other Financing Sources *(lines 38 thru 40)*	42	2,345,116	311,700	0	0	16,934,110	0	5,366,334	24,957,260	27,016,471	26,162,677
Total Revenues except for beginning fund balance *(lines 3, 4, 5, 13, 14, 15, 20, 34, 35, 36, & 41)*	43	19,709,855	6,205,459	3,504,269	7,232,273	24,087,820	0	20,522,985	81,262,661	77,751,887	72,531,722
Beginning Fund Balance July 1	44	4,981,165	2,412,433	279,990	643,531	10,466,829	0	39,147,092	57,931,040	58,222,651	54,654,687
TOTAL REVENUES & BEGIN BALANCE *(lines 42+43)*	45	24,691,020	8,617,892	3,784,259	7,875,804	34,554,649	0	59,670,077	139,193,701	135,974,538	127,186,409

*** Enter the amount the city calculates to be attributable to property tax relief from LOCAL OPTION SALES TAXES to be expended in this fiscal year.**

Form 635.2A

CITY OF Bettendorf

Department of Management

ADOPTED BUDGET SUMMARY

YEAR ENDED JUNE 30, 2009

Fiscal Years

(A)	(B)	GENERAL (C)	SPECIAL REVENUES (D)	TIF SPECIAL REVENUES (E)	DEBT SERVICE (F)	CAPITAL PROJECTS (G)	PERMANENT (H)	PROPRIETARY (I)	BUDGET 2009 (J)	RE-ESTIMATED 2008 (K)	ACTUAL 2007 (L)
Revenues & Other Financing Sources											
Taxes Levied on Property	1	9,603,397	2,102,952		6,852,694	0			18,559,043	16,797,824	15,634,845
Less: Uncollected Property Taxes-Levy Year	2	0	0		0	0			0	0	0
Net Current Property Taxes	3	9,603,397	2,102,952		6,852,694	0			18,559,043	16,797,824	15,634,845
Delinquent Property Taxes	4	5,300	600		6,000	0			11,900	12,581	13,519
TIF Revenues	5			3,443,308					3,443,308	3,179,215	1,962,102
Other City Taxes	6	6,061,262	89,897		269,579	1,935,000			8,355,738	8,265,695	7,995,247
Licenses & Permits	7	607,615	0					98,850	706,465	682,465	622,424
Use of Money and Property	8	292,200	159,200	60,961	100,000	365,210	0	438,700	1,416,271	1,696,073	1,833,722
Intergovernmental	9	275,965	3,226,710	0	4,000	2,981,000		702,068	7,189,743	6,683,085	5,573,651
Charges for Fees & Service	10	358,100	0		0	0	0	12,466,233	12,824,333	12,123,897	11,383,170
Special Assessments	11	8,100	0		0	0		0	8,100	12,630	6,761
Miscellaneous	12	152,800	314,400		0	1,872,500	0	1,450,800	3,790,500	1,281,951	1,343,604
Sub-Total Revenues	13	17,364,739	5,893,759	3,504,269	7,232,273	7,153,710	0	15,156,651	56,305,401	50,735,416	46,369,045
Other Financing Sources:											
Total Transfers In	14	2,345,116	311,700	0	0	5,914,110	0	4,735,454	13,306,380	13,115,384	10,086,332
Proceeds of Debt	15	0	0	0	0	11,000,000		0	11,000,000	9,000,000	15,216,148
Proceeds of Capital Asset Sales	16	0	0	0	0	20,000	0	630,880	650,880	4,901,087	860,197
Total Revenues and Other Sources	17	19,709,855	6,205,459	3,504,269	7,232,273	24,087,820	0	20,522,985	81,262,661	77,751,887	72,531,722
Expenditures & Other Financing Uses											
Public Safety	18	9,224,489	11,000	0			0		9,235,489	9,072,075	8,194,896
Public Works	19	56,638	2,660,489	0			0		2,717,127	3,024,634	2,627,336
Health and Social Services	20	0	0	0			0		0	0	0
Culture and Recreation	21	3,590,414	99,117	0			0		3,689,531	3,526,259	3,187,455
Community and Economic Development	22	441,038	989,789	742,247			0		2,173,074	1,933,294	1,443,561
General Government	23	3,353,559	0	0			0		3,353,559	3,197,526	3,104,862
Debt Service	24	65,000	0	1,900,539	6,531,016		0		8,496,555	11,841,478	14,365,930
Capital Projects	25	230,315	143,846	0		20,701,425	0		21,075,586	15,230,403	9,667,615
Total Government Activities Expenditures	26	16,961,453	3,904,241	2,642,786	6,531,016	20,701,425	0		50,740,921	47,825,669	42,591,655
Business Type Proprietray: Enterprise & ISF	27							18,787,127	18,787,127	17,102,445	16,285,771
Total Gov & Bus Type Expenditures	28	16,961,453	3,904,241	2,642,786	6,531,016	20,701,425	0	18,787,127	69,528,048	64,928,114	58,877,426
Total Transfers Out	29	2,750,916	2,205,166	1,216,423	626,522	6,507,353	0	0	13,306,380	13,115,384	10,086,332
Total ALL Expenditures/Fund Transfers Out	30	19,712,369	6,109,407	3,859,209	7,157,538	27,208,778	0	18,787,127	82,834,428	78,043,498	68,963,758
Excess Revenues & Other Sources Over	31										
(Under) Expenditures/Transfers Out	32	-2,514	96,052	-354,940	74,735	-3,120,958	0	1,735,858	-1,571,767	-291,611	3,567,964
Continuing Appropriation	33					0		0	0	0	
Beginning Fund Balance July 1	34	4,981,165	2,412,433	279,990	643,531	10,466,829	0	39,147,092	57,931,040	58,222,651	54,654,687
Ending Fund Balance June 30	35	4,978,651	2,508,485	-74,950	718,266	7,345,871	0	40,882,950	56,359,273	57,931,040	58,222,651

Form 703

Department of Management

LONG TERM DEBT SCHEDULE
GENERAL OBLIGATION BONDS, TIF BONDS, REVENUE BONDS, LOANS, LEASE-PURCHASE PAYMENTS

Fiscal Year
2009

City Name: **Bettendorf**

	Project Name (A)	Amount of Issue (B)	Date Certified to County Auditor (C)	Principal Due FY 2009 (D)	Interest Due FY 2009 +(E)	Bond Reg/Other Fees Due FY 2009 +(F)	Total Obligation Due FY 2009 =(G)	Paid from Funds OTHER THAN Current Year Property Taxes -(H)	Amount Paid by Current Year Debt Service Levy =(I)
(1)	TIF Revenue	4,170,000	7/1/97	800,000	47,200	0	847,200	847,200	0
(2)	TIF Revenue	5,385,000	7/1/97	525,000	239,850		764,850	764,850	0
(3)	TIF GO	1,030,000	10/1/97	125,000	5,875		130,875	130,875	0
(4)	General, GO	6,635,000	6/1/01	285,000	235,808		520,808		520,808
(5)	GO Note	600,000	12/1/01	60,000	8,325		68,325		68,325
(6)	General, GO	4,620,000	6/1/02	185,000	168,398		353,398		353,398
(7)	TIF GO	1,360,000	6/1/03	85,000	47,358		132,358	132,358	0
(8)	General, GO	4,080,000	6/1/03	195,000	106,730		301,730		301,730
(9)	GO Sewer Refunding	1,515,000	6/1/03	180,000	4,410		184,410	184,410	0
(10)	General, GO	3,570,000	6/1/04	170,000	134,085		304,085		304,085
(11)	Sewer GO	2,040,000	6/1/04	95,000	75,601		170,601	170,601	0
(12)	Stormwater GO	2,040,000	6/1/04	95,000	75,601		170,601	170,601	0
(13)	GO Refunding	7,160,000	6/1/04	410,400	63,005		473,405		473,405
(14)	GO Museum Refunding	7,160,000	6/1/04	349,600	53,671		403,271		403,271
(15)	General, GO	4,590,000	6/1/05	205,000	163,077		368,077		368,077
(16)	General, GO	4,580,000	6/1/06	195,000	178,827		373,827		373,827
(17)	Sewer GO	2,545,000	6/1/06	105,000	99,373		204,373	204,373	0
(18)	GO Refunding	6,300,000	8/1/06	615,000	204,207		819,207		819,207
(19)	GO Refunding	3,760,000	2/1/07	470,000	144,338		614,338		614,338
(20)	General, GO	5,095,000	5/15/07	195,000	199,322		394,322		394,322
(21)	TIF GO	3,825,000	4/1/08	0	286,875		286,875	286,875	0
(22)	TIF Revenue	15,685,000	4/1/08	1,840,000	1,329,300		3,169,300	3,169,300	0
(23)	General, GO	9,000,000	6/1/08	1,627,407	312,087		1,939,494	38,165	1,901,329
(24)	Sewer GO	2,545,000	6/1/08	105,000	104,322		209,322	209,322	0
(25)	Stormwater GO	2,545,000	6/1/08	135,000	88,251		223,251		223,251
(26)							0		0
(27)							0		0
(28)							0		0
(29)							0		0
(30)							0		0
			TOTALS	9,052,407	4,375,896	0	13,428,303	6,308,930	7,119,373

Form 703

Department of Management

LONG TERM DEBT SCHEDULE
GENERAL OBLIGATION BONDS, TIF BONDS, REVENUE BONDS, LOANS, LEASE-PURCHASE PAYMENTS
PAGE 2

Fiscal Year 2009

City Name: **Bettendorf**

USE THIS PAGE ONLY AFTER FILLING LINES 1 THRU 30 ABOVE.

	Project Name (A)	Amount of Issue (B)	Date Certified to County Auditor (C)	Principal Due FY 2009 (D)	Interest Due FY 2009 +(E)	Bond Reg/Other Fees Due FY 2009 +(F)	Total Obligation Due FY 2009 =(G)	Paid from Funds OTHER THAN Current Year Property Taxes -(H)	Amount Paid by Current Year Debt Service Levy =(I)
(31)							0		0
(32)							0		0
(33)							0		0
(34)							0		0
(35)							0		0
(36)							0		0
(37)							0		0
(38)							0		0
(39)							0		0
(40)							0		0
(41)							0		0
(42)							0		0
(43)							0		0
(44)							0		0
(45)							0		0
(46)							0		0
(47)							0		0
(48)							0		0
(49)							0		0
(50)							0		0
(51)							0		0
(52)							0		0
(53)							0		0
(54)							0		0
(55)							0		0
(56)							0		0
(57)							0		0
(58)							0		0
(59)							0		0
(60)							0		0
				9,052,407	4,375,896	0	13,428,303	6,308,930	7,119,373


Bettendorf
IOWA
a premier city